

Enphase Energy, Inc.
Form DEFR14A
April 04, 2019

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
SCHEDULE 14A
Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934
(Amendment No. 1)

Filed by the Registrant
Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

Enphase Energy, Inc.
(Name of Registrant as Specified in its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required
- Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.
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Fee paid previously with preliminary materials.

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- (1) Amount Previously Paid:
- (2) Form, Schedule or Registration Statement No.:
- (3) Filing Party:
- (4) Date Filed:

ENPHASE ENERGY, INC.
47281 Bayside Parkway
Fremont, CA 94538
(707) 774-7000

NOTICE OF ANNUAL MEETING OF STOCKHOLDERS

To Be Held On May 15, 2019

Dear Stockholder:

You are cordially invited to attend the Annual Meeting of Stockholders of Enphase Energy, Inc., a Delaware corporation (the “Company”). The meeting will be held on Wednesday, May 15, 2019 at 9:00 a.m. local time at our principal office located at 47281 Bayside Parkway, Fremont, CA 94538 for the following purposes:

1. To elect two nominees for director to the Board of Directors, to hold office until the 2022 Annual Meeting of Stockholders.
2. To approve, on advisory basis, the compensation of the Company’s named executive officers, as disclosed in this proxy statement.
3. To ratify the selection by the Audit Committee of the Board of Directors of Deloitte & Touche LLP as the independent registered public accounting firm of the Company for the fiscal year ending December 31, 2019.
4. To conduct any other business properly brought before the meeting.

These items of business are more fully described in the Proxy Statement accompanying this Notice.

The record date for the Annual Meeting is March 22, 2019. Only stockholders of record at the close of business on that date may vote at the meeting or any adjournment.

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Stockholders to be held on May 15, 2019 at our principal office located at 47281 Bayside Parkway, Fremont, CA 94538.

The Proxy Statement and our Annual Report on Form 10-K for the fiscal year ended December 31, 2018, as filed with the Securities and Exchange Commission, are available at <https://materials.proxyvote.com/29355a>.

By Order of the Board of Directors

/s/ Badrinarayanan Kothandaraman
Badrinarayanan Kothandaraman
President and Chief Executive Officer

Fremont, California
April 2, 2019

You are cordially invited to attend the meeting in person. Whether or not you expect to attend the meeting, please vote over the telephone or the internet as instructed in these materials, or sign and return your proxy card prior to the meeting in order to ensure your representation at the meeting. Even if you have voted by proxy, you may still vote in person if you attend the meeting. Please note, however, that if your shares are held of record by a broker, bank or other nominee and you wish to vote at the meeting, you must obtain a proxy issued in your name from that record holder.

ENPHASE ENERGY, INC.

47281 Bayside Parkway, Fremont, CA 94538

PROXY STATEMENT

FOR THE 2019 ANNUAL MEETING OF STOCKHOLDERS

QUESTIONS AND ANSWERS ABOUT THESE PROXY MATERIALS AND VOTING

Why did I receive a notice regarding the availability of proxy materials on the internet?

Under rules adopted by the Securities and Exchange Commission (“SEC”), Enphase Energy, Inc. (sometimes referred to as “Company,” “Enphase,” “we,” “our,” or “us”) has elected to provide access to our proxy materials over the internet. We are sending a Notice of Internet Availability of Proxy Materials (“Notice”) to our stockholders of record. All stockholders will have the ability to access the proxy materials on the website referred to in the Notice or request a printed set of proxy materials. Instructions on how to access the proxy materials over the internet or to request a printed copy may be found in the Notice.

We intend to mail the Notice on or about April 2, 2019 to all stockholders of record entitled to vote at the annual meeting (“Annual Meeting”).

Will I receive any other proxy materials by mail?

We do not expect to send any proxy materials by mail unless requested.

How do I attend the annual meeting?

The meeting will be held on Wednesday, May 15, 2019 at 9:00 a.m. local time at our principal office located at 47281 Bayside Parkway, Fremont, CA 94538. Information on how to vote in person at the Annual Meeting is discussed below.

Who can vote at the annual meeting?

Only stockholders of record at the close of business on March 22, 2019 will be entitled to vote at the Annual Meeting. On this record date, there were 110,316,799 shares of common stock outstanding and entitled to vote.

Stockholder of Record: Shares Registered in Your Name

If on March 22, 2019 your shares were registered directly in your name with our transfer agent, American Stock Transfer & Trust Company, LLC, then you are a stockholder of record. As a stockholder of record, you may vote in person at the meeting or vote by proxy. Whether or not you plan to attend the meeting, we urge you to vote by proxy over the telephone or on the internet as instructed below to ensure your vote is counted.

Beneficial Owner: Shares Registered in the Name of a Broker or Bank

If on March 22, 2019 your shares were held, not in your name, but rather in an account at a brokerage firm, bank, dealer or other similar organization, then you are the beneficial owner of shares held in “street name” and the Notice is being forwarded to you by that organization. The organization holding your account is considered to be the stockholder of record for purposes of voting at the Annual Meeting. As a beneficial owner, you have the right to direct your broker or other agent regarding how to vote the shares in your account. You are also invited to attend the Annual Meeting. However, since you are not the stockholder of record, you may not vote your shares in person at the meeting unless you request and obtain a valid proxy from your broker or other agent.

What am I voting on?

There are three matters scheduled for a vote:

- Election of two nominees as Class I directors to serve until the 2022 Annual Meeting of stockholders or until their successors have been elected and qualified;
- Approval, on an advisory basis, of the compensation of the Company's named executive officers, as disclosed in this proxy statement; and
- Ratification of selection by the Audit Committee of the Board of Directors ("Audit Committee") of Deloitte & Touche LLP as independent registered public accounting firm of the Company for its fiscal year ending December 31, 2019.

What if another matter is properly brought before the meeting?

The Board of Directors ("Board") knows of no other matters that will be presented for consideration at the Annual Meeting. If any other matters are properly brought before the meeting, it is the intention of the persons named in the accompanying proxy to vote on those matters in accordance with their best judgment.

How do I vote?

You may vote "For" the nominees to the Board, or you may "Withhold" your vote for one or both nominees. For each other matter to be voted on, you may vote "For" or "Against" or abstain from voting.

The procedures for voting are:

Stockholder of Record: Shares Registered in Your Name

If you are a stockholder of record, you may vote in person at the Annual Meeting, vote by proxy over the telephone, vote by proxy through the internet or vote by proxy using a proxy card that you may request or that we may elect to deliver at a later time. Whether or not you plan to attend the meeting, we urge you to vote by proxy to ensure your vote is counted. You may still attend the meeting and vote in person even if you have already voted by proxy.

To vote through the internet, go to <http://www.proxyvote.com> to complete an electronic proxy card. You will be asked to provide the company number and control number from the Notice. Your vote must be received by 11:59 p.m., Pacific Time on May 14, 2019 to be counted.

To vote in person, come to the Annual Meeting, provide proof of your identity and shareholding, and we will give you a ballot.

To vote over the telephone, dial toll-free 1-800-690-6903 using a touch-tone phone and follow the recorded instructions. You will be asked to provide the company number and control number from the Notice. Your vote must be received by 11:59 p.m., Pacific Time on May 14, 2019 to be counted.

To vote by mail, you must request printed copies of the proxy materials by mail and then fill out the proxy card and send it back in the envelope provided. If we receive your signed proxy card before the Annual Meeting, we will vote your shares as you direct.

Beneficial Owner: Shares Registered in the Name of Broker or Bank

If you are a beneficial owner of shares registered in the name of your broker, bank, or other agent, you should have received a Notice containing voting instructions from that organization rather than from Enphase. Simply follow the voting instructions in the Notice to ensure that your vote is counted. To vote in person at the Annual Meeting, you must obtain a valid proxy from your broker, bank or other agent. Follow the instructions from your broker or bank, or contact your broker or bank to request a proxy form.

We provide internet and telephone proxy voting to allow you to vote your shares online or by telephone, with procedures designed to ensure the authenticity and correctness of your proxy vote instructions. However, you must bear any costs associated with your internet access, such as usage charges from internet access providers.

How many votes do I have?

On each matter to be voted upon, you have one vote for each share of common stock you own as of March 22, 2019.

What are “broker non-votes”?

Broker non-votes occur when a beneficial owner of shares held in “street name” does not give instructions to the broker or nominee holding the shares as to how to vote on matters deemed “non-routine” under the rules of the New York Stock Exchange (NYSE). Generally, if shares are held in street name, the beneficial owner of the shares is entitled to give voting instructions to the broker or nominee holding the shares. If the beneficial owner does not provide voting instructions, the broker or nominee can still vote the shares with respect to matters that are considered to be “routine,” but not with respect to “non-routine” matters. These un-voted shares are counted as “broker non-votes.” Proposal No. 1 (election of the nominee for director) and Proposal No. 2 (advisory vote on compensation of named executive officers) are considered “non-routine” matters under NYSE rules, and we therefore expect broker non-votes to exist in connection with those proposals. Proposal No. 3 (ratification of the appointment of our independent registered public accounting firm) is considered to be a “routine” matter.

If I return a proxy card or otherwise vote without giving specific voting instructions, what happens?

Stockholder of Record: Shares Registered in Your Name. If you are a stockholder of record and you return a signed and dated proxy card or otherwise vote without marking voting selections, your shares will be voted, as follows:

- “FOR” the election of the nominees named in this proxy statement to serve on the Board;
- “FOR” the approval, on an advisory basis, of the compensation of our named executive officers; and
- “FOR” the ratification of the appointment of Deloitte & Touche LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2019.

If any other matter is properly presented at the meeting, your proxyholder (one of the individuals named on your proxy card) will vote your shares using his best judgment.

Beneficial Owner: Shares Registered in the Name of a Broker or Bank. If you are a beneficial owner of shares registered in the name of your broker, bank or other nominee, and you do not provide the broker or other nominee that holds your shares with specific voting instructions, the broker or other nominee may vote your shares “FOR” matters considered “routine,” as noted in the section above on “broker non-votes.”

As a reminder, if you a beneficial owner of shares held in street name, in order to ensure your shares are voted in the way you would prefer, you must provide voting instructions to your broker, bank or other agent by the deadline provided in the materials you receive from your broker, bank or other agent.

Who is paying for this proxy solicitation?

We will pay for the entire cost of soliciting proxies. In addition to these proxy materials, our directors and employees may also solicit proxies in person, by telephone, or by other means of communication. Directors and employees will not be paid any additional compensation for soliciting proxies. We may also reimburse brokerage firms, banks and other agents for the cost of forwarding proxy materials to beneficial owners.

What does it mean if I receive more than one Notice?

If you receive more than one Notice, your shares may be registered in more than one name or in different accounts. Please follow the voting instructions on the Notices to ensure that all of your shares are voted.

Can I change my vote after submitting my proxy?

Stockholder of Record: Shares Registered in Your Name

Yes. You can revoke your proxy at any time before the final vote at the meeting. If you are the record holder of your shares, you may revoke your proxy in any one of the following ways:

- You may request and submit another properly completed proxy card with a later date.
- You may grant a subsequent proxy by telephone or online.
- You may send a timely written notice that you are revoking your proxy to Enphase’s Corporate Secretary at 47281 Bayside Parkway, Fremont, CA 94538.
- You may attend the Annual Meeting and vote in person. Simply attending the meeting will not, by itself, revoke your proxy.

Your most current proxy card or telephone or online proxy timely provided to us is the one that is counted.

Beneficial Owner: Shares Registered in the Name of Broker or Bank

If your shares are held by your broker or bank as a nominee or agent, you should follow the instructions provided by your broker or bank.

When are stockholder proposals due for next year’s annual meeting?

To be considered for inclusion in next year’s proxy materials, your proposal must be submitted in writing by December 3, 2019, to Enphase’s Corporate Secretary at 47281 Bayside Parkway, Fremont, CA 94538, and must comply with all requirements of Rule 14a-8 promulgated under the Securities Exchange Act of 1934, as amended (“Exchange Act”). If you wish to submit a proposal that is not to be included in next year’s proxy materials, but that may be considered at the annual meeting of stockholders to be held in 2020, you must do so in writing following the above instructions not earlier than the close of business on January 17, 2020 and not later than the close of business on February 15, 2020. We advise you to review our Bylaws, which contain additional requirements about advance notice of stockholder proposals and director nominations, including the different notice submission date requirements in the event our annual meeting for 2020 is held more than 30 days before or after May 15, 2020. The section titled “Nominating and Corporate Governance Committee” in this proxy statement provides additional information on the director nomination process.

How many votes are needed to approve each proposal?

| Proposal Number | Proposal Description | Vote Required for Approval | Effect of Abstentions | Effect of Broker Non-Votes |
|-----------------|---|---|-----------------------|----------------------------|
| 1 | Election of Directors | Nominees receiving the most “For” votes; withheld votes will have no effect. Note, however, that the Company’s Corporate Governance Guidelines require that any nominee in an uncontested election who does not receive a majority of the votes cast shall submit an offer of resignation to the Nominating and Corporate Governance Committee. | Not applicable | No effect |
| 2 | Advisory approval of the compensation of the Company’s named executive officers | “For” votes from the holders of a majority of shares present in person or represented by proxy and entitled to vote on the matter. However, this proposal is advisory and non-binding upon us. | Against | No effect |
| 3 | Ratification of the selection of Deloitte & Touche LLP as | “For” votes from the holders of a majority of shares present in person or represented by | Against | Not applicable |

the Company's independent proxy and entitled to vote on the matter.
registered public accounting
firm for fiscal year ending
December 31, 2019

What is the quorum requirement?

A quorum of stockholders is necessary to hold a valid meeting. A quorum will be present if stockholders holding at least a majority of the outstanding shares entitled to vote are present at the meeting in person or represented by proxy. On the record date, there were 110,316,799 shares outstanding and entitled to vote. Thus, the holders of 55,158,400 shares must be present in person or represented by proxy at the meeting to have a quorum.

Your shares will be counted towards the quorum only if you submit a valid proxy (or one is submitted on your behalf by your broker, bank or other nominee) or if you vote in person at the meeting. Abstentions and broker non-votes will be counted towards the quorum requirement. If there is no quorum, the holders of a majority of shares present at the meeting in person or represented by proxy may adjourn the meeting to another date.

How can I find out the results of the voting at the annual meeting?

Preliminary voting results will be announced at the Annual Meeting. In addition, final voting results will be published in a current report on Form 8-K that we expect to file within four business days after the Annual Meeting. If final voting results are not available to us in time to file a Form 8-K within four business days after the meeting, we intend to file a Form 8-K to publish preliminary results and, within four business days after the final results are known to us, file an additional Form 8-K to publish the final results.

Who should I contact if I have any questions?

If you have any questions about the Annual Meeting, our proxy materials or your ownership of our common stock, please contact our Corporate Secretary, at 47281 Bayside Parkway, Fremont, CA 94538, USA, telephone 1-877-797-4743.

PROPOSAL 1
ELECTION OF DIRECTORS

CLASSIFIED BOARD

The Board currently has five members and is divided into three classes. Classes I and II currently have two members each, and Class III has one member. Each class has a three-year term. Vacancies on the Board may be filled only by persons appointed by a majority of the remaining directors. A director appointed by the Board to fill a vacancy in a class, including vacancies created by an increase in the number of directors, shall serve for the remainder of the full term of that class and until the director's successor is elected and qualified.

The term of office of the Class I directors will expire at the 2019 Annual Meeting. Each of the nominees listed below currently serves as a Class I director of the Company. Mr. Gomo has been previously elected by the stockholders. In January 2017 our board of directors appointed T.J. Rodgers as a director in connection with his purchase of 5,406,574 shares of our common stock in a private financing in January 2017. Pursuant to the securities purchase agreement under which Mr. Rodgers invested, we agreed that Mr. Rodgers will be included in the board of directors' slate of nominees at each subsequent annual meeting of stockholders at which Mr. Rodgers' applicable class of directorship is up for election so long as Mr. Rodgers owns at least 3% of our outstanding common stock as of the record date for such annual meeting of stockholders.

If elected at the Annual Meeting, each of the nominees would serve until the 2022 annual meeting and until their respective successors have been elected and qualified, or, if sooner, until either director's death, resignation or removal.

Directors are elected by a plurality of the votes of the holders of shares present in person or represented by proxy and entitled to vote on the election of directors. The two nominees receiving the highest number of votes FOR will be elected. Shares represented by executed proxies will be voted, if authority to do so is not withheld, for the election of the nominees named below. If either or both of the nominees becomes unavailable for election as a result of an unexpected occurrence, shares that would have been voted for each such nominee will instead will be voted for such substitute nominee as our Nominating and Corporate Governance Committee of the Board ("Nominating and Corporate Governance Committee") may propose. The persons nominated for election have agreed to serve if elected. The Company's management has no reason to believe that either nominee will be unable to serve.

The following table sets forth the names, ages and positions of our directors as of March 22, 2019, the record date:

| Name | Age | Position(s) |
|--|-----|--|
| Badrinarayanan Kothandaraman | 47 | President, Chief Executive Officer, and Director |
| Steven J. Gomo ⁽²⁾ | 66 | Director |
| Benjamin Kortlang ⁽¹⁾⁽⁵⁾ | 43 | Director |
| Richard Mora ⁽⁵⁾⁽⁶⁾ | 54 | Director |
| Thurman John Rodgers ⁽³⁾⁽⁴⁾ | 71 | Director |

(1)Chair of the Nominating and Corporate Governance Committee.

