

INVESTMENT TECHNOLOGY GROUP, INC.

Form 10-Q

November 09, 2016

Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal period ended September 30, 2016

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

for the transition period from to

Commission File Number 001-32722

INVESTMENT TECHNOLOGY GROUP, INC.

(Exact Name of Registrant as Specified in Its Charter)

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

Delaware 95 - 2848406
(State or Other Jurisdiction of Incorporation or (I.R.S. Employer Identification No.)
Organization)

165 Broadway, New York, New York 10006
(Address of Principal Executive Offices) (Zip Code)

(212) 588 - 4000

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.:

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes No

At October 14, 2016, the Registrant had 32,566,650 shares of common stock, \$0.01 par value, outstanding.

Table of Contents

QUARTERLY REPORT ON FORM 10-Q

TABLE OF CONTENTS

| | Page |
|--|------|
| <u>PART I. — Financial Information</u> | |
| <u>Item 1. Financial Statements</u> | |
| | 4 |
| | 5 |
| | 6 |
| | 7 |
| | 8 |
| | 9 |
| <u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | 24 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | 40 |
| <u>Item 4. Controls and Procedures</u> | 40 |
| <u>PART II. — Other Information</u> | |
| <u>Item 1. Legal Proceedings</u> | 41 |
| <u>Item 1A. Risk Factors</u> | 41 |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | 42 |
| <u>Item 3. Defaults Upon Senior Securities</u> | 43 |
| <u>Item 4. Mine Safety Disclosures</u> | 43 |
| <u>Item 5. Other Information</u> | 43 |
| <u>Item 6. Exhibits</u> | 44 |
| <u>Signature</u> | 45 |

Investment Technology Group, ITG, AlterNet, ITG Net, POSIT, POSIT Alert, and RFQ-hub, are registered trademarks or service marks of the Investment Technology Group, Inc. companies. ITG Derivatives and Single Ticket Clearing Service are trademarks or service marks of the Investment Technology Group, Inc. companies.

Table of Contents

PRELIMINARY NOTES

When we use the terms “ITG,” the “Company,” “we,” “us” and “our,” we mean Investment Technology Group, Inc. and its consolidated subsidiaries.

FORWARD-LOOKING STATEMENTS

In addition to the historical information contained throughout this Quarterly Report on Form 10-Q, there are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) and the Private Securities Litigation Reform Act of 1995. All statements regarding our expectations related to our future financial position, results of operations, revenues, cash flows, dividends, stock repurchases, financing plans, business and product strategies, competitive positions, as well as the plans and objectives of management for future operations, and all expectations concerning securities markets, client trading and economic trends are forward-looking statements. In some cases, you can identify these statements by forward-looking words such as “may,” “might,” “will,” “should,” “expect,” “plan,” “anticipate,” “believe,” “estimate,” “predict,” “potential” or “continue” and the negative of these terms and other comparable terminology.

Although we believe our expectations reflected in such forward-looking statements are based on reasonable assumptions and beliefs, and on information currently available to our management, there can be no assurance that such expectations will prove to have been correct. Important factors that could cause actual results to differ materially from the expectations reflected in the forward-looking statements herein include, among others, general economic, business, credit, political and financial market conditions, both internationally and domestically, financial market volatility, fluctuations in market trading volumes, effects of inflation, adverse changes or volatility in interest rates, fluctuations in foreign exchange rates, evolving industry regulations and regulatory scrutiny, the ultimate resolution of the Securities and Exchange Commission’s inquiry regarding pre-released American Depositary Receipts (“ADRs”) and any customer or shareholder reaction to the matter or further proceedings or sanctions based on our ADR activity, the outcome of other contingencies such as legal proceedings or governmental or regulatory investigations, the volatility of our stock price, changes in tax policy or accounting rules, the actions of both current and potential new competitors, changes in commission pricing, rapid changes in technology, errors or malfunctions in our systems or technology, cash flows into or redemptions from equity mutual funds, ability to meet liquidity requirements related to the clearing of our customers’ trades, customer trading patterns, the success of our products and service offerings, our ability to continue to innovate and meet the demands of our customers for new or enhanced products, our ability to protect our intellectual property, our ability to execute on strategic initiatives or transactions, our ability to attract and retain talented employees and our ability to pay dividends or repurchase our common stock in the future.

Certain of these factors, and other factors, are more fully discussed in Item 1A, Risk Factors, Item 7, Management’s Discussion and Analysis of Financial Condition and Results of Operations, and Item 7A, Quantitative and Qualitative Disclosures about Market Risk, in our Annual Report on Form 10-K for the year ended December 31, 2015 and Part

II, Item 1A, Risk Factors in our Quarterly Reports on Form 10-Q, which you are encouraged to read. Our 2015 Annual Report on Form 10-K and Quarterly Reports on Form 10-Q are available through our website at <http://investor.itg.com> under “SEC Filings.”

We disclaim any duty to update any of these forward-looking statements after the filing of this report to conform our prior statements to actual results or revised expectations and we do not intend to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the filing of this report.

Table of Contents

PART I. — FINANCIAL INFORMATION

Item 1. Financial Statements

INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Financial Condition

(In thousands, except share amounts)

| | September 30, 2016 (Unaudited) | December 31, 2015 |
|---|--------------------------------------|----------------------|
| Assets | | |
| Cash and cash equivalents | \$ 260,875 | \$ 330,653 |
| Cash restricted or segregated under regulations and other | 37,611 | 37,852 |
| Deposits with clearing organizations | 72,741 | 70,860 |
| Securities owned, at fair value | 8,678 | 5,598 |
| Receivables from brokers, dealers and clearing organizations | 283,012 | 1,036,777 |
| Receivables from customers | 74,869 | 49,176 |
| Premises and equipment, net | 52,663 | 55,496 |
| Capitalized software, net | 39,104 | 39,379 |
| Goodwill | 10,615 | 11,933 |
| Intangibles, net | 15,872 | 24,611 |
| Income taxes receivable | 8 | 128 |
| Deferred taxes | 35,629 | 23,590 |
| Other assets | 25,425 | 22,969 |
| Total assets | \$ 917,102 | \$ 1,709,022 |
| Liabilities and Stockholders' Equity | | |
| Liabilities: | | |
| Accounts payable and accrued expenses | \$ 165,387 | \$ 169,530 |
| Short-term bank loans | 133,487 | 81,934 |
| Payables to brokers, dealers and clearing organizations | 171,279 | 960,559 |
| Payables to customers | 25,606 | 9,957 |
| Securities sold, not yet purchased, at fair value | 6,143 | 2,637 |
| Income taxes payable | 6,032 | 17,017 |
| Term debt | 7,918 | 12,567 |
| Total liabilities | 515,852 | 1,254,201 |
| Commitments and contingencies | | |
| Stockholders' Equity: | | |
| Preferred stock, \$0.01 par value; 1,000,000 shares authorized; no shares issued or outstanding | — | — |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| | | |
|--|------------|--------------|
| Common stock, \$0.01 par value; 100,000,000 shares authorized; 52,410,571 and 52,300,885 shares issued at September 30, 2016 and December 31, 2015, respectively | 525 | 523 |
| Additional paid-in capital | 242,573 | 239,090 |
| Retained earnings | 532,956 | 571,626 |
| Common stock held in treasury, at cost; 19,846,254 and 19,207,419 shares at September 30, 2016 and December 31, 2015, respectively | (346,779) | (336,923) |
| Accumulated other comprehensive income (net of tax) | (28,025) | (19,495) |
| Total stockholders' equity | 401,250 | 454,821 |
| Total liabilities and stockholders' equity | \$ 917,102 | \$ 1,709,022 |

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Operations (unaudited)

(In thousands, except per share amounts)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|-----------|------------------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Revenues: | | | | |
| Commissions and fees | \$ 83,485 | \$ 89,934 | \$ 277,141 | \$ 319,720 |
| Recurring | 19,214 | 26,659 | 63,220 | 80,038 |
| Other | 1,486 | 3,816 | 9,102 | 10,872 |
| Total revenues | 104,185 | 120,409 | 349,463 | 410,630 |
| Expenses: | | | | |
| Compensation and employee benefits | 45,127 | 46,305 | 145,906 | 157,612 |
| Transaction processing | 20,799 | 21,621 | 65,731 | 71,381 |
| Occupancy and equipment | 13,849 | 14,229 | 41,893 | 43,071 |
| Telecommunications and data processing services | 13,720 | 12,779 | 43,341 | 38,562 |
| Restructuring charges | — | — | 4,355 | — |
| Other general and administrative | 37,927 | 21,856 | 87,663 | 82,021 |
| Interest expense | 561 | 429 | 1,668 | 1,402 |
| Total expenses | 131,983 | 117,219 | 390,557 | 394,049 |
| (Loss) income before income tax expense | (27,798) | 3,190 | (41,094) | 16,581 |
| Income tax (benefit) expense | (3,887) | 480 | (9,460) | 7,348 |
| Net (loss) income | \$ (23,911) | \$ 2,710 | \$ (31,634) | \$ 9,233 |
| (Loss) income per share: | | | | |
| Basic | \$ (0.73) | \$ 0.08 | \$ (0.96) | \$ 0.27 |
| Diluted | \$ (0.73) | \$ 0.08 | \$ (0.96) | \$ 0.26 |
| Basic weighted average number of common shares outstanding | | | | |
| | 32,725 | 33,859 | 33,006 | 34,066 |
| Diluted weighted average number of common shares outstanding | | | | |
| | 32,725 | 34,547 | 33,006 | 34,976 |

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive (Loss) Income (unaudited)

(In thousands)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---------------------------------------|-------------------------------------|------------|------------------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Net (loss) income | \$ (23,911) | \$ 2,710 | \$ (31,634) | \$ 9,233 |
| Other comprehensive loss, net of tax: | | | | |
| Currency translation adjustment | (3,751) | (7,413) | (8,530) | (12,433) |
| Other comprehensive loss | (3,751) | (7,413) | (8,530) | (12,433) |
| Comprehensive loss | \$ (27,662) | \$ (4,703) | \$ (40,164) | \$ (3,200) |

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

Condensed Consolidated Statement of Changes in Stockholders' Equity (unaudited)

Nine Months Ended September 30, 2016

(In thousands, except share amounts)

| | Preferred Stock | Common Stock | Additional Paid-in Capital | Retained Earnings | Common Stock Held in Treasury | Accumulated Other Comprehensive Income/(Loss) | Total Stockholders' Equity |
|---|--------------------|-----------------|----------------------------------|----------------------|--|--|----------------------------------|
| Balance at | | | | | | | |
| December 31, 2015 | \$ — | \$ 523 | \$ 239,090 | \$ 571,626 | \$ (336,923) | \$ (19,495) | \$ 454,821 |
| Net loss | — | — | — | (31,634) | — | — | (31,634) |
| Other comprehensive loss | — | — | — | — | — | (8,530) | (8,530) |
| Issuance of common stock in connection with director stock option exercises (24,498 net settled shares) and for restricted stock unit awards (1,048,179 shares), including a net excess tax benefit of \$0.4 million | — | 1 | (15,968) | — | 18,787 | — | 2,820 |
| Issuance of common stock for the employee stock purchase plan (50,387 shares) | — | 1 | 728 | — | — | — | 729 |
| Shares withheld for net settlements of share-based awards (380,272 shares) | — | — | — | — | (6,617) | — | (6,617) |
| Purchase of common stock for treasury (1,336,132 shares) | — | — | — | — | (22,112) | — | (22,112) |
| Dividends declared on common stock | — | — | — | (7,036) | 86 | — | (6,950) |
| Share-based compensation | — | — | 18,723 | — | — | — | 18,723 |
| | \$ — | \$ 525 | \$ 242,573 | \$ 532,956 | \$ (346,779) | \$ (28,025) | \$ 401,250 |

Balance at
September 30, 2016

See accompanying notes to unaudited condensed consolidated financial statements.

7

Table of Contents

INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows (unaudited)

(In thousands)

| | Nine Months Ended September 30, | |
|--|------------------------------------|-----------|
| | 2016 | 2015 |
| Cash Flows from Operating Activities: | | |
| Net (loss) income | \$ (31,634) | \$ 9,233 |
| Adjustments to reconcile net (loss) income to net cash provided by operating activities: | | |
| Depreciation and amortization | 32,450 | 33,324 |
| Deferred income tax (benefit) expense | (12,426) | 3,245 |
| Provision for doubtful accounts | 108 | 587 |
| Non-cash share-based compensation | 19,409 | 12,238 |
| Gain on sale of investment research operations | (21) | — |
| Changes in operating assets and liabilities: | | |
| Cash restricted or segregated under regulations and other | 91 | 2,918 |
| Deposits with clearing organizations | (6,742) | (23,715) |
| Securities owned, at fair value | (2,744) | 3,122 |
| Receivables from brokers, dealers and clearing organizations | 736,136 | (500,565) |
| Receivables from customers | (33,777) | 42,018 |
| Accounts payable and accrued expenses | 1,659 | (34,125) |
| Payables to brokers, dealers and clearing organizations | (784,076) | 414,725 |
| Payables to customers | 17,827 | 42,100 |
| Securities sold, not yet purchased, at fair value | 3,175 | (2,380) |
| Income taxes receivable/payable | (9,572) | (9,644) |
| Excess tax benefit from share-based payment arrangements | (1,102) | (2,920) |
| Other, net | (3,447) | (4,794) |
| Net cash used in operating activities | (74,686) | (14,633) |
| Cash Flows from Investing Activities: | | |
| Capital purchases | (9,668) | (5,792) |
| Capitalization of software development costs | (18,705) | (19,761) |
| Proceeds from sale of investment research operations, net of deal costs | 6,125 | — |
| Net cash used in investing activities | (22,248) | (25,553) |
| Cash Flows from Financing Activities: | | |
| Repayments of long term debt | (4,649) | (7,367) |
| Proceeds from borrowing under short-term bank loans | 51,553 | (13,347) |
| Debt issuance costs | (810) | — |
| Excess tax benefit from share-based payment arrangements | 1,102 | 2,920 |
| Common stock issued | 3,111 | 1,911 |
| Common stock repurchased | (22,112) | (31,727) |
| Dividends paid | (6,865) | (4,712) |
| Shares withheld for net settlements of share-based awards | (6,617) | (8,397) |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| | | |
|--|------------|------------|
| Net cash provided by (used in) financing activities | 14,713 | (60,719) |
| Effect of exchange rate changes on cash and cash equivalents | 12,443 | (7,700) |
| Net decrease in cash and cash equivalents | (69,778) | (108,605) |
| Cash and cash equivalents—beginning of year | 330,653 | 275,210 |
| Cash and cash equivalents—end of year | \$ 260,875 | \$ 166,605 |
| Supplemental cash flow information: | | |
| Interest paid | \$ 3,067 | \$ 2,836 |
| Income taxes paid | \$ 12,319 | \$ 13,884 |

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements (unaudited)

(1) Organization and Basis of Presentation

Investment Technology Group, Inc. was formed as a Delaware corporation on July 22, 1983. Its principal subsidiaries include: (1) ITG Inc., AlterNet Securities, Inc. (“AlterNet”) and ITG Derivatives LLC (“ITG Derivatives”), institutional broker-dealers in the United States (“U.S.”), (2) ITG Canada Corp., an institutional broker-dealer in Canada, (3) Investment Technology Group Limited, an institutional broker-dealer in Europe, (4) ITG Australia Limited, an institutional broker-dealer in Australia, (5) ITG Hong Kong Limited, an institutional broker-dealer in Hong Kong, (6) ITG Software Solutions, Inc., the Company’s intangible property, software development and maintenance subsidiary in the U.S., and (7) ITG Solutions Network, Inc., a holding company for ITG Analytics, Inc., a provider of pre- and post-trade analysis, fair value and trade optimization services, and ITG Platforms Inc., a provider of trade order and execution management technology and network connectivity services for the financial community.

