LANDEC CORP \CA\ Form 10-Q March 28, 2012

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 10-Q

| [X]QUARTERLY REPO | ORT PURSUANT TO S | SECTION 13 OR 1 | 5(d) OF THE SECU | RITIES EXCHANGI | E ACT |
|-------------------|-------------------|-----------------|------------------|-----------------|-------|
| OF 1934           |                   |                 |                  |                 |       |

For the Fiscal Quarter Ended February 26, 2012, or

| [ | TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT |
|---|--|
|   | OF 1934  |

For the Transition period from \_\_\_\_\_ to \_\_\_\_.

Commission file number: 0-27446

## LANDEC CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

94-3025618 (IRS Employer Identification Number)

3603 Haven Avenue Menlo Park, California 94025 (Address of principal executive offices)

Registrant's telephone number, including area code: (650) 306-1650

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for at least the past 90 days.

Yes X No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes X\_ No \_\_\_\_

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer" and "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

| Large Accelerated Filer  | Accelerated Filer X  |
|--|--|
| Non Accelerated Filer  | Smaller Reporting Company                                    |
| Indicate by check mark whether the registrant is a shapes Yes No X | nell company (as defined in Rule 12b-2 of the Exchange Act). |
| As of March 23, 2012, there were 25,547,957 shares                 | s of Common Stock outstanding.                               |
| 1  |  |

# LANDEC CORPORATION

# FORM 10-Q For the Fiscal Quarter Ended February 26, 2012

# **INDEX**

|             |   | Page |
|-------------|---|------|
|             | Facing sheet  | 1    |
|             | Index   | 2    |
| Part I.     | Financial Information   |      |
| Item 1      | .Financial Statements   |      |
|             | a) Consolidated Balance Sheets as of February 26, 2012 and May 29, 2011   | 3    |
|             | b) Consolidated Statements of Income for the Three Months and Nine Months Ended February 26, 2012 and February 27, 2011   | 4    |
|             | <ul> <li>c) Consolidated Statements of Cash Flows for the Nine Months Ended February 26, 2012 and February 27, 2011</li> <li>d) Notes to Consolidated Financial Statements</li> </ul> | 5    |
| Item 2      | 2.Management's Discussion and Analysis of Financial Condition and Results of Operations   | 19   |
| Item 3      | 3. Quantitative and Qualitative Disclosures About Market Risk   | 30   |
| Item 4      | Controls and Procedures   | 30   |
| Part II     | . Other Information   | 30   |
| Item 1      | .Legal Proceedings  | 30   |
| Item<br>1A. | Risk Factors  | 30   |
| Item 2      | 2.Unregistered Sales of Equity Securities and Use of Proceeds   | 31   |
| Item 3      | 3. Defaults Upon Senior Securities  | 31   |
| Item 4      | Submission of Matters to a Vote of Security Holders   | 32   |
| Item 5      | 5.Other Information   | 32   |
| Item 6      | 5.Exhibits  | 32   |

Signatures 32

# PART I. FINANCIAL INFORMATION

# Item 1. Financial Statements

# LANDEC CORPORATION CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share amounts)

|  | February 26, 2012 | May 29,<br>2011 |
|--|-------------------|-----------------|
|  | (Unaudited)       | (1)             |
| ASSETS   | (Onaudited)       | (1)             |
| Current Assets:  |                   |                 |
| Cash and cash equivalents  | \$12,534          | \$8,135         |
| Marketable securities  | 25,094            | 28,124          |
| Accounts receivable, less allowance for doubtful accounts of \$385 and \$342 | 23,074            | 20,124          |
| at February 26, 2012 and May 29, 2011, respectively                          | 23,366            | 21,648          |
| Accounts receivable, related party   | 378               | 453             |
| Income taxes receivable  | 212               | 571             |
| Inventories, net   | 19,932            | 20,161          |
| Notes and advances receivable  | 508               | 5               |
| Deferred taxes   | 1,674             | 542             |
| Prepaid expenses and other current assets                                    | 2,410             | 5,987           |
| Total Current Assets   | 86,108            | 85,626          |
|  | ,                 | ,               |
| Investment in non-public company, non-fair value                             | 793               | 793             |
| Investment in non-public company, fair value                                 | 20,388            | 15,662          |
| Property and equipment, net  | 51,791            | 51,779          |
| Goodwill, net  | 36,462            | 36,462          |
| Trademarks/tradenames, net   | 12,428            | 12,428          |
| Customer relationships, net  | 3,135             | 3,366           |
| Other assets   | 441               | 196             |
| Total Assets   | \$211,546         | \$206,312       |
|  |                   |                 |
| LIABILITIES AND STOCKHOLDERS' EQUITY   |                   |                 |
| Current Liabilities:   |                   |                 |
| Accounts payable   | \$14,452          | \$16,747        |
| Related party accounts payable   | 217               | 300             |
| Accrued compensation   | 3,918             | 3,080           |
| Other accrued liabilities  | 12,717            | 3,581           |
| Deferred revenue   | 344               | 2,657           |
| Current portion of long-term debt  | 4,330             | 4,330           |
| Total Current Liabilities  | 35,978            | 30,695          |
|  |                   |                 |
| Long-term debt, less current portion   | 12,170            | 15,500          |
| Deferred taxes   | 12,627            | 11,338          |
| Other non-current liabilities  | 1,161             | 11,053          |
| Total Liabilities  | 61,936            | 68,586          |
|  |                   |                 |
| Stockholders' Equity:  |                   |                 |
|  | 26                | 27              |

Common stock, \$0.001 par value; 50,000,000 shares authorized; 25,544,022 and 26,405,799 shares issued and outstanding at February 26, 2012 and May 29, 2011, respectively

| Additional paid-in capital                 | 121,041   | 11   | 19,169 |   |
|--|-----------|------|--------|---|
| Accumulated other comprehensive loss       | (202      | ) (2 | 267    | ) |
| Retained earnings                          | 27,043    | 17   | 7,126  |   |
| Total Stockholders' Equity                 | 147,908   | 13   | 36,055 |   |
| Non controlling interest                   | 1,702     | 1,   | 671    |   |
| Total Equity                               | 149,610   | 13   | 37,726 |   |
| Total Liabilities and Stockholders' Equity | \$211,546 | \$20 | 06,312 |   |
|  |           |      |        |   |

<sup>(1)</sup> Derived from audited financial statements.

See accompanying notes.

# LANDEC CORPORATION CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(In thousands, except per share amounts)

|                                      | Three Mo                  | onths Ended | Nine M       | Ionths Ended |
|--------------------------------------|---------------------------|-------------|--------------|--------------|
|                                      | February 26, February 27, |             | February 26, | February 27, |
|                                      | 2012                      | 2011        | 2012         | 2011         |
| Revenues:                            |                           |             |              |              |
| Product sales                        | \$79,365                  | \$71,490    | \$229,577    | \$201,470    |
| Services revenue, related party      | 545                       | 549         | 2,330        | 2,600        |
| License fees                         | 154                       | 1,470       | 3,028        | 4,560        |
| Total revenues                       | 80,064                    | 73,509      | 234,935      | 208,630      |
|                                      |                           |             |              |              |
| Cost of revenue:                     |                           |             |              |              |
| Cost of product sales                | 65,492                    | 60,321      | 191,784      | 167,524      |
| Cost of product sales, related party | 940                       | 227         | 3,812        | 2,748        |
| Cost of services revenue             | 460                       | 483         | 1,907        | 2,208        |
| Total cost of revenue                | 66,892                    | 61,031      | 197,503      | 172,480      |
|                                      |                           |             |              |              |
| Gross profit                         | 13,172                    | 12,478      | 37,432       | 36,150       |
|                                      |                           |             |              |              |
| Operating costs and expenses:        |                           |             |              |              |
| Research and development             | 2,473                     | 2,275       | 7,142        | 6,762        |
| Selling, general and administrative  | 6,664                     | 6,458       | 19,172       | 18,183       |
| Total operating costs and expenses   | 9,137                     | 8,733       | 26,314       | 24,945       |
| Operating income                     | 4,035                     | 3,745       | 11,118       | 11,205       |
|                                      |                           |             |              |              |
| Dividend income                      | 281                       | 47          | 844          | 47           |
| Interest income                      | 63                        | 120         | 219          | 344          |
| Interest expense                     | (153                      | ) (196      | ) (492       | ) (631 )     |
| Other income (expense)               | 3,508                     | (44         | ) 4,595      | (146)        |
| Net income before taxes              | 7,734                     | 3,672       | 16,284       | 10,819       |
| Income tax expense                   | (2,920                    | ) (1,350    | ) (6,079     | ) (3,911 )   |
| Consolidated net income              | 4,814                     | 2,322       | 10,205       | 6,908        |
| Non controlling interest             | (49                       | ) (24       | ) (288       | ) (251 )     |
| Net income applicable to Common      |                           |             |              |              |
| Stockholders                         | \$4,765                   | \$2,298     | \$9,917      | \$6,657      |
|                                      |                           |             |              |              |
| Basic net income per share           | \$0.19                    | \$0.09      | \$0.38       | \$0.25       |
|                                      |                           |             |              |              |
| Diluted net income per share         | \$0.18                    | \$0.09      | \$0.38       | \$0.25       |
|                                      |                           |             |              |              |
| Shares used in per share computation |                           |             |              |              |
| Basic                                | 25,538                    | 26,375      | 25,944       | 26,399       |
| Diluted                              | 25,825                    | 26,634      | 26,205       | 26,654       |

See accompanying notes.

/

# LANDEC CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(In thousands)

|   | Nine Mo      | ontl | hs Ended    |    |
|---|--------------|------|-------------|----|
|   | February 26, |      | February 27 | 7, |
| Cash flows from operating activities:   | 2012         |      | 2011        |    |
| Consolidated net income   | \$ 10,205    |      | \$6,908     |    |
| Adjustments to reconcile net income to net cash provided by operating activities: |              |      |             |    |
| Depreciation and amortization   | 4,111        |      | 3,910       |    |
| Stock-based compensation expense  | 1,314        |      | 1,398       |    |
| Tax benefit from stock-based compensation expense                                 | (5,511       | )    | (2,017      | )  |
| Increase in receivable from Monsanto for guaranteed termination fee               |              |      | (600        | )  |
| Deferred taxes  | 157          |      | 1,237       |    |
| Change in investment in non-public company (fair market value)                    | (4,726       | )    |             |    |
| Changes in current assets and current liabilities:                                |              |      |             |    |
| Accounts receivable, net  | (1,718       | )    | (667        | )  |
| Accounts receivable, related party  | 75           |      | 556         |    |
| Income taxes receivable   | 5,870        |      | 2,367       |    |
| Inventories, net  | 229          |      | (2,827      | )  |
| Issuance of notes and advances receivable   | (3,699       | )    | (3,068      | )  |
| Collection of notes and advances receivable                                       | 3,196        |      | 3,118       |    |
| Prepaid expenses and other current assets   | 3,577        |      | 824         |    |
| Accounts payable  | (2,295       | )    | 731         |    |
| Related party accounts payable  | (83          | )    | (289        | )  |
| Accrued compensation  | 837          |      | 842         |    |
| Other accrued liabilities   | (691         | )    | 436         |    |
| Deferred revenue  | (2,313       | )    | (425        | )  |
| Net cash provided by operating activities   | 8,535        |      | 12,434      |    |
|   |              |      |             |    |
| Cash flows from investing activities:   |              |      |             |    |
| Purchases of property and equipment   | (3,892       | )    | (4,875      | )  |
| Purchase of marketable securities   | (25,679      | )    | (57,602     | )  |
| Proceeds from maturities of marketable securities                                 | 19,581       |      | 19,980      |    |
| Proceeds from sales of marketable securities                                      | 9,128        |      | 26,287      |    |
| Investment in non-public company (fair market value)                              | _            |      | (15,000     | )  |
| Net cash used in investing activities   | (862         | )    | (31,210     | )  |
|   |              |      |             |    |
| Cash flows from financing activities:   |              |      |             |    |
| Repurchase of outstanding common stock  | (5,007       | )    | (1,184      | )  |
| Taxes paid by Company for stock swaps and RSUs                                    | (38          | )    | (57         | )  |
| Proceeds from the sale of common stock  | 91           |      | 126         |    |
| Tax benefit from stock-based compensation expense                                 | 5,511        |      | 2,017       |    |
| Principal payments on long-term debt  | (3,330       | )    | (2,940      | )  |
| (Increase) decrease in other assets   | (244         | )    | 38          |    |
| Payments to minority interest holders   | (257         | )    | (362        | )  |
| Net cash used in financing activities   | (3,274       | )    | (2,362      | )  |
| Net increase in cash and cash equivalents   | 4,399        |      | (21,138     | )  |
| -   |              |      |             |    |

| Cash and cash equivalents at beginning of period                  | 8,135     | 27,817  |
|---|-----------|---------|
| Cash and cash equivalents at end of period                        | \$ 12,534 | \$6,679 |
|   |           |         |
| Supplemental schedule of noncash operating activities:            |           |         |
| Income tax expense not payable                                    | \$5,511   | \$2,017 |
| Long-term receivable from Monsanto for guaranteed termination fee | -         | \$600   |
| Unrealized loss from interest rate swap                           | \$65      | 40      |
|   |           |         |

See accompanying notes

# LANDEC CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1. Organization, Basis of Presentation and Summary of Significant Accounting Policies

# Organization

Landec Corporation and its subsidiaries ("Landec" or the "Company") design, develop, manufacture and sell polymer products for food and agricultural products, medical devices and licensed partner applications that incorporate Landec's patented polymer technologies. The Company has two proprietary polymer technology platforms: 1) Intelimer® polymers, and 2) hyaluronan ("HA") biopolymers. The Company's HA biopolymers are proprietary in that they are specially formulated for specific customers to meet strict regulatory requirements. The Company's polymer technologies, along with its customer relationships and trade names, are the foundation, and a key differentiating advantage upon which Landec has built its business. The Company sells specialty packaged fresh-cut vegetables and whole produce to retailers and club stores, primarily in the United States, Asia and Canada, through its Apio, Inc. ("Apio") subsidiary, HA-based biomaterials through its Lifecore Biomedical, Inc. ("Lifecore") subsidiary, and Intellicoat® coated seed products through its Landec Ag LLC ("Landec Ag") subsidiary.