(2)Chair of the Audit Committee.

(3)Chair of the Compensation Committee.

(4)Member of the Nominating and Corporate Governance Committee.

(5)Member of the Audit Committee.

(6)Member of the Compensation Committee.

It is the Company's policy to encourage directors and nominees for director to attend the Annual Meeting of Stockholders.

The following is a brief biography of the nominees and each director whose term will continue after the Annual Meeting.

Nominees For Election For A Three-Year Term Expiring At The 2022 Annual Meeting

Class I Directors

Steven J. Gomo has served as a member of our Board since March 2011. From August 2002 until October 2004, Mr. Gomo served as Senior Vice President of Finance and Chief Financial Officer, and from October 2004 until December 2011, as Executive Vice President of Finance and Chief Financial Officer, of NetApp, Inc., a computer storage and data management company. From November 2000 to April 2002, Mr. Gomo served as Chief Financial Officer of Gemplus International S.A., a smart card provider, and from February 1998 until August 2000, Mr. Gomo served as Chief Financial Officer of Silicon Graphics, Inc., a high-performance computer and computer graphics company. Prior to February 1998, Mr. Gomo held various finance, financial management, manufacturing, and general management positions at Hewlett-Packard Company, an information technology company. Mr. Gomo holds a bachelor of science degree in business administration from Oregon State University and a master of business administration degree from Santa Clara University. Mr. Gomo currently serves on the boards of directors of Nutanix, Inc., a next-generation hyperconverged enterprise cloud platform company, and Micron Technology, Inc., a global memory and storage solutions provider. From February 2005 to May 2017 Mr. Gomo served on the board of SanDisk Corporation, a designer, developer and manufacturer of flash storage solutions. From February 2012 to November 2017 Mr. Gomo served on the board of NetSuite Inc., a provider of cloud-based financials, enterprise resource planning and omnichannel commerce software suites. Mr. Gomo brings to our Board valuable financial and business expertise through his years of experience as a chief financial officer with publicly traded companies. Mr. Gomo provides an important role in leading the Board's activities on financial and auditing matters, as well as collaborating with our independent registered public accounting firm and management team in these areas.

Thurman John Rodgers has served as a member of our Board since January 2017. Mr. Rodgers founded Cypress Semiconductor Corporation in 1982 and served as the President, Chief Executive Officer and as a member of the Board of Directors until April 2017. From May 2002 to May 2011 Mr. Rodgers served as a member of the board of directors of SunPower Corporation, an energy company. Mr. Rodgers is presently a member of the board of directors of several privately-held companies. From June 2004 through December 2012 Mr. Rodgers was a member of the board of trustees of Dartmouth College, his alma mater, and holds bachelor's degrees in physics and chemistry from Dartmouth and a master's degree and Ph.D. in electrical engineering from Stanford University. At Stanford, Mr. Rodgers invented, developed and patented VMOS technology. Mr. Rodgers brings 35 years of public company CEO experience to our board.

The two nominees receiving the most "For" votes from the holders of shares present in person or represented by proxy and entitled to vote on the election of directors will be elected. Only votes "For" will affect the outcome. Proxies may not be voted for a greater number of persons than the number of nominees named. The Company's Corporate Governance Guidelines require that any nominee in an uncontested election who does not receive a majority of the votes cast shall submit an offer of resignation to the Nominating and Corporate Governance Committee. The Nominating and Governance Committee shall consider all of the relevant facts and circumstances and recommend to the Board the action to be taken with respect to such offer of resignation.

**THE BOARD OF DIRECTORS RECOMMENDS
A VOTE IN FAVOR OF THE NAMED NOMINEES.**

Class III Director Continuing in Office Until the 2021 Annual Meeting

Badrinarayanan Kothandaraman joined Enphase in April 2017 as chief operating officer, before being appointed president and chief executive officer and a member of our board of directors effective September 3, 2017. Mr. Kothandaraman previously served as Executive Vice President of the Data Communications Division of Cypress Semiconductor, a semiconductor design and manufacturing company, from April 2011 to September 2016. An engineer by training, Kothandaraman received his bachelor of technology degree from IIT Madras and a master of science degree in materials science from University of California, Berkeley. He started his career with Cypress Semiconductor in 1995 and worked in process technology development and chip design before becoming vice president of the Asynchronous SRAM Business in 2008. Kothandaraman was subsequently promoted to executive

vice president of Cypress's Data Communications Division in November 2011 and spent the next five years building the USB 3.0, USB-C and the Internet of Things businesses. He also served as the executive director of Cypress Semiconductor Technology India Private Limited from 2012 to 2016. Mr. Kothandaraman attended the Stanford Executive Program in 2008 and holds eight U.S. patents. Mr. Kothandaraman brings to our Board strong technical, operational, strategy, and leadership experience during his 21-year career at Cypress Semiconductor.

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Class II Directors Continuing in Office Until the 2020 Annual Meeting

Benjamin Kortlang has served as a member of our Board since May 2010. Since August 2016, Mr. Kortlang has been a Partner with G2VP, LLC, a venture capital firm. Since February 2008, Mr. Kortlang has been a Partner with Kleiner Perkins Caufield & Byers, a venture capital firm. From July 2000 to January 2008, Mr. Kortlang worked with Goldman, Sachs & Co., most recently co-heading Goldman's Alternative Energy Investing business. From June 2005 to February 2008, Mr. Kortlang was a Vice President within Goldman's Special Situations Group, before which he was a Vice President in Goldman's investment banking group focusing on Industrials and Natural Resources. From January 1996 to August 1998, Mr. Kortlang was an Associate with A.T. Kearney, Inc., a global management consulting firm where he focused on strategic and operations consulting in the energy, manufacturing, packaging, transportation and communications industries. From February 1993 to July 1994, Mr. Kortlang was a Business Analyst at National Australia Bank in strategic planning and macroeconomic forecasting. Mr. Kortlang holds a bachelor of business degree in economics and finance from Royal Melbourne Institute of Technology, a bachelor of commerce and an honors degree in econometrics from University of Melbourne and a master of business administration degree from the University of Michigan. Mr. Kortlang's work as a venture capitalist with a focus on growth-stage investing in alternative energy technologies provides a valuable industry perspective to our Board. Mr. Kortlang's investing and business experience also provide our Board with a valuable perspective on building alternative energy businesses.

Richard Mora has served as a member of our Board since February 2014. Since April 2017, Mr. Mora has served as the Chief Executive Officer of Landis+Gyr, an energy management company. From January 2014 to April 2017, Mr. Mora has served as the Chief Operating Officer of Landis+Gyr. From August 2011 to January 2014, Mr. Mora served as the President and Chief Executive Officer of Landis+Gyr Americas where he had responsibilities for operations in both North and South America. From August 2008 to August 2011 Mr. Mora served as the President and Chief Executive Officer of Landis+Gyr North America. Mr. Mora holds a bachelor of arts degree in economics from Stanford University. Mr. Mora brings to our Board his expertise in process and productivity improvements at the corporate, regional and country level. In addition, his years of experience with respect to emerging companies, risk management, team building and international operations provide a valuable perspective for our Board.

INFORMATION REGARDING THE BOARD OF DIRECTORS AND CORPORATE GOVERNANCE

INDEPENDENCE OF THE BOARD OF DIRECTORS

Under the Nasdaq Stock Market (“Nasdaq”) listing standards, a majority of the members of a listed company’s board of directors must qualify as “independent,” as affirmatively determined by the board of directors. In addition, Nasdaq rules require that, subject to specified exceptions, each member of a listed company’s audit, compensation and nominating committees be independent within the meaning of Nasdaq rules. Audit committee members must also satisfy the independence criteria set forth in Rule 10A-3 under the Exchange Act.

Our Board undertook a review of the independence of each director and considered whether any director has a material relationship with us that could compromise his ability to exercise independent judgment in carrying out his responsibilities. As a result of this review, our Board determined that each of our current directors, other than Mr. Kothandaraman, qualifies as an “independent” director within the meaning of the Nasdaq rules. Accordingly, a majority of our directors are independent, as required under Nasdaq rules.

In making this determination, our Board considered certain relationships and transactions that occurred in the ordinary course of business between the Company and entities which some of our directors are or have been affiliated. The Board considered the following relationships and transactions that occurred during any 12-month period within the last three fiscal years and determined that they were not material transactions that would impair the particular director’s independence or interfere with their exercise of independent judgment in carrying out their responsibilities as directors:

- Mr. Kortlang’s affiliation with Kleiner Perkins Caufield & Byers (“KPCB”), one of our stockholders, who was previously the beneficial owner of more than five percent of our common stock.
- Mr. Rodgers’ purchase of 5,406,574 shares of our common stock in a private financing in January 2017; and
- Mr. Rodgers’ purchase of \$5.0 million aggregate principal amount of convertible senior notes due 2023 in a private placement in August 2018.

Our non-employee directors have been meeting, and we anticipate that they will continue to meet, in regularly scheduled executive sessions at which only non-employee directors are present.

BOARD LEADERSHIP STRUCTURE

Our Board has a Lead Independent Director, Mr. Gomo, who has authority, among other things, to call and preside over Board meetings, including meetings of the independent directors, as well as establish the agenda for these meetings. Accordingly, the Lead Independent Director has substantial ability to shape the work of the Board. The Company believes that having a Lead Independent Director reinforces the independence of the Board in its oversight of the business and affairs of the Company. In addition, the Company believes that having a Lead Independent Director creates an environment that is more conducive to objective evaluation and oversight of management’s performance, increasing management accountability and improving the ability of the Board to monitor whether management’s actions are in the best interests of the Company and its stockholders. As a result, the Company believes that having a Lead Independent Director can enhance the effectiveness of the Board as a whole.

ROLE OF THE BOARD IN RISK OVERSIGHT

One of the Board's key functions is informed oversight of the Company's risk management process. The Board does not have a standing risk management committee, but rather administers this oversight function directly through the Board as a whole, as well as through various Board standing committees that address risks inherent in their respective areas of oversight. In particular, our Board is responsible for monitoring and assessing strategic risk exposure, including a determination of the nature and level of risk appropriate for the Company. Our Board also oversees cybersecurity (including data privacy and protection). Our Audit Committee has the responsibility to consider and discuss our major financial risk exposures and the steps our management has taken to monitor and control these exposures, including guidelines and policies to govern the process by which risk assessment and management is undertaken. The Audit Committee also monitors compliance with legal and regulatory requirements, and helps oversee cybersecurity risks through its oversight of our controls and procedures in the finance and accounting areas. Our Nominating and Corporate Governance Committee monitors the effectiveness of our corporate governance guidelines, including whether they are successful in preventing illegal or improper liability-creating conduct. Our Compensation Committee assesses and monitors whether any of our compensation policies and programs has the potential to encourage excessive risk-taking. In addition, the Board meets with certain members of our executive team, including the heads of our different organizational functions, who discuss the risks and exposures involved in their respective areas of responsibility as well as any developments that could impact our risk profile or other aspects of our business.

MEETINGS OF THE BOARD OF DIRECTORS

The Board met eight times during the last fiscal year. Each incumbent director attended at least 75% of the aggregate number of meetings of the Board and of the committees on which he served during the portion of the last fiscal year for which he was a director or committee member.

INFORMATION REGARDING COMMITTEES OF THE BOARD OF DIRECTORS

The Board has three committees: an Audit Committee, a Compensation Committee and a Nominating and Corporate Governance Committee, each of which has the composition and responsibilities described below.

Audit Committee

The Audit Committee was established by the Board in accordance with Section 3(a)(58)(A) of the Exchange Act, to oversee the Company's corporate accounting and financial reporting processes and audits of its financial statements. For this purpose, the Audit Committee, among other things:

- evaluates the performance of and assesses the qualifications of the independent auditors;
- determines and approves the scope of engagement and compensation of the independent auditors;
- confers with management and the independent auditors regarding the effectiveness of internal controls over financial reporting; and
- establishes procedures, as required by law, for the receipt, retention and treatment of complaints received by the Company regarding accounting, internal accounting controls or auditing matters.

Our Audit Committee also has the following responsibilities:

- determining whether to retain or terminate the existing independent auditors or to appoint and engage new independent auditors;
- reviewing and approving the retention of the independent auditors to perform any proposed permissible non-audit services;
- reviewing and approving or rejecting transactions between the Company and any related persons; and
- reviewing and discussing with management and the independent registered public accounting firm our annual audited and quarterly financial statements, the results of the independent audit and the quarterly reviews, and the reports and certifications regarding internal control over financial reporting and disclosure controls.

Since January 31, 2018, the Audit Committee has been composed of three directors: Messrs. Gomo, Kortlang and Mora. From June 7, 2013 to January 31, 2018, the Audit Committee was composed of three directors: Messrs. Gomo and Kortlang and former director John Weber. The Audit Committee met 23 times during the 2018 fiscal year. The Audit Committee has adopted a written charter that is available to stockholders on our website at <http://investor.enphase.com/corporate-governance.cfm>.

The Board reviews the Nasdaq listing standards definition of independence for Audit Committee members on an annual basis and has determined that all members of the Company's Audit Committee are independent, as required by Rule 5605(c)(2)(A)(i) and (ii) of the Nasdaq listing standards. In making this determination, our Board considered Mr. Kortlang's affiliation with KPCB, one of our stockholders, the percentage of the Company's outstanding shares of common stock beneficially owned by KPCB and its affiliates, the related party transactions to which Mr. Kortlang and KPCB have been a party, and determined that such affiliation, beneficial ownership and transactions do not materially affect Mr. Kortlang's independent judgment.

The Board has also determined that Mr. Gomo qualifies as an "audit committee financial expert," as defined in SEC rules. The Board made a qualitative assessment of Mr. Gomo's level of knowledge and experience based on a number of factors, including his formal education and experience as a chief financial officer for public reporting companies.

Report of the Audit Committee of the Board of Directors¹

The Audit Committee has reviewed and discussed the audited financial statements for the fiscal year ended December 31, 2018 with management of the Company. The Audit Committee has discussed with the independent registered public accounting firm the matters required to be discussed by the applicable requirements of the Public Company Accounting Oversight Board ("PCAOB") and the SEC. The Audit Committee has also received the written disclosures and the letter from the independent registered public accounting firm required by the PCAOB regarding the independent accountants' communications with the Audit Committee concerning independence, and has discussed with the independent registered public accounting firm the accounting firm's independence. Based on the above, the Audit Committee has recommended to the Board that the audited financial statements be included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2018.

Mr. Steven J. Gomo

Mr. Benjamin Kortlang

Mr. Richard Mora

The material in this report is not "soliciting material," is not deemed "filed" with the Commission and is not to be¹ incorporated by reference in any filing of the Company under the Securities Act or the Exchange Act, whether made before or after the date hereof and irrespective of any general incorporation language in any such filing.

Compensation Committee

Since November 2, 2017, the Compensation Committee has been composed of two directors: Messrs. Mora and Rodgers. All members of the Company's Compensation Committee have been and are "independent," as required by Rules 5605(a)(2) and 5605(d)(2) of the Nasdaq listing standards. The Compensation Committee met five times during the 2018 fiscal year. The Compensation Committee has adopted a written charter that is available to stockholders on the Company's website at <http://investor.enphase.com/corporate-governance.cfm>.

The Compensation Committee acts on behalf of the Board to review and adopt, or recommend to the Board for adoption, and oversee the Company's compensation strategy, policies, plans and programs, including:

- approving or recommending for approval to our Board the compensation and other terms of employment of our executive officers;
- reviewing and approving performance goals and objectives relevant to the compensation of our executive officers;
- evaluating and recommending to the Board for approval the compensation plans and programs, as well as evaluating and recommending to the Board for approval the modification or termination of existing plans and programs;
- reviewing and approving the type and amount of compensation to be paid or awarded to Board members;
- administering our equity incentive plans;
- establishing policies with respect to equity compensation arrangements;
- reviewing and approving the terms of any employment agreements, severance arrangements, change in control protections and any other compensatory arrangements for our executive officers;
- reviewing the adequacy of our Compensation Committee charter on a periodic basis; and
- reviewing and evaluating the performance of the Compensation Committee.

Compensation Committee Processes and Procedures

The Compensation Committee meets annually, and with greater frequency if necessary. The agenda for each meeting is usually developed by the Chair of the Compensation Committee, in consultation with our Chief Executive Officer and Vice President of Human Resources. The Compensation Committee meets periodically in executive session. From time to time, various members of management and other employees as well as outside advisors or consultants may be invited by the Compensation Committee to make presentations, to provide financial or other background information or advice or to otherwise participate in Compensation Committee meetings. The Chief Executive Officer may not participate in, or be present during, any deliberations or determinations of the Compensation Committee regarding his compensation or individual performance objectives. The charter of the Compensation Committee grants the Compensation Committee full access to all books, records, facilities and personnel of the Company, as well as authority to obtain, at the expense of the Company, advice and assistance from internal and external legal, accounting or other advisors and consultants and other external resources that the Compensation Committee considers necessary or appropriate in the performance of its duties. In particular, the Compensation Committee has the sole authority to retain compensation consultants to assist in its evaluation of executive and director compensation, including the authority to approve the consultant's reasonable fees and other retention terms.

