SCOTTS LIQUID GOLD INC
Form 10-Q
May 14, 2013

## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q
(Mark One)
[X]QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2013
Or
[ ]TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to
Commission File Number: 001-13458

SCOTT S LIQUID GOLD-INC.
(Exact name of registrant as specified in its charter

Colorado 84-0920811
(State or other jurisdiction of (I.R.S. Employer Identification No.) incorporation or organization)

4880 Havana Street, Suite 400, Denver, CO 80239<br>(Address of principal executive offices) (Zip Code) 303-373-4860

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes [X] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer [ ]
Accelerated filer
[ ]
Non-accelerated filer [ ] (Do not check if a smaller reporting company) Smaller reporting company [X] Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act. Yes [ ] No [X]

As of May 13, 2013, the Registrant had 11,201,622 of its common stock, $\$ 0.10$ par value per share, outstanding.

## CAUTIONARY NOTE ON FORWARD-LOOKING INFORMATION

This Report may contain forward-looking statements within the meaning of U.S. federal securities laws. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements and our performance inherently involve risks and uncertainties that could cause actual results to differ materially from the forward-looking statements. Factors that would cause or contribute to such differences include, but are not limited to, continued acceptance of each of our significant products in the marketplace; the degree of success of any new product or product line introduction by us; competitive factors; any decrease in distribution of (i.e., retail stores carrying) our significant products; continuation of our distributorship agreements for Montagne Jeunesse skin care products and Batiste Dry Shampoos; the need for effective advertising of our products; limited resources available for such advertising; new competitive products and/or technological changes; dependence upon third party vendors and upon sales to major customers; changes in the regulation of our products, including applicable environmental regulations; continuing losses which could affect our liquidity; the loss of any executive officer; and other matters discussed in our Annual Report on Form 10-K for the year ended December 31, 2012 and this Report. The forward-looking statements in this Report speak as of the filing date of this Report. We undertake no obligation to revise any forward-looking statements in order to reflect events or circumstances that may arise after the date of this Report.

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PART I

ITEM 1. FINANCIAL STATEMENTS.
Consolidated Statements of Operations (Unaudited)
Scott s Liquid Gold-Inc. \& Subsidiaries

|  | Three Months Ended <br> March 31, |  |
| :--- | ---: | ---: |
|  | 2013 | 2012 |
|  | $\$ 4,731,700$ | $\$ 4,038,400$ |
| Net sales | $2,582,500$ | $2,189,400$ |
| Operating costs and expenses: | 295,600 | 87,700 |
| Cost of sales | $1,097,500$ | $1,090,600$ |
| Advertising | 774,400 | 687,300 |
| Selling | $4,750,000$ | $4,055,000$ |
| General and administrative | $(18,300)$ | $(16,600)$ |
|  | 17,400 | 32,300 |
|  | $(58,600)$ | $(61,800)$ |
| Loss from operations | $(59,500)$ | $(46,100)$ |
| Rental and other income | 0 | 0 |
| Interest expense | $\$(59,500)$ | $\$(46,100)$ |
| Loss before income taxes |  |  |
| Income tax expense | $\$(0.01)$ | $\$(0.00)$ |
| Net loss | $\$(0.01)$ | $\$(0.00)$ |
| Net loss per common share |  |  |
| Basic | $11,091,550$ | $10,928,758$ |
| Diluted | $11,091,550$ | $10,928,758$ |
| Weighted average shares outstanding: |  |  |

See accompanying notes to these Consolidated Financial Statements (Unaudited).

## Consolidated Balance Sheets

Scott s Liquid Gold-Inc. \& Subsidiaries
$\begin{array}{cc}\text { March 31, December 31, } \\ 2013 & 2012\end{array}$
(unaudited)

## Assets

Current assets:

| Cash and cash equivalents | $\$$ |  |
| :--- | ---: | ---: |
|  | $3,357,900$ | $\$ 253,900$ |
| Trade receivables, net | $1,248,100$ | 969,200 |
| Inventories, net | $2,207,900$ | $1,975,800$ |
| Prepaid expenses | 198,400 | 139,100 |
|  |  |  |
| Total current assets | $7,012,300$ | $3,338,000$ |
| Property, plant and equipment, net | 533,400 | 467,400 |
| Assets held for sale | 0 | $8,907,600$ |
| Other assets | 51,000 | 82,800 |

Total assets $\quad{ }_{7,596,700}^{\$ 12,795,800}$

| Liabilities and Shareholders Equity |  |  |
| :--- | ---: | ---: |
| Current liabilities: | $\$ 0$ | $\$ 1,201,400$ |
| Obligations collateralized by receivables and inventory | 953,900 | $1,371,600$ |
| Accounts payable | 507,900 | 509,200 |
| Accrued payroll and benefits | 27,400 | 227,900 |
| Accrued property taxes | 0 | 19,700 |
| Other accrued expenses | 0 | 352,600 |
| Current maturities of long-term debt | $1,489,200$ | $3,682,400$ |
| Total current liabilities | 0 | $3,010,700$ |
| Long-term debt, net of current maturities |  |  |
|  | $1,489,200$ | $6,693,100$ |
| Total liabilities |  |  |
| Shareholders equity: | $1,120,200$ | $1,093,700$ |
| Common stock; $\$ 0.10$ par value, authorized $50,000,000$ shares; issued and outstanding | $5,540,400$ | $5,502,600$ |
| $11,201,622$ shares (2013) and 10,937,000 shares (2012) | $(553,100)$ | $(493,600)$ |


| Total shareholders equity | $6,107,500$ | $6,102,700$ |  |
| :--- | :--- | :--- | :--- |
| Total liabilities and shareholders | equity | $\$$ | $\$$ |
|  |  | $7,596,700$ | $12,795,800$ |

See accompanying notes to these Consolidated Financial Statements (Unaudited).