#### **Basis of Presentation**

The accompanying unaudited consolidated financial statements of Landec have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, all adjustments (consisting of normal recurring accruals) have been made which are necessary to present fairly the financial position at February 26, 2012 and the results of operations and cash flows for all periods presented. Although Landec believes that the disclosures in these financial statements are adequate to make the information presented not misleading, certain information normally included in financial statements and related footnotes prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted in accordance with the rules and regulations of the Securities and Exchange Commission. The accompanying financial data should be reviewed in conjunction with the audited financial statements and accompanying notes included in Landec's Annual Report on Form 10-K for the fiscal year ended May 29, 2011.

The results of operations for the nine months ended February 26, 2012 are not necessarily indicative of the results that may be expected for an entire fiscal year because there is some seasonality in Apio's food business, particularly, Apio's Food Export business and the order patterns of Lifecore's customers which may lead to significant fluctuations in Landec's quarterly results of operations.

# **Basis of Consolidation**

The consolidated financial statements are presented on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles and include the accounts of Landec and its subsidiaries, Apio, Lifecore and Landec Ag. All material inter-company transactions and balances have been eliminated.

Arrangements that are not controlled through voting or similar rights are reviewed under the guidance for variable interest entities ("VIEs"). A company is required to consolidate the assets, liabilities and operations of a VIE if it is determined to be the primary beneficiary of the VIE.

An entity is a VIE and subject to consolidation, if by design: a) the total equity investment at risk is not sufficient to permit the entity to finance its activities without additional subordinated financial support provided by any parties, including equity holders or b) as a group the holders of the equity investment at risk lack any one of the following three characteristics: (i) the power, through voting rights or similar rights to direct the activities of an entity that most significantly impact the entity's economic performance, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected residual returns of the entity. The Company reviewed the consolidation guidance and concluded that the non-public companies in which the Company holds equity investments are not VIEs.

Under applicable accounting guidance, a Company also considered the requirements to consolidate an entity in which it holds voting control and concluded that due to the lack of voting control, the Company is not required to consolidate the investments in non-public companies.

# Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make certain estimates and judgments that affect the amounts reported in the financial statements and accompanying notes. The accounting estimates that require management's most significant and subjective judgments include revenue recognition; sales returns and allowances; recognition and measurement of current and deferred income tax assets and liabilities; the assessment of recoverability of long-lived assets; the valuation of intangible assets and inventory; the valuation and nature of impairments of investments; and the valuation and recognition of stock-based compensation.

# Cash, Cash Equivalents and Marketable Securities

The Company records all highly liquid securities with three months or less from date of purchase to maturity as cash equivalents. These securities consist mainly of certificate of deposits (CDs), money market funds and U.S. Treasuries.

Short-term marketable securities consist of CDs that are FDIC insured and single A or better rated municipal bonds with original maturities of more than three months at the date of purchase. The aggregate amount of CDs included in marketable securities at February 26, 2012 and May 29, 2011 was \$3.6 million and zero, respectively. The Company classifies all marketable securities with readily determined market values as "available for sale". At February 26, 2012, \$17.7 million of marketable securities had contractual maturities of less than one year and \$3.8 million had maturities of one to two years. Investments in marketable securities are carried at fair market value. Unrealized gains and losses are reported in other comprehensive loss as a component of stockholders' equity. The cost of marketable securities is adjusted for amortization of premiums and discounts to maturity. This amortization is recorded to interest income. Realized gains and losses on the sale of available-for-sale securities are also recorded to interest income and are based on specific identification and were not significant for the three and nine months ended February 26, 2012 and February 27, 2011. The cost of securities sold is based on the specific identification method. Unless needed for non-operating purposes, the Company does not intend to sell its available for sale investments prior to maturity.

#### **Financial Instruments**

The Company's financial instruments are primarily composed of marketable securities, commercial-term trade payables, grower advances, and notes receivable, as well as long-term notes receivables and debt instruments. For short-term instruments, the historical carrying amount approximates the fair value of the instrument. Fair values for long-term financial instruments not readily marketable are estimated based upon discounted future cash flows at prevailing market interest rates. Based on these assumptions, management believes the fair market values of the Company's financial instruments are not materially different from their recorded amounts as of February 26, 2012 or February 27, 2011.

## Investments in Non-Public Companies

The Company's investment in Aesthetic Sciences Corporation ("Aesthetic Sciences"), a medical device company, is reported as an investment in non-public company, non-fair value in the accompanying Consolidated Balance Sheets and is carried at cost after adjustment for impairment losses. Since there is no readily available market value information, the Company periodically reviews this investment to determine if any other than temporary declines in value have occurred based on the financial stability and viability of Aesthetic Sciences.

The Company's investment in Windset Holdings 2010 Ltd., a Canadian corporation ("Windset"), is reported as an investment in non-public company, fair value, in the accompanying Consolidated Balance Sheets. The Company accounts for its investment in Windset under the fair value option (see Note 3).

# Intangible Assets

The Company's intangible assets are comprised of customer relationships with a finite estimated useful life of twelve years and trade names and goodwill with indefinite lives.

Finite-lived intangible assets are reviewed for possible impairment whenever events or changes in circumstances occur that indicate that the carrying amount of an asset (or asset group) may not be recoverable. Indefinite lived intangible assets are reviewed for impairment at least annually by comparing the fair value of the asset to its carrying value to determine if there has been an impairment. Goodwill is reviewed for impairment at least annually by comparing the fair value of the related reporting unit to its carrying value to determine if there has been an impairment.

#### Fair Value Measurements

The Company accounts for financial assets and liabilities, financial instruments and certain other items at fair value. The Company has also elected the fair value option for its investment in a non-public company (see Note 3).

US Generally Accepted Accounting Principals has established a three-tier hierarchy for fair value measurements, which prioritizes the inputs used in measuring fair value as follows:

Level 1 – observable inputs such as quoted prices for identical instruments in active markets.

Level 2 – inputs other than quoted prices in active markets that are observable either directly or indirectly through corroboration with observable market data.

Level 3 – unobservable inputs in which there is little or no market data, which would require the Company to develop its own assumptions.

As of February 26, 2012, the Company held certain assets and liabilities that are required to be measured at fair value on a recurring basis, including cash equivalents, marketable securities, interest rate swap, liability for contingent consideration in connection with the acquisition of Lifecore and its minority interest investment in Windset.

The fair value of the Company's cash equivalents and marketable securities is determined based on observable inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. Therefore, the Company has categorized its cash equivalents and marketable securities as Level 1.

The fair value of the Company's interest rate swap is determined based on model inputs that can be observed in a liquid market and key inputs include yield curves and are categorized as Level 2 inputs. As of February 26, 2012, the Company recorded to other comprehensive loss on the consolidated balance sheets an unrealized loss of \$202,000, net of taxes of \$124,000, representing the cumulative change in the interest rate swap since inception. If the interest rate swap is terminated or the debt borrowed is paid off prior to April 30, 2015, the amount of unrealized loss or gain included in other comprehensive income (loss) would be reclassified to earnings. The Company has no intentions of terminating the interest rate swap or prepaying the debt in the next twelve months. The interest rate swap liability is included in other non-current liabilities as of February 26, 2012 and May 29, 2011.

The fair value of the Company's liability for contingent consideration is based on significant inputs not observed in the market and thus represents a Level 3 measurement. The Company determined the fair value of the liability for the contingent consideration based on a probability-weighted discounted cash flow analysis, as further discussed in Note 2.

The Company has elected the fair value option of accounting for its investment in Windset. The fair value of the Company's investment in Windset utilizes significant unobservable inputs in the discounted cash flow models, including projected cash flows, growth rates and the discount rate, and is therefore considered Level 3, as further discussed in Note 3.

The Company believes its valuation methods are appropriate and consistent with those of other market participants. However, imprecision in estimating unobservable market inputs can affect the amount of gain or loss recorded for a particular asset or liability. As a result, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

The Company has no other financial assets or liabilities for which fair value measurement has been adopted.

#### Reclassifications

Certain reclassifications have been made to prior period financial statements to conform to the current period presentation.

**New Accounting Pronouncements** 

# Intangibles-Goodwill and Other

In September 2011, the FASB issued new guidance that will allow an entity to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. Under this amendment, an entity would not be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. The amendment includes a number of events and circumstances for an entity to consider in conducting the qualitative assessment. The guidance is effective for fiscal years beginning after December 15, 2011 with early adoption permitted. The Company does not expect that the adoption of this update will have a material impact on its consolidated financial statements.

# Presentation of Comprehensive Income

In December 2011, the FASB issued new guidance that improves the comparability, consistency, and transparency of financial reporting and increases the prominence of items reported in other comprehensive income by eliminating the option to present components of other comprehensive income as part of the statement of changes in stockholders' equity. The amendments in this standard require that all non-owner changes in stockholders' equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. Under either method, adjustments must be displayed for items that are reclassified from other comprehensive income ("OCI") to net income, in both net income and OCI. The standard does not change the current option for presenting components of OCI gross or net of the effect of income taxes, provided that such tax effects are presented in the statement in which OCI is presented or disclosed in the notes to the financial statements. Additionally, the standard does not affect the calculation or reporting of earnings per share. For public entities, the amendments in this ASU are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011 and are to be applied retrospectively, with early adoption permitted. The Company does not expect the adoption of this standard to have a material impact on its consolidated financial statements.

# Fair Value Measurement

In May 2011, the FASB issued new guidance which is effective for annual reporting periods beginning after December 15, 2011. This guidance amends certain accounting and disclosure requirements related to fair value measurements. Additional disclosure requirements in the update include: (1) for Level 3 fair value measurements, quantitative information about unobservable inputs used, a description of the valuation processes used by the entity, and a qualitative discussion about the sensitivity of the measurements to changes in the unobservable inputs; (2) for an entity's use of a nonfinancial asset that is different from the asset's highest and best use, the reason for the difference; (3) for financial instruments not measured at fair value but for which disclosure of fair value is required, the fair value hierarchy level in which the fair value measurements were determined; and (4) the disclosure of all transfers between Level 1 and Level 2 of the fair value hierarchy. The new guidance will become effective for the Company on December 1, 2012. We are currently evaluating this new guidance and have not yet determined the impact that adoption will have on our financial statements.

# 2. Acquisition of Lifecore Biomedical, Inc.

On April 30, 2010 (the "Acquisition Date"), the Company acquired all of the common stock of Lifecore under a Stock Purchase Agreement ("Purchase Agreement") in order to expand its product offerings and enter into new markets. Lifecore was a privately-held hyaluronan-based biomaterials company located in Chaska, Minnesota. Lifecore is principally involved in the development and manufacture of products utilizing hyaluronan, a naturally occurring polysaccharide that is widely distributed in the extracellular matrix of connective tissues in both animals and humans.