Nominating and Corporate Governance Committee

The Nominating and Corporate Governance Committee is responsible for identifying, reviewing and evaluating candidates to serve as directors of the Company (consistent with criteria approved by the Board), reviewing and evaluating incumbent directors, recommending to the Board for selection candidates for election to the Board, making recommendations to the Board regarding the membership of the committees of the Board, assessing the performance of the Board, and developing a set of corporate governance principles for the Company.

The Nominating and Corporate Governance Committee is composed of two directors: Messrs. Kortlang and Rodgers. All members of the Nominating and Corporate Governance Committee are independent (as independence is defined in Rule 5605(a)(2) of the Nasdaq listing standards). The Nominating and Corporate Governance Committee met once during the fiscal year, and Committee business was also discussed from time to time during meetings of the Board. The Nominating and Corporate Governance Committee has adopted a written charter that is available to stockholders on the Company's website at <http://investor.enphase.com/corporate-governance.cfm>.

The Nominating and Corporate Governance Committee believes that candidates for director should have certain minimum qualifications, including: having the ability to read and understand basic financial statements, being over 21 years of age and having the highest personal integrity and ethics. The Nominating and Corporate Governance Committee also intends to consider such factors as possessing relevant expertise upon which to be able to offer advice and guidance to management, having sufficient time to devote to the affairs of the Company, having demonstrated excellence in his or her field, having the ability to exercise sound business judgment and having the commitment to rigorously represent the long-term interests of the Company's stockholders. However, the Nominating and Corporate Governance Committee retains the right to modify these qualifications from time to time.

Candidates for director are reviewed in the context of the current composition of the Board, the operating requirements of the Company and the long-term interests of stockholders. In conducting this assessment, the Nominating and Corporate Governance Committee typically considers diversity, age, skills and such other factors as it deems appropriate given the current needs of the Board and the Company, to maintain a balance of knowledge, experience and capability. This process is designed to follow the guiding principle that the composition of the Board should reflect a diversity of thought, backgrounds, skills, experiences and expertise, and a range of tenures that are appropriate given the Company's current and anticipated circumstances. Consistent with this philosophy, in addition to the criteria set forth above and subject to the rights of any third party to designate a director, the Nominating and Corporate Governance Committee will ensure each pool of qualified candidates for additional or vacant Board positions from which Board nominees are chosen includes candidates who bring racial and/or gender diversity. The Nominating and Corporate Governance Committee then uses its network of contacts to compile a list of potential candidates, but may also engage, if it deems appropriate, a professional search firm. The Nominating and Corporate Governance Committee conducts any appropriate and necessary inquiries into the backgrounds and qualifications of possible candidates after considering the function and needs of the Board. The Nominating and Corporate Governance Committee meets to discuss and consider the candidates' qualifications and then selects a nominee for recommendation to the Board by majority vote.

In the case of incumbent directors whose terms of office are set to expire, the Nominating and Corporate Governance Committee reviews these directors' overall service to the Company during their terms, including the number of meetings attended, level of participation, quality of performance and any relationships and transactions that might impair the directors' independence. In the case of new director candidates, the Nominating and Corporate Governance Committee also determines whether the nominee is independent for Nasdaq purposes, which determination is based upon Nasdaq listing standards, SEC rules and regulations and the advice of counsel, if necessary.

The Nominating and Corporate Governance Committee, to date, has not adopted a formal policy with regard to the consideration of director candidates recommended by stockholders and will consider director candidates recommended by stockholders on a case-by-case basis, as appropriate. The Nominating and Corporate Governance Committee does not intend to alter the manner in which it evaluates candidates, including the minimum criteria set forth above, based on whether the candidate was recommended by a stockholder. To date, the Nominating and Corporate Governance Committee has not received any such nominations nor has it rejected a director nominee from a stockholder or stockholders holding more than 5% of the Company's voting stock. Stockholders who wish to recommend individuals for consideration by the Nominating and Corporate Governance Committee to become nominees for election to the Board may do so by delivering a written recommendation to our Corporate Secretary at the following address: 47281 Bayside Parkway, Fremont, CA 94538, at least 120 days prior to the anniversary date of the mailing of the Company's proxy statement for the last annual meeting of stockholders. Submissions must include the full name of the proposed nominee, a description of the proposed nominee's business experience for at least the previous five years, complete biographical information, a description of the proposed nominee's qualifications as a

director and a representation that the nominating stockholder is a beneficial or record holder of the Company's stock and has been a holder for at least one year. Any such submission must be accompanied by the written consent of the proposed nominee to be named as a nominee and to serve as a director if elected.

COMMUNICATIONS WITH THE BOARD OF DIRECTORS

We have not adopted a formal process for stockholder communications with the Board. However, every reasonable effort has been made to ensure that the views of stockholders are heard by the Board or individual director, and that appropriate responses are provided to stockholders in a timely manner. Our stockholders may direct communications to a particular director or to the directors generally, in care of Enphase Energy, Inc. 47281 Bayside Parkway, Fremont, CA 94538.

In addition, any interested person, including any stockholder, may communicate directly with our non-management directors. Persons interested in communicating directly with our non-management directors regarding any concerns or issues may do so by addressing correspondence to a particular director, or to our non-management directors generally, in care of Enphase Energy, Inc. 47281 Bayside Parkway, Fremont, CA 94538. If no particular director is named, letters will be forwarded, depending upon the subject matter, to the Lead Independent Director, or the Chair of the Audit Committee, Compensation Committee or Nominating and Corporate Governance Committee.

CORPORATE GOVERNANCE

Our Board has adopted Corporate Governance Guidelines (“Guidelines”) that outline the role of the Board and the responsibilities its various committees. These Guidelines are available on our website at <http://investor.enphase.com/corporate-governance.cfm>. The Guidelines assure that the Board of Directors will have the necessary authority and practices in place to review and evaluate our business operations as needed and to make decisions that are independent of our management. The Guidelines are also intended to align the interests of directors and management with those of our stockholders. The Guidelines set forth the practices that the Board intends to follow with respect to board composition and selection, the role of the Board, director orientation and education, director compensation, board meetings and involvement of senior management, board committees, Chief Executive Officer performance evaluation, succession planning and board assessment.

CODE OF CONDUCT

The Company has adopted the Enphase Energy Code of Business Conduct and Ethics (“Code of Conduct”) that applies to all officers, directors and employees. The Code of Conduct is available on the Company’s website at <http://investor.enphase.com/corporate-governance.cfm>. If the Company makes any substantive amendments to the Code of Conduct or grants any waiver from a provision of the Code of Conduct to any executive officer or director, the Company intends to promptly disclose the nature of the amendment or waiver on its website.

PROPOSAL 2

APPROVAL ON A NON-BINDING, ADVISORY BASIS OF THE
COMPENSATION OF OUR NAMED EXECUTIVE OFFICERS (“SAY-ON-PAY”)

Under the Dodd-Frank Wall Street Reform and Consumer Protection Act, and Section 14A of the Exchange Act, the Company’s stockholders are entitled to vote to approve, on an advisory basis, the compensation of the Company’s named executive officers as disclosed in this proxy statement in accordance with SEC rules. We are seeking an advisory vote from our stockholders to approve the compensation paid to our named executive officers (“NEOs”), as disclosed in this proxy statement.

The Compensation Committee, with assistance from an external compensation consultant, has structured our executive compensation program to stress a pay-for-performance philosophy. The compensation opportunities provided to our NEOs are significantly dependent on Enphase’s financial performance, the performance of Enphase’s stock and the NEO’s individual performance, which is intended to drive creation of sustainable stockholder value. The Compensation Committee will continue to emphasize what it believes to be responsible compensation arrangements that attract, retain, and motivate high-caliber executive officers, and motivate those officers to achieve Enphase’s short- and long-term business strategies and objectives.

You have the opportunity to vote “For” or “Against” or to “Abstain” from voting to approve, on an advisory basis, the compensation paid to our NEOs as disclosed below in this proxy statement. In deciding how to vote on this proposal, we encourage you to consider Enphase’s executive compensation philosophy and objectives, and the design principles and the elements of Enphase’s executive compensation program described below. As described in this proxy statement, a guiding principle of our compensation philosophy is that compensation should be linked to performance and that the interests of our executives and stockholders should be aligned. Our compensation program is a mix of short- and long-term components, cash and equity elements and fixed and contingent payments in proportions we believe will provide the proper incentives, reward our NEOs and help us achieve our goals and increase stockholder value. For example:

- Our NEOs receive a market-based compensation package.

- NEOs’ compensation is substantially tied to performance. A significant portion of their cash and equity compensation is based upon our financial performance along with our assessments of individual performance.

This vote is not intended to address any specific item of compensation, but rather the overall compensation of our NEOs and the philosophy, policies and practices described in this proxy statement. The compensation of our NEOs subject to the vote is disclosed in the compensation tables and the related narrative disclosure contained in this proxy statement. As discussed in those disclosures, we believe that our compensation policies and decisions are focused on pay-for-performance principles and strongly aligned with our stockholders’ interests. Compensation of our NEOs is designed to enable us to attract and retain talented and experienced executives to lead the Company successfully in a competitive environment.

Accordingly, the Board is asking the stockholders to indicate their support for the compensation of our NEOs as described in this proxy statement by casting a non-binding advisory vote “FOR” the following resolution:

“RESOLVED, that the compensation paid to the Company’s NEOs, as disclosed pursuant to Item 402 of Regulation S-K, including the compensation tables and narrative discussion is APPROVED.”

While your vote on this proposal is advisory and will not be binding on the Compensation Committee, the Board or Enphase, we value the opinions of our stockholders on executive compensation matters and will take the results of this advisory vote into consideration when making future decisions regarding our executive compensation program.

Approval of this Proposal 2 requires “For” votes from the holders of a majority of shares present in person or by proxy and entitled to vote. If you “Abstain” from voting, it will have the same effect as an “Against” vote.

THE BOARD OF DIRECTORS RECOMMENDS A VOTE FOR THIS PROPOSAL 2

PROPOSAL 3**RATIFICATION OF SELECTION OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Audit Committee has selected Deloitte & Touche LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2019. Deloitte & Touche LLP has audited our financial statements since 2007. Representatives of Deloitte & Touche LLP are expected to be present at the Annual Meeting. They will have an opportunity to make a statement if they so desire and will be available to respond to appropriate questions.

Neither our Bylaws nor other governing documents or law require stockholder ratification of the selection of Deloitte & Touche LLP as our independent registered public accounting firm. Our Board is submitting the selection of Deloitte & Touche LLP to our stockholders for ratification as a matter of good corporate governance. However, the Audit Committee is not bound by a vote either for or against this proposal. The Audit Committee will consider a vote against Deloitte & Touche LLP by the stockholders in selecting our independent registered public accounting firm in the future. Even if the selection is ratified, the Audit Committee in its discretion may direct the appointment of different independent auditors at any time during the year if they determine that such a change would be in the best interests of the Company and its stockholders.

The affirmative vote of the holders of a majority of the shares present in person or represented by proxy and entitled to vote at the Annual Meeting will be required to ratify the selection of Deloitte & Touche LLP. Abstentions will be counted toward the tabulation of votes on proposals presented to the stockholders and will have the same effect as negative votes.

PRINCIPAL ACCOUNTANT FEES AND SERVICES

The following table represents aggregate fees billed to the Company for the fiscal years ended December 31, 2018 and 2017, by Deloitte & Touche LLP, our independent registered public accounting firm:

| | Years Ended | |
|--------------------|----------------|------------------------|
| | December 31, | |
| | 2018 | 2017 |
| | (in thousands) | |
| Audit Fees | \$5,190 | \$1,942 ⁽¹⁾ |
| Audit-related Fees | — | — |
| Tax Fees | 101 | 81 |
| All Other Fees | — | — |
| Total Fees | \$5,291 | \$2,023 |

(1)Includes true-up to final agreed upon billing.

Audit Fees: For 2018 and 2017, consists of fees for professional services rendered, including audited financial statements presented in our annual report on Form 10-K, review of interim financial statements presented in our quarterly reports on Form 10-Q, services provided in connection with regulatory filings, our registration statement on Form S-8 related to our equity incentive plans, our registration statement on Form S-3 related to the SunPower private placement offering and other matters related to our periodic filings with the SEC. Audit fees for 2018 also includes fees incurred for the review of the transaction in which we acquired SunPower Corporation's microinverter business, the private placement offering and issuance of convertible debt.

Tax Fees: Consists of professional services rendered for tax compliance, tax advice and tax planning.

All fees described above were pre-approved by the Audit Committee.

PRE-APPROVAL POLICIES AND PROCEDURES.

Our Audit Committee pre-approves all audit and permissible non-audit services provided by our independent public accounting firm. These services may include audit services, audit-related services, tax services and other services. Pre-approval may be given as part of the Audit Committee's approval of the scope of the engagement of the independent registered public accounting firm or on an individual explicit case-by-case basis.

THE BOARD OF DIRECTORS RECOMMENDS**A VOTE IN FAVOR OF THIS PROPOSAL 3**

SECURITY OWNERSHIP OF
CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth certain information regarding the ownership of the Company's common stock as of March 22, 2019 by: (i) each director and nominee for director; (ii) each named executive officer as set forth in the Summary Compensation Table of this proxy statement; (iii) all of our executive officers and directors as a group; and (iv) all those known by us to be beneficial owners of more than five percent of our common stock. Unless otherwise indicated, the address for each of the stockholders in the table below is c/o Enphase Energy, Inc. 47281 Bayside Parkway, Fremont, CA 94538.

| Name of Beneficial Owner | Beneficial Ownership ⁽¹⁾ | |
|---|--|---------------------|
| | Number of Shares | Percent of Total |
| 5% Stockholders | | |
| Inversiones Kinacu Limitada ⁽²⁾ | 10,548,476 | 9.56 % |
| SunPower Corporation ⁽³⁾ | 7,500,000 | 6.80 |
| Park West Asset Management ⁽⁴⁾ | 5,954,401 | 5.40 |
| BlackRock, Inc. ⁽⁵⁾ | 5,688,416 | 5.16 |
| Foris Ventures, LLC ⁽⁶⁾ | 5,406,574 | 4.90 |
| Rodgers Massey Revocable Living Trust dtd 4/4/11 ⁽⁷⁾⁽⁸⁾ | 6,306,664 | 5.72 |
| Named Executive Officers and Directors | | |
| Badrinarayanan Kothandaraman ⁽⁹⁾ | 1,255,241 | 1.14 |
| Humberto Garcia ⁽¹⁰⁾ | 28,555 | * |
| Eric Branderiz ⁽¹¹⁾ | 98,957 | * |
| David Ranhoff ⁽¹²⁾ | 231,143 | * |
| Steven J. Gomo ⁽¹³⁾ | 364,565 | * |
| Benjamin Kortlang ⁽¹⁴⁾ | 5,117,019 | 4.64 |
| Richard Mora ⁽¹⁵⁾ | 123,916 | * |
| Thurman John Rodgers ⁽¹⁶⁾ | 6,528,185 | 5.92 |
| All executive officers and directors as a group (8 persons) ⁽¹⁷⁾ | 13,747,581 | 12.46 |

*Less than one percent.

This table is based upon information supplied by officers, directors and principal stockholders and Schedules 13D and 13G filed with the SEC. Unless otherwise indicated in the footnotes to this table and subject to community property laws where applicable, we believe that each of the stockholders named in this table has sole voting and investment power with respect to the shares indicated as beneficially owned. Applicable percentage ownership is based on 110,316,799 shares of our common stock outstanding at March 22, 2019. In accordance with the rules and regulations of the SEC, in computing the number of shares of common stock beneficially owned by a person and the percentage ownership of such person, we deemed to be outstanding all shares of common stock subject to shares held by the person that are currently exercisable or exercisable (or issuable upon vesting of restricted stock units ("RSUs")) within 60 days of March 22, 2019. However, we did not deem such shares outstanding for the purpose of computing the percentage ownership of any other person.

The indicated ownership is based solely on an amendment to Schedule 13G/A filed with the SEC by Inversiones Kinacu Limitada ("IKL") on February 14, 2019, reporting beneficial ownership as of February 14, 2019, and information subsequently supplied to the Company by IKL. IKL has sole voting power and sole dispositive power with respect to all of the shares. The address for IKL is 5711 Pdte. Riesco, Office No. 1602, Las Condes, Santiago, Chile.

The indicated ownership is based solely on a Schedule 13D filed with the SEC by the reporting person on August 20, 2018, reporting beneficial ownership as of August 9, 2018 and consists of common stock held of record

by SunPower Corporation, which reports that it has sole voting power and sole dispositive power over all of the shares. The Schedule 13D filed by the reporting person provides information only as of August 9, 2018, and, consequently, the beneficial ownership of the above-mentioned reporting person may have changed between August 9, 2018 and March 22, 2019. The address for the reporting person is: 77 Rio Robles, San Jose, California 95134.

The indicated ownership is based solely on an amendment to Schedule 13G/A filed with the SEC by the reporting person on February 28, 2019, reporting beneficial ownership as of February 19, 2019 and consists of common stock held of record by Park West Asset Management LLC, which reports that it has sole voting power over (4)5,954,401 shares and sole dispositive power over 5,954,401 shares. The Schedule 13G filed by the reporting person provides information only as of February 19, 2019, and, consequently, the beneficial ownership of the above-mentioned reporting person may have changed between February 19, 2019 and March 22, 2019. The address for the reporting person is: 900 Larkspur Landing Circle, Suite 165, Larkspur, California 94939.