ITG is a global financial technology company that helps leading brokers and asset managers improve returns for investors. ITG empowers traders to reduce the end-to-end cost of implementing investments via technology-enabled liquidity, execution, analytics and workflow solutions. ITG has offices in Asia Pacific, Europe and North America and offers execution services in more than 50 countries.

The Company’s business is organized into four reportable operating segments (see Note 15, Segment Reporting, to the condensed consolidated financial statements):

- U.S. Operations

- Canadian Operations

- European Operations

- Asia Pacific Operations

Regional segment results exclude the impact of Corporate activity, which is presented separately and includes investment income and other gains as well as costs not associated with operating the businesses within the Company's regional segments. These costs include, among others, (a) the costs of being a public company, such as certain staff costs, a portion of external audit fees, and reporting, filing and listing costs, (b) intangible asset amortization, (c) interest expense, (d) professional fees associated with the Company's global transfer pricing structure, (e) foreign exchange gains or losses and (f) certain non-operating expenses.

The condensed consolidated financial statements and accompanying notes are prepared in accordance with accounting principles generally accepted in the U.S. ("U.S. GAAP"). All material intercompany balances and transactions have been eliminated in consolidation. The condensed consolidated financial statements reflect all adjustments which, in the opinion of management, are necessary for the fair presentation of results.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets, liabilities, revenues and expenses. Actual results could differ from those estimates.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted in accordance with Securities and Exchange Commission ("SEC") rules and regulations; however, management believes that the disclosures herein are adequate to make the information presented not misleading. This report should be read in conjunction with the audited financial statements and the notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

Table of Contents

Recently Adopted Accounting Standards

In April 2015, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2015-03, Simplifying the Presentation of Debt Issuance Costs, which changes the presentation of debt issuance costs in financial statements. ASU 2015-03 requires an entity to present such costs in the balance sheet as a direct deduction from the related debt liability rather than as an asset. Amortization of the costs will continue to be reported as interest expense. The new standard is effective for annual reporting periods beginning after December 15, 2015 and does not have an effect on our condensed consolidated financial statements.

(2) Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, various methods are used including market, income and cost approaches. Based on these approaches, certain assumptions that market participants would use in pricing the asset or liability are used, including assumptions about risk and/or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market-corroborated, or generally unobservable firm inputs. Valuation techniques that are used maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, fair value measured financial instruments are categorized according to the fair value hierarchy prescribed by Accounting Standards Codification (“ASC”) 820, Fair Value Measurements and Disclosures. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

- Level 1: Fair value measurements using unadjusted quoted market prices in active markets for identical, unrestricted assets or liabilities.
- Level 2: Fair value measurements using correlation with (directly or indirectly) observable market-based inputs, unobservable inputs that are corroborated by market data, or quoted prices in markets that are not active.
- Level 3: Fair value measurements using inputs that are significant and not readily observable in the market.

Level 1 consists of financial instruments whose value is based on quoted market prices such as exchange-traded mutual funds and listed equities.

Level 2 includes financial instruments that are valued based upon observable market-based inputs.

Level 3 is comprised of financial instruments whose fair value is estimated based on internally developed models or methodologies utilizing significant inputs that are generally less readily observable.

Fair value measurements for those items measured on a recurring basis are as follows (dollars in thousands):

| September 30, 2016 | Total | Level 1 | Level 2 | Level 3 |
|--|-----------------|-----------------|-------------|-------------|
| Assets | | | | |
| Cash and cash equivalents: | | | | |
| Money market mutual funds | \$ 1 | \$ 1 | \$ — | \$ — |
| Securities owned, at fair value: | | | | |
| Corporate stocks-trading securities | 6,171 | 6,171 | — | — |
| Mutual funds | 2,507 | 2,507 | — | — |
| Total | \$ 8,679 | \$ 8,679 | \$ — | \$ — |
| Liabilities | | | | |
| Securities sold, not yet purchased, at fair value: | | | | |
| Corporate stocks-trading securities | 6,143 | 6,143 | — | — |
| Total | \$ 6,143 | \$ 6,143 | \$ — | \$ — |

Table of Contents

| December 31, 2015 | Total | Level 1 | Level 2 | Level 3 |
|--|----------|----------|---------|---------|
| Assets | | | | |
| Cash and cash equivalents: | | | | |
| Tax free money market mutual funds | \$ 33 | \$ 33 | \$ — | \$ — |
| Money market mutual funds | — | — | — | — |
| Securities owned, at fair value: | | | | |
| Corporate stocks-trading securities | 2,571 | 2,571 | — | — |
| Mutual funds | 3,027 | 3,027 | — | — |
| Total | \$ 5,631 | \$ 5,631 | \$ — | \$ — |
| Liabilities | | | | |
| Securities sold, not yet purchased, at fair value: | | | | |
| Corporate stocks-trading securities | 2,637 | 2,637 | — | — |
| Total | \$ 2,637 | \$ 2,637 | \$ — | \$ — |

Cash and cash equivalents other than bank deposits are measured at fair value and primarily include U.S. government money market mutual funds.

Securities owned, at fair value and securities sold, not yet purchased, at fair value include corporate stocks, equity index mutual funds and bond mutual funds, all of which are exchange traded.

Certain of the Company's assets and liabilities are carried at contracted amounts that approximate fair value. Assets and liabilities that are recorded at contracted amounts approximating fair value consist primarily of receivables from, and payables to, brokers, dealers, clearing organizations and customers. These receivables and payables to brokers, dealers and clearing organizations and customers are short-term in nature, and following September 30, 2016, substantially all have settled at the contracted amounts.

The Company believes the carrying amounts of its term-debt obligations at September 30, 2016 and December 31, 2015 approximate fair value because the interest rates on these instruments change with, or approximate, market interest rates.

(3) Divestitures

On May 27, 2016, the Company completed the sale of ITG Investment Research, LLC ("Investment Research"), a wholly owned subsidiary of the Company, to a wholly owned subsidiary of Leucadia National Corporation ("Leucadia") for \$12 million in cash consideration.

Upon completion of the sale, the Company recorded a pre-tax gain of approximately \$21,000 and an after-tax gain of approximately \$50,000. The pre-tax gain is recorded in other revenue on the Condensed Consolidated Statement of Operations for the nine months ended September 30, 2016. The pre-tax gain is net of direct costs to sell Investment Research, including professional fees, cash compensation and the acceleration of previously issued restricted stock unit awards.

The following table summarizes the components of the pre-tax gain (dollars in thousands):

| | |
|---------------------------------------|-----------|
| Cash proceeds from sale | \$ 12,000 |
| Carrying value of net assets disposed | (7,502) |
| Direct selling costs | (4,477) |
| Pre-tax gain on sale | \$ 21 |

As a result of this divestiture, the Company reduced the headcount within its U.S. high-touch sales trading operation. See Note 4, Restructuring Charges, for more information.

The Company determined that the sale of Investment Research does not meet the requirements to be treated as a discontinued operation. As such, the results of Investment Research through the sale date of May 27, 2016 are included in continued operations on the Condensed Consolidated Statement of Operations, primarily in the U.S. Operations segment.

Table of Contents

(4) Restructuring Charges

2016 Restructuring

As part of an end-to-end review of its business, the Company has determined that its strategy is to increasingly focus its resources on its core capabilities in execution, liquidity, analytics and workflow solutions. To that end, during the second quarter of 2016, the Company implemented restructuring plans to (i) reduce headcount in its high-touch trading and sales organizations and (ii) close its U.S. matched-book securities lending operations and its Canadian arbitrage trading desk.

Activity and liability balances recorded as part of the restructuring plan through September 30, 2016 are as follows (dollars in thousands):

| | Employee separation and related costs | Contract termination charges | Asset write-offs | Total |
|--|---|------------------------------------|---------------------|----------|
| Restructuring charges recognized | \$ 4,192 | \$ 136 | \$ 27 | \$ 4,355 |
| Cash payments | (2,046) | — | — | (2,046) |
| Acceleration of share-based compensation | (1,978) | — | — | (1,978) |
| Asset write-offs/translation gain | (5) | (125) | (27) | (157) |
| Balance at September 30, 2016 | \$ 163 | \$ 11 | \$ — | \$ 174 |

The payment of the remaining accrued costs will continue through December 2016.

2011 Restructuring

In the second and fourth quarters of 2011, the Company implemented restructuring plans to improve margins and enhance stockholder returns.

Activity and liability balances recorded as part of the 2011 restructuring plan through September 30, 2016 are as follows (dollars in thousands):

| | Consolidation of leased facilities |
|-------------------------------|--|
| Balance at December 31, 2015 | \$ 272 |
| Utilized - cash | (704) |
| Sublease activity | 474 |
| Balance at September 30, 2016 | \$ 42 |

The adjustment for sublease activity reflects delayed payments from a sub-tenant that are now expected to be realized and is offset by a receivable in other assets. The payment of the remaining accrued costs and the realization of the sublease proceeds related to the vacated leased facilities will continue through December 2016.

2010 Restructuring

In the fourth quarter of 2010, the Company closed its Westchester, NY office and relocated the staff, primarily sales traders and support, to its New York City office.

Table of Contents

Activity and liability balances recorded as part of the 2010 restructuring plan through September 30, 2016 are as follows (dollars in thousands):

| | |
|-------------------------------|--|
| | Consolidation of leased facilities |
| Balance at December 31, 2015 | \$ 982 |
| Utilized—cash | (346) |
| Adjustment to reserve | (215) |
| Balance at September 30, 2016 | \$ 421 |

The payment of the remaining accrued costs related to the vacated leased facilities will continue through December 2016.

(5) Cash Restricted or Segregated Under Regulations and Other

Cash restricted or segregated under regulations and other represents (i) funds on deposit for the purpose of securing working capital facilities for clearing and settlement activities in Hong Kong, (ii) a special reserve bank account for the exclusive benefit of customers (“Special Reserve Bank Account”) maintained by ITG Inc. in accordance with Rule 15c3-3 of the Securities Exchange Act of 1934, as amended (“Customer Protection Rule”) or agreements for proprietary accounts of broker dealers (“PABs”), (iii) funds on deposit for Canadian and European trade clearing and settlement activity, (iv) segregated balances under a collateral account control agreement for the benefit of certain customers, and (v) funds relating to the securitization of bank guarantees supporting the Company’s Australian lease.

(6) Securities Owned and Sold, Not Yet Purchased

The following is a summary of securities owned and securities sold, not yet purchased (dollars in thousands):

| | | | |
|-----------------------|----------------------|---------------------------------------|----------------------|
| Securities Owned | | Securities Sold, Not Yet Purchased | |
| September 30, 2016 | December 31, 2015 | September 30, 2016 | December 31, 2015 |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| | | | | |
|-------------------------------------|----------|----------|----------|----------|
| Corporate stocks—trading securities | \$ 6,171 | \$ 2,571 | \$ 6,143 | \$ 2,637 |
| Mutual funds | 2,507 | 3,027 | — | — |
| Total | \$ 8,678 | \$ 5,598 | \$ 6,143 | \$ 2,637 |

Trading securities owned and sold, not yet purchased primarily consists of temporary positions obtained in the normal course of agency trading activities, including positions held in connection with the creation and redemption of exchange-traded funds on behalf of clients.

(7) Income Taxes

A tax benefit from an uncertain tax position may be recognized only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than fifty percent likelihood of being realized upon ultimate resolution.

The Company had reserves for unrecognized tax benefits of \$15.5 million and \$15.6 million at September 30, 2016 and December 31, 2015, respectively. The Company had accrued interest expense related to tax reserves of \$3.3 million and \$2.8 million, net of related tax effects, at September 30, 2016 and December 31, 2015, respectively.

Our effective tax rate for the three and nine months ended September 30, 2016 was negatively impacted by non-deductible accrued expenses related to the potential SEC settlement (see Note 18, Contingencies – Legal Matters) and executive compensation expenses that are limited under Section 162(m) of the U.S. Internal Revenue Code.

Table of Contents

(8) Goodwill and Other Intangibles

The following table presents the changes in the carrying amount of goodwill by our European Operations segment for the nine months ended September 30, 2016 (dollars in thousands):

| | |
|---------------------------------|-----------|
| | Total |
| Balance at December 31, 2015 | 11,933 |
| 2016 Activity: | |
| Currency translation adjustment | (1,318) |
| Balance at September 30, 2016 | \$ 10,615 |

Acquired other intangible assets consisted of the following at September 30, 2016 and December 31, 2015 (dollars in thousands):

| | September 30, 2016 | | December 31, 2015 | | Useful Lives (Years) |
|------------------------------|--------------------------|-----------------------------|--------------------------|-----------------------------|-------------------------|
| | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization | |
| Trade name | \$ 8,523 | \$ — | \$ 8,545 | \$ — | — |
| Customer-related intangibles | 10,458 | 5,446 | 23,322 | 10,400 | 14.3 |
| Proprietary software | 23,249 | 21,301 | 23,558 | 20,803 | 6.3 |
| Trading rights | 339 | — | 339 | — | — |
| Other | 50 | — | 50 | — | — |
| Total | \$ 42,619 | \$ 26,747 | \$ 55,814 | \$ 31,203 | |

At September 30, 2016, indefinite-lived intangibles not subject to amortization amounted to \$8.9 million, of which \$8.4 million related to the POSIT trade name.

Amortization expense for definite-lived intangibles was \$0.3 million and \$1.5 million for the three and nine months ended September 30, 2016, respectively, compared with \$0.8 million and \$2.4 million in the respective prior-year periods. These amounts are included in other general and administrative expense in the Condensed Consolidated Statements of Operations. As a result of the sale of Investment Research (see Note 3, Divestitures), \$6.7 million of customer-related intangibles, net of accumulated amortization, were disposed of in May 2016.

During the nine months ended September 30, 2016, no intangibles were deemed impaired, and accordingly, no adjustment was required.

The following table represents the changes in the carrying amount of net intangible assets for the nine months ended September 30, 2016 (dollars in thousands):

| | Total |
|---------------------------------|-----------|
| Balance at December 31, 2015 | \$ 24,611 |
| Amortization | (1,508) |
| Sale of Investment Research | (6,684) |
| Currency translation adjustment | (547) |
| Balance at September 30, 2016 | \$ 15,872 |

Table of Contents

(9) Receivables and Payables

Receivables from, and Payables to, Brokers, Dealers and Clearing Organizations

The following is a summary of receivables from, and payables to, brokers, dealers and clearing organizations (dollars in thousands):

| | Receivables from | | Payables to | |
|---------------------------------|-----------------------|----------------------|-----------------------|----------------------|
| | September 30, 2016 | December 31, 2015 | September 30, 2016 | December 31, 2015 |
| Broker-dealers | \$ 263,947 | \$ 167,514 | \$ 107,421 | \$ 64,763 |
| Clearing organizations | 3,320 | 3,480 | 12,991 | 7,644 |
| Securities borrowed | 16,214 | 866,520 | — | — |
| Securities loaned | — | — | 50,867 | 888,152 |
| Allowance for doubtful accounts | (469) | (737) | — | — |
| Total | \$ 283,012 | \$ 1,036,777 | \$ 171,279 | \$ 960,559 |

Receivables from, and Payables to, Customers

The following is a summary of receivables from, and payables to, customers (dollars in thousands):

| | Receivables from | | Payables to | |
|---------------------------------|-----------------------|----------------------|-----------------------|----------------------|
| | September 30, 2016 | December 31, 2015 | September 30, 2016 | December 31, 2015 |
| Customers | \$ 75,324 | \$ 49,688 | \$ 25,606 | \$ 9,957 |
| Allowance for doubtful accounts | (455) | (512) | — | — |
| Net | \$ 74,869 | \$ 49,176 | \$ 25,606 | \$ 9,957 |

Securities Borrowed and Loaned

In the second quarter 2016, the Company closed its U.S. matched-book securities lending operations. At September 30, 2016, the only remaining balances for securities borrowed and securities loaned related to customer settlement activities. The gross amounts of interest earned on cash provided to counterparties as collateral for securities borrowed, and interest incurred on cash received from counterparties as collateral for securities loaned through the wind-down of all balances within the U.S. matched-book operations, and the resulting net amount included in other revenue on the Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2016 and 2015, respectively, were as follows (dollars in thousands):

| | Three Months Ended | | Nine Months Ended | |
|-------------------|-----------------------|----------|-----------------------|----------|
| | September 30, 2016 | 2015 | September 30, 2016 | 2015 |
| Interest earned | \$ 3 | \$ 1,478 | \$ 1,961 | \$ 4,337 |
| Interest incurred | (3) | (884) | (1,132) | (3,009) |
| Net | \$ — | \$ 594 | \$ 829 | \$ 1,328 |

Deposits paid for securities borrowed and deposits received for securities loaned are recorded at the amount of cash collateral advanced or received. Deposits paid for securities borrowed transactions require the Company to deposit cash with the lender. With respect to deposits received for securities loaned, the Company receives collateral in the form of cash in an amount generally in excess of the market value of the securities loaned. The Company monitors the market value of the securities borrowed and loaned on a daily basis, with additional collateral obtained or refunded, as necessary.