## Consolidated Statements of Cash Flows (Unaudited)

Scott s Liquid Gold-Inc. \& Subsidiaries

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2013 | 2012 |
| Cash flows from operating activities: |  |  |
| Net loss |  | \$ |
|  | \$ $(59,500)$ | $(46,100)$ |
| Adjustment to reconcile net loss to net cash used by operating activities: |  |  |
| Depreciation and amortization | 32,400 | 123,300 |
| Stock-based compensation | 11,600 | 14,100 |
| Loss on disposal of assets | 7,200 | 0 |
| Change in operating assets and liabilities: |  |  |
| Trade receivables | $(278,900)$ | $(803,800)$ |
| Inventories | $(232,100)$ | $(108,700)$ |
| Prepaid expenses and other assets | $(27,500)$ | 15,100 |
| Net (payments) proceeds on obligations collateralized by receivables and inventory | $(1,201,400)$ | 690,400 |
| Accounts payable and accrued expenses | $(639,200)$ | 55,900 |
| Total adjustments to net loss | $(2,327,800)$ | $(13,700)$ |
| Net Cash Used by Operating Activities | $(2,387,400)$ | $(59,800)$ |
| Cash flow from investing activities: |  |  |
| Net proceeds from sale of assets held for sale | 8,922,600 | 0 |
| Purchase of property, plant and equipment | $(120,600)$ | 0 |
| Net Cash Provided by Investing Activities | 8,802,000 | 0 |
| Cash flow from financing activities: |  |  |
| Principal payments on long-term debt | $(3,363,300)$ | $(84,300)$ |
| Proceeds from exercise of stock options | 52,700 | 5,100 |
| Net Cash Used by Financing Activities | $(3,310,600)$ | $(79,200)$ |
| Net Increase (Decrease) in Cash and Cash Equivalents | 3,104,000 | $(139,000)$ |
| Cash and Cash Equivalents, beginning of period | 253,900 | 575,900 |


| Cash and Cash Equivalents, end of period | $\$ 3,357,900$ | 436,900 |
| :--- | ---: | :--- |
|  |  |  |
| Supplemental disclosures: <br> Cash paid during the period for interest | $\$ 26,900$ | $\$ 71,100$ |

See accompanying notes to these Consolidated Financial Statements (Unaudited).

# Notes to Consolidated Financial Statements (Unaudited) 

Scott s Liquid Gold-Inc. \& Subsidiaries

Note 1. Organization and Summary of Significant Accounting Policies.

## (a)Company Background

Scott s Liquid Gold-Inc. (a Colorado corporation) was incorporated on February 15, 1954. Scott s Liquid Gold-Inc. and its wholly-owned subsidiaries (collectively, the Company , we , our , or us ) develop, manufacture, market and sell quality household and skin and hair care products. We are also an exclusive distributor in the United States of Montagne Jeunesse skin sachets and Batiste Dry Shampoo manufactured by two other companies. Our business is comprised of two segments, household products and skin and hair care products.
(b)Principles of Consolidation

Our consolidated financial statements include our accounts and those of our wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated.

## (c) Basis of Presentation

The Consolidated Statements of Operations, Consolidated Balance Sheets, and the Consolidated Statements of Cash Flows included in this Report have been prepared by the Company. In our opinion, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position at March 31, 2013 and results of operations and cash flows for all periods have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. These consolidated financial statements should be read in conjunction with our financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2012. The results of operations for the period ended March 31, 2013 are not necessarily indicative of the operating results for the full year.

## (d) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect the reported amounts in our financial statements of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include, but are not limited to, the realization of deferred tax assets, reserves for slow moving and obsolete inventory, customer returns and allowances, coupon redemptions, and stock-based compensation. Actual results could differ from our estimates.
(e) Cash Equivalents

We consider all highly liquid investments with an original maturity of three months or less at the date of acquisition to be cash equivalents.
(f) Sale of Accounts Receivable

On November 3, 2008, effective as of October 31, 2008, we entered into a financing agreement with Summit Financial Resources, L.P. ( Summit ) for the purpose of improving working capital. The financing agreement with Summit was amended on March 12, 2009, March 16, 2011 (effective March 1, 2011) and then again on June 29, 2012 (effective July 1, 2012). The agreement has a term that expires on January 1, 2014, but it may be renewed for additional 12 month periods unless either party elects to cancel in writing at least 60 days prior to January 1, 2014 and thereafter on the anniversary date of each 12 month period.