The indicated ownership is based solely on a Schedule 13G filed with the SEC by the reporting person on February 8, 2019, reporting beneficial ownership as of February 7, 2019 and consists of common stock held of record by BlackRock, Inc., which reports that it has sole voting power over 5,539,035 shares and sole dispositive (5) power over 5,688,416 shares. The Schedule 13G filed by the reporting person provides information only as of February 7, 2019, and, consequently, the beneficial ownership of the above-mentioned reporting person may have changed between February 7, 2019 and March 22, 2019. The address for the reporting persons is: 55 East 52nd Street, New York, NY 10055.

The indicated ownership is based solely on a Schedule 13G filed with the SEC by Foris Ventures, LLC on January 19, 2017, reporting beneficial ownership as of January 17, 2017, and information subsequently supplied to the Company by Foris Ventures, LLC. Vallejo Ventures Trust (“VVT”), the member of Foris Ventures, LLC, may be deemed to have sole voting power of these shares of common stock, and L. John Doerr (“John Doerr”) and Ann (6) Doerr, the trustees of VVT, and Barbara Hager, the special trustee of VVT, may be deemed to have shared voting power of the shares. The Schedule 13G filed by the reporting person provides information only as of January 13, 2017, and, consequently, the beneficial ownership of the above-mentioned reporting person may have changed between January 17, 2017 and March 22, 2019. The address for each of the reporting persons is: c/o Foris Ventures, LLC, 751 Laurel Street #717, San Carlos, CA 94070.

The indicated ownership is based solely on a Schedule 13G filed with the SEC by the reporting person on January 19, 2017, reporting beneficial ownership as of January 19, 2017, and information subsequently supplied to the Company by the Rodgers Massey Revocable Living Trust dtd 4/4/11. It consists of common stock held of record by Rodgers Massey Revocable Living Trust dtd 4/4/11, for which Mr. Rodgers and his spouse, Valeta (7) Massey, serve as trustees and share joint voting and dispositive power. The Schedule 13G filed by the reporting person provides information only as of January 9, 2017, and, consequently, the beneficial ownership of the above-mentioned reporting person may have changed between January 9, 2017 and March 22, 2019. The address for the reporting persons is: 575 Eastview Way, Woodside, CA 94062.

(8) Includes: (a) 5,406,574 shares of common stock; and (b) 900,090 shares of common stock issuable upon the conversion of convertible senior notes due 2023 at the option of the holder within 60 days of March 22, 2019.

Includes: (a) 937,499 shares issuable pursuant to stock options exercisable within 60 days of March 22, 2019; (9)(b) 3,619 shares of common stock issuable upon the vesting of RSUs within 60 days of March 22, 2019; and (c) 314,123 shares held directly by Mr. Kothandaraman.

(10) Includes: 28,555 shares held directly by Mr. Garcia.

(11) Includes: (a) 2,766 shares of common stock issuable upon the vesting of RSUs within 60 days of March 22, 2019; and (b) 96,191 shares held directly by Mr. Branderiz.

(12) Includes: (a) 128,440 shares of common stock issuable upon the vesting of RSUs within 60 days of March 22, 2019; and (b) 102,703 shares held directly by Mr. Ranhoff.

(13) Consists solely of stock options exercisable for 364,565 shares within 60 days of March 22, 2019.

(14) Includes: (a) 3,997,479 shares held by KPCB Holdings, Inc., of which Mr. Kortlang is a board member; (b) stock options exercisable for 266,926 shares within 60 days of March 22, 2019; and (c) 852,614 shares held directly by Mr. Kortlang. Mr. Kortlang disclaims beneficial ownership of the shares described in (14)(a) above, except to the extent of his pecuniary interest therein.

(15) Consists solely of stock options exercisable for 123,916 shares within 60 days of March 22, 2019.

(16) Consists of the shares described in Note (8) above and 221,521 stock options exercisable within 60 days of March 22, 2019.

Includes: (a) 11,698,329 shares beneficially owned by the current directors and executive officers; (17)(b) 1,914,427 shares issuable pursuant to stock options exercisable within 60 days of March 22, 2019; and (c) 134,825 shares of common stock issuable upon the vesting of RSUs within 60 days of March 22, 2019.

SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Exchange Act requires the Company's directors and executive officers, and persons who own more than 10% of a registered class of the Company's equity securities, to file with the SEC initial reports of ownership and reports of changes in ownership of common stock and other equity securities of the Company. Officers, directors and greater than 10% stockholders are required by SEC regulation to furnish the Company with copies of all Section 16(a) forms they file.

To the Company's knowledge, based solely on a review of the copies of such reports furnished to the Company and written representations that no other reports were required, during the fiscal year ended December 31, 2018, all Section 16(a) filing requirements applicable to its officers, directors and greater than 10% beneficial owners were complied with, except for the following:

| Officer | Date of Transaction | Date of Form 4 Filing |
|------------|---------------------|-----------------------|
| Mandy Yang | October 25, 2018 | March 15, 2019 |

The Company's Proxy Statement for the 2018 Annual Meeting of Stockholders, filed on or about April 2, 2018, incorrectly stated that to the Company's knowledge, based solely on a review of the copies of such reports furnished to the Company and written representations that no other reports were required, during the fiscal year ended December 31, 2017, all Section 16(a) filing requirements applicable to its officers, directors and greater than 10% beneficial owners were complied with. The Company has subsequently determined that the following filings on Form 4 for executive officers subject to Section 16 disclosure requirements, were not timely filed:

| Officer | Date of Transaction(s) | Date of Form 4 Filing |
|-----------------|------------------------|-----------------------|
| Paul Nahi | May 1, 2017 | May 24, 2017 |
| Humberto Garcia | May 1, 2017 | May 24, 2017 |
| Paul Nahi | February 15, 2017 | March 3, 2017 |
| Humberto Garcia | February 15, 2017 | March 3, 2017 |

MANAGEMENT

EXECUTIVE OFFICERS OF THE REGISTRANT

The following table sets forth certain information concerning our executive officers as of March 22, 2019:

| Name | Age | Position |
|------------------------------|-----|---|
| Badrinarayanan Kothandaraman | 47 | President, Chief Executive Officer |
| Eric Branderiz | 54 | Vice President and Chief Financial Officer |
| David Ranhoff | 64 | Vice President and Chief Commercial Officer |

Badrinarayanan Kothandaraman. Mr. Kothandaraman's biography is included above under the section titled "Class III Director Continuing in Office Until the 2021 Annual Meeting."

Eric Branderiz has served as our Vice President and Chief Financial Officer since June 2018. He previously served as Chief Accounting Officer and Corporate Controller of Tesla, Inc., an automotive and renewable energy company, from October 2016 to March 2018. Prior to Tesla, he held various positions at SunPower Corporation, a solar energy system design and manufacturing company, including: Senior Vice President, Corporate Controller and Chief Accounting Officer from August 2012 until October 2016, Vice President, Corporate Controller and Chief Accounting Officer from September 2011 to July 2012, Vice President and Corporate Controller from June 2010 to August 2011. Concurrent with his other responsibilities at SunPower, he was also Senior Vice President, Head of Corporate Tax from March 2016 until October 2016, and served as Senior Vice President, Head of Corporate Financial Planning & Analysis from June 2015 to March 2016 and as Senior Vice President, Global Residential and Light Commercial Operations and Finance from March 2013 to September 2014. From May 2009 through June 2010, he served as Vice President, Corporate Controller, Treasurer and Head of Subsidy Operations for Knowledge Universe. Mr. Branderiz was Senior Vice President and Corporate Controller and Head of Corporate Finance for Spansion, Inc. and its successor Cypress Semiconductor Corporation from September 2007 to April 2009. Prior to that Mr. Branderiz held various senior positions at Advanced Micro Devices, Inc. including Controller, Americas. Mr. Branderiz received a degree in Business Commerce, with a concentration in Accounting, from the University of Alberta, Canada in 1996, and is a Certified Public Accountant. He began his career as an auditor at Ernst & Young LLP.

David Ranhoff has served as our Vice President and Chief Commercial Officer since December 2017. Mr. Ranhoff joined Enphase from GCL Solar Materials, a solar energy equipment supplier, where he was the president and CEO from April 2017 to December 2017. Prior to GCL, he was with SunEdison Inc., a renewable energy company, serving as president of the Solar Materials group from July 2013 until March 2017, and as a senior vice president of sales and marketing for both the solar materials and semiconductor divisions at SunEdison from July 2010 to June 2013. He joined SunEdison through its acquisition of Solaicx Inc., a crystal growth manufacturing company, where he served as president and CEO from May 2009 to July 2010. Mr. Ranhoff received his Bachelor of Science degree in electrical engineering from Northeastern University and attended the Stanford Executive Program.

EXECUTIVE COMPENSATION

COMPENSATION DISCUSSION AND ANALYSIS

Overview

We are a global energy technology company delivering smart, easy-to-use solutions that connect solar generation, storage and management on one intelligent platform. We revolutionized solar with our microinverter technology and produce the world’s only truly integrated solar plus storage solution. We have shipped more than 19 million microinverters, representing over 4 gigawatts of solar photovoltaic generating capacity, and more than 855,000 Enphase residential and commercial systems have been deployed in over 125 countries.

We became a public company in March 2012, and we have filed our proxy statements since that time under the scaled-down executive compensation disclosure requirements generally available to smaller reporting companies. As of December 31, 2018, we ceased to be a smaller reporting company and, therefore, this year’s proxy statement includes additional detail regarding executive compensation that was previously not required, including (1) this Compensation Discussion and Analysis, and (2) additional compensation tables that provide disclosure on “Grants of Plan-Based Awards,” “Option Exercises in Fiscal 2018” and “Potential Payments upon Termination or Change in Control.”

This Compensation Discussion and Analysis provides an overview of our executive compensation philosophy and objectives, discusses our executive compensation policies and analyzes how and why our Compensation Committee arrived at specific compensation decisions for fiscal 2018 for the individuals who served as our principal executive officer, our principal financial officer and our other executive officers as of December 31, 2018, referred to as our “named executive officers” or “NEOs.”

Our NEOs for fiscal 2018 were:

| Executive | Position |
|--------------------------------|------------------------------------|
| Badrinarayanan Kothandaraman | President, Chief Executive Officer |
| Eric Branderiz ⁽¹⁾ | Chief Financial Officer |
| Humberto Garcia ⁽²⁾ | Chief Financial Officer |
| David Ranhoff | Chief Commercial Officer |

(1) Mr. Branderiz was appointed as our Chief Financial Officer (“CFO”) effective June 4, 2018.

Mr. Garcia voluntarily resigned from his position on April 26, 2018 as the Company’s CFO, effective on June 30, 2018. Mr. Garcia ceased to serve as our CFO upon Mr. Branderiz’s appointment and remained an employee through June 30, 2018.

Executive Summary

Summary of Fiscal 2018 Performance

We exited 2018 with a cash balance of \$106.2 million, compared to \$29.1 million at December 31, 2017. Our strong cash balance enabled us to completely repay, on January 28, 2019, our high-interest-bearing senior secured term loan of approximately \$39.5 million. Total revenue for 2018 was \$316.2 million, up 10% from \$286.2 million in 2017. In 2018, we shipped approximately 2.8 million microinverters, representing approximately 844 megawatts DC, an increase of approximately 1% year-over-year in megawatts shipped (previously reported erroneously as 972 megawatts DC, a 13% year-over-year increase in megawatts shipped, in our proxy statement originally filed on April 2, 2019 and during our fourth quarter and year-end 2018 financial results conference call on February 26, 2019). GAAP operating expenses for 2018 were \$92.8 million compared to \$95.4 million in 2017. We cut our net losses in fiscal 2018 to \$11.6 million, compared to \$45.2 million in fiscal 2017. In the fourth quarter of 2018 we reported net income of \$0.7 million, which represented the first quarter in our history in which we reported net profitability. In August 2018, we completed the purchase of the assets of the SunPower Corporation (“SunPower”) microinverter business, including intellectual property, technology and other assets. In addition, we and SunPower entered into a Master Supply Agreement under which SunPower is obligated to exclusively procure module level power electronics and related equipment for use in the United States residential market from us for a period of five years.

In 2018, we also bolstered our balance sheet by closing two financing transactions: an August 2018 issuance of \$65.0 million in convertible senior notes due 2023; and a February 2018 private placement of equity for gross proceeds of approximately \$20.0 million.

2018 Executive Compensation Highlights

The important features of our executive compensation program for fiscal 2018 include the following:

- A substantial portion of executive pay is tied to performance. We structure a significant portion of our NEOs' compensation to be variable, at risk and tied directly to our measurable performance. For 2018, 76% of our Chief Executive Officer's ("CEO's") target total compensation and an average of 69% of our other NEOs' target total compensation was linked to performance.

- * The charts reflect 2018 annual base salaries, performance bonus awards and grant date fair values of equity awards, as reported in the Summary Compensation Table. The charts do not include "All Other Compensation," as reported in the Summary Compensation Table, because such amounts were less than 1% for each NEO's aggregate compensation for 2018.

- Our executive bonuses are dependent on meeting corporate objectives. Our quarterly performance-based bonus opportunities for all of our NEOs are dependent upon our achievement of quarterly corporate objectives and the individual officers' performance in meeting their own individual objectives.

- We emphasize long-term equity incentives. Equity awards are an integral part of our executive compensation program, and comprise the primary "at-risk" portion of our NEO compensation package. We have historically granted equity awards in the form of stock options and restricted stock units or "RSUs." We consider stock options and RSUs performance-based because they provide value if the market price of our stock increases, and if the NEO continues in our employment over the term of the award.

- We also grant equity awards subject to performance-based vesting conditions. Beginning in 2018, we also began granting performance-based RSU awards that vest based on stock price performance and achievement of specified corporate and individual performance goals and continued service in order to diversify our equity award mix and incentivize employees to increase stockholder value. These grants are referred to as performance accelerated restricted stock, or PARS. In 2018, 40% of equity incentive awards for our NEOs who were eligible for PARS were granted in the form of time-based vesting RSUs and 60% were granted in the form of stock price and performance-based vesting RSUs. Mr. Garcia received a PARS grant in 2018, but forfeited this grant upon resignation from the Company. Mr. Ranhoff did not receive PARS grants in 2018.

- Change in control benefits are limited to double-trigger payments which require termination other than for cause or resignation for good reason in connection with a change of control to trigger payments.

- We do not provide our NEOs with any excise tax or other tax gross ups.

- We generally do not provide executive fringe benefits or perquisites to our NEOs, such as car allowances, personal security, or financial planning advice.

We do not provide our NEOs with any special health or welfare benefits. Our NEOs participate in broad-based

- company-sponsored health and welfare benefits programs on the same basis as our other full-time salaried employees.

Our Compensation Committee retained an independent third-party compensation consultant for guidance in making compensation decisions. The compensation consultant advised the Compensation Committee on market practices,

- including identifying a peer group of companies and their compensation practices, so that our Compensation Committee could regularly assess the Company's individual and total compensation programs against these peer companies, the general marketplace and other industry data points.

- We structure our executive compensation programs to try to minimize the risk of inappropriate risk-taking by our NEOs.

Objectives, Philosophy and Elements of Executive Compensation

Our compensation program aims to achieve the following main objectives:

- attract, retain and reward highly qualified employees, including executives;
- provide incentives that motivate and reward for achievement of our key performance goals that increase stockholder value over the long term;
- align our executives' interests with those of our stockholders; and
- link pay to company performance.

Our executive compensation program generally consists of, and is intended to strike a balance among, the following three principal components: base salary, quarterly performance-based bonuses and long-term equity incentive compensation that vests based on continued service and achievement of performance and stock price goals. We also provide our NEOs with benefits available to all our employees, including retirement benefits under our 401(k) plan and participation in employee benefit plans. The following chart summarizes the three main elements of compensation, their objectives and key features.

| Element of Compensation | Objectives | Key Features |
|---|---|--|
| Base Salary (fixed cash) | Provides financial stability and security through a fixed amount of cash for performing job responsibilities. | Fixed compensation that is periodically reviewed and adjusted if and when appropriate; determined based on a number of factors, including each NEO's individual performance, experience, skills, level of responsibility and the breadth, scope and complexity of the position as well as the competitive marketplace for executive talent specific to our industry and the overall performance of our Company, and by reference, in part, to market data provided by our independent compensation consultant. |
| Performance Bonus (at-risk cash) | Motivates and rewards through quarterly payments for attaining key corporate and individual performance goals and individual contributions that relate to our key business objectives. | Target bonus amounts, calculated as a percentage of base salary, are periodically reviewed and determined based upon positions that have similar impact on the organization and competitive bonus opportunities in our market. In 2018 we began awarding the annual bonus opportunity for our employees, including the NEOs, on a quarterly basis. Bonus opportunities are dependent upon (i) individual performance objectives determined by the executive and approved by the Compensation Committee or the Board for the CEO and the CEO for the other NEOs, and (ii) specific corporate performance objectives consistent with our long-term strategic plan. Actual bonus amounts earned are determined each quarter based on achievement of the corporate and individual performance objectives to incentivize our employees as the performance goals are achieved. |
| Long-Term Incentive (at-risk equity) | Motivates and rewards for long-term Company performance; aligns executives' interests with stockholder interests and changes in stockholder value. Attracts highly qualified executives and encourages their continued employment over the long term. | Equity incentives are granted as appropriate during the year for new hires, promotions, or other special circumstances, such as to encourage retention, or as a reward for significant achievement. Individual awards are determined based on a number of factors, including current corporate and individual performance and market data provided by our independent compensation consultant. Prior to 2018, equity grants have historically been provided primarily in the form of time-based vesting stock options and RSUs. Beginning in 2018, the long-term equity incentive awards included: RSU awards vesting based on achievement of specified corporate goals measured over a one-year period, RSUs awards vesting based on achievement of stock price targets over a one-year period, as well as RSU vesting over two years based on continued service. The ultimate value realized varies with our common stock price. |

In evaluating our executive compensation policies and programs, as well as the short-term and long-term value of our executive compensation plans, we consider both the performance and skills of each of our NEOs, as well as the compensation paid to executives in similar companies with similar responsibilities. We focus on providing a competitive compensation package which provides significant short and long-term incentives for the achievement of measurable corporate objectives. We believe that this approach provides an appropriate blend of short- and long-term incentives to maximize stockholder value.