Under the Purchase Agreement, the aggregate consideration payable by the Company to the former Lifecore stockholder at closing consisted of \$40.0 million in cash, which included \$6.6 million held in an escrow account to secure the Company's rights with regards to indemnification, representations, warranties and covenants included in the Purchase Agreement. The escrow account is in the name of the seller and Landec's rights under the escrow agreement consist solely of its ability to file a claim against the escrow. Half of the escrow, or \$3.3 million, was released and paid to the former Lifecore shareholder in May 2011. In addition, based on Lifecore revenues for the twelve months ended December 31, 2011, the Company has determined that the earn out (see discussion below) has been fully earned and therefore the Company is obligated to pay the former owner of Lifecore \$10 million before June 1, 2012.

The acquisition date fair value of the total consideration transferred was \$49.65 million, which consisted of the following (in thousands):

| Cash                     | \$40,000 |
|--------------------------|----------|
| Contingent consideration | 9,650    |
| Total                    | \$49,650 |

The assets and liabilities of Lifecore were recorded at their respective estimated fair values as of the date of the acquisition using generally accepted accounting principles for business combinations. The excess of the purchase price over the fair value of the net identifiable assets acquired has been allocated to goodwill. Goodwill represents a substantial portion of the acquisition proceeds because of the workforce in-place at acquisition and because of Lifecore's long history and future prospects. Management believes that there is further growth potential by extending Lifecore's product lines into new channels.

The following table summarizes the estimated fair values of Lifecore's assets acquired and liabilities assumed and related deferred income taxes, effective April 30, 2010, the date the Company obtained control of Lifecore (in thousands).

| Cash and cash equivalents              | \$<br>318    |   |
|--|--------------|---|
| Accounts receivable, net               | 1,860        |   |
| Inventories, net                       | 9,009        |   |
| Property and equipment                 | 25,529       |   |
| Other tangible assets                  | 1,455        |   |
| Intangible assets                      | 7,900        |   |
| Total identifiable assets acquired     | 46,071       |   |
| Accounts payable and other liabilities | (2,983       | ) |
| Long-term debt                         | (4,157       | ) |
| Deferred taxes                         | (3,162       | ) |
| Total liabilities assumed              | (10,302      | ) |
| Net identifiable assets acquired       | 35,769       |   |
| Goodwill                               | 13,881       |   |
| Net assets acquired                    | \$<br>49,650 |   |

The Company used a combination of the market and cost approaches to estimate the fair values of the Lifecore assets acquired and liabilities assumed. During the measurement period (which is not to exceed one year from the acquisition date), the Company is required to retrospectively adjust the provisional assets or liabilities if new information is obtained about facts and circumstances that existed as of the acquisition date that, if known, would have resulted in the recognition of those assets or liabilities as of that date. The Company has finalized the fair values of the acquired assets and assumed liabilities and closed the measurement period as of April 30, 2011.

#### Inventory

A step-up in the value of inventory of \$523,000 was recorded in the allocation of the purchase price based on valuation estimates. During the three and nine months ended February 27, 2011, \$119,000 and \$413,000, respectively, of this step-up was charged to cost of products sold as the inventory was sold. The entire step up was charged to cost of product sold during fiscal years 2010 and 2011 and no step up remained in inventory as of May 29, 2011.

# Intangible Assets

The Company identified two intangible assets in connection with the Lifecore acquisition: trade names valued at \$4.2 million, which is considered to be an indefinite life asset and therefore will not be amortized; and customer base valued at \$3.7 million with a twelve year useful life. The trade name intangible asset was valued using the relief from royalty valuation method and the customer relationship intangible asset was valued using the multi-period excess earnings method.

## Goodwill

The excess of the consideration transferred over the fair values assigned to the assets acquired and liabilities assumed was \$13.9 million. The goodwill can be attributable to the work force in place at the time of the acquisition and to Lifecore's long history and future prospects. None of the goodwill is expected to be deductible for income tax purposes. The Company will test goodwill for impairment on an annual basis or more frequently, if deemed necessary.

# Liability for Contingent Consideration

In addition to the cash consideration paid to the former shareholder of Lifecore, the Company has determined that it is obligated to pay a \$10.0 million earn out payment before June 1, 2012. The fair value of the liability for the contingent consideration recognized on the acquisition date was \$10.0 million and \$9.8 million, as of February 26, 2012 and May 29, 2011, respectively, and is classified in other accrued liabilities in the Consolidated Balance Sheets.

# 3. Investments in non-public companies

In December 2005, Landec entered into a licensing agreement with Aesthetic Sciences for the exclusive rights to use Landec's Intelimer® materials technology for the development of dermal fillers worldwide. The Company received shares of preferred stock in exchange for the license with a valuation of \$1.8 million. Aesthetic Sciences sold the rights to its Smartfil<sup>TM</sup> Injector System on July 16, 2010. Landec evaluated its investment in Aesthetic Sciences for impairment, utilizing a discounted cash flow analysis. Based on the terms of the sale, the Company determined that its investment was other than temporarily impaired and therefore recorded an impairment charge of \$1.0 million during fiscal year 2010. The Company's carrying value of its investment in Aesthetic Sciences is \$793,000 as of February 26, 2012.

On February 15, 2011, Apio entered into a share purchase agreement (the "Windset Purchase Agreement") with Windset. Pursuant to the Windset Purchase Agreement, Apio purchased 150,000 non-voting senior preferred shares for \$15 million and 201 common shares for \$201 issued by Windset (the "Purchased Shares"). The common shares purchased represent a 20.1% interest in Windset. The non-voting senior preferred shares yield a cash dividend of 7.5% annually. The dividend is payable within 90 days of each anniversary of the execution of the Windset Purchase Agreement. The Windset Purchase Agreement includes a put and call option, which can be exercised on the sixth anniversary of the Windset Purchase Agreement whereby Apio can exercise the put to sell its Purchased Shares to Windset, or Windset can exercise the call to purchase the Purchased Shares from Apio, in either case, at a price equal to 20.1% of the appreciation in the fair market value of Windset from the date of the Company's investment through the put and call date, plus the original purchase price of the Purchased Shares. Under the terms of the arrangement with Windset, the Company is entitled to designate one of five members on the Board of Directors of Windset.

In accordance with accounting guidance, the investment in Windset does not qualify for equity method accounting as the investment does not meet the criteria of in-substance common stock due to returns through the annual dividend on

the non-voting senior preferred shares that are not available to the common stock holders. As the put and call options require the Purchased Shares to be put or called in equal proportions, the Company has deemed that the investment, in substance, should be treated as a single security for purposes of accounting. The Company has adopted fair value option in the accounting for its investment in Windset effective on the acquisition date. The Company believes that reporting its investment at fair value provides its investors with useful information on the performance of the Company's investment and the anticipated appreciation in value as Windset expands its business.

The Company also entered into an exclusive license agreement with Windset, which was executed in June 2010, prior to contemplation of Apio's investment in Windset (see Note 4).

The fair value of the Company's investment in Windset was determined utilizing a discounted cash flow model based on projections developed by Windset, and considers the put and call conversion options. These features impact the duration of the cash flow utilized to derive the estimated fair value of the investment. The Company has concluded that the estimated fair value of its investment in Windset approximates the cash consideration paid for the Purchased Shares at the date of acquisition. Assumptions included in the discounted cash flow model will be evaluated quarterly based on Windset's actual and projected operating results to determine the change in fair value.

For the three and nine months ended February 26, 2012, the Company recorded \$281,000 and \$844,000 in dividend income, respectively. The change in the fair market value of the Company's investment in Windset for the three and nine months ended February 26, 2012 was determined to be \$1.2 million and \$2.4 million, respectively, which is recorded as other income.

# 4. License Agreements

#### Monsanto

On December 1, 2006, Landec entered into a five-year co-exclusive technology license and polymer supply agreement ("the Monsanto Agreement") with Monsanto Company ("Monsanto") for the use of Landec's Intellicoat polymer seed coating technology. Under the terms of the Monsanto Agreement, Monsanto agreed to pay Landec Ag \$2.6 million per year. The Monsanto Agreement was amended in November 2009. Under the terms of the amended Monsanto Agreement, Monsanto continued to have an exclusive license to use Landec's Intellicoat polymer technology for specific seed treatment applications. Along with regaining the use of the Intellicoat technology outside of the specific applications licensed to Monsanto under the amended Monsanto Agreement, Landec also assumed responsibility for Landec Ag's operating expenses and realizes all the revenues and profits from the sales of existing and new Intellicoat seed coating products.

On September 9, 2011, Monsanto informed the Company that it intended to allow the Monsanto Agreement to expire in accordance with its terms on December 1, 2011 and therefore, Monsanto did not exercise its purchase option. Upon termination, Monsanto was obligated to pay Landec Ag a \$4.0 million termination fee and all rights to the Intellicoat seed coating technology reverted to Landec. Landec received the termination payment of \$4.0 million on November 30, 2011.

For the nine months ended February 26, 2012, Landec recognized \$2.7 million in license revenues from the Monsanto Agreement. For the three and nine months ended February 27, 2011, Landec recognized \$1.35 million and \$4.05 million, respectively, in license revenues from the Monsanto Agreement.

## Air Products

In March 2006, Landec entered into an exclusive license and research and development agreement with Air Products and Chemicals, Inc. ("Air Products"). In accordance with the agreement, Landec receives 40% of the gross profit generated from the sale of products by Air Products occurring after April 1, 2007, that incorporate Landec's Intelimer materials.

## Chiquita

In September 2007, the Company amended its licensing and supply agreement with Chiquita Brands International, Inc. ("Chiquita"). Under the terms of the amendment, the license for bananas was expanded to include additional exclusive fields using Landec's BreatheWay® packaging technology, and a new exclusive license was added for the sale and marketing of avocados and mangos using Landec's BreatheWay packaging technology. The agreement with

Chiquita, which Chiquita has elected to renew for another five years through December 2016, requires Chiquita to pay annual gross profit minimums to Landec in order for Chiquita to maintain its exclusive license for bananas, avocados and mangos. Under the terms of the agreement, Chiquita must notify Landec before December 1st of each year whether it is going to maintain its exclusive license for the following calendar year and thus agree to pay the minimums for that year. Landec was notified by Chiquita in November 2011 that Chiquita had chosen to maintain its exclusive license for calendar year 2012 and thus agreed at that time to pay the minimum gross profit for calendar year 2012.

#### Windset

In June 2010, Apio entered into an exclusive license agreement with Windset for Windset to utilize Landec's proprietary breathable packaging to extend the shelf life of greenhouse grown cucumbers, peppers and tomatoes ("Exclusive Products"). In accordance with the agreement, Apio received and recorded a one-time upfront research and development fee of \$100,000 and will receive license fees equal to 3% of net revenue of the Exclusive Products utilizing the proprietary breathable packaging technology, with or without the BreatheWay® trademark. The ongoing license fees are subject to annual minimums of \$150,000 for each of the three types of exclusive product as each is added to the agreement. As of February 26, 2012, one product has been added to the agreement. In addition, the first year minimum payment period had an original payment date of June 2011, which has been deferred until April 2012 due to delays in obtaining required packaging materials.

# 5. Stock-Based Compensation

In the three and nine months ended February 26, 2012, the Company recognized stock-based compensation expense of \$429,000 and \$1,314,000, respectively, which included \$192,000 and \$587,000 for restricted stock unit awards and \$237,000 and \$727,000 for stock option grants, respectively. In the three and nine months ended February 27, 2011, the Company recognized stock-based compensation expense of \$436,000 and \$1,398,000, respectively, which included \$197,000 and \$651,000 for restricted stock unit awards and \$239,000 and \$747,000 for stock option grants, respectively.

The following table summarizes the stock-based compensation by income statement line item:

|                          | hree Months<br>Ended<br>February 26,<br>2012 | hree Months<br>Ended<br>February 27,<br>2011 | <br>ine Months<br>Ended<br>ebruary 26,<br>2012 | Fine Months Ended Sebruary 27, 2011 |
|--------------------------|--|--|--|-------------------------------------|
| Research and development | \$<br>136,000                                | \$<br>106,000                                | \$<br>390,000                                  | \$<br>334,000                       |
| Sales, general and       |  |  |  |                                     |
| administrative           | \$<br>293,000                                | \$<br>330,000                                | \$<br>924,000                                  | \$<br>1,064,000                     |
| Total stock-based        |  |  |  |                                     |
| compensation             | \$<br>429,000                                | \$<br>436,000                                | \$<br>1,314,000                                | \$<br>1,398,000                     |

As of February 26, 2012, there was \$1.8 million of total unrecognized compensation expense related to unvested equity compensation awards granted under the Landec equity plans. Total expense is expected to be recognized over the weighted-average period of 1.3 years for stock options and 1.2 years for restricted stock unit awards.