The Company's securities borrowing and lending is generally done under industry standard agreements ("Master Securities Lending Agreements") that may allow, following an event of default by either party, the prompt close-out of all transactions (including the liquidation of securities held) and the offsetting of obligations to return cash or securities, as the case may be, by the non-defaulting party. Events of default under the Master Securities Lending Agreements generally include, subject to certain conditions: (i) failure to timely deliver cash or securities as required under the transaction, (ii) a party's insolvency, bankruptcy, or similar proceeding, (iii) breach of representation, and (iv) a material breach of the agreement. The counterparty that receives the securities in these transactions generally has

Table of Contents

unrestricted access in its use of the securities. For financial statement purposes, the Company does not offset securities borrowed and securities loaned.

The following table summarizes the transactions under certain Master Securities Lending Agreements that may be eligible for offsetting if an event of default occurred and a right of offset was legally enforceable (dollars in thousands):

| | Gross Amounts of Recognized Assets/ (Liabilities) | Gross Amounts Offset in the Consolidated Statement of Financial Condition | Net Amounts Presented in the Consolidated Statement of Financial Condition | Collateral Received or Pledged (including Cash) | Net Amount |
|--|---|---|--|---|---------------|
| As of September 30, 2016: | | | | | |
| Deposits paid for securities borrowed | \$ 16,214 | \$ — | \$ 16,214 | \$ 16,214 | \$ — |
| Deposits received for securities loaned | (50,867) | — | (50,867) | (50,569) | (298) |
| As of December 31, 2015: | | | | | |
| Deposits paid for securities borrowed | \$ 866,520 | \$ — | \$ 866,520 | \$ 866,520 | \$ — |
| Deposits received for securities loaned | (888,152) | — | (888,152) | (868,843) | (19,309) |

(10) Accounts Payable and Accrued Expenses

The following is a summary of accounts payable and accrued expenses (dollars in thousands):

| | September 30, 2016 | December 31, 2015 |
|-----------------------------------|-----------------------|----------------------|
| Accrued research payables | \$ 50,361 | \$ 46,274 |
| Accrued compensation and benefits | 30,169 | 49,441 |
| Accrued settlement costs | 22,103 | — |
| Accrued rent | 16,199 | 16,744 |
| Trade payables | 11,827 | 17,817 |

| | | |
|--------------------------------|------------|------------|
| Deferred revenue | 7,784 | 9,760 |
| Deferred compensation | 2,508 | 3,027 |
| Accrued restructuring | 637 | 1,254 |
| Accrued transaction processing | 2,243 | 2,390 |
| Other | 21,556 | 22,823 |
| Total | \$ 165,387 | \$ 169,530 |

(11) Borrowings

Short-term Bank Loans

The Company's international securities clearance and settlement activities are funded with operating cash or with short-term bank loans in the form of overdraft facilities. At September 30, 2016, there was \$133.5 million outstanding under these facilities at a weighted average interest rate of approximately 0.4% associated with international settlement activities.

In the U.S., securities clearance and settlement activities are funded with operating cash, securities loaned or with short-term bank loans under a committed credit agreement. ITG Inc., as borrower, and Investment Technology Group, Inc. ("Parent Company"), as guarantor, maintained a \$150 million two-year revolving credit agreement with a syndicate of banks and JPMorgan Chase Bank, N.A., as Administrative Agent, that matured in January 2016. On January 29, 2016, ITG Inc., as borrower, and Parent Company, as guarantor, entered into a new \$150 million 364-day revolving credit agreement (the "Credit Agreement") with a syndicate of banks and JPMorgan Chase Bank, N.A., as Administrative Agent. The Credit Agreement includes an accordion feature that allows for potential expansion of the facility up to \$225 million. At September 30, 2016, there were no amounts outstanding under the Credit Agreement.

Table of Contents

Term Debt

Term debt is comprised of the following (dollars in thousands):

| | September 30, 2016 | December 31, 2015 |
|---------------------------------|-----------------------|----------------------|
| Term loans | \$ 3,268 | \$ 3,606 |
| Obligations under capital lease | 4,650 | 8,961 |
| Total | \$ 7,918 | \$ 12,567 |

On December 30, 2015, the Parent Company entered into a five year, \$3.6 million note and security agreement with Hewlett-Packard Financial Services (“H-P Loan”), under which purchases of new server equipment, software license fees, maintenance fees and fees for other services were financed. The loan principal is payable in twenty quarterly installments of \$195,000 beginning in April 2016 and accrues interest at 2.95%.

On August 10, 2012, Parent Company entered into a \$25.0 million master lease facility with BMO Harris Equipment Finance Company (“BMO”) to finance equipment and construction expenditures related to the build-out of the Company’s new headquarters in lower Manhattan. The original amount borrowed of \$21.2 million has a 3.39% fixed-rate term financing structured as a capital lease with a 48-month term that began upon the substantial completion of the build-out, at the end of which Parent Company may purchase the underlying assets for \$1. At September 30, 2016 and December 31, 2015, there was \$4.6 million and \$8.7 million, respectively, outstanding under the BMO facility.

On June 1, 2011, Parent Company entered into a \$5.0 million master lease facility with Bank of America (“Master Lease Agreement”), under which purchases of new equipment were financed. Each equipment lease under the Master Lease Agreement is structured as a capital lease and has a separate 48-month term from its inception date, at the end of which Parent Company may purchase the underlying equipment for \$1. The outstanding balance under this facility was fully paid in the second quarter of 2016. At December 31, 2015, there was \$0.2 million outstanding under this facility.

(12) Earnings Per Share

The following is a reconciliation of the basic and diluted earnings per share computations (dollars in thousands, except per share amounts):

| | September 30, | |
|--|---------------|----------|
| | 2016 | 2015 |
| Three Months Ended | | |
| Net (loss) income for basic and diluted earnings per share | \$ (23,911) | \$ 2,710 |
| Shares of common stock and common stock equivalents: | | |
| Average common shares used in basic computation | 32,725 | 33,859 |
| Effect of dilutive securities | — | 688 |
| Average common shares used in diluted computation | 32,725 | 34,547 |
| (Loss) income per share: | | |
| Basic | \$ (0.73) | \$ 0.08 |
| Diluted | \$ (0.73) | \$ 0.08 |
| | | |
| Nine Months Ended | | |
| Net (loss) income for basic and diluted earnings per share | \$ (31,634) | \$ 9,233 |
| Shares of common stock and common stock equivalents: | | |
| Average common shares used in basic computation | 33,006 | 34,066 |
| Effect of dilutive securities | — | 910 |
| Average common shares used in diluted computation | 33,006 | 34,976 |
| (Loss) income per share: | | |
| Basic | \$ (0.96) | \$ 0.27 |
| Diluted | \$ (0.96) | \$ 0.26 |

Table of Contents

There were no anti-dilutive equity awards for the three and nine month periods ended September 30, 2016 due to the fact that the Company recorded a loss. For the three and nine month periods ended September 30, 2015, there were 549,000 and 203,000 shares underlying equity awards, respectively, that were outstanding but were anti-dilutive and thus not included in the computation of diluted earnings per share.

(13) Accumulated Other Comprehensive Income

The components and allocated tax effects of accumulated other comprehensive income for the three and nine month periods ended September 30, 2016 and 2015 are as follows (dollars in thousands):

| | |
|--|-------------|
| Three Months Ended September 30, 2016 | |
| Balance at June 30, 2016 | \$ (24,274) |
| Other comprehensive loss before reclassifications | (2,685) |
| Amounts reclassified from accumulated other comprehensive loss (1) | (1,066) |
| Net current-period other comprehensive loss | (3,751) |
| Balance at September 30, 2016 | \$ (28,025) |
| Three Months Ended September 30, 2015 | |
| Balance at June 30, 2015 | \$ (10,914) |
| Other comprehensive loss before reclassifications | (7,413) |
| Amounts reclassified from accumulated other comprehensive loss | — |
| Net current-period other comprehensive loss | (7,413) |
| Balance at September 30, 2015 | \$ (18,327) |
| Nine Months Ended September 30, 2016 | |
| Balance at December 31, 2015 | \$ (19,495) |
| Other comprehensive loss before reclassifications | (7,464) |
| Amounts reclassified from accumulated other comprehensive loss (1) | (1,066) |
| Net current-period other comprehensive loss | (8,530) |
| Balance at September 30, 2016 | \$ (28,025) |

| | |
|--|-------------|
| Nine Months Ended September 30, 2015 | |
| Balance at December 31, 2014 | \$ (5,894) |
| Other comprehensive loss before reclassifications | (12,433) |
| Amounts reclassified from accumulated other comprehensive loss | — |
| Net current-period other comprehensive loss | (12,433) |
| Balance at September 30, 2015 | \$ (18,327) |

(1) In the third quarter of 2016, the Company substantially completed the liquidation of its investment in its Israel entity that ceased operations in December 2013. During the Company's period of ownership and through December 2013, the Company had \$1.1 million in accumulated foreign exchange translation gains as a component of equity, which have been reclassified as a gain that reduced other general and administrative expenses in the Condensed Consolidated Statement of Operations.

Deferred taxes have not been provided on the cumulative undistributed earnings of foreign subsidiaries or the cumulative translation adjustment related to those investments through 2015 since the Company recognized a current tax expense in 2015 on the deemed dividend on all such cumulative undistributed earnings and translation adjustments as part of the amendment to the capital structure of its operations outside of North America. Deferred taxes have not been provided on the cumulative undistributed earnings of foreign subsidiaries or the cumulative translation adjustment related to those investments for periods after 2015 since there is currently no need to repatriate those funds from certain foreign subsidiaries to the U.S. by way of dividends.

(14) Net Capital Requirement

ITG Inc., AlterNet and ITG Derivatives are subject to the SEC's Uniform Net Capital Rule (Rule 15c3-1), which requires the maintenance of minimum net capital. ITG Inc. has elected to use the alternative method permitted by

Table of Contents

Rule 15c3-1, which requires that ITG Inc. maintain minimum net capital equal to the greater of \$1.0 million or 2% of aggregate debit balances arising from customer transactions, as defined. AlterNet and ITG Derivatives have elected to use the basic method permitted by Rule 15c3-1, which requires that they each maintain minimum net capital equal to the greater of 6 2/3% of aggregate indebtedness or \$100,000. On August 2, 2016, ITG Derivatives was approved as an introducing broker, resulting in a reduction of its minimum net capital requirement from \$1.0 million to \$100,000. Dividends or withdrawals of capital cannot be made if capital is needed to comply with regulatory requirements.

Net capital balances and the amounts in excess of required net capital at September 30, 2016 for the U.S. Operations are as follows (dollars in thousands):

| | Managr | |
|-----------------|-------------|-----------|
| | Net Capital | Excess |
| U.S. Operations | | |
| ITG Inc. | \$ 51,493 | \$ 50,493 |
| AlterNet | 3,859 | 3,759 |
| ITG Derivatives | 1,356 | 1,256 |

As of September 30, 2016, ITG Inc. had \$7.3 million of cash in a Special Reserve Bank Account for the benefit of customers under the Customer Protection Rule pursuant to SEC Rule 15c3-3, Computation for Determination of Reserve Requirements and \$2.5 million under PABs.

In addition, the Company's Canadian, European and Asia Pacific Operations have subsidiaries with regulatory capital requirements. The regulatory net capital balances and amount of regulatory capital in excess of the minimum requirements applicable to each business at September 30, 2016, is summarized in the following table (dollars in thousands):

| | Net Capital | Excess (Deficit) |
|-------------------------|-------------|------------------|
| Canadian Operations | | |
| Canada | \$ 23,239 | \$ 22,859 |
| European Operations | | |
| Ireland | 55,382 | 14,925 |
| U.K. | 2,030 | 1,214 |
| Asia Pacific Operations | | |
| Australia | 12,140 | 8,438 |
| Hong Kong | 26,449 | 7,767 |
| Singapore | 992 | 918 |

(15) Segment Reporting

The Company is organized into four geographic operating segments through which the Company's chief operating decision maker manages the Company's business. The U.S., Canadian, European and Asia Pacific Operations segments provide the following categories of products and services:

- Execution Services — includes (a) self-directed trading using algorithms, smart routing and matching through POSIT in cash equities (including single stocks and portfolio lists), futures and options and (b) portfolio trading and high-touch trading desks providing execution expertise
- Workflow Technology — includes trade order and execution management software applications in addition to network connectivity
- Analytics — includes (a) tools enabling portfolio managers and traders to improve pre-trade and real-time execution performance, (b) portfolio construction and optimization decisions and (c) securities valuation

The accounting policies of the reportable segments are the same as those described in Note 2, Summary of Significant Accounting Policies, in the Company's Annual Report on Form 10-K for the year ended December 31, 2015. The Company allocates resources to, and evaluates the performance of, its reportable segments based on income or loss before income tax expense. Consistent with the Company's resource allocation and operating performance evaluation

Table of Contents

approach, the effects of inter-segment activities are eliminated except in limited circumstances where certain technology related costs are allocated to a segment to support that segment's revenue producing activities. Commissions and fees revenue for trade executions and commission share revenues are principally attributed to each segment based upon the location of execution of the related transaction, except that commissions and fees for trade executions by Canadian clients in the U.S. market are attributed to the Canadian Operations instead of the U.S. Operations. Recurring revenues are principally attributed based upon the location of the client using the respective service.

Regional segment results exclude the impact of Corporate activity, which is presented separately and includes investment income and other gains as well as costs not associated with operating the businesses within the Company's regional segments. These costs include, among others, (a) the costs of being a public company, such as certain staff costs, a portion of external audit fees, and reporting, filing and listing costs, (b) intangible asset amortization, (c) interest expense, (d) professional fees associated with the Company's global transfer pricing structure, (e) foreign exchange gains or losses and (f) certain non-operating expenses.