We do not have any formal policies for allocating compensation among salary, performance bonus awards and equity grants, short-term and long-term compensation or among cash and non-cash compensation. Instead, the Compensation Committee uses its judgment to establish a total compensation program for each NEO that is a mix of current, short-term and long-term incentive compensation, and cash and non-cash compensation, that it believes is appropriate

to achieve the goals of our executive compensation program and our corporate objectives. However, a significant portion of the NEOs' total target compensation is comprised of performance-based quarterly bonus opportunities and long-term equity awards vesting based on time, company stock price and achievement of other performance goals, in order to align the NEOs' incentives with the interests of our stockholders and our corporate goals. In addition, our NEOs generally are awarded an initial new hire equity grant upon commencement of employment. This new hire equity grant is based primarily on competitive conditions applicable to the NEO's specific position.

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Advisory Vote on Executive Compensation

We held our first “say on pay” vote at our 2018 Annual Meeting of Stockholders. At the meeting, our stockholders approved, on an advisory basis, the compensation of the NEOs, as disclosed in our 2018 proxy statement for that meeting pursuant to the compensation disclosure rules of the SEC. The Compensation Committee reviewed and considered the level of support for this first “say on pay” vote (76.4% of total votes cast with respect to the advisory proposal) and concluded that, due to the addition of granting performance-based RSUs in 2018 which weren’t described in our 2018 proxy statement due to the timing of the grants, our compensation program currently provides a competitive performance package that properly incentivizes our NEOs and encourages their retention over the long-term. Accordingly, the Compensation Committee determined not to make any significant changes to our executive compensation policies or decisions for 2019 as a result of the vote, due to the prior changes made in 2018 related to performance-based equity awards. However, our Compensation Committee will monitor and continually evaluate our compensation program going forward in light of our stockholders’ views and our evolving business needs. Our Compensation Committee expects to continue to consider the outcome of our say on pay votes and our stockholders’ views when making future compensation decisions for the NEOs. Our Board and our Compensation Committee value the opinions of our stockholders, and we believe that it is important for our stockholders to have an opportunity to vote on this proposal annually, which is consistent with the frequency preferred by our stockholders who voted on the preferred frequency last year.

How We Determine Executive Compensation

Role of our Compensation Committee, Management and the Board

The Compensation Committee is appointed by the Board to assist with the Board’s oversight responsibilities with respect to the Company’s compensation policies, plans and programs, administration of Company equity plans and its responsibilities related to the compensation of the Company’s NEOs, directors, and senior management, as appropriate. The Compensation Committee meets periodically throughout the year to manage and evaluate our executive compensation program, and generally determines, subject to final Board approval, the principal components of compensation (base salary, quarterly performance bonuses and equity awards) for our NEOs on an annual basis; however, the Compensation Committee also approves performance bonus payments on a quarterly basis and decisions may occur at other times for new hires, promotions or other special circumstances as our Compensation Committee determines appropriate. The Compensation Committee does not delegate authority to approve NEO compensation. The Compensation Committee does not maintain a formal policy regarding the timing of equity awards to our NEOs, but typically grants equity awards at a regularly scheduled meeting.

Our Compensation Committee works with and receives information and analysis from management, including our legal, finance, and human resources departments, and our Chief Executive Officer (“CEO”), and considers the information and analyses provided by our management team in determining the structure and amount of compensation to be paid to our employees, including our NEOs. Our legal, finance, and human resources departments work with our CEO to design and develop recommended compensation programs for our NEOs and other senior executives, to recommend changes to existing compensation programs, to recommend financial and other performance targets to be achieved under those programs, to prepare analyses of financial data, to prepare peer data comparisons and other briefing materials, and ultimately to implement the decisions of the Compensation Committee. Our CEO evaluates and provides to the Compensation Committee NEO performance assessments and management’s recommendations and proposals regarding NEO compensation programs and decisions affecting base salaries, performance bonuses, equity compensation and other compensation-related matters outside of the presence of any other NEOs. However, our Compensation Committee and Board retain the final authority to make all compensation decisions. While the CEO and members of our management team discuss recommendations and compensation arrangements with the Compensation Committee, they do not participate in the deliberations concerning, or the determination of, their own compensation.

Role of Compensation Consultant

The Compensation Committee has the sole authority to retain compensation consultants to assist in its evaluation of executive compensation, including the authority to approve the consultant's reasonable fees and other retention terms. Prior to and during 2018, the Compensation Committee retained Compensia as its compensation consultant. Compensia conducted market research and analysis to assist the Compensation Committee in developing executive compensation levels, including appropriate salaries, target bonus amounts, equity awards, and the design of our performance-based RSU grant program for our executives, including the NEOs. Compensia also developed and recommended a group of peer companies to use as a reference in making executive compensation decisions, evaluating current executive pay practices and considering different compensation programs to aid the Compensation Committee in making executive pay decisions for 2018. The Compensation Committee has assessed the independence of Compensia pursuant to SEC rules and concluded that no conflict of interest exists that would prevent Compensia from serving as an independent consultant to the Compensation Committee.

Use of Competitive Market Data

We strive to attract and retain the most highly qualified employees and NEOs in an extremely competitive market. Accordingly, our Compensation Committee believes that it is important when making its compensation decisions to be informed as to the competitive market for executive talent, including the current practices of comparable public companies with which we compete for such talent. Consequently, for the 2018 calendar year our Compensation Committee reviewed market data for each NEO's position, compiled by Compensia as described below. In late 2016, with the assistance of Compensia, the Compensation Committee approved a peer group of companies for use as a reference when determining the 2017 compensation of our NEOs. Peer group companies were chosen because they are publicly traded technology companies based in the U.S. with similar annual revenues and projected market capitalization levels. Our Compensation Committee believes that the companies selected for this peer group were broadly comparable to us, and represented our labor market for talent for key leadership positions at the time the compensation decisions for 2017 were made. This peer group consisted of the following companies:

Badger Meter BelFuse CalAmp
Calix Cohu Comtech Telecommunications
Digi International EnerNOC Internap
QAD QuinStreet Rentech
Rocket Fuel ShoreTel Silicon Graphics
Sonus Networks Tangoe Vicor

The Compensation Committee used the peer group to determine the various compensation levels and programs of companies that are reasonably comparable to us, in terms of industry and financial characteristics. In addition, the peer group provided a framework from which the Compensation Committee could determine a compensation program that would effectively attract, retain, and incentivize management.

The Compensation Committee regularly reviews our peer group to determine if adjustments are necessary to ensure that the data derived from the group continues to represent current market practices. From time to time, our Compensation Committee will revise the peer group when it determines that additional or different peer companies or groups are necessary to provide appropriate information on market practices and compensation levels. Due to acquisitions, and changes in market capitalization, the Compensation Committee determined that a new peer group consisting of companies in the solar, networking, software, demand response/smart grid and clean technology industries was warranted for determining the levels of 2018 executive compensation. As such, in February 2018 the Compensation Committee revised our peer group, resulting in the removal of eight previous peer companies and the selection of nine new peer companies for our 2018 peer group. As a result of this revision, beginning in February 2018, the peer group consisted of the following companies:

| | | |
|----------------------------|-----------------------|--------------------|
| A10 Networks | Amtech Systems | BelFuse |
| CalAmp | Calix | Cohu |
| Comtech Telecommunications | DASAN Zhone Solutions | Digi International |
| Harmonic | Internap | LSI Industries |
| PAR Technology | QAD | QuinStreet |
| Ribbon Communications | Sunrun | Vicor |
| Vivint Solar | | |

The Compensation Committee believes that the resulting peer group companies are in the same or similar industries, have similar revenues and market capitalization levels, and represent our labor market for talent for key leadership positions.

Our Compensation Committee did not “benchmark” the compensation of any of our NEOs to a specific percentile of the compensation data derived from our 2018 peer group. Rather, our Compensation Committee reviewed compensation data from the 2018 peer group companies, referred to as the market data, as reference points (generally at the 25th, 50th and 75th percentiles of the market data) in making executive compensation decisions. Our Compensation Committee’s general aim is for total executive compensation to remain competitive with the market, with individual amounts varying as appropriate based on corporate and individual executive performance, and other factors deemed to be appropriate by our Compensation Committee. Due to our limited history as a public company and our evolving and growing business, we have not developed a specific market positioning that we consistently aim for in setting compensation levels. Instead our Compensation Committee determines each element of compensation, and total target cash and equity compensation, for each NEO based on various facts and circumstances appropriate for us in any given year. Competitive market positioning is only one of several factors, as described below under “Factors Used in Determining Executive Compensation,” that our Compensation Committee considers in making compensation decisions, and therefore individual NEO compensation may fall at varying levels as compared to the market data.

Factors Used in Determining Executive Compensation

Our Compensation Committee and Board set the compensation of our NEOs at levels they determine to be competitive and appropriate for each NEO, using the professional experience and judgment of Compensation Committee and Board members. Pay decisions are not made by use of a formulaic approach or benchmark; the Compensation Committee and the Board believe executive pay decisions require consideration of a multitude of relevant factors which may vary from year to year. In making NEO compensation decisions, the Compensation Committee and Board generally take into consideration the following factors:

- Company performance and existing business needs;
- Each NEO’s individual performance, scope of job function and the criticality of the skill set of the NEO to the Company’s future performance;
- Internal pay equity;
- The need to attract new talent to our executive team and retain existing talent in a highly competitive industry where we compete for top talent;
- A range of market data reference points, as described above under “Use of Competitive Market Compensation Data;” and

- Recommendations from consultants on compensation policy determinations for our NEOs.

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2018 Executive Compensation Program

Base Salary

Our Compensation Committee generally reviews our NEOs' salaries on an annual basis. The base salaries for our NEOs for 2018 are set forth in the chart below. As explained in the footnotes below, the base salaries of our CEO and Chief Commercial Officer remained unchanged in 2018, because each was appointed to his current position in the latter half of 2017 and the Compensation Committee determined their salaries negotiated in connection with assuming their current positions were sufficient for their continued service into 2018 and remained competitive based on market data. Our current CFO was newly appointed in 2018.

| Named Executive Officer | 2018 Base Salary (\$) |
|------------------------------|--------------------------|
| Badrinarayanan Kothandaraman | 450,000 |
| Eric Branderiz | 232,051 ⁽¹⁾ |
| Humberto Garcia | 175,000 ⁽²⁾ |
| David Ranhoff | 400,000 ⁽⁴⁾ |

(1) Mr. Branderiz was appointed as our CFO effective June 4, 2018. His annualized 2018 base salary rate was \$400,000.

(2) Mr. Garcia voluntarily resigned from his position on April 26, 2018 as the Company's CFO, effective on June 30, 2018. His annualized 2018 base salary rate was \$350,000.

(3) Mr. Kothandaraman was named President and CEO of the Company on September 2, 2017, at which time his annual base salary was increased to its current level.

(4) Mr. Ranhoff joined the Company as Vice President and Chief Commercial Officer on December 1, 2017, at which time his annual base salary was set at its current level.

2018 Quarterly Cash Performance Bonuses

On March 7, 2018, upon recommendation by our Compensation Committee, our Board approved our 2018 Bonus Program. The 2018 Bonus Program is designed to align compensation with quarterly company and individual performance. The Company determined to move to quarterly bonus target measurement and payment in 2018 in order to better incentivize employees to strive to meet real-time goals set on a quarterly basis. All Company employees, including NEOs, are eligible for quarterly performance bonuses under the 2018 Bonus Program, based on (i) individual and Company performance toward pre-approved goals set forth on a quarterly balanced scorecard developed by the employee and the employee's supervisor, and (ii) the performance of our CEO toward overall corporate goals set forth on the CEO's quarterly scorecard developed by our CEO and the Board. Since our CEO's quarterly targets generally relate to the Company's strategic goals, the Compensation Committee believes that the CEO's scorecard results are a good measure of the achievement of our overall corporate objectives and performance and demonstrate the contributions of our other employees, including our NEOs, toward those achievements. The number of performance goals per quarter varies for each employee, but an employee can have as many as 45 quarterly goals included on his or her scorecard. The quarterly bonus payout for each eligible employee, including NEOs, is determined based on the employee's eligible salary on a quarterly basis, multiplied by his or her bonus target (as a percentage of base salary), multiplied by a personal performance factor, multiplied by a Company performance factor and finally multiplied by a funding percentage determined based on quarterly profit.

The personal performance factor is measured quarterly based on individual achievement of goals and ranges listed on the scorecard and ranges from 0 to 1.2, determined by dividing the actual score on the performance goals by 100, including 20 points for achievement of stretch goals. The personal performance factor is determined based upon a review of the employee's quarterly scorecard and performance by each employee's direct supervisor, in consultation with the employee. The Company performance factor is based on the CEO's achievement of overall goals specified by our CEO and approved by the Board and ranges from 0 for achievement of less than 65% of the CEO goals, 1.0 for achievement between 65% and 80% and 1.5 for achievement greater than 80%. The Company performance factor is

determined by the Board, in consultation with the CEO.

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Quarterly bonus payout funding may range from 0% to 150% of the figure yielded by the above formula, depending upon Company performance toward profitability targets in the applicable quarter. No quarterly bonuses are funded or payable if quarterly Company profit before taxes measured on a non-GAAP basis and not including projected bonus payments, referred to as “PBB,” falls below \$500,000. The actual funding percentage is determined by linear interpolation from 0% to 150% based on the ratio of actual PBB to projected operating plan PBB, with quarterly bonuses being funded and paid at 100% if actual quarterly PBB equals projected operating plan PBB and capped at 150%. Quarterly bonuses are also not paid if the CEO quarterly scorecard results fall below 65% in the quarter, or, on an individual basis, an employee fails to achieve approved goals for the quarter or achieves a personal performance factor of 0. In determining non-GAAP quarterly profit before taxes, the Company excludes, among others, the following items: stock-based compensation expense; restructuring charges; reserves for non-recurring legal matters; acquisition-related expenses; and non-cash interest expense.

The Compensation Committee approved bonus target percentages for each NEO. Target bonus percentages for the CEO and Chief Operating Officer were unchanged from the 2017 calendar year, while the target for Mr. Branderiz was set at the time of his hiring in 2018. Such targets bonus percentages are consistent with our philosophy that a significant portion of each executive’s total target compensation should be performance-based, and reflected the Compensation Committee’s review of internal pay equity. The respective target amounts for 2018 for our NEOs (based on actual salary paid during the applicable quarter) were set as follows:

| Named Executive Officer | Bonus Target (% of base salary) ⁽¹⁾ |
|------------------------------|---|
| Badrinarayanan Kothandaraman | 100 % |
| Eric Branderiz | 75 % |
| Humberto Garcia | 75 % |
| David Ranhoff | 75 % |

(1) Target numbers are annual, and are payable in four quarterly installments based on performance to goals.

The Compensation Committee retains final discretion over and must approve all quarterly payments under the 2018 Bonus Program. The Compensation Committee may in its discretion award all or a portion of earned 2018 bonuses to the NEOs and other employees in the form of fully vested RSUs. The Compensation Committee has the authority to make changes to the terms and conditions of the 2018 Bonus Program at any time.

Performance Goals

Each NEO’s quarterly scorecard includes milestones and performance goals measured quarterly and annually that are identified by the NEOs and reviewed, modified and approved in advance. They include a mix of short and long-term goals that are focused on factors critical to our success. Quarterly NEO goals fall into seven broad categories: grow revenue, profit before taxes, new product introduction, operational efficiency, quality, ease of doing business, and human resources. Individual goals within each category must be “SMART” goals determined to be: specific, measurable, achievable, relevant and time-based. The CEO’s quarterly goals must be approved by the Board or the Compensation Committee, while each other NEO’s quarterly goals must be approved by the CEO. Each specific goal within the broad categories has an assigned weighting and a metric. The goals are scored quarterly and bonus payouts are determined as described above. In particular, the following is a summary of the key performance metrics out of the up to 20 to 45 quarterly goals selected for each NEO:

Mr. Kothandaraman (CEO goals)

- Increase annual revenue by various target amounts
- Close certain strategic transactions with Sunpower Corporation (“SunPower”), as well as with other prospective key customers
- Build out and implement HR systems

Mr. Branderiz

- Increase revenue by various target amounts
- Drive customer profitability and monthly customer-level forecast by region and type
- Complete restructuring of accounting organization
- Plan and coordinate an investor day event
- Complete term debt refinancing

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Mr. Ranhoff

- Increase revenue by various target amounts
- Close certain strategic transactions with SunPower, as well as with other prospective key customers
- Launch commercial and industrial focused sales program

The quarterly scorecard goals for our NEOs for 2018, which was the first year we implemented this program, were set to be aggressive. The Board and NEOs believe that each NEO's quarterly scorecard includes performance goals that could be achievable, but only with significant effort, and the actual bonus payouts reflected in the chart below illustrative the difficulty each NEO had with achieving the applicable quarterly performance goals.