The agreement provides for a factoring line up to $\$ 1.5$ million and is secured primarily by accounts receivable, inventory, any lease in which we are a lessor and all investment property and guarantees by our active subsidiaries. Under the agreement, Summit will make loans at our request and in its discretion based on: (i) its purchases of our receivables, with recourse against us, at an advance rate of $85 \%$ (or such other percentage determined by Summit in its discretion) and (ii) our inventory not to exceed certain amounts, including an aggregate maximum of $\$ 500,000$. Prior to the recent amendment on June 29, 2012, advances under the agreement had an interest rate of $1.5 \%$ over the prime rate (as published in The Wall Street Journal) for the accounts receivable portion of the advances and $4.0 \%$ over the prime rate for the inventory portion of the borrowings. The recent amendment reduced these interest rates to $1.0 \%$ over the prime rate for the accounts receivable portion and $2.5 \%$ over the prime rate for the inventory portion. Consequently, our interest cost adjusts with changes in the prime rate. At March 31, 2013, the prime rate was 3.25\%.

In addition, prior to the recent amendment on June 29, 2012, there was an administrative fee of $1.0 \%$ per month on the average monthly outstanding loan on the receivable portion of any advance and $1.35 \%$ per month on the average monthly outstanding loan on the inventory portion of any advance. The recent amendment reduced these administrative fees to $0.85 \%$ per month on the average monthly outstanding loan on the receivable portion of any advance if the average quarterly loan in the prior quarter was less than or equal to $\$ 1,000,000$, and to $0.75 \%$ if the average quarterly loan in the prior quarter was greater than $\$ 1,000,000$ and to $1.0 \%$ per month on the average monthly outstanding loan on the inventory portion of any advance.

The agreement provides that neither we nor our active subsidiaries may engage in a change in control transaction without the prior written consent of Summit. Events of default include, but are not limited to, our failure to make a payment when due or a default occurring on any of our other indebtedness.

During the three months ended March 31, 2013, we sold approximately $\$ 823,800$ of our accounts receivables to Summit for approximately $\$ 700,300$. As the advance rate on these accounts receivables was $85 \%$, we retained an interest equal to $15 \%$ of those accounts receivables. On February 4, 2013, we paid $\$ 909,778$ to Summit to repay the outstanding balance on our credit line and we have maintained a zero loan balance since that time. At March 31, 2013, the entire $\$ 1.5$ million of this credit line was available for future factoring of accounts receivable invoices and borrowings secured by our inventory.

We report these transactions using the authoritative guidance of the Financial Accounting Standards Board s ( FASB ) as a secured borrowing rather than as a sale. As a result, affected accounts receivable are reported under Current Assets within our Consolidated Balance Sheets as Trade receivables, net. Similarly, the net liability owing to Summit appears as Obligations collateralized by receivables and inventory within the Current Liabilities section of our Consolidated Balance Sheets. Net proceeds received on obligations collateralized by receivables and inventory appear as cash provided by operating activities within our Consolidated Statements of Cash Flows.

On March 16, 2011, under a consent agreement from Summit, we entered into a financing agreement with Wells Fargo Bank, National Association ( Wells Fargo ) for the purpose of further lowering the cost of borrowing associated with the financing of our accounts receivable. Pursuant to this agreement, we may sell accounts receivables from our largest customer, Wal-Mart Stores, Inc. ( Wal-Mart ), at a discount to Wells Fargo; provided, however, that Wells Fargo may reject offers to purchase such receivables in its discretion. These receivables may be purchased by Wells Fargo at a cost to us equal to LIBOR plus $1.15 \%$ per annum. The LIBOR rate used depends on the days to maturity of the receivable sold, typically ranging from 102 to 105 days. At March 31, 2013, Wells Fargo used the 104-day LIBOR rate of $0.44 \%$.

The agreement has no fixed termination date, but continues unless terminated by either party giving 30 days prior written notice to the other party. During the three months ended March 31, 2013, we sold approximately $\$ 1,263,200$ of our relevant accounts receivable to Wells Fargo for approximately $\$ 1,192,400$. The difference between the invoiced amount of the receivable and the cash that we received from Wells Fargo is a cost to us. This cost is in lieu of any cash discount our customer would have been allowed and, thus, is treated in a manner consistent with standard trade discounts granted to our customers.

The reporting of the sale of accounts receivables to Wells Fargo is treated as a sale rather than as a secured borrowing. As a result, affected accounts receivables are relieved from the Company sfinancial statements upon receipt of the cash proceeds.

## (g)Inventories

Inventories consist of raw materials and finished goods and are stated at the lower of cost (first-in, first-out method) or market. We record a reserve for slow moving and obsolete products and raw materials. We estimate this reserve based upon historical and anticipated sales.

Inventories were comprised of the following at:

|  | March 31, <br> 2013 | December 31, <br> 2012 |
| :--- | ---: | ---: |
|  |  |  |
| Finished goods | $\$ 192,700$ $\$ 959,100$ <br> Raw materials $1,078,100$ <br> $(62,900)$  | $1,079,600$ <br> $(62,900)$ |
| Inventory reserve for obsolescence |  |  |
|  | $\$ 2,207,900$ | $\$ 1,975,800$ |

(h) Property, Plant and Equipment

Property, plant and equipment are recorded at historical cost. Depreciation is provided using the straight-line method over the estimated useful lives of the assets ranging from three to 45 years. Building structures and building improvements are estimated to
have useful lives of 35 to 45 years and three to 20 years, respectively. Production equipment and production support equipment are estimated to have useful lives of 15 to 20 years and three to 10 years, respectively. Office furniture and office machines are estimated to have useful lives of 10 to 20 and three to five years, respectively. Carpets, drapes and company vehicles are estimated to have useful lives of five to 10 years. Maintenance and repairs are expensed as incurred. Improvements that extend the useful lives of the asset or provide improved efficiency are capitalized.