# 6. Diluted Net Income Per Share

The following table sets forth the computation of diluted net income per share (in thousands, except per share amounts):

|                          | Tł | rree Months | Th | ree Months | Ni | ne Months  | Ni | ne Months  |
|--------------------------|----|-------------|----|------------|----|------------|----|------------|
|                          |    | Ended       |    | Ended      |    | Ended      |    | Ended      |
|                          | F  | ebruary 26, | Fe | bruary 27, | Fe | bruary 26, | Fe | bruary 27, |
|                          |    | 2012        |    | 2011       |    | 2012       |    | 2011       |
| Numerator:               |    |             |    |            |    |            |    |            |
| Net income applicable to |    |             |    |            |    |            |    |            |
| Common Stockholders      | \$ | 4,765       | \$ | 2,298      | \$ | 9,917      | \$ | 6,657      |

Edgar Filing: LANDEC CORP \CA\ - Form 10-Q

| Denominator:                     |            |            |            |            |
|----------------------------------|------------|------------|------------|------------|
| Weighted average shares          |            |            |            |            |
| for basic net income per         |            |            |            |            |
| share                            | 25,538     | 26,375     | 25,944     | 26,399     |
| Effect of dilutive securities:   |            |            |            |            |
| Stock options and restricted     |            |            |            |            |
| stock units                      | 287        | 259        | 261        | 255        |
| Weighted average shares          |            |            |            |            |
| for diluted net income per share | 25,825     | 26,634     | 26,205     | 26,654     |
| Silaic                           | 25,025     | 20,034     | 20,203     | 20,034     |
| Diluted net income per           |            |            |            |            |
| share                            | \$<br>0.18 | \$<br>0.09 | \$<br>0.38 | \$<br>0.25 |
|                                  |            |            |            |            |

For the three months ended February 26, 2012 and February 27, 2011, the computation of the diluted net income per share excludes the impact of options to purchase 1.9 million shares and 1.7 million shares of Common Stock, respectively, as such impacts would be antidilutive for these periods.

For the nine months ended February 26, 2012 and February 27, 2011, the computation of the diluted net income per share excludes the impact of options to purchase 2.0 million shares and 1.8 million shares of Common Stock, respectively, as such impacts would be antidilutive for these periods.

## 7. Income Taxes

The provision for income taxes for the three and nine months ended February 26, 2012 was \$2.9 million and \$6.1 million, respectively. The effective tax rate for both the three and nine months ended February 26, 2012 was 38% compared to 37% for the same periods in fiscal year 2011. The effective tax rate for the three and nine months ended February 26, 2012 differs from the statutory federal income tax rate of 35% as a result of several factors, including state taxes, non-deductible stock-based compensation expense, tax exempt interest and the benefit of federal and state research and development credits.

As of May 29, 2011, the Company had unrecognized tax benefits of approximately \$760,000. Included in the balance of unrecognized tax benefits as of May 29, 2011 is approximately \$601,000 of tax benefits that, if recognized, would result in an adjustment to the Company's effective tax rate. The Company expects its unrecognized tax benefits to change by \$240,000 within the next twelve months related to the expiration of tax attributes.

In accordance with accounting guidance, the Company has decided to classify interest and penalties related to uncertain tax positions as a component of its provision for income taxes. The Company has accrued an insignificant amount of interest and penalties relating to the income tax on the unrecognized tax benefits as of February 26, 2012 and May 29, 2011.

Due to tax attribute carry forwards, the Company is subject to examination for tax years 1996 forward for U.S. tax purposes. The Company is also subject to examination in various state jurisdictions for tax years 1998 forward, none of which are individually significant.

# 8. Inventories

Inventories are stated at the lower of cost (first-in, first-out method) or market and consisted of the following (in thousands):

|           | F  | 26,<br>2012 | May 29,<br>2011 |        |  |  |  |
|-----------|----|-------------|-----------------|--------|--|--|--|
| Finished  |    |             |                 |        |  |  |  |
| goods     | \$ | 8,823       | \$              | 10,261 |  |  |  |
| Raw       |    |             |                 |        |  |  |  |
| materials |    | 8,519       |                 | 7,999  |  |  |  |
| Work in   |    |             |                 |        |  |  |  |
| progress  |    | 2,590       |                 | 1,901  |  |  |  |
| Total     | \$ | 19,932      | \$              | 20,161 |  |  |  |

# 9. Debt

On April 30, 2010, Lifecore entered into a \$20 million Credit Agreement with Wells Fargo Bank N.A. ("Wells Fargo") with a five-year term that provides for equal monthly principal payments plus interest. All of Lifecore's assets have been pledged to secure the debt incurred pursuant to the Credit Agreement. Landec is the guarantor of the debt.

On August 19, 2004, Lifecore issued variable rate industrial revenue bonds ("IRB"). These bonds were assumed by Landec in the acquisition of Lifecore (see Note 2). The bonds are collateralized by a bank letter of credit secured by a first mortgage on the Company's facility in Chaska, Minnesota. In addition, the Company pays an annual remarketing fee equal to 0.125% and an annual letter of credit fee of 0.50% on the outstanding principal balance.

The Credit Agreement and the IRB contain certain restrictive covenants, which require Lifecore to meet certain financial tests, including minimum levels of net income, minimum quick ratio, minimum fixed coverage ratio and maximum capital expenditures.

Long-term debt consists of the following (in thousands):

| F  | Sebruary 26, 2012 |   | May 29,<br>2011                     |   |
|----|-------------------|---|-------------------------------------|---|
| ¢  | 13 000            | \$  | 16,000                              |   |
| φ  | 13,000            | Φ   | 10,000                              |   |
|    | 3,500             | ١   | 3,830                               |   |
|    | 16,500            |   | 19,830                              |   |
|    | (4,330            | )   | (4,330                              | )   |
| \$ | 12,170            | \$  | 15,500                              |   |
|    | \$                | \$ 13,000<br>\$ 3,500<br>16,500<br>(4,330 | \$ 13,000 \$  3,500 16,500 (4,330 ) | \$ 13,000 \$ 16,000<br>\$ 3,500 \$ 3,830<br>16,500 \$ 19,830<br>(4,330 ) (4,330 |

The maturities on the IRB are held in a sinking fund account, recorded in Prepaid expenses and other current assets in the accompanying Consolidated Balance Sheets and are paid out each year on September 1.

## 10. Derivative Financial Instruments

In May 2010, the Company entered into a five-year interest rate swap agreement under the Company's Credit Agreement, which expires on April 30, 2015. The interest rate swap was designated as a cash flow hedge of future interest payments and has a notional amount of \$20 million. As a result of the interest rate swap transaction, the Company fixed for a five-year period the interest rate at 4.24%, subject to market based interest rate risk on \$20 million of borrowings under its Credit Agreement. The Company's obligations under the interest rate swap transaction are guaranteed and secured on the same basis as is its obligations under the Credit Agreement. As of February 26, 2012, the Company recorded to Other Comprehensive Loss on the Consolidated Balance Sheets an unrealized loss of \$202,000, net of taxes of \$124,000, as a result of the interest rate swap. If the interest rate swap is terminated prior to April 30, 2015, the amount of unrealized loss or gain included in Other Comprehensive Income (Loss) would be reclassified to earnings. The Company has no intentions of terminating the interest rate swap in the next twelve months. The interest rate swap liability is included in other non-current liabilities in the accompanying Consolidated Balance Sheets as of February 26, 2012 and May 29, 2011.

# 11. Related Party

The Company provides cooling and distribution services to both a farm and Beachside Produce LLC ("Beachside"), a commodity produce distributor, in which the Chairman of Apio has a farming and ownership interest, respectively. During the three and nine months ended February 26, 2012, the Company recognized revenues of \$0.7 million and \$2.8 million, respectively, which have been included in product sales and in service revenues in the accompanying Consolidated Statements of Income, from the sale of products and providing cooling services to these parties. During the three and nine months ended February 27, 2011, the Company recognized revenues of \$0.7 million and \$3.1 million, respectively, which have been included in product sales and in service revenues in the accompanying

Consolidated Statements of Income, from the sale of products and providing cooling services to these parties. The related receivable balances of \$378,000 and \$453,000 are included in accounts receivable in the accompanying Consolidated Balance Sheets as of February 26, 2012 and May 29, 2011, respectively.

Additionally, unrelated to the revenue transactions above, the Company purchases produce from the farm in which the Chairman of Apio has an ownership interest, Beachside, and Windset (see Note 3) for sale to third parties. During the three and nine months ended February 26, 2012, the Company recognized cost of product sales of \$0.9 million and \$3.8 million, respectively, which have been included in product sales and in service revenues in the accompanying Consolidated Statements of Income, from the sale of products purchased from these parties. During the three and nine months ended February 27, 2011, the Company recognized cost of product sales of \$227,000 and \$2.7 million, respectively, which have been included in product sales and in service revenues in the accompanying Consolidated Statements of Income, from the sale of products purchased from these parties. The related accounts payable of \$217,000 and \$300,000 are included in accounts payable, related party in the accompanying Consolidated Balance Sheets as of February 26, 2012 and May 29, 2011, respectively.

All related party transactions are monitored quarterly by the Company and approved by the Audit Committee of the Board of Directors.

# 12. Comprehensive Income (Loss)

Comprehensive income (loss) consists of net income and other comprehensive income including unrealized gains and losses on the interest rate swap with Wells Fargo. Accumulated other comprehensive loss is reported as a component of stockholders' equity. At February 26, 2012, the net comprehensive loss from the unrealized loss on the interest rate swap, net of income taxes, was \$202,000. At February 27, 2011, the net comprehensive loss from the unrealized loss on the interest rate swap, net of income taxes, was \$212,000.

# 13. Stockholders' Equity

During the three months ended February 26, 2012, the Company granted no options to purchase shares of common stock and no restricted stock unit awards. During the nine months ended February 26, 2012, the Company granted options to purchase 7,500 shares of common stock and 2,500 of restricted stock unit awards.

As of February 26, 2012 the Company has reserved 3.3 million shares of Common Stock for future issuance under its current and former equity plans.

On July 14, 2010, the Company announced that the Board of Directors of the Company had approved the establishment of a stock repurchase plan which allows for the repurchase of up to \$10 million of the Company's Common Stock. The Company may repurchase its common stock from time to time in open market purchases or in privately negotiated transactions. The timing and actual number of shares repurchased is at the discretion of management of the Company and will depend on a variety of factors, including stock price, corporate and regulatory requirements, market conditions, the relative attractiveness of other capital deployment opportunities and other corporate priorities. The stock repurchase program does not obligate Landec to acquire any amount of its common stock and the program may be modified, suspended or terminated at any time at the Company's discretion without prior notice. During the three months ended February 26, 2012, the Company purchased on the open market 37,184 shares of its Common Stock for \$201,000. During the nine months ended February 26, 2012, the Company purchased on the open market 917,244 shares of its Common Stock for \$5.0 million.

Consolidated Statements of Changes in Stockholders' Equity (in thousands, except share amounts)

| •   | February 26, 2012 |      |  |  |  |
|---|-------------------|------|--|--|--|
| Common Stock Shares                                   |                   |      |  |  |  |
| Balance at May 29, 2011                               | 26,405            | ,799 |  |  |  |
| Stock options exercised, net of shares tendered       | 55,467            | ,    |  |  |  |
| Vested restricted stock units, net of shares tendered |                   |      |  |  |  |
| Common stock repurchased on the open market           | (917,2            | 44 ) |  |  |  |
| Balance at February 26, 2012                          | 25,544            | ,022 |  |  |  |
|   |                   |      |  |  |  |
| Common Stock  |                   |      |  |  |  |
| Balance at May 29, 2011                               | \$<br>27          |      |  |  |  |
| Common stock repurchased on the open market           | (1                | )    |  |  |  |
| Balance at February 26, 2012                          | \$<br>26          |      |  |  |  |
| ·   |                   |      |  |  |  |
| A 1992 - 1 B 111 - G 111                              |                   |      |  |  |  |

Additional Paid-in Capital

Edgar Filing: LANDEC CORP \CA\ - Form 10-Q

| Balance at May 29, 2011                               | \$<br>119,169 |   |
|---|---------------|---|
| Stock options exercised, net of shares tendered       | 91            |   |
| Vested restricted stock units, net of shares tendered | _             |   |
| Taxes paid by Company for RSUs vested                 | (38           | ) |
| Stock-based compensation expense                      | 1,314         |   |
| Tax-benefit from stock based compensation expense     | 5,511         |   |
| Common stock repurchased on the open market           | (5,006        | ) |
| Balance at February 26, 2012                          | \$<br>121,041 |   |

| Accumulated Other Comprehensive Loss      |          |   |
|---|----------|---|
| Balance at May 29, 2011                   | \$(267   | ) |
| Change in other comprehensive loss        | 65       |   |
| Balance at February 26, 2012              | \$(202   | ) |
|   |          |   |
| Retained Earnings                         |          |   |
| Balance at May 29, 2011                   | \$17,126 |   |
| Net income                                | 9,917    |   |
| Balance at February 26, 2012              | \$27,043 |   |
|   |          |   |
| Non controlling Interest                  |          |   |
| Balance at May 29, 2011                   | \$1,671  |   |
| Non controlling interest in net income    | 288      |   |
| Distributions to non controlling interest | (257     | ) |
| Balance at February 26, 2012              | \$1,702  |   |

# 14. Business Segment Reporting

The Company manages its business operations through four strategic business units. Based upon the information reported to the chief operating decision maker, who is the Chief Executive Officer, the Company has the following reportable segments: the Food Products Technology segment, the Food Export segment, the Hyaluronan-based Biomaterials segment and the Technology Licensing segment.