Performance Goal Achievement

At the end of each calendar quarter, our Compensation Committee reviewed individual NEO performance against each of the NEO's scorecards. In addition, our Compensation Committee reviewed our performance against the predetermined CEO objectives and relative weightings and determined that we had achieved our CEO objectives for Q1 at an 87.46% overall level, Q2 at an 83.68% overall level, Q3 at a 70.63% overall level and Q4 at a 66.73% overall level. The Compensation Committee also reviewed projected and actual PBB for each calendar quarter during 2018 and determined the applicable funding percentages as follows:

| 2018 Calendar Quarter | Projected | Actual | Funding | |
|-----------------------|---------------------------------------|---------|------------|---|
| | PBB | PBB | Percentage | |
| | (In millions, except for percentages) | | | |
| Q1 | \$(3.7) | \$(1.0) | — | % |
| Q2 | 1.2 | 3.0 | 150 | % |
| Q3 | 5.6 | 5.1 | 92 | % |
| Q4 | 6.8 | 6.1 | 89 | % |

The Compensation Committee determined to award quarterly performance-based bonuses for Q2, Q3 and Q4 2018 to our NEOs in the form of RSUs, in order to preserve cash and in keeping with our overall philosophy that NEOs receive a substantial portion of their target annual compensation in the form of equity awards. All such performance-bonus RSUs were fully vested and settled in shares of our common stock on the dates on which they were granted. Based on our overall CEO corporate objective achievement, each NEO's individual performance and achievement of the applicable quarterly revenue amounts, the Compensation Committee awarded each of our NEOs the quarterly bonuses during 2018 shown in the chart below:

| Named Executive Officer | 2018 Target Annual Bonus | Q1 | Q2 | Q3 | Q4 | Aggregate 2018 Bonus ⁽⁴⁾ | Aggregate Bonus as % of Target |
|------------------------------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|---|
| | | Actual Bonus ⁽¹⁾ | Actual Bonus ⁽²⁾ | Actual Bonus ⁽²⁾ | Actual Bonus ⁽³⁾ | | |
| Badrinarayanan Kothandaraman | \$450,000 | \$ — | \$141,210 | \$36,551 | \$33,407 | \$211,168 | 47 % |
| Eric Branderiz | 150,000 | — | 88,470 | 34,086 | 25,532 | 148,088 | 98 % |
| Humberto Garcia | 131,250 | — | — | — | — | — | — % |
| David Ranhoff | 300,000 | — | 109,620 | 31,088 | 31,760 | 172,468 | 57 % |

(1) No bonus amounts were paid for Q1 due to failure to meet revenue threshold target.

(2) Cash value paid in fully vested RSUs.

(3) Cash value paid in fully vested RSUs in Q1 2019.

(4) Cash values.

Long-Term Equity-Based Incentive Compensation

In 2018, we awarded equity in the form of RSUs, which vest based on continued service, as well as RSUs granted as performance accelerated restricted stock, or PARS, under our 2011 Equity Incentive Plan. The Compensation Committee first implemented our PARS program and began granting PARS RSUs in March 2018 to reward our top talent for Company performance and incentivize them to remain with the Company. These PARS RSUs are designed to encourage our executive staff and other selected top talent, including our NEOs, to focus on initiatives that promote the achievement of specified stock price targets and our long-term goals. A portion of the RSUs granted in 2018 are subject to time-based vesting and generally vest in two equal installments on the first and second anniversaries of the grant date. The remaining RSUs granted in 2018 as PARS awards are generally eligible to vest on the first anniversary of the grant date based on the performance of our stock price and the achievement of CEO performance goals, subject to continued service through the vesting date.

The Compensation Committee determined an aggregate target award size for the equity incentive award for each NEO in 2018 based on our internal equity budget for grants for 2018, internal pay equity and the recommendations of our CEO. The Compensation Committee decided to generally allocate 40% of the target value of each award to participants in the PARS program in the form of RSUs subject to a two-year vesting schedule, 30% of the target value of each award in the form of performance-based RSUs that vest based on specified increases in our stock price and 30% of the target value in the form of performance-based RSUs that vest based on achievement of the CEO performance goals. The Compensation Committee determined that this mix of time-based and performance-based RSUs for 2018 was appropriate to promote our retention, motivation and stockholder alignment goals. Mr. Ranhoff did not receive either a time-based RSU award or a PARS RSU award in 2018 due to the grant of RSUs subject to time-based vesting that he received upon commencement of his service in December, 2017.

Service-Based RSUs Granted in 2018. As described above, in March 2018, the Board approved the grant of the following RSUs to Mr. Kothandaraman and Mr. Garcia, eligible to vest based on continued service over two years, with 50% vesting on each of March 29, 2019 and March 29, 2020. In June 2019, the Board approved the grant of the following RSUs to Mr. Branderiz, eligible to vest based on continued service over four years, with 25% vesting on June 15, 2019; thereafter, 12.5% vesting semi-annually thereafter. The service-based RSUs granted to the NEOs in 2018 were as follows:

| Named Executive Officer | Date of Grant | Number of Shares Underlying Service-based Vesting RSUs |
|--------------------------------|---------------|--|
| Badrinarayanan Kothandaraman | 3/30/2018 | 180,000 |
| Eric Branderiz | 6/4/2018 | 300,000 |
| Humberto Garcia ⁽¹⁾ | 3/30/2018 | 20,000 |
| David Ranhoff ⁽²⁾ | — | — |

(1) Mr. Garcia did not receive any shares subject to the 2018 service-based PARS grants, as his service was terminated prior to vesting.

(2) Mr. Ranhoff did not receive any 2018 service-based RSU grants, as he received a service-based grant when joining the Company in December 2017.

Performance-Based RSUs Granted in 2018. In addition, as described above, in March 2018, the Board approved performance-based RSU awards for our NEOs. The actual number of RSUs granted may vest up to 150% of the target amounts.

The performance-based RSUs (PARS) granted to our NEOs in 2018 were as follows:

| Named Executive Officer | Date of Grant | Number of Shares |
|--------------------------------|---------------|---|
| | | Underlying Performance-based Vesting RSUs (at target) |
| Badrinarayanan Kothandaraman | 3/30/2018 | 270,000 |
| Eric Branderiz | 6/4/2018 | 100,000 |
| Humberto Garcia ⁽¹⁾ | 3/30/2018 | 30,000 |
| David Ranhoff ⁽²⁾ | | |

(1) Mr. Garcia did not receive any shares subject to the 2018 performance-based PARS grants, as his service was terminated prior to vesting.

(2) Mr. Ranhoff did not receive any 2018 performance-based PARS grants, as he received a service-based grant when joining the Company in December 2017.

One-half of these performance-based RSUs were eligible to vest on March 29, 2019, subject to continued service through such date, based on our stock price, measured as the 15-day trailing volume weighted average per share of our common stock as of December 31, 2018 (“ESV15”) with a target price set at \$5.00 per share in accordance with the following:

- 0% vest if ESV15 is less than \$3.00 per share;
- 0% to 150% of target vest, calculated linearly, when ESV15 is between \$3.00 and \$6.00 per share; and
- 150% vest if ESV15 is greater than \$6.00 per share.

The second half of the performance-based RSUs were eligible to vest on March 29, 2019, based upon achievement of 2018 annual CEO goals, measured for the year ended December 31, 2018, subject to continued service through March 29, 2019.

- 0% vest if the goals are achieved at less than 65%, including stretch goals;
- 50% vest if the goals are achieved at greater than or equal to 65% but less than 80% of total, including stretch goals;
- 100% vest if the goals are achieved at greater than or equal to 80% but less than 100% of total, including stretch goals; and
- 150% vest if the goals are achieved at 100% or greater of total, including stretch goals.

Annual CEO goals fell into seven broad categories: grow revenue, profit before taxes, new product introduction, operational efficiency, quality, ease of doing business, and human resources. Individual annual CEO goals within each category were “SMART” goals determined to be: specific, measurable, achievable, relevant and time-based. The CEO’s annual goals were approved by the Board and included stretch goals and vesting of up to 150% of target to reward achievement. Each specific goal within the broad categories was assigned a weighting and a metric. The CEO’s annual goals were scored once the Company’s 2018 financial results were reported.

The Compensation Committee and Board believe the target stock price and CEO goals for the performance-based RSU grants were challenging and difficult to achieve, but attainable with significant skill and effort on the part of our NEOs. The target stock price goal is consistent with our long-range plan to increase stockholder value. The CEO goals serve to provide incentives to each of our NEOs to assist the CEO in meeting goals that are deemed critical to the ongoing success of the Company.

Payout of 2018 Performance-Based RSUs

On March 6, 2019, the Compensation Committee approved the vesting and settlement of the performance-based RSUs at 111% of the target amount for the RSUs that vest based on a share price because our ESV15 as of December 31, 2019 was \$5.22. The performance-based RSUs based on achievement of CEO goals vested at 50% of the target amount for each NEO based on the CEO’s performance on the annual performance goals.

Other Features of Our Executive Compensation Program

Employment Offer Letters and Severance and Change in Control Benefits

We have entered into offer letter agreements with each of our NEOs upon their initial commencement of employment with us. Each of our NEOs is employed at will and may be terminated at any time for any reason. Each of our NEOs are participants in our Severance and Change in Control Benefits Plan, under which our NEOs are eligible to receive severance payments and benefits upon a termination of employment without “cause” or the resignation by a participant for “good reason” or upon such a termination in connection a change in control transaction. The adoption of the Severance and Change in Control Benefit Plan reflects our desire to have a consistent set of benefits across the executive team. Our Compensation Committee considers these severance benefits critical to attracting and retaining high-caliber executives. Additionally, our Compensation Committee believes that additional change-in-control severance benefits minimize the distractions to an executive in connection with a corporate transaction and reduce the risk that an NEO departs our company before a transaction is completed. We believe that the Severance and Change in Control Benefit Plan allows our NEOs to focus on continuing normal business operations and, in the case of change-in-control benefits, on the success of a potential business combination, rather than worry about how business decisions that may be in our best interest will impact their own financial security. Our Compensation Committee periodically reviews the severance and change in control payments and benefits that we provide, including by reference to market data, to ensure they remain appropriately structured and at reasonable levels. A more detailed description of the employment offer letters, the Severance and Change in Control Benefit Plan and each of our NEO’s payment and benefit levels thereunder and other severance and change in control payments and benefits is provided below under the section titled “Employment Contracts and Termination of Employment and Change of Control Arrangements.”

401(k) Plan, ESPP, Welfare and Health Benefits

We maintain a tax-qualified retirement plan that provides eligible U.S. employees, including our NEOs, with an opportunity to save for retirement on a tax-advantaged basis. Eligible employees may make voluntary contributions from their eligible pay, up to certain annual limits set by the Internal Revenue Code of 1986, as amended (the “Code”). In 2018, we used a discretionary matching formula for all participants in the 401(k) plan, including our NEOs, under which we matched \$0.25 for each dollar contributed by a participant up to the lesser of (i) 6% of the participant’s annual compensation, as defined in the 401(k) plan, or (ii) \$1,500. Such Company matching contributions are subject to a six-year vesting schedule, with vesting beginning on the participant’s start date. The 401(k) plan is intended to be qualified under Section 401(a) of the Code with the 401(k) plan’s related trust intended to be tax exempt under Section 501(a) of the Code.

We also offer our employees, including our NEOs, the opportunity to purchase shares of our common stock at a discount under our employee stock purchase plan, or ESPP. Under the ESPP, all eligible employees, including the NEOs, may allocate up to 15% of total compensation for that year to purchase our stock at a 15% discount to the market price, subject to specified limits.

In addition, we provide other benefits to our NEOs, on the same basis as to all of our full-time employees. These benefits include medical, dental and vision insurance plans, medical and dependent care flexible spending accounts, group life, short-term and long-term disability and accidental death and dismemberment insurance plans.

Perquisites and Other Personal Benefits

Historically, we have not provided perquisites or other personal benefits to our NEOs. However, in the future we may provide such items in limited circumstances, such as when we believe it is appropriate to assist an individual in the performance of their duties, to make our executives more efficient and effective, and to recruit, motivate, or retain executives. All future practices with respect to perquisites or other personal benefits for executives will be approved and subject to periodic review by our Compensation Committee.

Tax and Accounting Implications

Accounting for Stock-Based Compensation

Under Financial Accounting Standard Board ASC Topic 718 (“ASC 718”), we are required to estimate and record an expense for each award of equity compensation over the vesting period of the award. We record share-based compensation expense on an ongoing basis according to ASC 718.

Deductibility of Executive Compensation

Section 162(m) of the Code has historically limited companies to a deduction for federal income tax purposes of not more than \$1 million of compensation paid to certain executive officers in a calendar year, subject to certain exceptions, including an exception for certain “performance-based compensation,” as defined in the Code and accompanying regulations. Pursuant to the Tax Cuts and Jobs Act, the “performance-based compensation” exception under Section 162(m) of the Code was repealed with respect to taxable years beginning after December 31, 2017, except that certain transition relief is provided for compensation paid pursuant to a written binding contract which was in effect on November 2, 2017 and which is not modified in any material respect on or after such date. Compensation paid to each of the Company’s “covered employees” in excess of \$1 million per taxable year generally will not be deductible unless it qualifies for the performance-based compensation exception under Section 162(m) of the Code pursuant to the transition relief. Because of certain ambiguities and uncertainties as to the application and interpretation of Section 162(m) of the Code, as well as other factors beyond the control of the Compensation Committee, no assurance can be given that any compensation paid by the Company will be eligible for such transition relief and be deductible by the Company in the future. In determining the form and amount of compensation for our NEOs, the Compensation Committee may continue to consider all elements of the cost of such compensation. While the Compensation Committee considers the deductibility of awards as one factor in determining executive compensation, the Compensation Committee may also look at other factors in making its decisions, and retains the flexibility to award compensation that it determines to be consistent with the goals of our executive compensation program and the best interests of the Company and its stockholders, which may include providing for compensation that is not deductible by us due to the deduction limit under Section 162(m) of the Code. The Compensation Committee also retains the flexibility to modify compensation that was initially intended to be exempt from the deduction limit under Section 162(m) of the Code if it determines that such modifications are consistent with the our business needs.

Other Compensation Policies and Practices

Clawback Policy

Under the provisions of section 304 of the Sarbanes-Oxley Act of 2002, if we are required to restate our financial results due to our material noncompliance with any financial reporting requirements under the federal securities laws as a result of misconduct, the CEO and CFO may be legally required to reimburse our Company for any bonus or other incentive-based or equity-based compensation they receive. Additionally, we intend to implement a Dodd-Frank Wall Street Reform and Consumer Protection Act-compliant clawback policy as soon as, and to the extent that, the requirements of such clawbacks are finalized by the SEC.

Policy Prohibiting Hedging and Pledging of Our Equity Securities

Our insider trading policy prohibits our NEOs and directors from engaging in short sales, transactions in put or call options, hedging transactions, pledges, or other inherently speculative transactions relating to our common stock. In addition, our directors, NEOs and any person required to comply with the blackout periods and pre-clearance requirements under our insider trading policy are prohibited from pledging Company securities as collateral for loans, and may not hold Company securities in margin accounts. In August 2018, our Board considered and granted a request from director Thurman John Rodgers for a waiver of this prohibition, for the limited purpose of allowing Mr. Rodgers to purchase \$5 million dollars of convertible senior notes due 2023 from a margin account.

Analysis of Risks Presented by Our Compensation Policies and Programs

The Compensation Committee has reviewed our compensation policies and practices, in consultation with outside counsel, to assess whether they encourage employees to take inappropriate risks. After reviewing and assessing our compensation philosophy, terms and practices, including the mix of fixed and variable, short- and long-term incentives and overall pay, incentive plan structures, and the checks and balances built into, and oversight of, each plan and practice, the Compensation Committee determined that any risks arising from our compensation policies and practices for our employees are not reasonably likely to have a material adverse effect on our Company as a whole. The Compensation Committee believes that the mix and design of the elements of executive compensation do not encourage management to assume excessive risks; rather, it believes the mix of short-term compensation (in the form of salary and quarterly bonuses, if any, which are based on a variety of performance factors) and long-term compensation (in the form of stock options or RSU grants) prevents undue focus on short-term results and helps align the interests of our NEOs with the interests of our stockholders. In addition, our insider trading policy and prohibition against hedging and pledging of our stock protects against short-term decision making by our NEOs, directors and others identified as covered insiders under our insider trading policy. The Compensation Committee intends to conduct an annual review of our compensation-related risk profile to ensure that our compensation programs do not encourage excessive or inappropriate risk-taking and that the level of risk that they do encourage is not reasonably likely to have a material adverse effect on us.