## (i) Financial Instruments

Financial instruments which potentially subject us to concentrations of credit risk include cash and cash equivalents and trade receivables. We maintain our cash balances in the form of bank demand deposits with financial institutions that we believe are creditworthy. Periodically throughout the year, we have maintained balances in various operating accounts in excess of federally insured limits. We establish an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information. We have no significant financial instruments with off-balance sheet risk of accounting loss, such as foreign exchange contracts, option contracts or other foreign currency hedging arrangements.

The recorded amounts for cash and cash equivalents, receivables, other current assets, accounts payable and accrued expenses approximate fair value due to the short-term nature of these financial instruments. As of March 31, 2013, we had no long-term debt. Prior to February 1, 2013, our long-term debt bore interest at a fixed rate that adjusted annually on the anniversary date to the then prime rate. The carrying value of our long-term debt approximated fair value as of December 31, 2012.
(j)Long-Lived Assets and Assets Held for Sale

We follow FASB authoritative guidance as it relates to the proper accounting treatment for the impairment or disposal of long-lived assets. This guidance requires that long-lived assets and certain identifiable intangibles be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

As of December 31, 2011, due to changes in the real estate market in Denver, Colorado, we conducted an evaluation into the fair value impairment of our property, plant and equipment with particular attention to our land and office, warehouse and manufacturing buildings (the Facilities ). The Facilities had an original cost of \$17,485,800 and a depreciated book value at December 31, 2011 of approximately $\$ 10,068,900$. We evaluated the value of the Facilities using both an income capitalization approach and a market value approach. This evaluation returned a range of fair value estimates between approximately $\$ 10.1$ million to $\$ 10.6$ million. Based upon this evaluation, we found there to be no impairment in the carrying values of our long-lived assets at December 31, 2011.

However, at September 30, 2012, due to recent developments in the commercial real estate market in which our Facilities are located, we found there to be an impairment of $\$ 286,900$ in the carrying values of our long-lived assets. We determined the impairment amount after concluding that the low end of the range of fair value estimates at September 30, 2012 should be $\$ 9.5$ million and the depreciated book value of the Facilities at September 30, 2012 was approximately $\$ 9,786,900$.

On November 5, 2012, pursuant to FASB authoritative guidance, we classified the Facilities as an asset held for sale. Upon classification as held for sale , the long-lived asset was measured at the lower of its carrying value or fair value less cost to sell, depreciation was ceased and the asset was separately presented on our Consolidated Balance Sheets.

On February 1, 2013, we sold our Facilities for $\$ 9.5$ million and received net proceeds of $\$ 8.9$ million after deducting the expenses for selling the Facilities.
(k) Income Taxes

We follow FASB authoritative guidance for the accounting for income taxes which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences attributable to differences between the financial statement carrying amounts of assets and liabilities and their respective income tax bases. A valuation allowance is provided when it is more likely than not that some portion or all of a deferred tax asset will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the period in which related temporary differences become deductible. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

Taxes are reported based on tax positions that meet a more-likely-than-not standard and that are measured at the amount that is more-likely-than-not to be realized. Differences between financial and tax reporting which do not meet this threshold are required to be recorded as unrecognized tax benefits. We classify penalty and interest expense related to income tax liabilities as an income tax expense. There are no significant interest and penalties recognized in the statement of operations or accrued on the balance sheet.

## (l) Revenue Recognition

Our revenue recognition policy is significant because the amount and timing of revenue is a key component of our results of operations. We follow guidance issued by FASB, which requires that certain criteria be met in order to recognize revenue. If these criteria are not met, then the associated revenue is deferred until it is met. In our case, the criteria generally are met when we have an arrangement to sell a product, we have delivered the product in accordance with that arrangement, the sales price of the product is determinable and we believe that we will be paid for the sale.

We establish reserves for customer returns of our products and customer allowances. We estimate these reserves based upon, among other things, an assessment of historical trends, information from customers and anticipated returns related to current sales activity. These reserves are established in the period of sale and reduce our revenue in that period.

Our reserve for customer allowances includes primarily reserves for trade promotions to support price features, displays and other merchandising of our products to our customers. The actual level of returns and customer allowances are influenced by several factors, including the promotional efforts of our customers, changes in mix of our customers, changes in the mix of the products we sell and the maturity of the product. We may change our estimates based on actual results and consideration of other factors that cause returns and allowances. In the event that actual results differ from our estimates, the results of future periods may be impacted.

We also establish reserves for coupons, rebates and certain other promotional programs for consumers. We estimate these reserves based upon, among other things, an assessment of historical trends and current sales activity. These reserves are recorded as a reduction of revenue at the later of the date at which the revenue is recognized or the date at which the sale incentive is offered.

We have also established an allowance for doubtful accounts. We estimate this allowance based upon, among other things, an assessment of the credit risk of specific customers and historical trends. We believe our allowance for doubtful accounts is adequate to absorb any losses which may arise. In the event that actual losses differ from our estimates, the results of future periods may be impacted.