The Food Products Technology segment markets and packs specialty packaged whole and fresh-cut vegetables that incorporate the BreatheWay specialty packaging for the retail grocery, club store and food services industry. In addition, the Food Products Technology segment sells BreatheWay packaging to partners for non-vegetable products. The Food Export segment consists of revenues generated from the purchase and sale of primarily whole commodity fruit and vegetable products to Asia and domestically. The HA-based Biomaterials segment sells products utilizing hyaluronan, a naturally occurring polysaccharide that is widely distributed in the extracellular matrix of connective tissues in both animals and humans for medical use primarily in the Ophthalmic, Orthopedic and Veterinary markets. The Technology Licensing segment licenses Landec's patented Intellicoat seed coatings to the farming industry and licenses the Company's Intelimer polymers for personal care products and other industrial products. Corporate includes corporate general and administrative expenses, non Food Products Technology and non HA-based Biomaterials interest income and Company-wide income tax expenses. All of the assets of the Company are located within the United States of America. The Company's international sales were as follows (in millions):

|                    |    | Three Months Ended |                         |      |    |              | Nine Months Ended |             |   |  |  |
|--------------------|----|--------------------|-------------------------|------|----|--------------|-------------------|-------------|---|--|--|
|                    | Fe | bruary 26,         | oruary 26, February 27, |      |    | February 26, | F                 | ebruary 27. | , |  |  |
|                    |    | 2012               |                         | 2011 |    | 2012         |                   | 2011        |   |  |  |
| Taiwan             | \$ | 2.0                | \$                      | 1.9  | \$ | 20.9         | \$                | 18.7        |   |  |  |
| Indonesia          | \$ | 5.4                | \$                      | 6.0  | \$ | 19.3         | \$                | 14.8        |   |  |  |
| Canada             | \$ | 5.3                | \$                      | 4.9  | \$ | 15.2         | \$                | 14.0        |   |  |  |
| Belgium            | \$ | 6.0                | \$                      | 8.1  | \$ | 14.1         | \$                | 15.8        |   |  |  |
| Japan              | \$ | 1.6                | \$                      | 1.2  | \$ | 7.8          | \$                | 6.2         |   |  |  |
| 11 Other Countries | \$ | 4.6                | \$                      | 5.0  | \$ | 14.5         | \$                | 13.1        |   |  |  |

Operations by segment consisted of the following (in thousands):

| Three Months Ended February 26, 2012   |          | Food<br>Products<br>echnology | Fo       | od Export     |          | HA-based iomaterials    |           | echnology<br>Licensing |          | Corporate |          | TOTAL   |
|--|----------|-------------------------------|----------|---------------|----------|-------------------------|-----------|------------------------|----------|-----------|----------|---------|
| NY 4 1                                 | ф        | 56 156                        | ф        | 12 200        | Ф        | 11.066                  | ф         | 154                    | ф        |           | ф        | 00.064  |
| Net sales                              | \$       | 56,456                        | \$       | 12,388        | \$       | 11,066                  | <b>\$</b> | 154                    | \$       | _         | \$       |         |
| International sales                    | \$<br>\$ | 5,179                         | \$<br>\$ | 12,159<br>917 | \$<br>\$ | 7,600<br>6,623          | \$        | 154                    | \$<br>\$ | _         | \$<br>\$ |         |
| Gross profit Net income (loss)         | \$       | 5,478<br>5,851                | \$       | 339           | \$       | 3,970                   | \$        | (902                   | ) \$     | (4,493    |          |         |
| Depreciation and                       | Ф        | 3,031                         | Ф        | 339           | Ф        | 3,970                   | Ф         | (902                   | ) \$     | (4,493    | ) \$     | 4,703   |
| amortization                           | \$       | 762                           | \$       | 2             | \$       | 572                     | \$        | 46                     | \$       |           | \$       | 1,382   |
| Dividend income                        | \$       | 281                           | \$       | <i>L</i>      | \$       |                         | \$        | 40                     | \$       | _         | \$       |         |
| Interest income                        | \$       | 12                            | \$       | _             | \$       | 43                      | \$        |                        | \$       | 8         | \$       |         |
| Interest expense                       | \$       |                               | \$       | _             | \$       | 153                     | \$        | _                      | \$       | <b>o</b>  | \$       |         |
| Income tax expense                     | \$       |                               | \$       |               | \$       |                         | \$        |                        | \$       | 2,920     | \$       |         |
| meome tax expense                      | Ψ        |                               | Ψ        |               | Ψ        |                         | Ψ         |                        | Ψ        | 2,720     | Ψ        | 2,720   |
| Three Months Ended                     |          |                               |          |               |          |                         |           |                        |          |           |          |         |
| February 27, 2011                      |          |                               |          |               |          |                         |           |                        |          |           |          |         |
| Net sales                              | \$       | 47,704                        | \$       | 12,178        | \$       | 12,157                  | \$        | 1,470                  | \$       | _         | \$       | 73,509  |
| International sales                    | \$       | 4,755                         | \$       | 11,958        | \$       | 10,363                  | \$        | _                      | \$       | _         | \$       | 27,076  |
| Gross profit                           | \$       | 3,274                         | \$       | 936           | \$       | 6,798                   | \$        | 1,470                  | \$       | _         | \$       | 12,478  |
| Net income (loss)                      | \$       | 421                           | \$       | 382           | \$       | 4,198                   | \$        | 525                    | \$       | (3,228    | ) \$     | 2,298   |
| Depreciation and                       |          |                               |          |               |          |                         |           |                        |          |           |          |         |
| amortization                           | \$       | 776                           | \$       | 2             | \$       | 489                     | \$        | 41                     | \$       | _         | \$       | 1,308   |
| Dividend income                        | \$       | 47                            | \$       | _             | \$       | _                       | \$        | _                      | \$       | _         | \$       | 47      |
| Interest income                        | \$       | 53                            | \$       | _             | \$       | 42                      | \$        |                        | \$       | 25        | \$       | 120     |
| Interest expense                       | \$       | _                             | \$       | _             | \$       | 196                     | \$        |                        | \$       | _         | \$       | 196     |
| Income tax expense                     | \$       | _                             | \$       | _             | \$       | _                       | \$        |                        | \$       | 1,350     | \$       | 1,350   |
| Nine Months Ended                      |          |                               |          |               |          |                         |           |                        |          |           |          |         |
| February 26, 2012                      |          |                               |          |               |          |                         |           |                        |          |           |          |         |
| Net sales                              | \$       | 146,512                       | \$       | 57,972        | \$       | 27,422                  | \$        | 3,029                  | \$       | _         | \$       | 234,935 |
| International sales                    | \$       | 14,890                        | \$       | 57,619        | \$       | 19,250                  | \$        | _                      | \$       | _         | \$       |         |
| Gross profit                           | \$       | 16,068                        | \$       | 3,733         | \$       | 14,602                  | \$        | 3,029                  | \$       | _         | \$       |         |
| Net income (loss)                      | \$       | 11,846                        | \$       | 1,729         | \$       | 7,270                   | \$        | (164                   | ) \$     | (10,764   | ) \$     | 9,917   |
| Depreciation and                       |          |                               |          |               |          |                         |           |                        |          |           |          |         |
| amortization                           | \$       | 2,313                         | \$       | 6             | \$       | 1,655                   | \$        | 137                    | \$       |           | \$       | 4,111   |
| Dividend income                        | \$       | 844                           | \$       | _             | \$       | _                       | \$        | _                      | \$       | _         | \$       |         |
| Interest income                        | \$       | 42                            | \$       |               | \$       | 148                     | \$        | _                      | \$       | 29        | \$       |         |
| Interest expense                       | \$       | _                             | \$       | _             | \$       | 492                     | \$        | _                      | \$       |           | \$       |         |
| Income tax expense                     | \$       | _                             | \$       |               | \$       | _                       | \$        |                        | \$       | 6,079     | \$       | 6,079   |
| Nine Months Ended<br>February 27, 2011 |          | Food<br>Products<br>echnology | Fo       | ood Export    |          | HA-based<br>iomaterials |           | echnology<br>Licensing |          | Corporate |          | TOTAL   |
| Net sales                              | \$       | 128,911                       | \$       | 48,296        | \$       | 26,964                  | \$        | 4,459                  | \$       | _         | \$       | 208,630 |
| International sales                    | \$       | 13,526                        | \$       | 47,975        | \$       | 21,121                  | \$        |                        | \$       |           | \$       | 82,622  |
| Gross profit                           | \$       | 13,389                        | \$       | 3,098         | \$       | 15,204                  | \$        | 4,459                  | \$       | _         | \$       |         |
| Net income (loss)                      | \$       | 4,877                         | \$       | 1,366         | \$       | 7,733                   | \$        | 1,641                  | \$       | (8,960    | ) \$     | 6,657   |

Edgar Filing: LANDEC CORP \CA\ - Form 10-Q

| Depreciation and   |             |         |             |           |             |             |
|--------------------|-------------|---------|-------------|-----------|-------------|-------------|
| amortization       | \$<br>2,337 | \$<br>6 | \$<br>1,451 | \$<br>116 | \$<br>_     | \$<br>3,910 |
| Dividend income    | \$<br>47    | \$<br>  | \$<br>      | \$<br>    | \$<br>      | \$<br>47    |
| Interest income    | \$<br>127   | \$<br>  | \$<br>104   | \$<br>_   | \$<br>113   | \$<br>344   |
| Interest expense   | \$<br>2     | \$<br>  | \$<br>629   | \$<br>    | \$<br>      | \$<br>631   |
| Income tax expense | \$<br>_     | \$<br>_ | \$<br>_     | \$<br>_   | \$<br>3,911 | \$<br>3,911 |

During the nine months ended February 26, 2012 and February 27, 2011, sales to the Company's top five customers accounted for 44% and 45%, respectively, of revenues. The Company's top customer from the Food Products Technology segment accounted for 17% and 16% for the nine months ended February 26, 2012 and February 27, 2011, respectively. The Company expects that, for the foreseeable future, a limited number of customers may continue to account for a significant portion of its net revenues.

# 15. Subsequent Events

The Company has evaluated and disclosed subsequent events through the date of the issuance of the financial statements.

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the unaudited consolidated financial statements and accompanying notes included in Part I-Item 1 of this Form 10-Q and the audited consolidated financial statements and accompanying notes and Management's Discussion and Analysis of Financial Condition and Results of Operations included in Landec's Annual Report on Form 10-K for the fiscal year ended May 29, 2011.

Except for the historical information contained herein, the matters discussed in this report are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934. These forward-looking statements involve certain risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Potential risks and uncertainties include, without limitation, those mentioned in this Form 10-Q and those mentioned in Landec's Annual Report on Form 10-K for the fiscal year ended May 29, 2011. Landec undertakes no obligation to update or revise any forward-looking statements in order to reflect events or circumstances that may arise after the date of this report.

### Critical Accounting Policies and Use of Estimates

There have been no material changes to the Company's critical accounting policies which are included and described in the Form 10-K for the fiscal year ended May 29, 2011 filed with the Securities and Exchange Commission on August 8, 2011.

# The Company

Landec Corporation and its subsidiaries ("Landec" or the "Company") design, develop, manufacture and sell polymer products for food and agricultural products, medical devices and licensed partner applications that incorporate Landec's patented polymer technologies. The Company has two proprietary polymer technology platforms: 1) Intelimer® polymers, and 2) Hyaluronan ("HA") biopolymers. The Company's polymer technologies, along with its customer relationships and trade names, are the foundation, and a key differentiating advantage upon which Landec has built its business.

Landec has four core businesses – Food Products Technology, Food Export, HA-based Biomaterials and Technology Licensing, each of which is described below.