COMPENSATION COMMITTEE REPORT⁽¹⁾

The Compensation Committee of the Board has reviewed and discussed the Compensation Discussion and Analysis required by Item 402(b) of Regulation S-K with management and, based on such review and discussions, the Compensation Committee of the Board recommended to the Board that the Compensation Discussion and Analysis be included in this Proxy Statement.

Compensation Committee
Thurman John Rogers, Chair
Richard Mora

The material in this report is not “soliciting material,” is furnished to, but not deemed “filed” with the Commission and is not deemed to be incorporated by reference in any filing of the Company under the Securities Act or the (1) Exchange Act, other than the Company’s Annual Report on Form 10-K, where it shall be deemed to be “furnished,” whether made before or after the date hereof and irrespective of any general incorporation language in any such filing.

Summary Compensation Table

The following table provides information for the years presented regarding the compensation of each person who served as our principal executive officer, each person who served as our principal financial officer and the one other person who served as an executive officer during 2018. We refer to these persons as our “NEOs.”

| Name and Principal Position | Year | Salary (\$) | Bonus (\$) | Stock Awards (\$) ⁽¹⁾ | Option Awards (\$) ⁽¹⁾ | Non-Equity | | Total (\$) |
|---|------|----------------|---------------|--|---|--|-----------------------------------|---------------|
| | | | | | | Incentive Plan Compensation (\$) ⁽²⁾ | All Other Compensation (\$) | |
| Badrinarayanan Kothandaraman President and CEO | 2018 | 450,000 | — | 2,056,500 | — | 211,168 | 4,056 | 2,721,724 |
| | 2017 | 287,596 | — | — | 1,662,100 | — | 4,415 | 1,954,111 |
| Eric Branderiz Vice President and CFO ⁽³⁾ | 2018 | 232,051 | — | 2,315,999 | — | 148,088 | 3,446 | 2,699,584 |
| Humberto Garcia Vice President and CFO ⁽⁴⁾ | 2018 | 175,000 | — | 228,050 | — | — | 43,091 | 206,745 |
| | 2017 | 312,500 | — | 544,285 | — | — | 3,582 | 860,367 |
| | 2016 | 274,391 | 50,000 | 99,000 | 278,846 | — | 1,500 | 703,737 |
| David Ranhoff Vice President and Chief Commercial Officer | 2018 | 400,000 | — | — | — | 172,468 | 4,836 | 577,304 |
| | 2017 | 33,333 | — | 2,900,000 | — | — | 509 | 2,933,842 |

The dollar amounts in this column represent the grant date fair value of stock options and stock awards granted for the years indicated calculated in accordance with FASB ASC Topic 718. For awards of service-based RSUs and performance-based RSUs (PSUs) that are non-market-based, that amount is calculated by multiplying the closing price of our common stock on the date of grant by the number of units awarded. For awards of PSUs that are market-based, that amount is calculated by multiplying the Monte Carlo simulation model fair value determined as of the date of grant based upon the terms of the conditions, the expected volatility of the underlying security, and other relevant factors. For option awards, that amount is calculated accordance with FASB ASC Topic 718 by multiplying the Black-Scholes value determined as of the date of grant by the number of options awarded. The (1) grant date fair value of the 2018 non-market-based and market-based PSUs based upon achieving maximum level of performance under the respective performance conditions is \$4.57 and \$4.54 per share, respectively. For a discussion of the valuation methodology used, see Note 14, “Stock-Based Compensation” of the notes to consolidated financial statements included in Item 8 of our Annual Report on Form 10 K for the year ended December 31, 2018, as filed with the SEC on March 15, 2019. These amounts do not necessarily correspond to the actual value that may be realized from the option awards by the NEOs. Refer to the tables under the sub-section entitled “Outstanding Equity Awards at Fiscal Year-End” for information as to each Named Executive Officers’ vested and unvested stock option holdings, and under the sub-section entitled “Grants of Plan-Based Awards for 2018” for the number of stock options granted during 2018.

No cash bonuses were awarded to our NEOs under our 2016 and 2017 Bonus Programs. The 2018 amount, which includes the Q4’18 bonus amount paid in Q1’19, includes value of the fully vested RSUs awarded in lieu of cash (2) bonuses under the 2018 Bonus Program based upon the closing price of our common stock on the date of grant multiplied by the number of units awarded. For further discussion, see the sub-section entitled “Compensation Discussion and Analysis - 2018 Quarterly Cash Performance Bonuses.”

(3) Mr. Branderiz was named our Vice President and Chief Financial Officer on June 4, 2018.

(4) Mr. Garcia served as our Vice President and Chief Financial Officer from August 2017 through June 4, 2018.

(5) Includes \$30,287 in compensation for unused accrued vacation.

Grants of Plan-Based Awards

The following table sets forth certain information with respect to grants of plan-based awards for the fiscal year ended December 31, 2018 to the NEOs.

| Named Executive Officer | Grant Date | Estimated Possible Payouts Under Non-Equity Incentive Plan Awards ⁽¹⁾ | | Estimated Possible Payouts Under Equity Incentive Plan Awards ⁽¹⁾ | | All Other Stock Awards: Number of Shares or Units (#) | Grant Date Fair Value of Stock and Option Awards (\$) ⁽²⁾ |
|------------------------------|------------|--|--------------|--|-------------|---|--|
| | | Target (\$) | Maximum (\$) | Target (#) | Maximum (#) | | |
| Badrinarayanan Kothandaraman | 3/30/2018 | | | | | 180,000 | 822,600 |
| | 3/30/2018 | 450,000 | 675,000 | 270,000 | 405,000 | | 1,229,850 |
| Eric Branderiz | 6/4/2018 | | | 100,000 | 150,000 | | 579,000 |
| | 6/4/2018 | 150,000 | 225,000 | | | 300,000 | 1,737,000 |
| Humberto Garcia | 3/30/2018 | | | | | 20,000 | 91,400 |
| | 3/30/2018 | | | 30,000 | 45,000 | | 136,650 |
| David Ranhoff | | 131,250 | 196,875 | | | | |
| | | 300,000 | 450,000 | | | | |

This column sets forth the target and maximum amount of each Named Executive Officer's annual performance-based bonus for the fiscal year ended December 31, 2018 under our quarterly cash performance-based bonus plan. Accordingly, the amounts set forth in this column do not represent actual compensation earned by our (1) Named Executive Officers for the fiscal year ended December 31, 2018. For the actual compensation paid to our Named Executive Officers for the fiscal year ended December 31, 2018, see the sub-section entitled "Summary Compensation Table." For further discussion, see the sub-section entitled "Compensation Discussion and Analysis - 2018 Quarterly Cash Performance Bonuses."

Amounts represent the grant date fair value of each stock option granted in 2018 calculated in accordance with FASB ASC Topic 718. Refer to Note 14 of the financial statements in our Annual Report on Form 10-K for the (2) year ended December 31, 2018 regarding assumptions underlying the valuation of stock awards and the calculation method. For additional detail on the grant date fair value of the PSUs, see Summary Compensation Table - footnote (1) above.

Outstanding Equity Awards at December 31, 2018.

The following table presents the outstanding equity awards held by each of our NEOs as of December 31, 2018.

| Named Executive Officer | OPTION AWARDS | | | | STOCK AWARDS | |
|------------------------------|---|--|----------------------------------|------------------------|--|--|
| | Number of Securities Underlying Unexercised Options Exercisable (#) | Number of Securities Underlying Unexercised Options Unexercisable ⁽¹⁾ (#) | Option Exercise Price (\$/Share) | Option Expiration Date | Number of Shares of Stock or Units That Have Not Vested ⁽²⁾ (#) | Market Value of Shares of Stock That Have Not Vested ⁽²⁾ (\$) |
| Badrinarayanan Kothandaraman | 416,666 ⁽³⁾ | 583,334 ⁽³⁾ | 1.31 | 4/15/24 | 180,000 ⁽⁵⁾ | 851,400 |
| | 312,500 ⁽⁴⁾ | 687,500 ⁽⁴⁾ | 1.29 | 9/12/24 | 135,000 ⁽⁶⁾ | 638,550 |
| Eric Branderiz | | | | | 135,000 ⁽⁶⁾ | 638,550 |
| | | | | | 300,000 ⁽⁷⁾ | 1,419,000 |
| | | | | | 50,000 ⁽⁶⁾ | 236,500 |
| Humberto Garcia | | | | | 50,000 ⁽⁶⁾ | 236,500 |
| David Ranhoff | | | | | — | — |
| | | | | | 750,000 ⁽⁸⁾ | 3,547,500 |

Vesting of each stock option and stock award is contingent upon the NEOs continued service, except as may be (1) accelerated on certain events described below under “Employment Contracts and Termination of Employment and Change of Control Arrangements.”

(2) The dollar amounts in this column represent the market value of the shares underlying the RSUs as of December 31, 2018, based on the closing price of our common stock, as reported on the Nasdaq Global Market, of \$4.73.

(3) The remaining shares subject to this option award vest in equal monthly installments for a period of 20 months.

(4) The remaining shares subject to this option award vest in equal monthly installments for a period of 33 months.

(5) The shares subject to the RSU vest over a two-year period commencing on March 30, 2018, with 1/2 of the RSU shares vesting on March 29, 2019 and March 29, 2020.

(6) The shares subject to the PSU vest upon achievement of the 2018 performance goals and vests on March 29, 2019.

(7) The shares subject to the RSU vest over a four-year period commencing on June 4, 2018, with 1/4th of the RSU shares vesting on June 15, 2019; thereafter, 1/8th of the RSU shares shall vest semi-annually.

(8) The shares subject to the RSU vest over a four-year period commencing on December 1, 2017, with 1/4th of the RSU shares vesting on December 4, 2018; thereafter, 1/8th of the RSU shares shall vest semi-annually.

Option Exercises and Stock Vested During 2018

The following table shows for the fiscal year ended December 31, 2018 certain information regarding option exercises and stock awards accrued on vesting during the last fiscal year with respect to the NEOs:

| Named Executive Officer | Option Awards | | Stock Awards | |
|------------------------------|---|--|---|---|
| | Number of Shares Acquired on Exercise (#) | Value Realized on Exercise (\$) ⁽¹⁾ | Number of Shares Acquired on Vesting (#) ⁽²⁾ | Value Realized on Vesting (\$) ⁽³⁾ |
| Badrinarayanan Kothandaraman | — | — | 35,646 ⁽⁴⁾ | 177,761 |
| Eric Branderiz | — | — | 24,404 ⁽⁴⁾ | 122,555 |
| Humberto Garcia | 112,493 | 207,774 | 130,779 | 556,493 |

- (2) Represents the vesting of RSUs.
- (3) The value realized is based on the closing price of our common stock on the vesting date as reported on the Nasdaq Stock Market multiplied by the number of restricted stock or RSUs vested, less the par value of the stock issued.
- (4) Represents the number of fully vested RSUs in lieu of cash bonuses under the 2018 Bonus Program.
- (5) Includes 250,000 RSUs that vested on December 4, 2018 under a long-term incentive plan award and 28,174 fully vested RSUs awarded in lieu of cash bonuses under the 2018 Bonus Program.

EMPLOYMENT CONTRACTS AND TERMINATION OF EMPLOYMENT AND CHANGE OF CONTROL ARRANGEMENTS

Badrinarayanan Kothandaraman

Mr. Kothandaraman has served as our President and Chief Executive Officer since September 3, 2017, pursuant to an employment offer letter, on an at-will basis. In 2018, Mr. Kothandaraman's annual base salary was \$450,000 per year, with a target bonus opportunity of 100% of his base salary. Mr. Kothandaraman also received an additional stock option grant of 1,000,000 shares of our common stock, in connection with his promotion to CEO in September 2017. In addition, Mr. Kothandaraman was eligible to participate in the 2018 PARS program. Mr. Kothandaraman is designated as a Tier I participant in the Severance Plan described below.

Eric Branderiz

On June 4, 2018, we appointed Mr. Branderiz to serve as our Chief Financial Officer, on an at-will basis.

Mr. Branderiz's annualized base salary is \$400,000 per year, with a target bonus opportunity of 75% of his base salary. In addition, Mr. Branderiz received an initial grant of 300,000 RSUs, that will vest over 4 years from his appointment based on his continued service with the Company. In addition, Mr. Branderiz was eligible to participate in the 2018 PARS program. Mr. Branderiz was designated as a Tier I participant in the Severance Plan described below.

Humberto Garcia

On August 8, 2016, we appointed Mr. Garcia as our Chief Financial Officer, who served pursuant to an offer letter on an at-will basis. Mr. Garcia resigned from his position as Vice President and Chief Financial Officer, effective June 4, 2018, and remained with the Company at his then current rate of compensation through a transition period ending on June 30, 2018. Mr. Garcia continued to serve as a consultant to the company under an informal arrangement through August 31, 2018, during which period his equity grants continued to vest. Mr. Garcia did not receive any severance payments and there were no other severance or financial arrangements with Mr. Garcia relating to his resignation from the Company.

David Ranhoff

Effective December 1, 2017, we appointed Mr. Ranhoff to serve as our Chief Commercial Officer, pursuant to an employment offer letter, on an at-will basis, at an annual base salary of \$400,000, with a bonus target of 75% of base salary. Mr. Ranhoff also received a grant of 1,000,000 RSUs in connection with his appointment as Chief Commercial Officer. In addition, we designated Mr. Ranhoff as a Tier I participant in the Severance Plan described below.

Severance and Change in Control Benefit Plan

On March 2013, the Compensation Committee approved the Severance and Change in Control Benefit Plan ("Severance Plan") for executive officers and other key employees, including the NEOs. Upon acceptance by a participant, the Severance Plan superseded and replaced certain existing severance agreements. The Compensation Committee has the authority to designate the participants in the Severance Plan and the level of benefits each such participant will be eligible to receive upon a qualifying termination of employment.

Under the Severance Plan, upon a termination of a participant’s employment by the Company without “cause” or the resignation by a participant for “good reason” (each, an “Involuntary Termination”), or upon an Involuntary Termination in connection with, or within 12 months following, a “change in control” (a “Change in Control Termination”), participants in the Severance Plan generally will be entitled to receive the following severance benefits:

- a lump sum cash payment equal to the sum of (a) either 6, 9 or 12 months of the participant’s monthly base salary, and (b) a pro-rata portion of the participant’s target annual bonus calculated at 100% of target levels for the year of termination (the “Pro-rata Target Bonus”);
- Company-paid COBRA premiums for continued health insurance for up to 6, 9 or 12 months;
- in certain cases, accelerated vesting of all or a portion of the participant’s then-outstanding equity awards; and an extended period of time to exercise any outstanding vested stock options (and other vested equity awards which carry a right to exercise) held by such participants as of the date of termination, which extended exercisability period will end upon the earlier of (a) one year following the date of termination and (b) the date on which the original term of such equity awards would otherwise expire.

Receipt of the above benefits is subject to the participant’s execution and non-revocation of a release of claims against Enphase and continued compliance with certain restrictive covenants.

The amount of cash severance, the duration of the COBRA payment period, and the percentage of accelerated vesting of equity awards, if any, varies based on the participant’s designation as a Tier I Participant, Tier II Participant or Tier III Participant and whether the termination is an Involuntary Termination or a Change in Control Termination, as set forth in the table below.

| | Cash Severance ⁽¹⁾ | | COBRA Premiums | | Accelerated Vesting of Equity Awards ⁽²⁾ | |
|--------------------------------|-------------------------------|-------------------------------|-------------------------|-------------------------------|---|-------------------------------|
| | Involuntary Termination | Change in Control Termination | Involuntary Termination | Change in Control Termination | Involuntary Termination | Change in Control Termination |
| Badrinarayanan Kothandaraman | 12 months | 12 months | 12 months | 12 months | 25% | 100% |
| Eric Branderiz | 12 months | 12 months | 12 months | 12 months | 25% | 100% |
| Humberto Garcia ⁽³⁾ | 12 months | 12 months | 12 months | 12 months | 25% | 100% |
| David Ranhoff | 12 months | 12 months | 12 months | 12 months | 25% | 100% |

(1) Participants are also entitled to receive the Pro-rata Target Bonus.

(2) Participants also will have an extended period of time to exercise outstanding equity awards, as described in the fourth bullet above.

(3) Mr. Garcia resigned from his position as Vice President and Chief Financial Officer, effective June 4, 2018, and remained with the Company at his then current rate of compensation through a transition period ending on June 30, 2018. Mr. Garcia continued to serve as a consultant to the company under an informal arrangement through August 31, 2018, during which period his equity grants continued to vest. Mr. Garcia did not receive any severance payments and there were no other severance or financial arrangements with Mr. Garcia relating to his resignation from the Company.

In addition, unless otherwise provided in an agreement between a participant and us, if any payments or benefits that a participant would receive in connection with a change in control of us would constitute a “parachute payment” within the meaning of Section 280G of the Internal Revenue Code, and such payments would be subject to the excise tax imposed by Section 4999 of the Internal Revenue Code, then such payments will either be (1) provided to the participant in full or (2) reduced to such lesser amount that would result in no portion of such payments being subject to the excise tax, whichever amount after taking into account all taxes, including the excise tax, would result in the participant’s receipt, on an after-tax basis, of the greatest amount of such payments.