At March 31, 2013 and December 31, 2012 approximately $\$ 598,000$ and $\$ 468,400$, respectively, had been reserved for as a reduction of accounts receivable. Trade promotions to our customers and incentives such as coupons to the consumer are deducted from gross sales and totaled $\$ 545,100$ and $\$ 354,400$ for the three months ended March 31, 2013 and 2012, respectively.
(m) Advertising Costs

Advertising costs are expensed as incurred.
(n) Stock-based Compensation

During the three months ended March 31, 2013, we granted 85,000 options for shares of our common stock to two executive officers at a price of $\$ 0.41$ per share. The options which vest ratably over 48 months, or upon a change in control, and which expire after five years, were granted at $120 \%$ of the market value as of the date of grant. During the

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first three months of 2012, we granted 100,000 options for shares of our common stock to an executive officer at a price of $\$ 0.24$ per share. Please see Note 2 to our Consolidated Financial Statements (Unaudited) for information regarding the 522,422 fewer stock options outstanding at March 31, 2013 than at March 31, 2012.

The weighted average fair market value of the options granted in the first three months of 2013 and 2012 was estimated on the date of grant, using a Black-Scholes option pricing model with the following assumptions:

| March 31, | March 31, |
| :---: | :---: |
| 2013 | 2012 |

Expected life of options (using the simplified method) 4.5 years 4.5 years
Average risk-free interest rate $\quad 0.8 \% \quad 0.9 \%$

Average expected volatility of stock $141 \% \quad 144 \%$
Expected dividend rate None None
Compensation cost related to stock options recognized in operating results (included in general and administrative expenses) under authoritative guidance issued by the FASB was $\$ 11,600$ and $\$ 14,100$ in the three months ended March 31, 2013 and 2012, respectively. Approximately $\$ 67,500$ of total unrecognized compensation costs related to non-vested stock options is expected to be recognized over the next 48 months. In accordance with this same authoritative guidance, there was no tax benefit from recording the non-cash expense as it relates to the options granted to employees, as these were qualified stock options which are not normally tax deductible. With respect to the non-cash expense associated with options granted to the non-employee directors, no tax benefit is recognized due to the existence of as yet unutilized net operating losses. At such time as these operating losses have been utilized and a tax benefit is realized from the issuance of non-qualified stock options, a corresponding tax benefit may be recognized.
(o) Operating Costs and Expenses Classification

Cost of sales includes costs associated with manufacturing and distribution including labor, materials, freight-in, purchasing and receiving, quality control, internal transfer costs, repairs, maintenance and other indirect costs, as well as warehousing and distribution costs. We classify shipping and handling costs comprised primarily of freight-out as selling expenses. Other selling expenses consist primarily of wages and benefits for sales and sales support personnel, travel, brokerage commissions and promotional costs, as well as certain other indirect costs. Shipping and handling costs totaled $\$ 340,100$ and $\$ 346,200$ for the three months ended March 31, 2013 and 2012, respectively.

General and administrative expenses consist primarily of wages and benefits associated with management and administrative support departments, business insurance costs, professional fees, office facility related expenses, and other general support costs.

Note 2. Earnings per Share
We present basic and diluted earnings or loss per share in accordance with authoritative guidance which establishes standards for computing and presenting basic and diluted earnings per share. Per share data is determined by using the weighted average number of common shares outstanding. Common equivalent shares are considered only for diluted earnings per share, unless considered anti-dilutive. Common equivalent shares, determined using the treasury stock method, result from stock options with exercise prices that are below the average market price of the common stock.

The potentially dilutive securities are comprised of outstanding stock options of 977,328 and 1,499,750 at March 31, 2013 and 2012, respectively, a decrease of 522,422 or $34.8 \%$. This decrease is due primarily to stock options expiring as well as a number of stock options being exercised. At March 31, 2013, potentially dilutive securities were excluded from the computation of weighted average shares outstanding due to their anti-dilutive effect.

The following is a reconciliation of the weighted average number of common shares outstanding for the three months ended March 31:

$$
2013
$$

Common shares outstanding, beginning of the year
Weighted average common shares issued
Weighted average number of common shares outstanding
Dilutive effect of common share equivalents

10,937,000 10,907,000
154,550 21,758
11,091,55010,928,758
$0 \quad 0$

Diluted weighted average number of common shares outstanding $11,091,55010,928,758$

We have authorized $20,000,000$ shares of preferred stock issuable in one or more series, none of which are issued or outstanding as of March 31, 2013.

Note 3. Segment Information.
We operate in two different segments: household products and skin and hair care products. Our products are sold nationally and internationally (primarily Canada), directly through our sales force and indirectly through independent brokers, to mass merchandisers, drugstores, supermarkets, hardware stores and other retail outlets and to wholesale distributors. We have chosen to organize our business around these segments based on differences in the products sold.

Accounting policies for our segments are the same as those described in Note 1. We evaluate segment performance based on segment income or loss before income taxes.

The following provides information on our segments for the three months ended March 31:

2013
2012

|  |  | Skin and |  | Skin and <br> Household <br> Products |
| :--- | :---: | :---: | :---: | :---: | | Hair Care |
| :---: |
| Products |$\quad$| Household |
| :---: |
| Products |$\quad$| Hair Care |
| :---: |
| Products |

The following is a reconciliation of segment information to consolidated information for the three months ended March 31:
$2013 \quad 2012$

| Net sales to external customers | $\$ 4,731,700$ | $\$ 4,038,400$ |
| :--- | ---: | ---: |
| Loss before income taxes | $\$(59,500)$ | $\$(46,100)$ |
| Consolidated loss before income taxes | $\$(59,500)$ | $\$(46,100)$ |
| Identifiable assets | $\$ 6,468,600$ | $\$ 6,731,300$ |
| Corporate assets | $1,128,100$ | $7,780,700$ |
|  |  |  |
| Consolidated total assets | $\$ 7,596,700$ | $\$ 14,512,000$ |

Corporate assets noted above are comprised primarily of our cash and investments, and property and equipment not directly associated with the manufacturing, warehousing, shipping and receiving activities.