Our wholly-owned subsidiary, Apio, operates our Food Products Technology business, combining Landec's proprietary food packaging technology with the capabilities of a large national food supplier and value-added produce processor. In Apio's value-added operations, produce is processed by trimming, washing, mixing, and packaging into bags and trays that incorporate Landec's BreatheWay® membrane technology. The BreatheWay membrane increases shelf life and reduces shrink (waste) for retailers and, for certain products, eliminates the need for ice during the distribution cycle and helps to ensure that consumers receive fresh produce by the time the product makes its way through the supply chain. Apio also licenses the BreatheWay technology to Chiquita Brands International, Inc. ("Chiquita") for packaging and distribution of bananas and avocados and to Windset Farms for packaging of greenhouse grown cucumbers, peppers and tomatoes.

Apio also operates the Food Export business through its Cal Ex Trading Company ("Cal-Ex"). The Export business purchases and sells whole fruit and vegetable products to predominantly Asian markets.

Our wholly-owned subsidiary, Lifecore, operates our HA-based Biomaterials business and is principally involved in the development and manufacture of products utilizing hyaluronan, a naturally occurring polysaccharide that is widely distributed in the extracellular matrix of connective tissues in both animals and humans. Lifecore's

products are primarily sold to three medical segments: (1) Ophthalmic, (2) Orthopedic and (3) Veterinary. Lifecore also supplies hyaluronan to customers pursuing other medical applications, such as aesthetic surgery, medical device coatings, tissue engineering and pharmaceuticals. Lifecore leverages its fermentation process to manufacture premium, pharmaceutical-grade hyaluronan, and its aseptic filling capabilities to deliver HA finished goods to its customers. Lifecore also manufactures and sells its own HA-based finished goods. Lifecore is known in the medical segments as a premium supplier of HA. Its name recognition allows Lifecore to acquire new customers and sell new products with only a small marketing and sales capability.

Landec's Technology Licensing business develops proprietary polymer technologies and applies them in a wide range of applications including seed coatings and treatments, temperature indicators, controlled release systems, drug delivery, pressure sensitive adhesives and personal care products. These applications are commercialized through partnerships with third parties resulting in licensing and royalty revenues. For example, Air Products and Chemicals, Inc. ("Air Products") has an exclusive license to our Intelimer polymers for personal care products and Nitta Corporation ("Nitta") licenses Landec's proprietary pressure sensitive adhesives for use in the manufacture of electronic components by their customers.

Landec was incorporated on October 31, 1986. We completed our initial public offering in 1996 and our Common Stock is listed on The NASDAQ Global Select Market under the symbol "LNDC." Our principal executive offices are located at 3603 Haven Avenue, Menlo Park, California 94025 and our telephone number is (650) 306-1650.

# **Description of Core Business**

Landec participates in four core business segments: Food Products Technology, Food Export, Hyaluronan-based Biomaterials and Technology Licensing.

# Food Products Technology Business

The Company began marketing its proprietary Intelimer-based BreatheWay® membranes in 1996 for use in the fresh-cut produce packaging market, historically one of the fastest growing segments in the produce industry. Landec's proprietary BreatheWay packaging technology when combined with fresh-cut or whole produce results in packaged produce with increased shelf life and reduced shrink (waste) without the need for ice during the distribution cycle. The resulting products are referred to as "value-added" products. During the fiscal year ended May 29, 2011, Apio shipped nearly sixteen million cartons of produce to leading supermarket retailers, wholesalers, foodservice suppliers and club stores throughout the United States and internationally, primarily in Canada.

There are four major distinguishing characteristics of Apio that provide competitive advantages in the Food Products Technology market:

Value-Added Supplier: Apio has structured its business as a marketer and seller of fresh-cut and whole value-added produce. It is focused on selling products under its Eat Smart brand and other brands for its fresh-cut and whole value-added products. As retail grocery and club store chains consolidate, Apio is well positioned as a single source of a broad range of products.

Reduced Farming Risks: Apio reduces its farming risk by not taking ownership of farmland, and instead, contracts with growers for produce and enters into joint ventures with growers for produce. The year-round sourcing of produce is a key component to the fresh-cut and whole value-added processing business.

Lower Cost Structure: Apio has strategically invested in the rapidly growing fresh-cut and whole value-added business. Apio's 136,000 square foot value-added processing plant is automated with state-of-the-art vegetable processing equipment. Virtually all of Apio's value-added products utilize Apio's proprietary BreatheWay packaging technology. Apio's primary strategy is to operate one large central processing facility in one of California's largest, lowest cost growing regions, the Santa Maria Valley, and use packaging technology that allows for the nationwide delivery of fresh produce products.

Expanded Product Line Using Technology: Apio, through the use of its BreatheWay packaging technology, is introducing new value-added products each year. These new product offerings range from various sizes of fresh-cut bagged products, to vegetable trays, to whole produce, to vegetable salads and snack packs. During the last twelve months, Apio has introduced 5 new products.

Apio established its Apio Packaging division in 2005 to advance the sales of BreatheWay packaging technology for shelf-life sensitive vegetables and fruit. The Company's specialty packaging for case liner products extends the shelf life of certain produce commodities up to 50%. This shelf life extension can enable the utilization of alternative distribution strategies to gain efficiencies or reach new markets while maintaining product quality to the end customer.

Apio Packaging's first program has concentrated on bananas and was formally consummated when Apio entered into an agreement to supply Chiquita with its proprietary banana packaging technology. This global agreement applies to the ripening, conservation and shelf-life extension of bananas for most applications on an exclusive basis and for other applications on a non-exclusive basis. In addition, Apio provides Chiquita with ongoing research and development and process technology support for the BreatheWay membranes and bags, and technical service support throughout the customer chain in order to assist in the development and market acceptance of the technology.

Chiquita provides marketing, distribution and retail sales support for Chiquita® bananas sold worldwide in BreatheWay packaging. To maintain the exclusive license, Chiquita must meet quarterly minimum purchase thresholds of BreatheWay banana packages.

In fiscal year 2008, the Company expanded the use of its BreatheWay technology to include avocados and mangos under an expanded licensing agreement with Chiquita. Commercial sales of avocados packaged in Landec's BreatheWay packaging into the food service industry began late in fiscal year 2008 and commercial retail sales began in fiscal 2010.

In June 2008, Apio entered into a collaboration agreement with Seminis Vegetable Seeds, Inc., a wholly-owned subsidiary of Monsanto, to develop novel broccoli and cauliflower products for the exclusive sale by Apio in the North American market. These novel products will be packaged in Landec's proprietary BreatheWay packaging and will be sold to retail grocery chains, club stores and the food service industry. Field trials for the initial target varieties began in the Fall of 2008. Consumer test marketing began in April 2011.

In June 2010, Apio entered into an exclusive license agreement with Windset for Windset to utilize Landec's proprietary breathable packaging to extend the shelf life of greenhouse grown cucumbers, peppers and tomatoes.

On February 15, 2011, Apio entered into a share purchase agreement (the "Purchase Agreement") with Windset Holdings 2010 Ltd., a Canadian corporation ("Windset"). Pursuant to the Purchase Agreement, Apio purchased 150,000 senior preferred shares for \$15 million and 201 common shares for \$201 (the "Purchased Shares"). The Company's common shares represent a 20.1% interest in Windset. The non-voting senior preferred shares yield a cash dividend of 7.5% annually. The dividend is payable within 90 days of each anniversary of the execution of the Purchase Agreement. The Purchase Agreement includes a put and call option, which can be exercised on the sixth anniversary of the Purchase Agreement whereby Apio can exercise the put to sell its Purchased Shares to Windset, or Windset can exercise the call to purchase the Purchased Shares from Apio, in either case, at a price equal to 20.1% of the appreciation in the fair market value of Windset from the date of the Company's investment through the put/call date, plus the purchase price of the Purchased Shares. Under the terms of the arrangement with Windset, the Company is entitled to designate one of five members on the Board of Directors of Windset.

Food Export Business

Food Export revenues consist of revenues generated from the purchase and sale of primarily whole commodity fruit and vegetable products to Asia through Apio's export company, Cal-Ex. The Food Export business is a buy/sell business that realizes a commission-based margin on average in the 5-8% range.

Hyaluronan-based Biomaterials Business

Our HA-based Biomaterials business, operated through our Lifecore subsidiary, was acquired by Landec on April 30, 2010.

Lifecore uses its fermentation process and aseptic formulation and filling expertise to be a leader in the development of hyaluronan-based products for multiple applications and to take advantage of non-hyaluronan device and drug opportunities which leverage its expertise in manufacturing and aseptic syringe filling capabilities. Elements of Lifecore's strategy include the following:

Establish strategic relationships with market leaders. Lifecore develops applications for products with partners who have strong marketing, sales and distribution capabilities to end-user markets. Through its strong reputation and history of providing premium HA products, Lifecore has been able to establish long-term relationships with the market leading companies such as Alcon, Inc. (Alcon) and Abbott Medical Optics (Abbott) in ophthalmology, and Musculoskeletal Transplant Foundation (MTF) and Novartis AG in orthopedics.

Expand medical applications for hyaluronan. Due to the growing knowledge of the unique characteristics of hyaluronan and the role it plays in normal physiology, Lifecore continues to identify and pursue further uses for hyaluronan in other medical applications, such as wound care, aesthetic surgery, adhesion prevention, drug delivery, device coatings and pharmaceuticals. Further applications may involve expanding process development activity and/or additional licensing of technology.

License hyaluronan technology from third parties. In 2007, Lifecore entered into a world-wide exclusive license and development agreement with The Cleveland Clinic Foundation to develop and commercialize Corgel <sup>TM</sup> Biohydrogel using patented hyaluronan-based cross-linking technology, that can be used for products in aesthetics, orthopedics, ophthalmology and other medical fields. Lifecore has not yet identified any potential commercial products for this technology; however Lifecore continues to investigate potential applications.

Utilize manufacturing infrastructure to pursue contract aseptic filling and fermentation opportunities. Lifecore will continue to evaluate providing contract services for opportunities that are suited for the capital and facility investment related to aseptic filling equipment, fermentation and purification.

Maintain flexibility in product development and supply relationships. Lifecore's vertically integrated development and manufacturing capabilities allow it to establish a variety of relationships with global corporate partners. Lifecore's role in these relationships extends from supplying hyaluronan raw materials to manufacturing of aseptically-packaged, finished sterile products to developing and manufacturing its own proprietary products.

**Technology Licensing Businesses** 

The Technology and Market Opportunity: Intellicoat Seed Coatings

Following the sale of Fielder's Choice Direct ("FCD"), Landec Ag's strategy has been to further develop our patented, functional polymer coating technology for sale and/or licensing to the seed industry. Landec Ag is currently focused on commercializing products for the soybean and seed corn market and plans to broaden the technology to other seed crop applications.

Landec's Intellicoat seed coating applications are designed to control seed germination timing, increase crop yields, reduce risks and extend crop-planting windows. These coatings are currently available on male inbred corn used for seed production. In fiscal year 2000, Landec Ag launched Pollinator Plus® coatings, which is a coating application

used by seed companies as a method for spreading pollination to increase yields and reduce risk in the production of hybrid seed corn. In 2011, Pollinator Plus was used by eight seed companies on approximately 20% of the seed corn production acres in the U.S.

Landec Ag is also working on developing seed treatment applications. The concept of seed treatments is to place an insecticide or fungicide directly onto the seed surface in order to protect the seed and the seedling as it emerges. Landec's Intellicoat seed coating technology could be an integral and proprietary part of building a significant position in seed treatments worldwide by using Landec's seed coatings as a "carrier" of insecticides/fungicides which can be dispensed at the appropriate time based on time or soil temperature. During the past year, we focused on validating the use of Landec's coating technology for seed treatment applications.

### The Technology and Market Opportunity: Intelimer Polymer Applications

We think our technology has commercial potential in a wide range of industrial, consumer and medical applications beyond those identified in our other segments. For example, our core patented technology, Intelimer materials, can be used to trigger release of catalysts, insecticides or fragrances just by changing the temperature of the Intelimer materials or to activate adhesives through controlled temperature change. In order to exploit these opportunities, we have, and will continue to enter into licensing and collaborative corporate agreements for product development and/or distribution in certain fields. However, given the infrequency and unpredictability of when the Company may enter into any such licensing and research and development arrangements, the Company is unable to disclose its financial expectations in advance of entering into such arrangements.

### Industrial Materials and Adhesives

Landec's industrial product development strategy focuses on coatings, catalysts, resins, additives and adhesives in the polymer materials market. During the product development stage, the Company identifies corporate partners to support the ongoing development and testing of these products, with the ultimate goal of licensing the applications at the appropriate time.