For purposes of the Severance Plan, the following definitions apply:

“Cause,” as determined by the Board acting in good faith and based on information then known to it, means the participant’s: (i) refusal or failure to perform the participant’s material, lawful and appropriate duties; (ii) material violation of Company policy or any written agreement between the Company and the participant; (iii) repeated unexplained or unjustified absence from the Company; (iv) intentional or negligent misconduct; (v) conviction of, or the entering of a plea of nolo contendere with respect to, any felony or a crime involving moral turpitude; (vi) unauthorized use or disclosure of any proprietary information or trade secrets of the Company or any other party to whom the participant owes an obligation of non-disclosure as a result of the participant’s relationship with the Company; (vii) commitment of any act of fraud, embezzlement, misappropriation, dishonesty or breach of fiduciary duty against the Company that causes, or is likely to cause, material harm to the Company or its subsidiaries or is intended to result in substantial personal enrichment; or (viii) failure to cooperate with the Company in any investigation or formal proceeding, including any government investigation.

“Change in Control” means the occurrence of any of the following events:

- any sale or exchange of the capital stock by the shareholders of the Company in one transaction or series of related transactions where more than 50% of the outstanding voting power of the Company is acquired by a person or entity or group of related persons or entities; or
- any reorganization, consolidation or merger of the Company where the outstanding voting securities of the Company immediately before the transaction represent or are converted into less than 50% of the outstanding voting power of the surviving entity (or its parent corporation) immediately after the transaction; or
- the consummation of any transaction or series of related transactions that results in the sale of all or substantially all of the assets of the Company; or
- any “person” or “group” (as defined in the Exchange Act) becoming the “beneficial owner” (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities representing more than 50% of the voting power of the Company then outstanding.

The term Change in Control will not include a sale of assets, merger or other transaction effected exclusively for the purpose of changing the domicile of the Company.

“Good Reason” means, without the participant’s written consent: (i) a material reduction or material adverse change in job duties, responsibilities or authority inconsistent with the participant’s position with the Company; provided, however, that any such reduction or change after a Change in Control (or similar corporate transaction that does not constitute a Change in Control) shall not constitute Good Reason by virtue of the fact that the participant is performing similar duties and responsibilities in a larger organization; (ii) a material reduction of the participant’s then current base salary, representing a reduction of more than 10% of the participant’s then current base salary; provided, that an across-the-board reduction in the salary level of all executive officers of the Company by the same percentage amount as part of a general salary level reduction shall not constitute such a material salary reduction; (iii) a material reduction of the participant’s target bonus opportunity; provided, that an across-the-board reduction in the target bonus opportunities of all executive officers of the Company shall not constitute such a material reduction in target bonus opportunity; (iv) the relocation of the principal place for performance of the participant’s duties to the Company to a location more than 50 miles from the Company’s then current location, which relocation is adverse to the participant, except for required travel on the Company’s business; (v) any material breach by the Company of the Severance Plan or any other written agreement between the Company and the participant; or (vi) the failure by any successor to the Company to assume the Severance Plan and any obligations under the Severance Plan; provided, that the participant gives written notice to the Company of the event forming the basis of the termination for Good Reason within 60 days after the date on which the Company gives written notice to the participant of the Company’s affirmative decision to take an action set forth in clause (i), (ii), (iii), (iv) or (v) above, the Company fails to cure such basis for the Good Reason resignation within 30 days after receipt of the participant’s written notice and the participant terminates his or her employment within 30 days following the expiration of the cure period.

Calculation of Potential Payments upon Termination or Change in Control

The following table presents our estimate of the benefits payable to the named executive officers under the agreements and plans described above in connection with certain terminations of their employment with us and/or a change in control. In calculating the amount of any potential payments to the NEOs, we have assumed the following:

- The applicable triggering event (i.e., qualifying termination of employment and/or change in control) occurred on December 31, 2018.
 - The price per share of our common stock is equal to the Nasdaq Stock Market closing price per share on December 31, 2018 (\$4.73), the last trading day in fiscal 2018.
 - Our company does not survive the change in control, and all outstanding incentive awards (and corresponding outstanding dividend equivalents for RSUs and PSUs) are cashed out and terminated in the transaction.
- Not included in the table below are payments each NEO earned or accrued prior to termination, such as previously vested equity and non-equity incentive awards, which are more fully described and quantified in the tables and narratives above.

| Named Executive Officer | Compensation Element | Change in Control-Without Termination Cause or For Good Reason (\$) ⁽¹⁾ | Involuntary |
|--------------------------------|--|--|---|
| | | | Termination Without Cause or for Good Reason No Change in Control (\$) ⁽²⁾ |
| Badrinarayanan Kothandaraman | Cash Severance | 450,000 | 450,000 |
| | Option Acceleration ⁽³⁾ | 4,360,002 | 1,090,001 |
| | Restricted Stock Unit Acceleration ⁽⁴⁾ | 851,400 | 212,850 |
| | Performance Stock Unit Acceleration ⁽⁵⁾ | 1,277,100 | 319,276 |
| | Continuation of Benefits ⁽⁶⁾ | 21,981 | 21,981 |
| Eric Branderiz | Cash Severance | 232,051 | 232,051 |
| | Option Acceleration ⁽³⁾ | — | — |
| | Restricted Stock Unit Acceleration ⁽⁴⁾ | 1,419,000 | 354,750 |
| | Performance Stock Unit Acceleration ⁽⁵⁾ | 473,000 | 118,250 |
| Humberto Garcia ⁽⁷⁾ | Continuation of Benefits ⁽⁶⁾ | 28,548 | 28,548 |
| | — | — | — |
| David Ranhoff | Cash Severance | 400,000 | 400,000 |
| | Option Acceleration ⁽³⁾ | — | — |
| | Restricted Stock Unit Acceleration ⁽⁴⁾ | 3,547,500 | 886,875 |
| | Performance Stock Unit Acceleration ⁽⁵⁾ | — | — |
| | Continuation of Benefits ⁽⁶⁾ | 28,548 | 28,548 |

The amounts shown represent the estimated value of the severance benefits payable under the Severance Plan (and the estimated value of equity acceleration under our stock incentive plans for awards not covered under the Severance Plan) in the event of a qualifying termination of employment in connection with a change in control, as such benefits are described more fully above.

(1) The amounts shown represent the estimated value of the severance benefits payable under the Severance Plan in the event of a termination of employment by us without cause or for Good Reason, as such benefits are described more fully above.

(2) The amounts shown represent the portion of the option award that would have accelerated in connection with the termination or change in control event and are based on the intrinsic value of that portion of the option as of December 31, 2018. These intrinsic values were calculated by multiplying (i) the difference between the Nasdaq

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Stock Market closing price of a share of our common stock on December 31, 2018 (\$4.73), the last trading day in fiscal 2018, and the applicable exercise price by (ii) the number of shares subject to stock options vesting on an accelerated basis on December 31, 2018. Also not included in the table above is any potential value attributable to the extension of a stock option term in connection with certain terminations of employment.

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The amounts shown represent the portion of the RSU award that would have accelerated in connection with the termination event and are based on the intrinsic value of that portion as of December 31, 2018. These intrinsic (4) values were calculated by multiplying (i) the Nasdaq Stock Market closing price of a share of our common stock on December 31, 2018 (\$4.73), the last trading day in fiscal 2018, by (ii) the number of stock units that would have vested on an accelerated basis on December 31, 2018.

The amounts shown represent the target number of PSUs that would have accelerated in connection with the termination event and are based on the intrinsic value of those units as of December 31, 2018. These intrinsic (5) values were calculated by multiplying (i) the Nasdaq Stock Market closing price of a share of our common stock on December 31, 2018 (\$4.73), the last trading day in fiscal 2018, by (ii) the target number of PSUs that would have vested on an accelerated basis on December 31, 2018.

For purposes of the calculation for these amounts, expected costs have not been adjusted for any actuarial (6) assumptions related to mortality, likelihood that the executive will find other employment, or discount rates for determining present value.

(7) Mr. Garcia did not receive any additional benefits as a result of his voluntary termination in 2018.

DIRECTOR COMPENSATION

Non-Employee Director Compensation

Cash Compensation Arrangements

In June 2011, our Board adopted a non-employee director compensation policy, which became effective for all of our non-employee directors upon our IPO. In March of 2013, the Compensation Committee approved certain changes to director compensation, which changes became effective on January 1, 2013. Under the non-employee director compensation policy in effect since January 2013, each member of our Board who is not our employee and not affiliated with a venture capital fund who is an investor in the Company is eligible for the following cash compensation for Board services:

| | |
|---|----------|
| Annual retainer Board member | \$35,000 |
| Additional retainer Audit Committee chair ⁽¹⁾ | 18,000 |
| Additional retainer Audit Committee member ⁽²⁾ | 8,000 |
| Additional retainer Compensation Committee chair ⁽¹⁾ | 12,000 |
| Additional retainer Compensation Committee member ⁽²⁾ | 6,000 |
| Additional retainer Nominating and Corporate Governance Committee chair ⁽¹⁾ | 8,000 |
| Additional retainer Nominating and Corporate Governance Committee member ⁽²⁾ | 3,000 |
| Additional retainer Lead Independent Director | 20,000 |

(1)Assumes five committee meetings per year, after which a \$1,500 per meeting fee will apply.

(2)Assumes five committee meetings per year, after which a \$1,000 per meeting fee will apply.

All Board and committee retainers accrue and are payable on a quarterly basis at the end of each calendar quarter of service. We also reimburse our non-employee directors for travel, lodging and other reasonable expenses incurred in connection with their attendance at Board or committee meetings.

Equity Compensation Arrangements

Our non-employee director compensation policy provides that, upon election or appointment to our Board, each non-employee director will receive an initial stock option grant under our 2011 Plan with a target value of \$120,000. The target value of the option grant is determined based on a trailing 30-day average closing stock price of our common stock as of the grant date using the Black-Scholes valuation model, with 25% of the shares vesting in four equal annual installments from the grant date, subject to the director's continuous service. In addition, on the date of each annual stockholders' meeting, each non-employee director will automatically receive an option grant with a target value of \$75,000 (determined in the same manner as described above) vesting over 12 months and the lead independent director will automatically receive an option grant with a target value of \$20,000 vesting over 12 months. Both the initial and annual grants have an exercise price per share equal to the fair market value on the date of grant.

Director Compensation Table

The following table sets forth certain summary information for the year ended December 31, 2018 with respect to the compensation of our non-employee directors. Mr. Kothandaraman, as an employee and executive officer, did not receive any additional compensation for serving on our Board.

2018 Director Compensation Table

| Name | Fees | | Total (\$) |
|------------------------------|--------------------------------------|--|---------------|
| | Earned or Paid in Cash (\$) | Option Award ⁽¹⁾ (\$) | |
| Steven J. Gomo | 100,000 | 95,000 | 195,000 |
| Benjamin Kortlang | — | 75,000 | 75,000 |
| Richard Mora | 58,000 | 75,000 | 133,000 |
| Thurman John Rodgers | 44,000 | 75,000 | 119,000 |
| John H. Weber ⁽²⁾ | 32,250 | — | 32,250 |

The dollar amounts in this column represent the grant date fair value of stock options granted in fiscal year 2018 calculated in accordance with accounting standards relating to stock-based compensation excluding the effect of estimated forfeitures. For option awards, that amount is calculated by multiplying the Black-Scholes value determined as of the date of grant by the number of options awarded. For a discussion of the valuation methodology used, see Note 11-Stock-Based Compensation to our consolidated financial statements included in (1) our Annual Report on Form 10-K for the year ended December 31, 2018, as filed with the SEC on March 15, 2019. These amounts do not necessarily correspond to the actual value realized from the option award. Furthermore, these amounts do not necessarily correspond to the target values of the option grants because the target values are determined based on a trailing 30-day average closing stock price of our common stock as of the grant date using the Black-Scholes valuation model.

(2) Mr. Weber served as a director until our 2018 annual meeting of stockholders.

Director Outstanding Equity Awards at December 31, 2018

As of December 31, 2018, Board members held the following numbers of options to purchase shares of our common stock: Mr. Gomo 364,565, Mr. Kortlang 266,926, Mr. Mora 193,916 Mr. Rodgers 307,035, and Mr. Weber 61,769.

Compensation Committee Interlocks and Insider Participation

Messrs. Rodgers and Mora served on the Compensation Committee for the entire fiscal year ended December 31, 2018. None of the members of our Compensation Committee have, at any time, been one of our officers or employees. None of our executive officers serve, or in the past year have served, as a member of the board of directors or compensation committee of any entity that has one or more executive officers who serve on our Board of Directors or Compensation Committee.

EQUITY COMPENSATION PLAN INFORMATION

The following table provides certain information with respect to our equity compensation plans in effect as of December 31, 2018.

| Plan Category | Number of securities to be issued upon exercise of outstanding options and rights | Weighted-average exercise price of outstanding options | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) |
|--|---|--|---|
| Equity compensation plans approved by security holders | 12,454,298 ⁽¹⁾ | \$ 1.76 ⁽²⁾ | 1,871,163 ⁽³⁾ |
| Equity compensation plans not approved by security holders | N/A | N/A | N/A |
| Total | 12,454,298 | \$ 1.76 | 1,871,163 |

Includes shares of common stock to be issued upon exercise of options granted under our Amended 2011 Equity Incentive Plan, our 2006 Equity Incentive Plan (the "2006 Plan") and 5,682,144 shares of our common stock issuable as RSUs under our Amended 2011 Plan.

⁽²⁾ Because RSUs do not have an exercise price, the 5,682,144 shares of common stock issuable as RSUs under our Amended 2011 Plan are not included in the calculation of weighted-average exercise price.

⁽³⁾ Includes 1,319,960 shares of common stock available for future purchase under our 2011 Employee Stock Purchase Plan and 551,203 shares of common stock available for issuance under our Amended 2011 Plan.

TRANSACTIONS WITH RELATED PERSONS

POLICY AND PROCEDURES FOR REVIEW OF RELATED PARTY TRANSACTIONS

In June 2011, our Board adopted an Amended and Restated Audit Committee Charter (“Audit Committee Charter”), which became effective upon the execution of the underwriting agreement for our IPO. The Audit Committee Charter provides that the Audit Committee will review and approve all related party transactions. This review will cover any material transaction, arrangement or relationship, or any series of similar transactions, arrangements or relationships, in which we were or are to be a participant, and a related party had or will have a direct or indirect material interest, including, purchases of goods or services by or from the related party or entities in which the related party has a material interest, indebtedness, guarantees of indebtedness and employment by us of a related party.

CERTAIN TRANSACTIONS WITH OR INVOLVING RELATED PERSONS

Since January 1, 2017, except as described below, we have not been a party to any transactions in which the amount involved exceeded \$120,000 and in which any of our executive officers, directors or holders of more than 5% of our capital stock, or any member of the immediate family of any of the above persons, had or will have a direct or indirect material interest, other than compensation arrangements with directors and executive officers, which are described where required under the “Executive Compensation” section of this proxy statement.

August 2018 Convertible Debt Offering

In August 2018, Thurman John Rodgers, a member of our Board, purchased \$5.0 million aggregate principal amount of convertible senior notes due 2023 in a private placement of convertible debt by the Company.

Under our Code of Business Conduct and Ethics and the charter of the Audit Committee, the Audit Committee reviewed and approved this transaction.

HOUSEHOLDING OF PROXY MATERIALS

The SEC has adopted rules that permit companies and intermediaries (e.g., brokers) to satisfy the delivery requirements for Notices of Internet Availability of Proxy Materials or other Annual Meeting materials with respect to two or more stockholders sharing the same address by delivering a single Notice of Internet Availability of Proxy Materials or other Annual Meeting materials addressed to those stockholders. This process, which is commonly referred to as “householding,” potentially means extra convenience for stockholders and cost savings for companies. This year, a number of brokers with account holders who are Enphase stockholders will be “householding” the Company’s proxy materials. A single Notice of Internet Availability of Proxy Materials will be delivered to multiple stockholders sharing an address unless contrary instructions have been received from the affected stockholders. Once you have received notice from your broker that they will be “householding” communications to your address, “householding” will continue until you are notified otherwise or until you revoke your consent. If, at any time, you no longer wish to participate in “householding” and would prefer to receive a separate Notice of Internet Availability of Proxy Materials, please notify your broker or Enphase. Direct your written request to: Corporate Secretary, Enphase Energy, Inc., 47281 Bayside Parkway, Fremont, CA 94538. Stockholders who currently receive multiple copies of the Notices of Internet Availability of Proxy Materials at their addresses and would like to request “householding” of their communications should contact their brokers.

OTHER MATTERS

The Board knows of no other matters that will be presented for consideration at the Annual Meeting. If any other matters are properly brought before the meeting, it is the intention of the persons named in the accompanying proxy to vote on such matters in accordance with their best judgment.

By Order of the Board of Directors

/s/ Badrinarayanan Kothandaraman
Badrinarayanan Kothandaraman
President and Chief Executive Officer

Fremont, California
April 2, 2019

A copy of the Company's Annual Report to the Securities and Exchange Commission on Form 10-K for the fiscal year ended December 31, 2018 is available without charge upon written request to: Corporate Secretary, Enphase Energy, Inc., 47281 Bayside Parkway, Fremont, CA 94538.