## ITEM 2.MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS. <br> Results of Operations

Our consolidated net sales for the first three months of 2013 were $\$ 4,731,700$ versus $\$ 4,038,400$ for the first three months of 2012 , an increase of $\$ 693,300$ or $17.2 \%$. We saw a $54.0 \%$ increase in net sales of the skin and hair care products that we distribute for other companies and a $14.4 \%$ decrease in net sales of our own line of skin care products. We saw a $0.1 \%$ decrease in net sales of our household products. The reasons for the foregoing changes in net sales of our products are described below.

Our net loss for the first three months of 2013 was $\$ 59,500$ versus a net loss of $\$ 46,100$ in the first three months of 2012. The increased loss for the first three months of 2013 compared to the same period in 2012 resulted primarily from: (1) changes in trade promotions to our customers as detailed below; (2) changes in costs of sales as detailed below; and (3) changes in operating expenses as detailed below.

Summary of Results as a Percentage of Net Sales

|  | Year Ended December 31,$2012$ |  | Three Months Ended March 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2012 |
| Net sales |  |  |  |  |
| Household products |  | 30.5\% | 27.9\% | 32.7\% |
| Skin and hair care products |  | 69.5\% | 72.1\% | 67.3\% |
| Total net sales |  | 100.0\% | 100.0\% | 100.0\% |
| Cost of sales |  | 56.6\% | 54.6\% | 54.2\% |
| Gross profit Other revenue |  | 43.4\% | 45.4\% | 45.8\% |
|  |  | 1.5\% | 0.4\% | 0.8\% |
| Operating expenses |  | 44.9\% | 45.8\% | 46.6\% |
|  |  | 46.2\% | 45.8\% | 46.2\% |
| Loss on impairment of long-lived assets |  | 1.8\% | 0\% | 0\% |
| Loss on impairment of assets held for sale |  | 3.6\% | 0\% | 0\% |
| Interest expense |  | 1.8\% | 1.2\% | 1.5\% |
|  |  | 53.4\% | 47.0\% | 47.7\% |
| Loss before income taxes |  | (8.6\%) | (1.2)\% | (1.1\%) |

Our gross margins may not be comparable to those of other companies because some companies include all of the costs related to their distribution network in cost of sales. In contrast, other companies, like us, exclude a portion of these costs (i.e., freight out to customers) from gross margin. Instead, we include them as part of selling expenses. See Note 1(o), Operating Costs and Expenses Classification , to our Consolidated Financial Statements (Unaudited) in Item 1.

## Comparative Net Sales

|  | Three Months Ended March |  | Percentage |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  | Increase |
|  | 2013 | 2012 | (Decrease) |
| Scott s Liquid Gold® ${ }^{\text {a }}$ and other household products | \$1,321,400 | \$1,322,300 | (0.1\%) |
| Total household products | 1,321,400 | 1,322,300 | (0.1\%) |
| Alpha Hydrox ${ }^{\circledR}$, Diabetic cream and shampoo and other skin care products | 967,200 | 1,130,100 | (14.4\%) |
| Montagne Jeunesse and Batiste dry shampoo | 2,443,100 | 1,586,000 | 54.0\% |
| Total skin and hair care products | 3,410,300 | 2,716,100 | 25.6\% |
| Total net sales | \$4,731,700 | \$4,038,400 | 17.2\% |

During the first three months of 2013, net sales of skin and hair care products accounted for $72.1 \%$ of consolidated net sales compared to $67.3 \%$ for the same period in 2012. The net sales of these products for that period were $\$ 3,410,300$ in 2013 compared to $\$ 2,716,100$ for the same period in 2012 , an increase of $\$ 694,200$ or $25.6 \%$.

The net sales of our Alpha Hydrox® and other manufactured skin care products were $\$ 967,200$ in the first three months of 2013 versus $\$ 1,130,100$ for the same period in 2012 , a decrease of $\$ 162,900$ or $14.4 \%$. This decrease is primarily attributable to a decrease in the net sales of our Diabetic cream and shampoo due primarily to: (1) a delay in orders for our Diabetic cream in March 2013 while we reduced the number of units in each case of our Diabetic cream; and (2) one of our customers returning Diabetic shampoo from certain of their stores that will no longer carry our Diabetic shampoo.

The net sales of Montagne Jeunesse and Batiste Dry Shampoo were \$2,443,100 in the first three months of 2013 versus $\$ 1,586,000$ for the same period in 2012 , an increase of $\$ 857,100$ or $54.0 \%$. This increase is primarily attributable to increased distribution to new and existing customers and the improved placement of our products at existing customers.