A summary of the segment financial information is as follows (dollars in thousands):

| | U.S. Operations | Canadian Operations | European Operations | Asia Pacific Operations | Corporate | Consolidated |
|--|--------------------|------------------------|------------------------|----------------------------|-----------|--------------|
| Three Months Ended September 30, 2016 | | | | | | |
| Total revenues | \$ 48,774 | \$ 13,719 | \$ 28,894 | \$ 12,502 | \$ 296 | \$ 104,185 |
| Income (loss) before income tax expense (1) | | | | | | |
| (2) (3) (4) | (8,528) | 1,496 | 4,709 | 901 | (26,376) | (27,798) |
| Identifiable assets | 418,357 | 108,647 | 328,731 | 61,367 | — | 917,102 |
| Three Months Ended September 30, 2015 | | | | | | |
| Total revenues | \$ 66,039 | \$ 14,899 | \$ 28,899 | \$ 10,351 | \$ 221 | \$ 120,409 |
| Income (loss) before income tax expense (5) | 752 | 3,595 | 4,830 | (411) | (5,576) | 3,190 |
| Identifiable assets | 1,263,395 | 99,413 | 267,863 | 63,146 | — | 1,693,817 |
| Nine Months Ended September 30, 2016 | | | | | | |
| Total revenues | \$ 173,677 | \$ 45,605 | \$ 92,236 | \$ 34,539 | \$ 3,406 | \$ 349,463 |
| (Loss) income before income tax expense (1) | | | | | | |
| (2) (3) (4) (6) (7) | (9,297) | 7,616 | 16,672 | 208 | (56,293) | (41,094) |
| Nine Months Ended September 30, 2015 | | | | | | |
| Total revenues | \$ 221,967 | \$ 50,516 | \$ 99,079 | \$ 38,385 | \$ 683 | \$ 410,630 |
| | 17,543 | 10,964 | 23,723 | 2,298 | (37,947) | 16,581 |

(Loss) income before
income tax expense (5)

The following notes relate to Corporate activity:

- (1) In the third quarter of 2016, the Company accrued \$22.1 million for a potential settlement with the SEC with respect to an inquiry involving pre-released American Depositary Receipts and incurred legal fees related to this matter of \$1.6 million. For more information, see Note 18, Contingencies – Legal Matters.
- (2) The Company's new Chief Executive Officer was granted cash and stock awards upon the commencement of his employment in January 2016, a significant portion of which replaced awards he forfeited at his former employer. The amount expensed for these awards during the three and nine month periods ended September 30, 2016 was \$0.5 million and \$3.8 million, respectively. Due to U.S. tax regulations, only a small portion of the amount expensed for these awards was eligible for a tax deduction.
- (3) In the third quarter of 2016, the Company substantially completed the liquidation of its investment in its Israel entity that ceased operations in December 2013. During the Company's period of ownership and through December 2013, the Company had \$1.1 million in accumulated foreign exchange translation gains as a component of equity, which have been reclassified as a gain that reduced other general and administrative expenses in the Condensed Consolidated Statement of Operations.
- (4) In the first half of 2016, the Company incurred a charge of \$4.8 million, net of an insurance recovery of \$0.5 million, to settle an arbitration case with its former CEO and incurred legal fees of \$2.7 million. During the three months ended September 30, 2016, the Company recorded a reimbursement of \$0.9 million of these legal fees from its insurance carrier. For more information, see Note 18, Contingencies – Legal Matters.
- (5) In the third quarter of 2015, the Company reached a final settlement with the SEC to pay an aggregate amount of \$20.3 million in connection with the SEC's investigation into a proprietary trading pilot. The Company fully reserved for this matter and incurred associated legal and related costs of \$2.3 million in the second quarter of 2015. In the third quarter of 2015, the Company incurred \$2.6 million in legal and related costs to finalize the settlement order. For more information, see Note 18, Contingencies – Legal Matters.
- (6) In the second quarter of 2016, the Company received insurance proceeds of \$2.4 million from its corporate insurance carrier to settle a claim for lost profits arising from an August 2015 outage in its outsourced primary data center in the U.S. Additionally, the Company generated a nominal gain on the completion of the sale of Investment Research in May 2016.

Table of Contents

(7) During the second quarter of 2016, the Company incurred \$4.4 million in restructuring charges related to (a) the reduction in its high-touch trading and sales organizations and (b) the closing of its U.S. matched-book securities lending operations and its Canadian arbitrage trading desk.

The table below details the total revenues for the categories of products and services provided by the Company (dollars in thousands):

| | Three Months Ended | | Nine Months Ended | |
|-------------------------|-----------------------|------------|-----------------------|------------|
| | September 30, 2016 | 2015 | September 30, 2016 | 2015 |
| Revenues: | | | | |
| Execution Services | \$ 70,240 | \$ 85,734 | \$ 243,441 | \$ 304,128 |
| Workflow Technology | 22,723 | 22,837 | 69,410 | 71,460 |
| Analytics | 10,926 | 11,617 | 33,206 | 34,359 |
| Corporate (non-product) | 296 | 221 | 3,406 | 683 |
| Total Revenues | \$ 104,185 | \$ 120,409 | \$ 349,463 | \$ 410,630 |

In December 2015 the Company sold its energy research operations and in May 2016 the Company sold its remaining investment research operations, both of which were within the Research, Sales and Trading (“RS&T”) product group. Beginning in the second quarter 2016, the remaining portfolio trading and high-touch execution offerings, previously grouped within RS&T, were combined with the electronic execution and liquidity solutions, previously grouped with the Electronic Brokerage (“EB”) product group, to form the new Execution Services product group to create an optimal alignment for cross-selling synergies. The entire historic activity of EB and RS&T, including the divested research operations, has been reclassified to the Execution Services product group to conform to the current presentation. For more information on the sale of the remaining investment research operations, see Note 3, Divestitures. Also, in the second quarter 2016, the Company changed the name of its Platforms product group to Workflow Technology.

(16) Dividend Program

In 2015, the Company’s Board of Directors initiated a dividend program under which the Company began to pay quarterly dividends, subject to quarterly declarations by the Board of Directors. During the three months ended September 30, 2016, the Board of Directors declared, and the Company paid, a quarterly dividend of \$0.07 per share totaling \$2.3 million, including \$0.1 million in stock under the Company’s equity award plans. Dividends declared and paid during the nine months ended September 30, 2016 totaled \$0.21 per share for \$7.0 million, including \$0.1 million in stock under the Company’s equity award plans.

(17) Off-Balance Sheet Risk and Concentration of Credit Risk

The Company is a member of various U.S. and non-U.S. exchanges and clearing houses that trade and clear, respectively, equities and/or derivative contracts. Associated with the Company's membership, the Company may be required to pay a proportionate share of financial obligations of another member who may default on its obligations to the exchanges or the clearing house. While the rules governing different exchange or clearing house memberships vary, in general, the Company's obligations would arise only if the exchanges and clearing houses had previously exhausted other remedies. The maximum potential payout under these memberships cannot be estimated. The Company has not recorded any contingent liability in the condensed consolidated financial statements for these agreements and believes that any potential requirement to make payments under these agreements is remote. In the ordinary course of business, the Company guarantees obligations of subsidiaries which may arise from third-party clearing relationships and trading counterparties. The activities of the subsidiaries covered by these guarantees are included in the Company's condensed consolidated financial statements.

The Company's customer financing and securities settlement activities may require the Company to pledge customer securities as collateral in support of various secured financing transactions such as bank loans. In the event the financing counterparty is unable to meet its contractual obligation to return customer securities pledged as collateral, the Company may be exposed to the risk of acquiring the securities at prevailing market prices in order to satisfy its customer obligations. The Company controls this risk by monitoring the market value of securities pledged on a daily basis and by requiring adjustments of collateral levels in the event of excess market exposure.

Table of Contents

Financial instruments that potentially subject the Company to concentrations of credit risk are primarily cash and cash equivalents, securities owned at fair value, receivables from brokers, dealers and clearing organizations and receivables from customers. Cash and cash equivalents and securities owned, at fair value are deposited with high credit quality financial institutions.

In connection with customer settlement activities, the Company loans securities temporarily to other brokers. The Company receives cash as collateral for the securities loaned. Increases in security prices may cause the market value of the securities loaned to exceed the amount of cash received as collateral. In the event the counterparty to these transactions does not return the loaned securities, the Company may be exposed to the risk of acquiring the securities at prevailing market prices in order to satisfy its client obligations. The Company controls this risk by requiring credit approvals for counterparties, by monitoring the market value of securities loaned on a daily basis, and by requiring additional cash as collateral or returning collateral when necessary.

The Company also borrows securities temporarily from other brokers in connection with customer settlement activities. The Company deposits cash as collateral for the securities borrowed. Decreases in security prices may cause the market value of the securities borrowed to fall below the amount of cash deposited as collateral. In the event the counterparty to these transactions does not return collateral, the Company may be exposed to the risk of selling the securities at prevailing market prices. The Company controls this risk by requiring credit approvals for counterparties, by monitoring the collateral values on a daily basis, and by depositing additional collateral with counterparties or receiving cash when deemed necessary.

The Company may at times maintain inventories in equity securities on both a long and short basis. Whereas long inventory positions represent the Company's ownership of securities, short inventory positions represent obligations of the Company to deliver specified securities at a contracted price, which may differ from market prices prevailing at the time of completion of the transaction. Accordingly, both long and short inventory positions may result in losses or gains to the Company as market values of securities fluctuate. To mitigate the risk of losses, long and short positions are marked to market daily and are continuously monitored by the Company.

(18) Contingencies – Legal Matters

In October 2015, the Company's former President and Chief Executive Officer (the "Former CEO") filed a Demand for Arbitration before the American Arbitration Association against the Company. The Former CEO's statement of claim alleged that the Company breached his employment agreement with the Company by terminating his employment for "cause," and further alleged that the Company defamed him. The statement of claim sought an award of damages and equity valued in the arbitration demand at \$8.0 million, plus an additional \$5.0 million in actual and punitive damages with respect to the defamation claim. On June 19, 2016, the Company and the Former CEO entered into the initial terms of a settlement, which terms were superseded by a Settlement Agreement and General Release, dated as of June 22, 2016 (the "Settlement Agreement"), pursuant to which: (i) the Former CEO dismissed with prejudice all claims alleged in the Demand for Arbitration, (ii) the Company paid an aggregate amount of \$5.3 million, of which \$4.0

million was paid to the Former CEO and \$1.3 million was paid to his attorneys to cover their fees and costs, (iii) certain provisions of the Employment Agreement between the former CEO and the Company, dated as of April 20, 2010 (the "Employment Agreement"), would continue to apply, including covenants and agreements imposing on the Former CEO certain obligations with respect to confidentiality, intellectual property and non-solicitation, (iv) the Company would continue to indemnify the Former CEO as provided by and subject to the Employment Agreement and the Company's Amended and Restated Certificate of Incorporation and Bylaws, (v) the parties agreed to mutual non-disparagement obligations, (vi) the Former CEO agreed to cooperate with the Company and generally make himself available in connection with any investigations or legal proceedings involving the Company and (vii) the parties agreed to fully, finally and generally release all claims each party has against the other except for (a) obligations created by or arising out of the Settlement Agreement, (b) claims, defenses or liabilities against the Former CEO based on fraud that are presently unknown, (c) unemployment, state disability, and/or worker's compensation insurance benefits pursuant to the terms of applicable state law, (d) claims that may relate to Company-sponsored benefit plans or those that cannot be lawfully waived and (e) any claim or right that may arise after the effective date of the Settlement Agreement. In the first half of 2016, the Company incurred a charge of \$4.8 million, net of an insurance recovery of \$0.5 million, to settle this matter and incurred legal fees of \$2.7 million. During the three months ended September 30, 2016, the Company recorded a reimbursement of \$0.9 million of these legal fees from its insurance carrier, resulting in a total net cost for this matter of \$6.6 million.

Table of Contents

The Company is not a party to any pending legal proceedings other than claims and lawsuits arising in the ordinary course of business, except a putative class action lawsuit and a derivative action have been filed with respect to the Company and certain of its current and former directors and/or executives in connection with the Company's announcement of the SEC matter described in the following paragraph (and other related actions could be filed).

On August 12, 2015, the Company reached a final settlement with the SEC in connection with the SEC's investigation into a proprietary trading pilot operated within AlterNet for sixteen months in 2010 through mid-2011. The investigation was focused on customer disclosures, Form ATS regulatory filings and customer information controls relating to the pilot's trading activity, which included (a) crossing against sell-side clients in POSIT and (b) violations of Company policy and procedures by a former employee. These violations principally involved information breaches for a period of several months in 2010 regarding sell-side parent orders flowing into ITG's algorithms and executions by all customers in non-POSIT markets that were not otherwise available to ITG clients. According to the terms of the settlement, the Company paid an aggregate amount of \$20.3 million, representing a civil penalty of \$18 million, disgorgement of approximately \$2.1 million in trading revenues and prejudgment interest of approximately \$0.25 million.

In connection with the announcement of the SEC investigation, two putative class action lawsuits were filed with respect to the Company and certain of its current and former executives and have since been consolidated into a single action captioned *In re Investment Technology Group, Inc. Securities Litigation* before the U.S. District Court for the Southern District of New York. The complaint alleges, among other things, that the defendants made material misrepresentations or omitted to disclose material facts concerning, among other subjects, the matters that were the subject of the SEC settlement regarding AlterNet and the SEC investigation that led to the SEC settlement. The complaint seeks an unspecified amount of damages under the federal securities laws.

On November 27, 2015, a purported shareholder of the Company filed a shareholder derivative action captioned *Watterson v. Gasser et al.* against eleven current or former officers and directors of the Company in the Supreme Court for the State of New York. The Company is named as a nominal defendant, and the plaintiff purports to seek recovery on its behalf. The complaint generally alleges that the individual defendants breached their fiduciary duties to the Company in connection with the matters that were the subject of the SEC settlement regarding AlterNet.

While the Company cannot predict the outcome of these lawsuits, the Company intends to defend them as appropriate. No reserve has been established for the matters described above since the Company is unable to provide a reasonable estimate of any potential liability for these lawsuits given the stage of such proceedings. The Company believes, based on information currently available, that the outcome of these lawsuits, individually or in the aggregate, will not likely have a material adverse effect on its consolidated financial position. In light of the inherent uncertainties of such proceedings, an adverse outcome of one or more of such proceedings may have a material impact on the results of operations for any particular period.

In addition to the above proceedings, the Company's broker-dealer subsidiaries are subject to, or involved in, investigations and other proceedings by government agencies and self-regulatory organizations, with respect to which we are cooperating. Among other matters, as part of the previously disclosed inquiries relating to industry practices around the borrowing and lending of certain securities and related transactions and activities, the Company has been cooperating with the staff of the SEC in connection with an inquiry regarding pre-released ADRs. The Company is presently engaged in discussions with the SEC staff regarding a possible resolution of the inquiry, although there can be no assurance that these discussions will be successful. The Company's activity with respect to pre-released ADRs, substantially all of which related to the Company's matched-book operations, was discontinued in the fourth quarter of 2014, with all outstanding transactions completely wound down by the end of 2014. Based on the discussions to date, the Company has accrued \$22.1 million for a potential settlement with the SEC. Resolution of the matter is subject to agreement with the SEC staff on the terms of the settlement, followed by review and approval by the Commission. We cannot predict the timing of any settlement or what the ultimate resolution of the SEC inquiry will be. It is possible that an amount higher than the amount we have reserved would be required to settle the matter. In addition, the Company cannot predict the impact that the matter may have on its business.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements, including the notes thereto.

Overview

ITG is a global financial technology company that helps leading brokers and asset managers improve returns for investors. ITG empowers traders to reduce the end-to-end cost of implementing investments via technology-enabled liquidity, execution, analytics and workflow solutions. ITG has offices in Asia Pacific, Europe and North America and offers execution services in more than 50 countries.