### Intelimer Latent Catalyst Polymer Systems

Landec has developed latent catalysts useful in extending pot-life, extending shelf life, reducing waste and improving thermoset cure methods. Some of these latent catalysts are currently being distributed by Akzo-Nobel Chemicals B.V. through our licensing agreement with Air Products. The rights to develop and sell Landec's latent catalysts and personal care technologies were licensed to Air Products in March 2006.

### Personal Care and Cosmetic Applications

Landec's personal care and cosmetic applications strategy is focused on supplying Intelimer materials to industry leaders for use in lotions and creams, as well as color cosmetics, lipsticks and hair care. The Company's partner, Air Products, is currently shipping products to L'Oreal, Mentholatum and other companies for use in lotions and creams. The rights to develop and sell Landec's polymers for personal care products were licensed to Air Products in March 2006 along with the latent catalyst rights. The Company's Intelimer polymers are currently in over 50 personal care products worldwide.

### **Intelimer Drug Delivery Polymers**

Landec is developing both biodegradable and non-biodegradable polymers for use in drug delivery applications targeting the use of its highly crystalline polymers and the tunable physical properties to minimize or eliminate burst, extend drug release profiles and deliver novel valuable properties to the pharma industry.

### **Results of Operations**

# Revenues (in thousands):

|                 | Three        | Three        |        |    |    |            |    |            |        |    |
|-----------------|--------------|--------------|--------|----|----|------------|----|------------|--------|----|
|                 | months       | months       |        |    | Ni | ine months | Ni | ine months |        |    |
|                 | ended        | ended        |        |    |    | ended      |    | ended      |        |    |
|                 | 2/26/12      | 2/27/11      | Change |    |    | 2/26/12    |    | 2/27/11    | Change |    |
| Apio Value      |              |              |        |    |    |            |    |            |        |    |
| Added           | \$<br>55,882 | \$<br>47,226 | 18     | %  | \$ | 145,011    | \$ | 127,050    | 14     | %  |
| Apio Packaging  | 574          | 478          | 20     | %  |    | 1,501      |    | 1,861      | (19    | %) |
| Food            |              |              |        |    |    |            |    |            |        |    |
| Technology      | 56,456       | 47,704       | 18     | %  |    | 146,512    |    | 128,911    | 14     | %  |
| Apio Export     | 12,388       | 12,178       | 2      | %  |    | 57,972     |    | 48,296     | 20     | %  |
| Total Apio      | 68,844       | 59,882       | 15     | %  |    | 204,484    |    | 177,207    | 15     | %  |
| HA              | 11,066       | 12,157       | (9     | %) |    | 27,422     |    | 26,964     | 2      | %  |
| Tech. Licensing | 154          | 1,470        | (90    | %) |    | 3,029      |    | 4,459      | (32    | %) |
| Total Revenues  | \$<br>80,064 | \$<br>73,509 | 9      | %  | \$ | 234,935    | \$ | 208,630    | 13     | %  |

### Apio Value Added

Apio's value-added revenues consist of revenues generated from the sale of specialty packaged fresh-cut and whole value-added processed vegetable products that are washed and packaged in our proprietary packaging and sold under Apio's Eat Smart brand and various private labels. In addition, value-added revenues include the revenues generated from Apio Cooling, LP, a vegetable cooling operation in which Apio is the general partner with a 60% ownership position.

The increase in Apio's value-added revenues for the three and nine months ended February 26, 2012 compared to the same periods of last year was primarily due to a 24% and 19% increase, respectively, in unit volume sales to existing customers resulting primarily from expanded product offerings, gaining additional distribution locations, and growth in the fresh-cut vegetable category. The revenues generated from these volume increases during the three and nine months ended February 26, 2012 were partially offset by a product mix change to lower priced products from higher priced products.

### Apio Packaging

Apio packaging revenues consist of Apio's packaging technology business using its BreatheWay membrane technology. The first commercial application included in Apio packaging is our banana packaging technology.

The increase in Apio packaging revenues for the three months ended February 26, 2012 compared to the same period last year was primarily due to banana membrane sales to Chiquita for shipping container applications which began in the third quarter of fiscal year 2012.

The decrease in Apio packaging revenues for the nine months ended February 26, 2012 compared to the same period last year was primarily due to decreased sales of BreatheWay membranes to Chiquita for use on avocado applications as a result of Chiquita placing initial large orders of BreatheWay membranes during the first half of last year to build inventory for avocado applications.

# Apio Export

Apio export revenues consist of revenues generated from the purchase and sale of primarily whole commodity fruit and vegetable products to Asia by Cal-Ex. Apio records revenue equal to the sale price to third parties because it takes title to the product while in transit.

The increase in revenues in Apio's export business for the three months ended February 26, 2012 compared to the same period last year was not significant to consolidated Landec revenues.

The increase in revenues in Apio's export business for the nine months ended February 26, 2012 compared to the same period last year was due to a 12% increase in unit volume sales due to a greater volume of fruit and vegetables being available to export coupled with favorable pricing for export products thus far in fiscal year 2012.

### Hyaluronan-based ("HA") Biomaterials

Lifecore principally generates revenue through the sale of products containing HA. Lifecore primarily sells products to customers in three medical areas: (1) Ophthalmic, which represented over 70% of Lifecore's revenues in fiscal year 2011, (2) Orthopedic, which represented nearly 20% of Lifecore's revenues in fiscal year 2011 and (3) Veterinary/Other.

The decrease in Lifecore's revenues for the three months ended February 26, 2012 compared to the same period last year was due to a 10% decrease in revenues in Lifecore's fermentation business and a 6% decrease in revenues in Lifecore's aseptic filling business, primarily for Ophthalmic products both due to lower unit volume sales during this year's third quarter compared to last year's third quarter as a result of the timing of shipments within the fiscal year.

The increase in Lifecore's revenues for the nine months ended February 26, 2012 compared to the same period last year was due to a 2% increase in revenues in Lifecore's fermentation business, primarily for Ophthalmic products and a 2% increase in revenues in Lifecore's aseptic filling business, primarily for new business development revenues.

### **Technology Licensing**

Technology licensing revenues consist of revenues generated from the licensing agreements with Monsanto, Air Products and Nitta.

The decrease in Technology Licensing revenues for the three and nine months ended February 26, 2012 compared to the same periods of the prior year was primarily due to the termination of the Monsanto Agreement (see Note 4) at the end of the second quarter of fiscal year 2012. The quarterly revenues and gross profit for the Technology Licensing business from Monsanto had been \$1.35 million per quarter prior to the termination.

## Gross Profit (in thousands):

|                    | Three months ended 2/26/12 | Three months ended 2/27/11 | Change |    | Nine<br>months<br>ended<br>2/26/12 | Nine months ended 2/27/11 | Change |    |
|--------------------|----------------------------|----------------------------|--------|----|------------------------------------|---------------------------|--------|----|
| Apio Value         |                            |                            | _      |    |                                    |                           | _      |    |
| Added              | \$<br>4,979                | \$<br>2,875                | 73     | %  | \$<br>14,801                       | \$<br>11,827              | 25     | %  |
| Apio Packaging     | 499                        | 399                        | 25     | %  | 1,267                              | 1,562                     | (19    | %) |
| Food               |                            |                            |        |    |                                    |                           |        |    |
| Technology         | 5,478                      | 3,274                      | 67     | %  | 16,068                             | 13,389                    | 20     | %  |
| Apio Export        | 917                        | 936                        | (2     | %) | 3,733                              | 3,098                     | 20     | %  |
| Total Apio         | 6,395                      | 4,210                      | 52     | %  | 19,801                             | 16,487                    | 20     | %  |
| HA                 | 6,623                      | 6,798                      | (3     | %) | 14,602                             | 15,204                    | (4     | %) |
| Tech. Licensing    | 154                        | 1,470                      | (90    | %) | 3,029                              | 4,459                     | (32    | %) |
| <b>Total Gross</b> |                            |                            |        |    |                                    |                           |        |    |
| Profit             | \$<br>13,172               | \$<br>12,478               | 6      | %  | \$<br>37,432                       | \$<br>36,150              | 4      | %  |

### General

There are numerous factors that can influence gross profit including product mix, customer mix, manufacturing costs, volume, sale discounts and charges for excess or obsolete inventory, to name a few. Many of these factors influence or are interrelated with other factors. The Company includes in cost of sales all of the costs related to the sale of

products in accordance with U.S. generally accepted accounting principles. These costs include the following: raw materials (including produce, casein, seeds and packaging), direct labor, overhead (including indirect labor, depreciation, and facility related costs) and shipping and shipping-related costs. The following are the primary reasons for the changes in gross profit for the three and nine months ended February 26, 2012 compared to the same periods last year as outlined in the table above.

### Apio Value-Added

The increase in gross profit for Apio's value-added vegetable business for the three months ended February 26, 2012 compared to the same period last year was primarily due to the 18% increase in revenues coupled with the fact that during the third quarter of last year Apio experienced significant weather related produce supply issues that increased the cost of sourcing produce which resulted in lower gross profits during last year's third quarter. Value-added gross margin for the three months ended February 26, 2012 was 8.9% compared to 6.1% for the third quarter last year.

The increase in gross profit for Apio's value-added vegetable business for the nine months ended February 26, 2012 compared to the same period last year was primarily due to the 14% increase in revenues and the weather related produce supply issues during the November to February period of fiscal year 2011.

### Apio Packaging

The increase in Apio packaging gross profit for the three months ended February 26, 2012 compared to the same period last year was primarily due to banana membrane sales to Chiquita for shipping container applications which began in the third quarter of fiscal year 2012.

The decrease in Apio packaging gross profit for the nine months ended February 26, 2012 compared to the same period last year was primarily due to decreased sales of BreatheWay membranes to Chiquita for use for avocado applications as a result of Chiquita placing initial large orders of BreatheWay membranes during the first half of last year to build inventory for avocado applications.

### Apio Export

Apio's export business is a buy/sell business that realizes a gross margin in the 5-8% range. The decrease in gross profit for Apio's export business during the three months ended February 26, 2012 compared to the same period last year was not significant to consolidated Landec gross profit.

The increase in gross profit for Apio's export business during the nine months ended February 26, 2012 compared to the same period last year was primarily due to the 20% increase in revenues.

### **HA-based Biomaterials**

The decrease in Lifecore's gross profit during the three months ended February 26, 2012 compared to the same period last year was due to the 9% decrease in revenues partially offset by increased production resulting in greater overhead absorption in the current period which results in more overhead being allocated to inventory versus cost of sales.

The decrease in Lifecore's gross profit during the nine months ended February 26, 2012 compared to the same period last year was primarily due to a product mix change to higher sales of lower margin products.

# **Technology Licensing**

The decrease in Technology Licensing gross profit for the three and nine months ended February 26, 2012 compared to the same periods of the prior year was primarily due to the termination of the Monsanto Agreement (see Note 4) at the end of the second quarter of fiscal year 2012. The quarterly revenues and gross profit for the Technology Licensing business from Monsanto had been \$1.35 million per quarter prior to the termination.

### Operating Expenses (in thousands):

|                                      |    | Three months ended 2/26/12 |    | Three months ended 2/27/11 | Change |       | Nine<br>months<br>ended<br>2/26/12 |    | Nine months ended 2/27/11 | Change | e. |
|--------------------------------------|----|----------------------------|----|----------------------------|--------|-------|------------------------------------|----|---------------------------|--------|----|
| Research and Development:            |    |                            |    |                            |        |       |                                    |    |                           |        |    |
| Apio                                 | \$ | 279                        | \$ | 284                        | (2     | %) \$ | 792                                | \$ | 753                       | 5      | %  |
| HA                                   | Ψ  | 1,232                      | φ  | 1,046                      | 18     | %) \$ | 3,475                              | Ψ  | 3,191                     | 9      | %  |
| Tech. Licensing                      |    | 962                        |    | 945                        | 2      | %     | 2,875                              |    | 2,818                     | 2      | %  |
| - C                                  | Φ  |                            | Φ  |                            |        |       |                                    | Φ  |                           |        |    |
| Total R&D                            | \$ | 2,473                      | \$ | 2,275                      | 9      | % \$  | 7,142                              | \$ | 6,762                     | 6      | %  |
| Selling, General and Administrative: |    |                            |    |                            |        |       |                                    |    |                           |        |    |
| Apio                                 | \$ | 3,722                      | \$ | 3,199                      | 16     | % \$  | 10,758                             | \$ | 9,411                     | 14     | %  |
| HA                                   |    | 1,268                      |    | 1,357                      | (7     | %)    | 3,381                              |    | 3,608                     | (6     | %) |
| Tech. Licensing                      |    | 94                         |    | 93                         | 1      | %     | 317                                |    | 312                       | 2      | %  |
| Corporate                            |    | 1,580                      |    | 1,809                      | (13    | %)    | 4,716                              | \$ | 4,852                     | (3     | %) |
| Total S,G&A                          | \$ | 6,664                      | \$ | 6,458                      | 3      | % \$  | 19,172                             | \$ | 18,183                    | 5      | %  |

### Research and Development

Landec's research and development expenses consist primarily of expenses involved in product development and commercialization initiatives. Research and development efforts at Apio are focused on the Company's proprietary BreatheWay membranes used for packaging produce, with recent focus on extending the shelf life of bananas and other shelf-life sensitive vegetables and fruit. In the HA business, the research and development efforts are focused on new products and applications for HA-based biomaterials. In the Technology Licensing business, the research and development efforts are focused on uses for the proprietary Intelimer polymers outside of food and HA.