Sales of household products for the first three months of 2013 accounted for $27.9 \%$ of net sales compared to $32.7 \%$ for the same period in 2012. During the first three months of 2013, the sales of our household products were $\$ 1,321,400$ as compared to $\$ 1,322,300$ for the same period in 2012, a decrease of $\$ 900$ or $0.1 \%$. However, the sales of our Scott s Liquid Gold® wood care products were $\$ 1,209,100$ for the first three months of 2013 compared to $\$ 1,117,300$ for the same period in 2012, an increase of $\$ 91,800$ or $8.2 \%$. This increase was offset by lower sales of our Clean Screen and Little Clean Screen products, the discontinuation of our Mold Control 500 products and lower sales of our Touch of Scent ${ }^{\circledR}$ air fresheners.

The decrease in sales of our Clean Screen and Little Clean Screen products reflects primarily decreased distribution. We believe the decline in sales of Clean Screen is the result of new competitors in the segment including competitors with significant name brand recognition. We believe that this trend is likely to continue impacting our net sales going forward, as our competitors continue to gain share in this area.

Due to the decline in sales and distribution of Mold Control 500, this product was discontinued at the end of 2012. We attribute this decline to the following three primary factors: (1) generally lower actual consumer demand than anticipated; (2) the product is effective, but expensive; and (3) the product involves a delivery system considered by many not to be consumer friendly.

We paid our customers a total of $\$ 545,100$ in the first three months of 2013 versus $\$ 354,400$ for the same period in 2012, an increase of $\$ 190,700$ or $35.0 \%$ for trade promotions to support price features, displays and other merchandising of our products. This increase is primarily attributable to higher spending on Montagne Jeunesse and Batiste Dry Shampoo to generate $\$ 857,100$ more net sales in the first three months of 2013 compared to the first three months of 2012.

From time to time, our customers return products to us. For our household products, we permit returns only for a limited time. With regard to our skin and hair care products, returns are more frequent under an unwritten industry standard that permits returns for a variety of reasons. In the event a skin and hair care customer requests a return of a product, we will consider the request, and may grant such request in order to maintain or enhance our relationship with the customer, even in the absence of an enforceable right of the customer to do so. Typically, customers that return products to us take a credit on our invoice equal to the original sale price plus a handling charge ranging from $8-10 \%$ of the original sales price. Our product returns (as a percentage of net sales) were $1.1 \%$ percent for the first three months of 2013 compared to $0.8 \%$ for the same period in 2012. This increase is primarily attributable to one of our customers returning Diabetic shampoo from certain of their stores that will no longer carry our Diabetic shampoo.

On a consolidated basis, cost of sales was $\$ 2,582,500$ during the first three months of 2013 compared to $\$ 2,189,400$ for the same period in 2012, an increase of $\$ 393,100$ or about $18.0 \%$, on a net sales increase of $17.2 \%$. As a percentage of consolidated net sales, cost of sales was $54.6 \%$ in the first three months of 2013 versus $54.2 \%$ for the
same period in 2012.
The cost of sales for our skin and hair care products increased to $54.1 \%$ in the first three months of 2013 as compared to $50.2 \%$ for the same period in 2012. This increase reflects primarily more spending on trade promotions in the first three months of 2013 as compared to the same period in 2012 and a higher percentage of net sales of sales of the skin and hair care products that we distribute for other companies which have a higher costs than the skin and hair care products that we manufacture.

The costs of sales for our household products decreased to $55.7 \%$ in the first three months of 2013 as compared to $62.5 \%$ for the same period in 2012. This decrease is primarily attributable to reducing the fill amount and reducing the number of colors in the graphics on our cans of Scott s Liquid Gold® Wood Cleaner and Preservative to reduce costs as well as a decrease in our costs for certain raw materials.

Operating Expenses, Interest Expense and Other Income

|  | $\begin{array}{c}\text { Three Months Ended March }\end{array}$ |  |  |
| :--- | ---: | ---: | ---: |
|  | Percentage |  |  |
| Increase |  |  |  |$]$ (Decrease)

Our operating expenses increased by $\$ 301,900$ or $16.2 \%$ in the first three months of 2013 when compared to the same period in 2012. These expenses consist primarily of advertising, selling and general and administrative expenses, which are discussed below.

Advertising expenses for the first three months of 2013 were $\$ 295,600$ compared to $\$ 87,700$ for the same period in 2012, an increase of $\$ 207,900$ or $237.1 \%$, primarily related to television advertising and coupons for Scott s Liquid Gold® ${ }^{8}$ Wood Cleaner and Preservative in the first three months of 2013.

Selling expenses for the first three months of 2013 were $\$ 1,097,500$ compared to $\$ 1,090,600$ for the same period in 2012 , an increase of $\$ 6,900$ or $0.6 \%$.

General and administrative expenses for the first three months of 2013 were $\$ 774,400$ compared to $\$ 687,300$ for the same period of 2012, an increase of $\$ 87,100$ or $12.7 \%$. This increase is primarily related to the sale of our Facilities and the need to incur a non-cash expense for brokerage commissions relating to the leasing of office space in the Facilities that were previously capitalized on our balance sheet.

Rental and other income for the first three months of 2013 of $\$ 17,400$ included $\$ 11,000$ of net rental receipts and $\$ 3,000$ in interest earned on our cash reserves. This compares to total rental and other income for the first three months of 2012 of $\$ 32,300$ which included $\$ 31,600$ of net rental receipts and $\$ 700$ in interest earned on our cash reserves. The decrease in rental income is a result of the sale of our Facilities on February 1, 2013, part of which were being leased to unaffiliated tenants.