Our business is organized into four reportable operating segments: U.S. Operations, Canadian Operations, European Operations and Asia Pacific Operations (see Note 15, Segment Reporting, to the condensed consolidated financial statements). Our four operating segments provide the following categories of products and services:

- Execution Services — includes (a) self-directed trading using algorithms, smart routing and matching through POSIT in cash equities (including single stocks and portfolio lists), futures and options and (b) portfolio trading and high-touch trading desks providing execution expertise
- Workflow Technology — includes trade order and execution management software applications in addition to network connectivity
- Analytics — includes (a) tools enabling portfolio managers and traders to improve pre-trade and real-time execution performance, (b) portfolio construction and optimization decisions and (c) securities valuation

In December 2015 we sold our energy research operations and in May 2016 sold our remaining investment research operations, both of which were within the Research, Sales & Trading (“RS&T”) product group. Beginning in the third quarter 2016, the remaining portfolio trading and high-touch execution offerings, previously grouped within RS&T, were combined with the electronic execution and liquidity solutions, previously grouped within the Electronic Brokerage (“EB”) product group, to form the new Execution Services product group to create an optimal alignment for cross-selling synergies. The entire historic activity of EB and RS&T, including the divested research operations, has been reclassified to the Execution Services product group to conform to the current presentation. For more information on the sale of the remaining investment research operations, see Note 3, Divestitures, to the condensed consolidated financial statements. Also, in July 2016 we changed the name of our Platforms product group to Workflow Technology.

Sources of Revenues

Revenues from our products and services are generated from commissions and fees, recurring (subscriptions) and other sources.

Commissions and fees are derived primarily from (i) commissions charged for trade execution services, (ii) income generated on net executions, whereby equity orders are filled at different prices within or at the National Best Bid and Offer (“NBBO”) and (iii) commission sharing arrangements between ITG Net (our private value-added FIX-based financial electronic communications network) and third-party brokers and alternative trading systems whose trading products are made available to our clients on our order management system (“OMS”) and execution management system (“EMS”) applications in addition to commission sharing arrangements for our Single Ticket Clearing Service and our RFQ-hub request-for-quote service. Because commissions are earned on a per-transaction basis, such revenues fluctuate from period to period depending on (a) the volume of securities traded through our services in the U.S. and Canada, (b) the contract value of securities traded in Europe and the Asia Pacific region and (c) our commission rates. Certain factors that affect our volumes and contract values traded include: (i) macro trends in the global equities markets that affect overall institutional equity trading activity, (ii) competitive pressure, including pricing, created by a proliferation of electronic execution competitors and (iii) potential changes in market structure in the U.S. and other regions. In addition to share volume, revenues from net executions are also impacted by the width of spreads within the NBBO. Trade orders are delivered to us from our OMS and EMS products and other vendors’ products, direct computer-to-computer links to customers through ITG Net and third-party networks and phone orders from our customers.

Table of Contents

Recurring revenues are derived from the following primary sources: (i) connectivity fees generated through ITG Net for the ability of the sell-side to receive orders from, and send indications of interest to, the buy-side and for the sell-side to receive requests-for-quotes through RFQ-hub, (ii) subscription revenue generated from providing research, (iii) software and analytical products and services and (iv) maintenance and customer technical support for our OMS.

Other revenues include: (i) income from principal trading in Canada, including within our recently closed arbitrage trading desk (for year-to-date and historical periods), (ii) the net spread on foreign exchange transactions executed on a principal basis to facilitate equity trades by clients in different currencies as well as on other foreign exchange transactions unrelated to equity trades, (iii) the net interest spread earned on securities borrowed and loaned on transactions within our recently closed U.S. matched-book securities lending operations (for year-to-date and historical periods), (iv) non-recurring consulting services, such as one-time implementation and customer training related activities, (v) investment and interest income, (vi) interest income on securities borrowed in connection with customers' settlement activities and (vii) market gains/losses resulting from temporary positions in securities assumed in the normal course of our agency trading business (including errors and accommodations).

Expenses

Compensation and employee benefits, our largest expense, consists of salaries and wages, incentive compensation, employee benefits and taxes. Incentive compensation fluctuates based on revenues, profitability and other measures, taking into account the landscape for key talent. Incentive compensation includes a combination of cash and deferred share-based awards. Only the cash portion of incentive compensation is a variable expense in the current period. As a result, our ratio of compensation expense to revenues may fluctuate from period-to-period based on revenue levels.

Transaction processing expense consists of costs to access various third-party execution destinations and to process, clear and settle transactions. These costs tend to fluctuate with share and trade volumes, the mix of trade execution services used by clients and the rates charged by third parties.

Occupancy and equipment expense consists primarily of rent and utilities related to leased premises, office equipment and depreciation and amortization of fixed assets and leasehold improvements.

Telecommunications and data processing expenses primarily consist of costs for obtaining market data, telecommunications services and systems maintenance.

Other general and administrative expenses includes, among other things, software amortization, consulting, business development, professional fees and intangible asset amortization.

Interest expense consists primarily of costs associated with outstanding debt and credit facilities.

Non-GAAP Financial Measures

To supplement our financial information presented in accordance with U.S. GAAP, management uses certain “non-GAAP financial measures” as such term is defined in Regulation G promulgated by the SEC. Generally, a non-GAAP financial measure is a numerical measure of a company’s operating performance, financial position or cash flows that excludes or includes amounts that are included in, or excluded from, the most directly comparable measure calculated and presented in accordance with U.S. GAAP. Management believes the presentation of these measures provides investors with greater transparency and supplemental data relating to our financial condition and results of operations, and therefore a more complete understanding of factors affecting our business than U.S. GAAP measures alone. In addition, management believes the presentation of these matters is useful to investors for period-to-period comparison of results as the items may reflect certain unique and/or non-operating items such as acquisitions, divestitures, restructuring charges, large write-offs, significant changes associated with our regulatory matters together with related expenses or items outside of management’s control.

Adjusted revenues, adjusted expenses, adjusted pretax (loss) income, adjusted income tax (benefit) expense and adjusted net (loss) income, together with related per share amounts, are non-GAAP performance measures that we

Table of Contents

believe are useful to assist investors in gaining an understanding of the trends and operating results for our core business. These measures should be viewed in addition to, and not in lieu of, results reported under U.S. GAAP.

Reconciliations of adjusted revenues, adjusted expenses, adjusted pre-tax (loss) income, adjusted income tax (benefit) expense and adjusted net (loss) income to revenues, expenses, (loss) income before income tax (benefit) expense, income tax (benefit) expense and net (loss) income and related per share amounts as determined in accordance with U.S. GAAP for the three and nine months ended September 30, 2016 and September 30, 2015, respectively, are provided below (dollars in thousands except per share amounts).

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|------------|------------------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Total revenues | \$ 104,185 | \$ 120,409 | \$ 349,463 | \$ 410,630 |
| Less: | | | | |
| Other revenues - gains (1) | — | — | (2,438) | — |
| Adjusted revenues | 104,185 | 120,409 | 347,025 | 410,630 |
| Total expenses | \$ 131,983 | \$ 117,219 | \$ 390,557 | \$ 394,049 |
| Less: | | | | |
| Reserve for potential SEC settlement related to ADRs and associated costs (2) | (23,743) | — | (23,743) | — |
| Restructuring (3) | — | — | (4,355) | — |
| Compensation awards for current CEO (4) | (541) | — | (3,857) | — |
| Arbitration case with former CEO and associated costs (5) | 941 | — | (6,580) | — |
| SEC settlement related to trading pilot and associated costs (6) | — | (2,551) | — | (25,198) |
| Gain from currency translation adjustment (7) | 1,066 | — | 1,066 | — |
| Adjusted expenses | \$ 109,706 | \$ 114,668 | \$ 353,088 | \$ 368,851 |
| (Loss) income before income tax (benefit) expense | \$ (27,798) | \$ 3,190 | \$ (41,094) | \$ 16,581 |
| Effect of adjustments | 22,277 | 2,551 | 35,031 | 25,198 |
| Adjusted pre-tax (loss) income | \$ (5,521) | \$ 5,741 | \$ (6,063) | \$ 41,779 |
| Income tax (benefit) expense | \$ (3,887) | \$ 480 | \$ (9,460) | \$ 7,348 |
| Tax effect of adjustments (1) - (6) | 1,125 | 1,080 | 5,101 | 2,157 |
| Adjusted income tax (benefit) expense | \$ (2,762) | \$ 1,560 | \$ (4,359) | \$ 9,505 |
| Net (loss) income | \$ (23,911) | \$ 2,710 | \$ (31,634) | \$ 9,233 |
| Net effect of adjustments | 21,152 | 1,471 | 29,930 | 23,041 |
| Adjusted net (loss) income | \$ (2,759) | \$ 4,181 | \$ (1,704) | \$ 32,274 |
| Diluted (loss) earnings per share | \$ (0.73) | \$ 0.08 | \$ (0.96) | \$ 0.26 |
| Net effect of adjustments | 0.65 | 0.04 | 0.91 | 0.66 |
| Adjusted diluted (loss) earnings per share | \$ (0.08) | \$ 0.12 | \$ (0.05) | \$ 0.92 |

(1) In the second quarter of 2016, we received insurance proceeds of \$2.4 million from our corporate insurance carrier to settle a claim for lost profits arising from an August 2015 outage in our outsourced primary data center in the

U.S. Additionally, we generated a nominal gain on the completion of the sale of our investment research operations in May 2016.

- (2) In the third quarter of 2016, we accrued \$22.1 million for a potential settlement with the SEC with respect to an inquiry involving pre-released ADRs and incurred legal fees related to this matter of \$1.6 million.
- (3) In the second quarter of 2016, we incurred restructuring charges related to (a) the reduction in our high-touch trading and sales organizations and (b) the closing of our U.S. matched-book securities lending operations and our Canadian arbitrage trading desk.
- (4) Our current Chief Executive Officer was granted cash and stock awards upon the commencement of his employment in January 2016, a significant portion of which replaced awards he forfeited at his former employer. Due to U.S. tax regulations, only a small portion of the amount expensed for these awards was eligible for a tax deduction.
- (5) In the first half of 2016, we incurred a charge of \$4.8 million, net of an insurance recovery of \$0.5 million, to settle an arbitration case with our former CEO and incurred legal fees of \$2.7 million. During the three months ended September 30, 2016, we recorded a reimbursement of \$0.9 million of these legal fees from our insurance carrier.
- (6) In the second quarter of 2015, we reserved \$20.3 million for a settlement with the SEC related to an investigation into a proprietary trading pilot (the “2015 SEC Settlement”) and incurred \$2.3 million in legal and other related costs associated with the matter. In the third quarter of 2015, we incurred an additional \$2.6 million in legal and related costs to finalize the settlement order.
- (7) In the three months ended September 30, 2016, we substantially completed the final liquidation of our investment in an Israel entity that ceased operations in December 2013. During our period of ownership and through December 2013, we had accumulated foreign exchange translation

Table of Contents

gains as a component of equity, which has been reclassified as a gain that reduced other general and administrative expenses in the condensed consolidated statement of operations.

Executive Summary for the Quarter Ended September 30, 2016

Consolidated Overview

A seasonal decline in market-wide trading activity in North America and Europe as well as a sequential dip in U.S. market share resulted in a wider loss than the second quarter of 2016. On a positive note, we continued to generate solid profitability in Europe and Canada and we posted our third-highest quarterly profit ever in Asia Pacific. A return to profitability in our U.S. business remains a key area of focus for us going forward.

On a U.S. GAAP basis, we generated revenues of \$104.2 million in the third quarter of 2016 and incurred a net loss of \$23.9 million, or \$0.73 per share compared with revenues of \$120.4 million and net income of \$2.7 million, or \$0.08 per share in the third quarter of 2015. We had non-operating items in the third quarter that significantly impacted our GAAP results including a reserve for a potential settlement with the SEC related to an inquiry involving pre-released ADRs of \$22.1 million and related legal fees of \$1.6 million, for a combined impact of \$0.68 per share after-tax. For more information, see Note 18 Contingencies – Legal Matters. Our GAAP results were also impacted by the continued expensing of upfront inducement and sign-on awards granted to our current CEO totaling \$0.5 million, or \$0.02 per share after-tax. Offsetting these charges was a gain of \$1.1 million, or \$0.03 per share after-tax, to recognize into earnings foreign translation gains that were previously recorded directly to equity following the substantial liquidation of our Israel entity as well as the recovery of \$0.9 million, or \$0.02 per share after-tax, from our insurance carrier for legal fees related to the arbitration case with our former CEO.

On an adjusted basis, we generated a net loss of \$2.8 million, or \$0.08 per share compared with net income of \$4.2 million or \$0.12 per share in the third quarter 2015 (see Non-GAAP Financial Measures). Expenses of \$132.0 million were 13% higher than the third quarter of 2015 primarily due to the impact of the reserve. On an adjusted basis, excluding the items noted above (see Non-GAAP Financial Measures), expenses of \$109.7 million were down 4% from the third quarter of 2015 reflecting lower transaction processing costs as well as lower compensation and other costs from the sale of energy research in December 2015 and our remaining investment research operations in May 2016 (collectively, the “Research Divestitures”).

Under our strategic operating plan, we have determined that our strategy is to increasingly focus our resources on our core capabilities in execution, liquidity, analytics and workflow solutions, which are our four key service offerings that revolve around the trade implementation cycle. We have been positioning ourselves throughout the year to execute on this plan as demonstrated by the Research Divestitures, the closing of certain peripheral businesses and our efforts to put historical issues behind us. As part of our strategic operating plan, we intend to pursue significant investments in technology and people to enhance these key service offerings and sharpen our brand with the

expectation that we will meaningfully grow market share, revenues and profitability on a global basis.

Segment Discussions

Regional segment results exclude the impact of Corporate activity. Corporate activity reduced pre-tax income by \$26.4 million, including the impact of the above-mentioned items for the settlement reserve and related legal costs, the continued expensing of awards to our current CEO and the gains related to the insurance recovery and the Israel entity liquidation.

Our U.S. average daily volume (“ADV”) was 115.5 million shares, down 24% from the third quarter of 2015, primarily due to the combined impact of a 10% decline in market-wide volumes and reduced sell-side activity. As compared to the second quarter of 2016, ADV was down 12% due to a 9% sequential decline in market-wide volumes and reduced trading from hedge funds, including some that previously traded for investment research.

In Canada, our 3% growth in commissions and fees over the third quarter of 2015 lagged the 10% growth in market-wide ADV as a greater proportion of our volume in the third quarter of 2016 was from lower priced sell-side clients. Commissions and fees in Canada were down 11% compared to second quarter 2016, outperforming the 15% decline in market-wide ADV.

Table of Contents

Our European commissions and fees grew 1% compared to the third quarter of 2015 due to improved buy-side trading from the lower levels we experienced in the prior year period following the 2015 SEC Settlement, despite a 5% decline in market-wide trading and the impact of currency translation on trading in the U.K. As compared to the second quarter of 2016, commissions and fees were down 11% due to a 9% decline in market-wide trading and reduced activity from certain sell-side accounts.

Overall revenues in Asia Pacific of \$12.5 million were up 21% compared to the third quarter of 2015 as the region returned to profitability, reporting its third most profitable quarter on record. Growth was driven by a 48% increase in our daily value executed, reflecting growth from both buy-side and sell-side clients in an environment where market-wide trading was down 15%. As compared to the second quarter of 2016, Asia Pacific revenues were 11% higher, significantly outpacing the 4% increase in market-wide trading. Daily value executed in POSIT Alert grew by 15% resulting in a second consecutive quarterly record for the product in terms of both value traded and commissions.

Capital Resource Allocation

During the third quarter of 2016, we repurchased 426,450 shares under our authorized repurchase program for \$7.2 million, or \$16.80 per share, and we maintained our \$0.07 quarterly dividend program, paying out \$2.3 million in cash. On a year-to-date basis we have repurchased 1.3 million shares under our authorized repurchase program for \$22.1 million, or \$16.55 per share and we have paid cash dividends of \$6.9 million.

We have suspended share repurchases under our program pending the resolution of the ADR matter with the SEC, after which we will re-evaluate our capital return approach.

Results of Operations — Three Months Ended September 30, 2016 Compared to Three Months Ended September 30, 2015

U.S. Operations

| \$ in thousands | Three Months Ended | | Change | % Change | |
|----------------------|--------------------|--------------------|------------|----------|---|
| | September 30, 2016 | September 30, 2015 | | | |
| Revenues: | | | | | |
| Commissions and fees | \$ 35,739 | \$ 45,098 | \$ (9,359) | (21) | % |
| Recurring | 12,430 | 19,547 | (7,117) | (36) | % |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| | | | | | |
|---|------------|--------|------------|------|---|
| Other | 605 | 1,394 | (789) | (57) | % |
| Total revenues | 48,774 | 66,039 | (17,265) | (26) | % |
| Expenses: | | | | | |
| Compensation and employee benefits | 25,527 | 30,934 | (5,407) | (17) | % |
| Transaction processing | 8,797 | 10,513 | (1,716) | (16) | % |
| Other expenses | 22,978 | 23,840 | (862) | (4) | % |
| Total expenses | 57,302 | 65,287 | (7,985) | (12) | % |
| (Loss) income before income tax expense | \$ (8,528) | \$ 752 | \$ (9,280) | N/A | |

The 21% decline in commissions and fees from the prior year period resulted from a 24% reduction in our ADV, steeper than the 10% decline in total daily U.S. market volumes. The higher drop in our ADV was primarily driven by a reduction in trading from sell-side clients, as buy-side volumes were down just 3% from the third quarter of 2015. The decline in buy-side volumes was better than the decline in market-wide volumes, demonstrating our continued progress in recovering from the 2015 SEC Settlement.

Our overall revenue capture increased slightly from the prior year period to \$0.0041, reflecting the lower portion of volume from lower-rate sell-side clients, which decreased to 52% for the three months ended September 30, 2016 from 62% during the prior year period, partially offset by a decline in the average capture rate on sell-side trading.

Table of Contents

| U.S. Operations: Key Indicators* | Three Months Ended September 30, | | Change | Change | |
|--|-------------------------------------|-----------|-----------|--------|---|
| | 2016 | 2015 | | | % |
| Total trading volume (in billions of shares) | 7.4 | 9.7 | (2) | (24) | % |
| Average trading volume per day (in millions of shares) | 115.5 | 151.9 | (36) | (24) | % |
| Average revenue per share | \$ 0.0041 | \$ 0.0040 | \$ 0.0001 | 3 | % |
| U.S. market trading days | 64 | 64 | — | — | |

* Excludes activity from ITG Net commission share arrangements.

Recurring revenues decreased 36% from the prior year period, primarily from the loss of billed investment research revenue following the Research Divestitures and lower billed revenue from analytics products.

Other revenues decreased as compared to the prior year period as a result of closing the matched-book securities lending operations in the second quarter 2016, lower market data tape rebate revenue and lower advisory services revenue due to the Research Divestitures, partially offset by clearing ticket revenue earned.

Compensation and employee benefits decreased 17% from the prior year period primarily due to the impact of the Research Divestitures, representing more than 90% of the total decrease, as well as lower current year incentive-based compensation and lower stock-based compensation on performance awards.

Transaction processing costs decreased 16% from the prior year period, which was lower than the 24% decline in trading volumes due to additional costs to outsource select clearing accounts to a third party and the impact that fixed clearing and settlement costs have on reduced volumes.

Other expenses decreased 4% from the prior year period due to our cost containment efforts as well the impact of the Research Divestitures, however the latter savings were offset in part by a new cost agreed to for 2016 to purchase energy research for distribution to bundled trading clients.

Canadian Operations

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| \$ in thousands | Three Months Ended | | Change | % Change | |
|------------------------------------|--------------------|-----------|---------|----------|---|
| | 2016 | 2015 | | | |
| Revenues: | | | | | |
| Commissions and fees | \$ 11,607 | \$ 11,236 | \$ 371 | 3 | % |
| Recurring | 1,255 | 1,373 | (118) | (9) | % |
| Other | 857 | 2,290 | (1,433) | (63) | % |
| Total revenues | 13,719 | 14,899 | (1,180) | (8) | % |
| Expenses: | | | | | |
| Compensation and employee benefits | 4,466 | 3,324 | 1,142 | 34 | % |
| Transaction processing | 2,055 | 2,127 | \$ (72) | (3) | % |
| Other expenses | 5,702 | 5,853 | (151) | (3) | % |
| Total expenses | 12,223 | 11,304 | 919 | 8 | % |
| Income before income tax expense | \$ 1,496 | \$ 3,595 | (2,099) | (58) | % |

Currency translation had a negligible effect on revenues and expenses.

Total revenues in our Canadian operations declined 8% compared to the prior year period, largely as a result of lower other revenue from closing the arbitrage trading desk in April 2016. Total revenues were 4% higher than the third quarter of 2015 excluding the impact of the closed arbitrage trading desk.

Commissions and fees increased 3% from the prior year period. This increase was below the 10% increase in market-wide ADV primarily due to a decline in our average rate per share as a larger portion of our volume was from lower-priced sell-side accounts.

Recurring revenues decreased 9% compared to the prior year period primarily due to the sale of energy research in December 2015.

Table of Contents

Compensation and employee benefits costs increased 34% from the prior year period primarily due to stock compensation reversals in the prior year period from downward mark-to-market adjustments on awards settled in cash following the reduction in our stock price, as well as the reversal of expense on incentive-based compensation and cancelled stock awards due to executive attrition.

Transaction processing costs declined 3% compared to the prior year period primarily due to the impact of closing the arbitrage trading desk, partially offset by higher sell-side volumes.

Other expenses decreased 3% compared to the prior year period due to lower consulting, travel and entertainment and marketing expenses, partially offset by increased costs for investments we are making to enhance redundancy and business recovery capabilities.

European Operations

| \$ in thousands | Three Months Ended | | Change | % Change | |
|------------------------------------|--------------------|--------------------|----------|----------|---|
| | September 30, 2016 | September 30, 2015 | | | |
| Revenues | | | | | |
| Commissions and fees | \$ 25,062 | \$ 24,882 | \$ 180 | 1 | % |
| Recurring | 4,013 | 4,143 | (130) | (3) | % |
| Other | (181) | (126) | (55) | (44) | % |
| Total revenues | 28,894 | 28,899 | (5) | — | % |
| Expenses: | | | | | |
| Compensation and employee benefits | 8,698 | 8,615 | 83 | 1 | % |
| Transaction processing | 7,284 | 6,945 | 339 | 5 | % |
| Other expenses | 8,203 | 8,509 | (306) | (4) | % |
| Total expenses | 24,185 | 24,069 | 116 | — | % |
| Income before income tax expense | \$ 4,709 | \$ 4,830 | \$ (121) | (3) | % |

Although the British Pound is the functional currency for our European Operations, we did not see a decline in profitability in the region from the significant reduction in the translation rate for that currency since we have transactions that originate in other currencies in the region including the Euro, Swiss Franc and Swedish Krona. Revenues and expenses on transactions that originate in the U.K largely offset each other and, as a result, the weaker British Pound lowered both revenues and expenses by approximately \$1.5 million. There were no material changes to the translation rate of other currencies in the region.

Commissions and fees increased 1% compared to the prior year period due to the recovery in trading from buy-side accounts using POSIT Alert and our high-touch trading offerings, offset in part by the impact of a 5% decline in market-wide trading and the impact of currency translation on trading in the U.K.

Recurring revenues decreased 3% from the prior year period due to lower billed revenue from analytics products.

Other revenues decreased compared to the prior year period primarily due to increased client accommodations.

Compensation and employee benefits increased from the prior year period due to the impact of reducing incentive based compensation accruals in the prior year period, partially offset by a favorable currency impact on the cost for employees based in the U.K.

Transaction processing costs increased 5% compared to the prior year period, which was higher than the growth in commissions and fees primarily due to a lower crossing rate in POSIT, higher transactions costs paid to market makers for executions in exchange-traded-funds (ETFs) and higher financing costs on settlement activities.

Other expenses decreased 4% from the prior year period due primarily to currency translation on U.K.-based expenses and lower travel and entertainment expenses, offset in part by higher software amortization and marketing costs.

Table of Contents

Asia Pacific Operations

| \$ in thousands | Three Months Ended | | | |
|---|--------------------|----------|----------|----------|
| | September 30, | | Change | % Change |
| | 2016 | 2015 | | |
| Revenues: | | | | |
| Commissions and fees | \$ 11,075 | \$ 8,718 | \$ 2,357 | 27 % |
| Recurring | 1,516 | 1,596 | (80) | (5) % |
| Other | (89) | 37 | (126) | (341) % |
| Total revenues | 12,502 | 10,351 | 2,151 | 21 % |
| Expenses: | | | | |
| Compensation and employee benefits | 4,450 | 4,207 | 243 | 6 % |
| Transaction processing | 2,663 | 2,036 | 627 | 31 % |
| Other expenses | 4,488 | 4,519 | (31) | (1) % |
| Total expenses | 11,601 | 10,762 | 839 | 8 % |
| Income (loss) before income tax expense (benefit) | \$ 901 | \$ (411) | \$ 1,312 | 319 % |

Currency translation from a stronger Australian Dollar increased total Asia Pacific revenues and expenses by \$0.3 million and \$0.1 million, respectively, resulting in an increase of \$0.2 million to pre-tax income.

Asia-Pacific generated \$0.9 million of pre-tax income during the three months ended September 30, 2016 from the strong growth in client trading activity. Our average daily value executed in the region was 48% higher than the third quarter of 2015 in an environment where market-wide trading was down 15%. A greater proportion of our current year activity was from lower-priced sell-side accounts, which pushed our average commission rate on the increased executed value lower. Commissions and fees increased 27% over the prior year period due to the growth in order flow from both local and U.S. clients to our POSIT Alert and high-touch trading offerings. The growth in POSIT Alert resulted in record levels of value traded and commissions for this product in the region for a second consecutive quarter.

Recurring revenues decreased 5% from the prior year period due to lower billed revenue from analytics products, and other revenues decreased from higher client trading accommodations.

Compensation and employee benefits increased 6% compared to the prior year period primarily due to the impact of reducing incentive-based compensation accruals in the prior year period.

Transaction processing costs increased 31% from the prior year period, less than the 48% growth in value executed, due to a higher proportion of our trading in markets where costs are lower. As a percentage of commissions and fees,

transaction processing costs increased slightly to 24.0% from 23.3% for the three months ended September 30, 2015 due to the impact of a higher proportion of value executed for lower-rate, sell-side clients.

Other expenses increased slightly compared to the three months ended September 30, 2015 due to the increase in market data and connectivity to support client growth and higher depreciation expenses associated with investments we are making to enhance redundancy and business recovery capabilities.

Corporate

Corporate activity includes investment income from all treasury activity as well as costs not associated with operating the businesses within our regional segments. These costs include, among others, (a) the costs of being a public company, such as certain staff costs, a portion of external audit fees, and reporting, filing and listing costs, (b) intangible asset amortization, (c) interest expense, (d) professional fees associated with our global transfer pricing structure, (e) foreign exchange gains or losses and (f) certain non-operating expenses.

For the third quarter of 2016, we incurred a pre-tax loss from these activities of \$26.4 million, reflecting \$0.3 million of revenue and \$26.7 million of costs. For the third quarter of 2015, we incurred a pre-tax loss of \$5.6 million from these activities, reflecting revenue of \$0.2 million and costs of \$5.8 million. Costs during the three months ended September 30, 2016 included a \$22.1 million reserve for a potential settlement with the SEC related to an inquiry involving pre-released ADRs and related legal fees of \$1.6 million, as well as \$0.5 million of costs for the continued expensing of upfront awards to our current CEO, a significant portion of which replaced awards he forfeited at his former employer. These costs were reduced by a gain of \$1.1 million to recognize into earnings foreign translation gains

Table of Contents

that were previously recorded directly to equity following the substantial liquidation of our Israel entity and a recovery of \$0.9 million from our insurance carrier for legal fees related to the arbitration case with our former CEO. Costs during the three months ended September 30, 2015 included \$2.6 million of legal fees and related costs to finalize the 2015 SEC Settlement. Excluding the items described above, Corporate costs increased by \$1.1 million compared to the prior year period, reflecting the impact of a \$2.1 million reversal in the prior year period of compensation associated with the management changes in August 2015, offset in part by lower intangible amortization expense as a result of the Research Divestitures. We continue to incur significant legal costs related to ongoing legal proceedings and certain other governmental inquiries with respect to which we are cooperating, including the ADR matter. We expect the legal fees related to these ongoing legal proceedings and certain other governmental inquiries will continue until such matters are resolved.

Consolidated income tax expense

In the third quarter of 2016, we reported a tax benefit of \$3.9 million, resulting in an effective rate of 14.0% on our pre-tax loss. The low effective rate on our pre-tax loss reflects the impact of the non-deductibility of a substantial portion of the \$22.1 million reserve for the ADR matter. This was partially offset by a higher tax benefit generated on the pre-tax losses in our U.S. Operations and from our other Corporate activities (most of which was incurred in the U.S.), the lower expense rate incurred on our pre-tax earnings in Europe and the benefit of pre-tax income in Asia Pacific, where we do not incur tax expense due to cumulative losses. This compares with a low 15% effective tax rate on our pre-tax income during the three months ended September 30, 2015 primarily due to the fact that a lower proportion of our consolidated pre-tax income was earned in the U.S., where tax rates are higher, while a much higher proportion of our consolidated pre-tax income was earned in Europe, where tax rates are lower. Our consolidated effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings.

Results of Operations — Nine Months Ended September 30, 2016 Compared to Nine Months Ended September 30, 2015

U.S. Operations

| \$ in thousands | Nine Months Ended | | Change | % | |
|----------------------|-------------------|------------|-------------|--------|---|
| | 2016 | 2015 | | Change | % |
| Revenues: | | | | | |
| Commissions and fees | \$ 128,806 | \$ 158,382 | \$ (29,576) | (19) | % |
| Recurring | 42,728 | 59,005 | (16,277) | (28) | % |
| Other | 2,143 | 4,580 | (2,437) | (53) | % |
| Total revenues | 173,677 | 221,967 | (48,290) | (22) | % |
| Expenses: | | | | | |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| | | | | | |
|---|------------|-----------|-------------|-------|---|
| Compensation and employee benefits | 82,378 | 97,609 | (15,231) | (16) | % |
| Transaction processing | 28,918 | 33,790 | (4,872) | (14) | % |
| Other expenses | 71,678 | 73,025 | (1,347) | (2) | % |
| Total expenses | 182,974 | 204,424 | (21,450) | (10) | % |
| (Loss) income before income tax expense | \$ (9,297) | \$ 17,543 | \$ (26,840) | (153) | % |

The 19% decline in commissions and fees compared to the prior year period resulted from a 22% reduction in our ADV as compared to an 8% increase in total daily U.S. market volumes. The decline in our ADV was primarily driven by reduced sell-side activity. Buy-side activity was also lower than the prior year period due to the lingering impact from the 2015 SEC Settlement.

| U.S. Operations: Key Indicators* | Nine Months Ended | | Change | % Change | |
|--|-------------------|-----------|--------|----------|---|
| | 2016 | 2015 | | | |
| Total trading volume (in billions of shares) | 25.7 | 32.9 | (7.2) | (22) | % |
| Average trading volume per day (in millions of shares) | 135.9 | 174.9 | (39.0) | (22) | % |
| Average revenue per share | \$ 0.0042 | \$ 0.0042 | \$ — | — | |
| U.S. market trading days | 189 | 188 | 1 | 1 | % |

* Excludes activity from ITG Net commission share arrangements.

Table of Contents

Recurring revenues decreased 28% from the prior year period, primarily from the loss of billed investment research revenue following the Research Divestitures and lower subscription revenue for our OMS product due to client attrition.