Interest expense for the first three months of 2013 was $\$ 58,600$ and included $\$ 10,400$ in administrative fees incurred relative to the sale of accounts receivable invoices to Summit. Interest expense for the first three months of 2012 was $\$ 61,800$ and included $\$ 21,100$ in collateral management and/or administrative fees paid to Summit.

## Liquidity and Capital Resources

## Citywide Loan

On June 28, 2006, we entered into a loan with a fifteen year amortization with Citywide Banks (the Bank ) for $\$ 5,156,600$ secured by the land, building and fixtures at our Denver, Colorado facilities. Interest on the bank loan was at the prime rate as published in The Wall Street Journal, adjusted annually each June. The loan required 180 monthly payments of approximately $\$ 38,200$ each. The principal and accrued interest on the loan was repaid in full on February 1, 2013 at the closing of the sale of the Facilities.

Financing Agreements
Please see Note 1(f) to our Consolidated Financial Statements (Unaudited) for information on our financing agreements with Summit and Wells Fargo.

## Liquidity

At March 31, 2013, we had $\$ 3.4$ million in cash and the entire $\$ 1.5$ million of our credit line with Summit was available for future borrowing. Our net cash used by operating activities in the first three months of 2013 increased by $\$ 2,327,600$ to $\$ 2,387,400$ as compared to 2012 . For the first three months of 2013 , the primary components of working capital (exclusive of cash that was $\$ 3,104,000$ more at March 31, 2103 compared to December 31, 2012) that significantly affected operating cash flows are the following: (1) net trade receivables were $\$ 278,900$ more at March 31, 2013 than at December 31, 2012 due primarily to increased gross sales activity and the timing of receiving payment; (2) obligations collateralized by those receivables and inventory were
$\$ 1,201,400$ less at March 31, 2013 than at December 31, 2012 due to repaying the outstanding balance on our credit line with Summit on February 4, 2013 following the sale of our Facilities; (3) inventory at March 31, 2013 was $\$ 232,100$ more than at December 31, 2012 due primarily to increased gross sales activity; and (4) accounts payable and other accrued expenses at March 31, 2013 were $\$ 639,200$ less than at December 31, 2012 due primarily to paying real estate property taxes for 2012 at the closing for the sale of our Facilities and paying certain other financial obligations to suppliers and vendors in February 2013.

We anticipate that our existing cash, especially given the cash proceeds from the sale of our Facilities, and our cash flow from operations, together with our current borrowing arrangements with Summit and Wells Fargo, will be sufficient to meet our cash requirements for the next 12 months.

During the first and second quarters of 2013, we expect to make total capital expenditures of approximately $\$ 150,000$ as a result of the sale of our Facilities on February 1, 2013. These capital expenditures primarily include: (1) the construction of a specially designed room and sprinkler system for the storage of certain of our aerosol products necessitated when we sold the Facilities and had to vacate the building where they were previously stored; (2) the installation of a separate security system for the parts of the Facilities that we lease; and (3) the relocation of our telecom and data systems to the parts of the Facilities that we lease.

## ITEM 3.QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Not applicable.

## ITEM 4.CONTROLS AND PROCEDURES.

## Disclosure Controls and Procedures

As of March 31, 2013, we conducted an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective as of March 31, 2013.

Changes in Internal Control over Financial Reporting
There was no change in our internal control over financial reporting during the three months ended March 31, 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II

## ITEM 1A.RISK FACTORS.

In addition to the other information set forth in this Report, you should carefully consider the factors discussed in Item 1A, Risk Factors in the Company s Annual Report on Form 10-K for the year ended December 31, 2012, and subsequent quarterly reports on Form 10-Q which could materially affect our business, financial condition or future results.

ITEM 6.EXHIBITS.

# Edgar Filing: SCOTTS LIQUID GOLD INC - Form 10-Q 

Exhibit Number Document
$31.1 \quad$ Rule 13a-14(a) Certification of the Chief Executive Officer
31.2 Rule 13a-14(a) Certification of the Chief Financial Officer
32.1* Section 1350 Certification
101.INS** XBRL Instance Document
101.SCH** XBRL Taxonomy Extension Schema Document
101.CAL** XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB** XBRL Taxonomy Extension Label Linkbase Document
101.PRE** XBRL Taxonomy Extension Presentation Linkbase Document

* Furnished, not filed.
** XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and is otherwise not subject to liability under these sections.


## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## SCOTT S LIQUID GOLD-INC

By:/s/ Mark E. Goldstein

Mark E. Goldstein
President and Chief Executive Officer
(Principal Executive Officer)
By:/s/ Barry J. Levine
Barry J. Levine
Treasurer, Chief Financial Officer and Chief Operating Officer (Principal Financial and Accounting Officer)

Date:May 14, 2013

## EXHIBIT INDEX

Exhibit Number Document

| 31.1 | Rule 13a-14(a) Certification of the Chief Executive Officer |
| :--- | :--- |
| 31.2 | Rule 13a-14(a) Certification of the Chief Financial Officer |
| 32.1* | Section 1350 Certification |
| 101.INS** | XBRL Instance Document |
| 101.SCH*** | XBRL Taxonomy Extension Schema Document |
| 101.CAL** | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.LAB** | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE** | XBRL Taxonomy Extension Presentation Linkbase Document |

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