Other revenues decreased 53% compared to the prior year period due to the impact of transaction advisory services revenue earned in 2015 by our former energy research team and client trade accommodations, which reduced other revenues by \$1.1 million during the nine months ended September 30, 2016 compared to a reduction of \$0.6 million during the nine months ended September 30, 2015. The closing of our matched-book securities lending operations in the second quarter 2016, and lower market data tape rebate revenue also contributed to the decline. These reductions were partially offset by clearing ticket revenue earned.

Compensation and employee benefits decreased 16% from the prior year period due to the Research Divestitures, representing a majority of the total decrease, as well as lower current year incentive-based compensation.

Transaction processing costs decreased 14% as compared to the prior year period, which was lower than the 22% decline in our ADV due to additional costs to outsource select clearing accounts to a third party and the impact that fixed clearing and settlement costs have on reduced volumes.

Other expenses decreased slightly from the prior year period due to our cost containment efforts as well as the impact of the Research Divestitures, however the latter savings were offset in part by a new cost agreed to for 2016 to purchase energy research for distribution to bundled trading clients.

Canadian Operations

| \$ in thousands | Nine Months Ended | | Change | % | |
|------------------------------------|--------------------|--------------------|------------|--------|----------|
| | September 30, 2016 | September 30, 2015 | | Change | % Change |
| Revenues: | | | | | |
| Commissions and fees | \$ 37,531 | \$ 40,276 | \$ (2,745) | (7) | % |
| Recurring | 3,834 | 4,248 | (414) | (10) | % |
| Other | 4,240 | 5,992 | (1,752) | (29) | % |
| Total revenues | 45,605 | 50,516 | (4,911) | (10) | % |
| Expenses: | | | | | |
| Compensation and employee benefits | 13,881 | 14,964 | (1,083) | (7) | % |
| Transaction processing | 6,837 | 6,797 | 40 | 1 | % |
| Other expenses | 17,271 | 17,791 | (520) | (3) | % |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP, INC. - Form 10-Q

| | | | | | |
|----------------------------------|----------|-----------|------------|------|---|
| Total expenses | 37,989 | 39,552 | (1,563) | (4) | % |
| Income before income tax expense | \$ 7,616 | \$ 10,964 | \$ (3,348) | (31) | % |

Currency translation from a weaker Canadian Dollar decreased total Canadian revenues and expenses by \$1.8 million and \$1.3 million, respectively, resulting in a decrease of \$0.5 million to pre-tax income.

Commissions and fees declined 7% from the prior year period despite growth in daily market-wide trading in Canada due to the impact of unfavorable currency translation and a greater proportion of our volume in 2016 coming from lower-priced sell-side clients.

Recurring revenues decreased 10% from the prior year period primarily from the sale of energy research at the end of 2015.

Other revenues decreased 29% from the prior year period due to the impact of closing the arbitrage trading desk in April 2016, which was offset in part by higher foreign exchange trading gains.

Compensation and employee benefits costs decreased 7% from the prior year period due to lower incentive-based compensation and the currency reduction.

Transaction processing costs were slightly higher compared to the prior year period despite the decline in commissions and fees due to the impact of processing increased volumes from lower-rate sell-side clients, offset in part by reductions related to closing the arbitrage trading desk and the currency reduction.

Table of Contents

Other expenses decreased 3% from the prior year period due to lower consulting, travel and entertainment and marketing costs as well as lower research distribution fees paid to the U.S. Operations.

European Operations

| \$ in thousands | Nine Months Ended September 30, | | Change | % Change | |
|------------------------------------|------------------------------------|-----------|------------|----------|---|
| | 2016 | 2015 | | | |
| Revenues | | | | | |
| Commissions and fees | \$ 80,629 | \$ 86,868 | \$ (6,239) | (7) | % |
| Recurring | 12,173 | 12,249 | (76) | (1) | % |
| Other | (566) | (38) | (528) | N/A | |
| Total revenues | 92,236 | 99,079 | (6,843) | (7) | % |
| Expenses: | | | | | |
| Compensation and employee benefits | 27,949 | 28,493 | (544) | (2) | % |
| Transaction processing | 22,449 | 22,615 | (166) | (1) | % |
| Other expenses | 25,166 | 24,248 | 918 | 4 | % |
| Total expenses | 75,564 | 75,356 | 208 | — | % |
| Income before income tax expense | \$ 16,672 | \$ 23,723 | \$ (7,051) | (30) | % |

Currency translation on U.K.-based transactions decreased both total revenues and expenses in Europe by approximately \$1.5 million. There was no material impact on our results from the changes in other currency rates in the region.

Commissions and fees decreased 7% compared to the prior year period primarily due to reduced use of our algorithmic trading products by buy-side clients, reduced use of POSIT crossing by certain sell-side clients and a slight reduction in overall market-wide trading. Commissions and fees were also reduced by the impact of currency translation on U.K.-based trading.

Recurring revenues decreased 1% from the prior year period due primarily to lower billed revenue for analytics products, while the change in other revenues primarily reflected the impact of losses during the nine months ended September 30, 2016 to provide price improvement for ETFs in order to generate higher levels of commissions and fees on such trades.

Compensation and employee benefits decreased slightly as compared to the prior year period primarily due to the impact of currency translation on costs for employees based in the U.K., as lower current year incentive-based compensation was offset by higher stock-based compensation.

Transaction processing costs decreased slightly from the prior year period as the impacts of currency reduction on U.K. costs and our negotiation of lower settlement costs in the region more than offset the increase from the growth in our daily executed value. Transaction processing costs increased as a percentage of commissions and fees to 27.8%, compared to 26.0% in the 2015 period, reflecting the higher mix of our value traded from sell-side clients, a lower crossing rate in POSIT, transaction costs for executions in ETFs and higher financing costs.

Other expenses were 4% higher as compared to the prior year period due to investments in lower latency market data feeds and compliance monitoring tools, increased costs for connecting clients and redundant rent in France from the build-out of our new Paris office. These increases were offset in part by the impact of currency translation on U.K.-based expenses and lower travel and entertainment costs.

Table of Contents

Asia Pacific Operations

| \$ in thousands | Nine Months Ended | | Change | % Change | |
|------------------------------------|-------------------|-----------|------------|----------|---|
| | 2016 | 2015 | | | |
| Revenues: | | | | | |
| Commissions and fees | \$ 30,175 | \$ 34,194 | \$ (4,019) | (12) | % |
| Recurring | 4,485 | 4,536 | (51) | (1) | % |
| Other | (121) | (345) | 224 | 65 | % |
| Total revenues | 34,539 | 38,385 | (3,846) | (10) | % |
| Expenses: | | | | | |
| Compensation and employee benefits | 13,466 | 14,412 | (946) | (7) | % |
| Transaction processing | 7,527 | 8,179 | (652) | (8) | % |
| Other expenses | 13,338 | 13,496 | (158) | (1) | % |
| Total expenses | 34,331 | 36,087 | (1,756) | (5) | % |
| Income before income tax expense | \$ 208 | \$ 2,298 | \$ (2,090) | (91) | % |

Currency translation from a weaker Australian Dollar decreased total Asia Pacific revenues and expenses by \$0.6 million and \$0.3 million, respectively, resulting in a decrease of \$0.3 million to pre-tax income.

Asia Pacific experienced a decline in profitability as compared to the prior year period due to the impact of the 2015 SEC Settlement and lower levels of market-wide trading on commissions and fees. Our average daily value executed in the region declined by 3% as compared to the prior year period, which was far less than the 18% decline in daily market-wide trading. A greater proportion of our current year activity was from lower-priced sell-side accounts, which pushed our average commission rate on the increased executed value lower.

Recurring revenues were comparable to the prior year period, while other revenues improved due to a reduced impact of client trade accommodations.

Compensation and employee benefits decreased 7% as compared to the prior year period primarily due to a reduction in salaries resulting from lower headcount and lower incentive-based compensation related to lower revenues.

Transaction processing costs decreased 8% from the prior year period due to the decrease in average daily value executed, a higher proportion of our trading in markets where costs are lower and currency translation. As a percentage of commissions and fees, transaction processing costs increased slightly to 24.9% from 23.9% in 2015 due to the impact of a higher proportion of value traded by lower-rate, sell-side clients.

Other expenses decreased slightly as compared to the prior year period primarily due to lower travel and entertainment costs, recruiting and allocated software development expenses.

Corporate

For the first nine months of 2016, we incurred a pre-tax loss from Corporate activities of \$56.3 million, reflecting \$3.4 million of revenue and \$59.7 million of costs. For the first nine months of 2015, we incurred a pre-tax loss of \$37.9 million reflecting \$0.7 million of revenue and \$38.6 million of costs. The increase in revenue as compared to the prior year period reflects the recognition of \$2.4 million of insurance proceeds, net of related expenses, under our business interruption insurance policy for the impact of an outage at our primary outsourced data center in August 2015. Costs in the 2016 period included a \$22.1 million reserve for a potential settlement with the SEC related to an inquiry involving pre-released ADRs and related legal fees of \$1.6 million. These costs also included \$3.8 million for the expensing of upfront awards to our current CEO, a significant portion of which replaced awards he forfeited at his former employer, \$4.8 million for the settlement of the arbitration claim by our former CEO, together with related legal fees of \$1.8 million, net of a \$0.9 million insurance recovery in the third quarter, and \$4.4 million of restructuring costs related to (a) the reduction in high-touch sales trading headcount that was previously focused on our research products and (b) the closing of our U.S. matched-book securities lending operations and our Canadian arbitrage trading desk. Costs during the 2016 period were reduced by \$1.1 million for the reclassification of an accumulated foreign translation gain now that we have substantially liquidated our Israel entity. Costs in the 2015 period included \$20.3 million for the 2015 SEC Settlement and related legal and other fees of \$4.9 million. Excluding the items noted above for the 2016 and 2015 periods, Corporate costs increased by \$8.8 million compared to the prior year period reflecting the impact of a \$2.1 million reversal in the 2015 period of compensation associated with the management changes in August 2015 and

Table of Contents

additional legal fees in the current year period related to historical matters, including legal fees related to the ADR matter prior to the third quarter of 2016. These increases were offset in part by lower intangible amortization expense as a result of the Research Divestitures.

Consolidated income tax expense

In the first nine months of 2016, we reported a tax benefit of \$9.5 million, resulting in an effective tax rate of 23.0% on our pre-tax loss. This compares to a tax expense of \$7.3 million during the nine months ended September 30, 2015 for an effective tax rate of 44.3% on our pre-tax income. The low effective rate on our pre-tax loss in the current year period reflects the impact of the non-deductibility of a substantial portion of the \$22.1 million reserve for the ADR matter, offset in part by a higher tax benefit generated on the pre-tax losses in our U.S. Operations and from our other Corporate activities (most of which was incurred in the U.S.), and the lower expense rate incurred on our pre-tax earnings in Europe. Our high effective tax rate in the prior year period was due to non-deductibility of substantially all of the \$20.3 million cost for the 2015 SEC Settlement, offset in part by the high portion of our pre-tax income that was generated in Europe where tax rates are lower.

Our consolidated effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings.

Liquidity and Capital Resources

Liquidity

Our primary source of liquidity is cash provided by operations. Our liquidity requirements result from our working capital needs, which include clearing and settlement activities, as well as our regulatory capital needs. A substantial portion of our assets is liquid, consisting of cash and cash equivalents or assets readily convertible into cash. Cash is principally invested in money market mutual funds. At September 30, 2016, unrestricted cash and cash equivalents totaled \$260.9 million. Included in this amount is \$97.3 million of cash and cash equivalents held by subsidiaries outside the United States. Due to the December 2015 amendment to the capital structure of our operations outside of North America, which included a deemed dividend on all cumulative undistributed earnings, we currently do not foresee a need to repatriate funds from certain foreign subsidiaries to the U.S. by way of dividends. Should we need to do so in the future, our effective tax rate may increase.

As a self-clearing broker-dealer in the U.S., we are subject to cash deposit requirements with clearing organizations that may be large in relation to total liquid assets and may fluctuate significantly based upon the nature and size of customers' trading activity and market volatility. At September 30, 2016, we had interest-bearing security deposits totaling \$28.3 million with clearing organizations in the U.S. for the settlement of equity trades. In the normal course of our U.S. settlement activities, we may also need to temporarily finance customer securities positions from short settlements or delivery failures. These financings may be funded from existing cash resources, borrowings under stock loan transactions or short-term bank loans under our committed facility. In January 2016, we entered into a new \$150 million 364-day revolving credit agreement with a syndicate of banks and JPMorgan Chase Bank, N.A., as Administrative Agent, to finance these temporary positions and to satisfy temporary spikes in clearing margin requirements. The terms and conditions of the credit agreement are similar to the credit agreement that matured in January 2016 (see Note 11, Borrowings), except that the unused commitment fee is 0.75%.

In the Asia Pacific region, we self-clear equity trades in Hong Kong and Australia. At September 30, 2016, we maintained restricted cash deposits in the region of \$26.1 million, primarily to support overdraft facilities, and had deposits with clearing organizations of \$7.3 million. In Europe, we maintained \$1.2 million in restricted cash related to protected client funds and we had deposits with our clearing and settlement agents of \$37.2 million at September 30, 2016.

Capital Resources

Capital resource requirements relate to capital purchases, as well as business investments, and are generally funded from operations.

Table of Contents

Operating Activities

The table below summarizes the effect of the major components of operating cash flow.

| (in thousands) | Nine Months Ended September 30, | |
|---|------------------------------------|-------------|
| | 2016 | 2015 |
| Net (loss) income | \$ (31,634) | \$ 9,233 |
| Gain on sale of investment research operations | (21) | — |
| Non-cash items included in net (loss) income | 39,541 | 49,394 |
| Effect of changes in receivables/payables from/to customers and brokers | (63,890) | (1,722) |
| Effect of changes in other working capital and operating assets and liabilities | (18,682) | (71,538) |
| Net cash used in operating activities | \$ (74,686) | \$ (14,633) |

The increase in cash used in operating activities during the first nine months of 2016 as compared to the first nine months of 2015 relates to an increase in cash temporarily tied up in settlement activities, which was partially offset by a \$51.6 million increase in short-term debt reflected in financing activities, as well as our net loss in 2016 and an increase in income tax assets.

Investing Activities

Net cash used in investing activities of \$22.2 million includes our investments in software development projects and computer hardware and software partially offset by the net cash proceeds from our Research Divestitures.

Financing Activities

The increase in cash provided by financing activities during the first nine months of 2016 as compared to the first nine months of 2015 primarily reflects the increase in short-term bank borrowings to fund our international securities clearance and settlement activities as described above, partially offset by repurchases of ITG common stock and repayments of long-term debt.

During the first nine months of 2016, we remained active with our share buyback program repurchasing approximately 1.7 million shares of our common stock at a cost of \$28.7 million, while also maintaining our \$0.07 per

share quarterly dividend program, both of which were funded from our available cash resources. Of the shares repurchased, 1.3 million were acquired under our Board of Directors' authorization for a total cost of \$22.1 million (average cost of \$16.55 per share). An additional 0.4 million shares repurchased for \$6.6 million pertained solely to the satisfaction of minimum statutory withholding tax upon the net settlement of equity awards. As of September 30, 2016, the total remaining number of shares currently available for repurchase under ITG's stock repurchase program was 1.4 million. The specific timing and amount of repurchases will vary based on market conditions and other factors. We may elect to conduct future share repurchases through open market purchases, private transactions or automatic share repurchase programs under SEC Rule 10b5-1. We have suspended share repurchases under our program pending the resolution of the ADR matter with the SEC, after which we will re-evaluate our capital return approach.

Regulatory Capital

ITG Inc., AlterNet and ITG Derivatives are subject to the SEC's Uniform Net Capital Rule (Rule 15c3-1), which requires the maintenance of minimum net capital. ITG Inc. has elected to use the alternative method permitted by Rule 15c3-1, which requires that ITG Inc. maintain minimum net capital equal to the greater of \$1.0 million or 2% of aggregate debit balances arising from customer transactions, as defined. AlterNet and ITG Derivatives have elected to use the basic method permitted by Rule 15c3-1, which requires that they each maintain minimum net capital equal to the greater of 6 2/3% of aggregate indebtedness or \$100,000 and \$1.0 million, respectively. Dividends or withdrawals of capital cannot be made if capital is needed to comply with regulatory requirements.

Table of Contents

Net capital balances and the amounts in excess of required net capital at September 30, 2016 for the U.S. Operations are as follows (dollars in thousands):

| U.S. Operations | Net Capital | Excess |
|-----------------|-------------|-----------|
| ITG Inc. | \$ 51,493 | \$ 50,493 |
| AlterNet | 3,859 | 3,759 |
| ITG Derivatives | 1,356 | 1,256 |

As of September 30, 2016, ITG Inc. had \$7.3 million of cash in a special reserve bank account for the benefit of customers under the Customer Protection Rule pursuant to SEC Rule 15c3-3 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and \$2.5 million under proprietary accounts of broker dealers.

In addition, our Canadian, European and Asia Pacific Operations have subsidiaries with regulatory capital requirements. The regulatory net capital balances and amount of regulatory capital in excess of the minimum requirements applicable to each business at September 30, 2016, is summarized in the following table (dollars in thousands):

| Canadian Operations | Net Capital | Excess |
|-------------------------|-------------|-----------|
| Canada | \$ 23,239 | \$ 22,859 |
| European Operations | | |
| Ireland | 55,382 | 14,925 |
| U.K. | 2,030 | 1,214 |
| Asia Pacific Operations | | |
| Australia | 12,140 | 8,438 |
| Hong Kong | 26,449 | 7,767 |
| Singapore | 992 | 918 |

Liquidity and Capital Resource Outlook

Historically, our working capital, stock repurchase, dividend program and investment activity requirements have been funded from cash from operations and short-term loans, with the exception of strategic acquisitions, which at times have required long-term financing. We believe that our cash flow from operations, existing cash balances and our available credit facilities will be sufficient to meet our ongoing operating cash and regulatory capital needs, while also complying with the terms of our Credit Agreement.

However, our ability to borrow additional funds may be inhibited by financial lending institutions' ability or willingness to lend to us on commercially acceptable terms.

Off-Balance Sheet Arrangements and Aggregate Contractual Obligations

We are a member of various U.S. and non-U.S. exchanges and clearing houses that trade and clear, respectively, equities and/or derivative contracts. Associated with our membership, we may be required to pay a proportionate share of financial obligations of another member who may default on its obligations to the exchanges or the clearing house. While the rules governing different exchange or clearinghouse memberships vary, in general, our guarantee obligations would arise only if the exchange had previously exhausted its resources. The maximum potential payout under these memberships cannot be estimated. We have not recorded any contingent liability in the condensed consolidated financial statements for these agreements and believe that any potential requirement to make payments under these agreements is remote.

As of September 30, 2016, our other contractual obligations and commercial commitments consisted principally of fixed charges, including minimum future rentals under non-cancelable operating leases, minimum future purchases under non-cancelable purchase agreements and compensation under employment agreements.

There has been no significant change to such arrangements and obligations since December 31, 2015.

Table of Contents

New Accounting Pronouncements

In March 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2016-09, Improvements to Employee Share-Based Payment Accounting. The new guidance requires excess tax benefits and tax deficiencies to be recorded on the income statement when the awards vest or are settled. In addition, cash flows related to excess tax benefits will no longer be separately classified as a financing activity on the statement of cash flows. The standard also allows withholding up to the maximum statutory amount for taxes on employee share-based compensation, clarifies that all cash payments made on an employee’s behalf for withheld shares should be presented as a financing activity on the statement of cash flows and provides an accounting policy election to account for forfeitures as they occur. The new standard is effective for annual reporting periods beginning after December 15, 2016 with early adoption permitted. We are currently assessing the impact ASU 2016-09 will have on our consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). ASU No. 2016-02 includes a lessee accounting model that recognizes two types of leases - finance leases and operating leases. The standard requires that a lessee recognize on the balance sheet assets and liabilities for leases with lease terms of greater than 12 months while leases with terms of less than 12 months are exempt from the new standard. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee will depend on its classification as a financing or operating lease. The standard requires disclosures enabling users of financial statements to assess the amount, timing, and uncertainty of cash flows arising from leases. The disclosures also require both qualitative and quantitative information to supplement the amounts recorded in the financial statements. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years with early adoption permitted. We are currently evaluating the new guidance and have not yet determined the impact of adoption on our financial statements.

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers. The standard provides companies with a single five step revenue recognition model for use in accounting for revenue arising from contracts with customers and supersedes current revenue recognition guidance, including industry-specific revenue guidance. The core principle of the model is to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 applies to all contracts with customers except those that are within the scope of other topics in the FASB Accounting Standards Codification. The standard will also require significant additional qualitative and quantitative disclosures describing the nature, amount, timing, and uncertainty of revenues. Entities have the option of using either a full retrospective or modified approach to adopt ASU 2014-09. The original standard was effective for fiscal years beginning after December 15, 2016, however, in April 2015, the FASB proposed a one-year deferral of this standard, with a new effective date for fiscal years beginning after December 15, 2017. We are currently evaluating the new guidance and have not yet selected a transition method nor have we determined the impact of adoption on our financial statements.

In August 2016, the FASB issued ASU 2016-15, Statement of Cash Flows (Topic 230): Classification of certain cash receipts and cash payments. The amendments in this ASU provide specific guidance for eight specific cash flow

classification issues, with the objective of reducing the existing diversity in practice in how certain cash receipts and cash payments are presented and classified in the statement of cash flows under Topic 230, Statement of Cash Flows. These amendments are effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years, with early adoption permitted. We are currently evaluating the new guidance and have not yet determined the impact of adoption on our financial statements.

Critical Accounting Estimates

There has been no significant change to our critical accounting estimates, which are more fully described in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, in our Annual Report on Form 10-K for the year ended December 31, 2015.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Please see our Annual Report on Form 10-K (Item 7A) for the year ended December 31, 2015. There has been no material change in this information.

Item 4. Controls and Procedures

- a) Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Exchange Act. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this quarterly report.
- b) Changes in Internal Control over Financial Reporting. There were no changes in our internal control over financial reporting during the quarter ended September 30, 2016 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II. — OTHER INFORMATION

Item 1. Legal Proceedings

Information pertaining to legal proceedings can be found in “Item 1. Financial Statements—Note 18. Contingencies—Legal Matters” and is incorporated herein by reference.

Item 1A. Risk Factors

Risk factors describing the major risks to our business can be found under Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2015. Except for the addition of the risk factors below, there have been no material changes to the risk factors included in our Form 10-K.

The SEC inquiry regarding pre-released American Depositary Receipts and any SEC proceeding and/or settlement resulting from such inquiry could negatively impact our business, reputation, and financial condition.

As discussed in Note 18, Contingencies—Legal Matters, we are presently engaged in discussions with the SEC staff regarding a possible resolution of an inquiry regarding pre-released American Depositary Receipts (“ADRs”). Based on discussions with the SEC to date, in the third quarter of 2016, we reserved \$22.1 million for a potential settlement of this matter.

Resolution of the matter is subject to agreement with the SEC staff on the terms of the settlement, followed by review and approval by the Commission. We cannot predict the timing of any settlement or what the ultimate resolution of the SEC inquiry will be. It is possible that an amount higher than the amount we have reserved would be required to settle the matter. In addition, the Company cannot predict the impact that the matter may have on its business. If we are not successful in resolving the matter on acceptable terms or if the necessary approvals do not occur, we may either enter into further discussions with the SEC to resolve such matter on different terms and conditions or we may enter into litigation with the SEC. We cannot predict the timing of any such further discussions or the terms of an alternative settlement. If we do not reach a settlement with the SEC, or if the necessary approvals do not occur, we cannot predict the outcome of any subsequent litigation with the SEC, but such litigation could have a material adverse effect on our consolidated financial position and results of operations, including significant ongoing expenses.

Even if the inquiry is resolved on acceptable terms, there are still potential risks we may face. Among other possible adverse impacts, customer reaction to the charges or the settlement itself could result in reputational and financial harm which could have a material adverse effect on the Company. In addition, we could be subject to further proceedings or sanctions based on the ADR business at issue in the SEC inquiry, including other governmental investigations or private litigation, and the defense and any related settlement thereof could have a material adverse

effect on the Company's consolidated financial position or results of operations, including significant ongoing expenses.

If we cannot successfully execute on our strategic initiatives, our business and financial results may be adversely impacted.

We may not be able to implement important strategic initiatives in accordance with our expectations, including that these strategic initiatives could result in additional unanticipated costs, which may result in an adverse impact on our business and financial results. In July 2016, we completed the end-to-end review of our business, clients, people and processes initiated by our Chief Executive Officer. In connection with these findings, we announced our strategic operating plan to increasingly focus our resources on our core capabilities in execution, liquidity, analytics and workflow solutions, which are our four key service offerings that revolve around the trade implementation cycle. As part of our strategic operating plan, we intend to pursue significant investments in technology and people to enhance these key service offerings and sharpen our brand with the expectation that we will meaningfully grow market share, revenues and profitability on a global basis. If we are unable to execute or realize the benefits of any strategic initiatives, the strategic initiatives may not result in improvements in future financial performance and could have a material adverse effect on our business, financial condition, cash flows, or results of operations.

Table of Contents

Political and economic uncertainty arising from the outcome of the June 2016 referendum in which the people of the United Kingdom voted in favor of an exit from the European Union could adversely impact our business, results of operations and financial condition.

There is substantial political and economic uncertainty surrounding the referendum held on June 23, 2016 in which the people of the United Kingdom voted in favor of an exit from the European Union (often referred to as Brexit). The referendum is non-binding; however, if passed into law, negotiations would then commence to determine the terms of the United Kingdom's future relationship with the European Union, including the terms of trade between the United Kingdom and the European Union. It is unclear how the United Kingdom's access to the European Union single market, and the wider trading, legal and regulatory environment in which we and our clients operate, will be impacted and how this will affect our and their businesses. The announcement of Brexit has caused significant volatility in global stock markets and currency exchange rate fluctuations. The uncertainty surrounding the terms of the United Kingdom's exit and its consequences could adversely impact client and investor confidence, result in additional market volatility and adversely affect our businesses, including our revenues from trading activities in Europe, and our results of operations and financial condition.

We may not be able to realize the value of our deferred tax assets.

At September 30, 2016, we have significant deferred tax assets that we have recognized based on differences between the financial statement carrying amounts and the tax basis of assets and liabilities. We recognized the deferred tax asset because management believes, based on earnings and financial projections, that it is more likely than not that we will have sufficient future earnings to utilize this asset to offset future income tax liabilities. We regularly review our deferred tax assets for recoverability based on our history of earnings, expectations for future earnings and expected timing of reversals of temporary differences. Realization of a deferred tax asset requires us to apply significant judgment and is inherently speculative because it requires the future occurrence of circumstances that cannot be predicted with certainty and ultimately depends on the existence of sufficient taxable income, including taxable income in prior carry-back years, as well as future taxable income. There can be no assurance that we will achieve sufficient future taxable income as the basis for the ultimate realization of our deferred tax asset. A period of sustained losses or other changes in facts and circumstances could require us to establish or increase a valuation allowance at some point in the future. This would result in an increase in our effective tax rate and may have a material adverse effect on our future operating results and financial condition. In addition, changes in statutory tax rates may change our deferred tax asset or liability balances, with either favorable or unfavorable impacts on our effective tax rate. Our deferred tax assets may also be impacted by new legislation or regulation.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table sets forth our stock repurchase activity during the first nine months of 2016, including the total number of shares purchased, the average price paid per share, the number of shares repurchased as part of a publicly-announced plan or program, and the number of shares yet to be purchased under the plan or program.

Table of Contents

ISSUER PURCHASES OF EQUITY SECURITIES

| Period | Total Number of Shares (or Units) Purchased(a) | Average Price Paid per Share (or Unit)(a) | Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs |
|-------------------------|--|---|---|---|
| From: January 1, 2016 | | | | |
| To: January 31, 2016 | 462,742 | \$ 16.23 | 437,906 | 2,345,066 |
| From: February 1, 2016 | | | | |
| To: February 29, 2016 | 482,503 | 17.16 | 150,005 | 2,195,061 |
| From: March 1, 2016 | | | | |
| To: March 31, 2016 | 5,841 | 19.95 | — | 2,195,061 |
| From: April 1, 2016 | | | | |
| To: April 30, 2016 | 2,933 | 21.73 | — | 2,195,061 |
| From: May 1, 2016 | | | | |
| To: May 31, 2016 | 29,335 | 18.16 | 23,998 | 2,171,063 |
| From: June 1, 2016 | | | | |
| To: June 30, 2016 | 301,652 | 16.48 | 297,773 | 1,873,290 |
| From: July 1, 2016 | | | | |
| To: July 31, 2016 | 184,827 | 17.45 | 179,879 | 1,693,411 |
| From: August 1, 2016 | | | | |
| To: August 31, 2016 | 246,571 | 16.34 | 246,571 | 1,446,840 |
| From: September 1, 2016 | | | | |
| To: September 30, 2016 | — | — | — | 1,446,840 |
| Total | 1,716,404 | \$ 16.74 | 1,336,132 | |

(a) This column includes the acquisition of 380,272 common shares from employees in order to satisfy minimum statutory withholding tax requirements upon net settlement of equity awards.

During the first nine months of 2016, we repurchased approximately 1.7 million shares of our common stock at a cost of \$28.7 million, which was funded from our available cash. Of these shares, 1.3 million were purchased under our Board of Directors' authorization for a total cost of \$22.1 million (average cost of \$16.55 per share). An additional 0.4 million shares repurchased for \$6.6 million pertained solely to the satisfaction of minimum statutory withholding tax upon the net settlement of equity awards. As of September 30, 2016, the total remaining number of shares currently available for repurchase under ITG's stock repurchase program was 1.4 million.

In 2015, the Board of Directors initiated a dividend program under which we began to pay quarterly dividends, subject to quarterly declarations by the Board of Directors. During the third quarter of 2016, the Board of Directors declared,

and we paid, a quarterly dividend of \$0.07 per share, totaling \$2.3 million, including \$0.1 million in stock under the Company's equity award plans.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

43

Table of Contents

Item 6. Exhibits

- 10.1* (†) Amended and Restated Investment Technology Group, Inc. Directors' Retainer Fee Subplan.
- 10.2* (†) Amended and Restated Investment Technology Group, Inc. Directors' Equity Subplan.
- 31.1* Rule 13a-14(a) Certification
- 31.2* Rule 13a-14(a) Certification
- 32.1** Section 1350 Certification
- 101* Interactive Data File

The following furnished materials from Investment Technology Group, Inc.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2016, formatted in XBRL (Extensible Business Reporting Language), are collectively included herewith as Exhibit 101:

- 101. INS XBRL Instance Document.
- 101. SCH XBRL Taxonomy Extension Schema.
- 101. CAL XBRL Taxonomy Extension Calculation Linkbase.
- 101. DEF XBRL Taxonomy Extension Definition Linkbase.
- 101. LAB XBRL Taxonomy Extension Label Linkbase.
- 101. PRE XBRL Taxonomy Extension Presentation Linkbase.

* Filed herewith.

** Furnished herewith.

(†) Management contracts or compensatory plans or arrangements.

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INVESTMENT TECHNOLOGY GROUP, INC.
(Registrant)

Date: November 9, 2016 By: /s/ STEVEN R. VIGLIOTTI
Steven R. Vigliotti
Chief Financial Officer and Duly Authorized Signatory of Registrant