The increase in research and development expenses for the three and nine months ended February 26, 2012 compared to the same periods last year was primarily due to increased payroll expenses driven by increased R&D efforts associated with new product development at Lifecore.

### Selling, General and Administrative

Selling, general and administrative expenses consist primarily of sales and marketing expenses associated with Landec's product sales and services, business development expenses and staff and administrative expenses.

The decrease in selling, general and administrative expenses for the three months ended February 26, 2012 was not significant.

The increase in selling, general and administrative expenses for the nine months ended February 26, 2012 compared to the same period last year was primarily due to increased sales and marketing expenses at Apio due to the increase in revenue, primarily brokerage fees on higher revenues and accruing a portion of the potential annual bonuses at Apio as a result of Apio exceeding its revenue and operating income plan for the nine months ended February 26, 2012 compared to accruing no bonuses during the same period of last year.

# Other (in thousands):

|                  | Three        |      | Three  |   |        |    |       | Nin    | ie    | Nin    | ie |        |    |
|------------------|--------------|------|--------|---|--------|----|-------|--------|-------|--------|----|--------|----|
|                  | months       |      | months |   |        |    |       | month  | ıs    | month  | ıs |        |    |
|                  | ended        |      | ended  |   |        |    | ended |        | ended |        |    |        |    |
|                  | 2/26/1       | 2    | 2/27/1 | 1 | Change |    |       | 2/26/1 | 2     | 2/27/1 | 1  | Change |    |
| Dividend         |              |      |        |   |        |    |       |        |       |        |    |        |    |
| Income           | \$<br>281    | \$   | 47     |   | 498    | %  | \$    | 844    | \$    | 47     |    | 1696   | %  |
| Interest Income  | \$<br>63     | \$   | 120    |   | (48    | %) | \$    | 219    | \$    | 344    |    | (36    | %) |
| Interest Expense | \$<br>(153   | ) \$ | (196   | ) | (22    | %) | \$    | (492   | ) \$  | (631   | )  | (22    | %) |
| Other Income     |              |      |        |   |        |    |       |        |       |        |    |        |    |
| (Exp)            | \$<br>3,508  | \$   | (44    | ) | N/M    |    | \$    | 4,595  | \$    | (146   | )  | N/M    |    |
| Income Taxes     | \$<br>(2,920 | ) \$ | (1,350 | ) | 116    | %  | \$    | (6,079 | ) \$  | (3,911 | )  | 55     | %  |
| Non controlling  |              |      |        |   |        |    |       |        |       |        |    |        |    |
| Int.             | \$<br>(49    | ) \$ | (24    | ) | 104    | %  | \$    | (288   | ) \$  | (251   | )  | 15     | %  |

### Dividend Income

The increase in dividend income was due to dividends accrued from the \$15 million preferred stock investment in Windset made on February 15, 2011 which yields a cash dividend of 7.5% annually. The \$281,000 and \$844,000 represents accrued dividends for the three and nine months ended February 26, 2012, respectively. The \$47,000 accrued for the three and nine months last year was for the period February 14, 2011 through February 27, 2011.

#### Interest Income

The decrease in interest income for the three and nine months ended February 26, 2012 compared to the same periods last year was primarily due to lower cash balances reflecting our use of cash to purchase our minority investment in Windset and to purchase the Company's common stock on the open market. Interest income was further negatively impacted by lower yields on investments due to declines in interest rates.

### Interest Expense

The decrease in interest expense during the three and nine months ended February 26, 2012 compared to the same periods last year was due to paying down the credit facilities by \$4.3 million since the end of the third quarter of last year.

### Other Income (Expense)

The other income for the three and nine months ended February 26, 2012 is comprised of an increase of \$3.6 million and \$4.7 million, respectively, in the fair market value of our Windset investment. During the three and nine months of last year the other expense of \$44,000 and \$146,000, respectively, was for the amortization of the discount on Lifecore's earn out obligation.

### **Income Taxes**

The increase in the income tax expense for the three and nine months ended February 26, 2012 is primarily due to a 55% and 32% increase, respectively, in net income before taxes compared to the same periods last year. The effective tax rate for both the three and nine months ended February 26, 2012 was 38% compared to 37% for the same periods in fiscal year 2011.

### Non controlling Interest

The non controlling interest consists of the limited partners' equity interest in the net income of Apio Cooling, LP.

The change in the non controlling interest for the three and nine months ended February 26, 2012 compared to the same periods last year was not significant.

## Liquidity and Capital Resources

As of February 26, 2012, the Company had cash and cash equivalents of \$12.5 million, a net increase of \$4.4 million from \$8.1 million at May 29, 2011.

### Cash Flow from Operating Activities

Landec generated \$8.5 million of cash from operating activities during the nine months ended February 26, 2012 compared to generating \$12.4 million from operating activities for the nine months ended February 27, 2011. The primary sources of cash from operating activities during the nine months ended February 26, 2012 were from generating \$10.2 million of net income and \$5.6 million in non-cash operating items, such as amortization and depreciation and stock based compensation. The sources of cash from operations were partially offset by the \$4.7 million non-cash change in the fair value of our investment in Windset and a net increase of \$2.5 million in working capital, excluding the decrease in income taxes receivable, which is offset by the tax benefit from stock-based compensation. The primary changes in working capital during the nine months ended February 26, 2012 which increased working capital were (a) a \$1.7 million increase in accounts receivable primarily due to a \$1.8 million increase in receivables at Apio as a result of increased value added sales, (b) a \$2.3 million decrease in accounts payable due to the timing of payments and (c) a \$2.3 million decrease in deferred revenue associated with the Monsanto Agreement during the first six months of fiscal year 2012. Working capital decreased as a result of collecting the \$4.0 million termination payment from Monsanto on November 30, 2011.

### Cash Flow from Investing Activities

Net cash used in investing activities for the nine months ended February 26, 2012 was \$862,000 compared to net cash used in investing activities of \$31.2 million for the same period last year. The net cash provided by investing activities was from \$3.0 million of net proceeds from the sale and maturities of marketable securities. Net cash used in investing activities was from the purchase of \$3.9 million of property, plant and equipment primarily for the further automation of Apio's value-added processing facility and facility modifications and purchased equipment to support Lifecore's business growth.

### Cash Flow from Financing Activities

Net cash used in financing activities for the nine months ended February 26, 2012 was \$3.3 million compared to net cash used in financing activities of \$2.4 million for the same period last year. The net cash used in financing activities during the first nine months of fiscal year 2012 was primarily due to \$3.3 million of long-term debt payments and the repurchase of \$5.0 million of the Company's outstanding Common Stock, partially offset by the tax benefit from stock-based compensation of \$5.5 million.

# Capital Expenditures

During the nine months ended February 26, 2012, Landec purchased vegetable processing equipment to support the further automation of Apio's value added processing facility and facility modifications and purchased equipment to support Lifecore's business growth. These expenditures represented the majority of the \$3.9 million of capital expenditures.

### Debt

On April 30, 2010, Lifecore entered into a \$20 million Credit Agreement with Wells Fargo Bank N.A. ("Wells Fargo") with a five-year term that provides for equal monthly principal payments plus interest. The Credit Agreement contains certain restrictive covenants, which require Lifecore to meet certain financial tests, including minimum levels of net income, minimum quick ratio, minimum fixed coverage ratio and maximum capital expenditures. All of Lifecore's assets have been pledged to secure the debt incurred pursuant to the Credit Agreement. Landec is the guarantor of the debt.

On May 4, 2010, the Company entered into an interest rate swap agreement that has the economic effect of modifying the variable interest obligations associated with the \$20 million Credit Agreement so that the interest payable is effectively fixed at a rate of 4.24%.

Landec is not a party to any agreements with, or commitments to, any special purpose entities that would constitute material off-balance sheet financing other than the operating lease commitments.

Landec's future capital requirements will depend on numerous factors, including the progress of its research and development programs; the continued development of marketing, sales and distribution capabilities; the ability of Landec to establish and maintain new collaborative and licensing arrangements; any decision to pursue additional acquisition opportunities; weather conditions that can affect the supply and price of produce, the timing and amount, if any, of payments received under licensing and research and development agreements; the costs involved in preparing, filing, prosecuting, defending and enforcing intellectual property rights; the ability to comply with regulatory requirements; the emergence of competitive technology and market forces; the effectiveness of product commercialization activities and arrangements; and other factors. If Landec's currently available funds, together with

the internally generated cash flow from operations are not sufficient to satisfy its capital needs, Landec would be required to seek additional funding through other arrangements with collaborative partners, additional bank borrowings and public or private sales of its securities. There can be no assurance that additional funds, if required, will be available to Landec on favorable terms, if at all.

Landec believes that its cash from operations, along with existing cash, cash equivalents and marketable securities will be sufficient to finance its operational and capital requirements for at least the next twelve months.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes to the Company's market risk during the first nine months of fiscal year 2012.

### Item 4. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures

Our management evaluated, with participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures are effective in ensuring that information required to be disclosed in reports filed under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission, and are effective in providing reasonable assurance that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

# Changes in Internal Control over Financial Reporting

There were no changes in our internal controls over financial reporting during the fiscal quarter ended February 26, 2012 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

### PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

As of the date of this report, the Company is not a party to any legal proceedings.

### Item 1A. Risk Factors

There have been no material changes to the Company's risk factors which are included and described in the Form 10-K for the fiscal year ended May 29, 2011 filed with the Securities and Exchange Commission on August 8, 2011.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(c) The following table contains the Company's stock repurchases of equity securities for the third quarter of the fiscal year 2012:

### **Issuer Purchases of Equity Securities**

(d) Maximum Number (or **Approximate** Dollar Value) of Shares (c) (or (b) Total Number of Units) that May Shares (or Units) (a) Yet Average Price Purchased as Part Be Purchased Total Number of Paid per Share of Publicly Under Shares (or Units) (or Announced Plans the Plans or Purchased Period (1) Unit) or Programs **Programs** Month #1 \$5.44 37,184 37,184 \$3,824,000 November 28, 2011 to December 25, 2011 Month #2 -0--0--0-\$3,824,000 December 26, 2011 to January 22, 2012 Month #3 -()--()--()-\$3,824,000 January 23, 2012 February 26, 2012 **TOTAL** \$5.44 37,184 37,184 \$3,824,000

<sup>(1)</sup> The reported periods conform to the Company's fiscal calendar composed of thirteen weeks under a 4 week, 4 week and 5 week structure.

On July 14, 2010, the Company announced that the Board of Directors of the Company had approved the establishment of a stock repurchase plan which allows for the repurchase of up to \$10 million of the Company's Common Stock. The Company may repurchase its Common Stock from time to time in open market purchases or in privately negotiated transactions. The timing and actual number of shares purchased is at the discretion of management of the Company and will depend on a variety of factors, including stock price, corporate and regulatory requirements, market conditions, the relative attractiveness of other capital deployment opportunities and other corporate priorities. The stock repurchase program does not obligate Landec to acquire any amount of its Common Stock and the program may be modified, suspended or terminated at any time at the Company's discretion without prior notice.

| Item 3. | Defaults Upon Senior Securities |
|---------|---------------------------------|
|         |                                 |

None.

### Item 4. Submission of Matters to a Vote of Security Holders

[Removed and Reserved.]

Item 5. Other Information

None.

Item 6. Exhibits

**Exhibit** 

Number Exhibit Title:

10.35 Executive Employment Agreement between the Registrant and Gary T. Steele dated as of January 1, 2012, incorporated by reference to Exhibit 10.35 to the Registrant's Current Report on Form 8-K dated February 15, 2012.

- 31.1+ CEO Certification pursuant to section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2+ CFO Certification pursuant to section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1+ CEO Certification pursuant to section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2+ CFO Certification pursuant to section 906 of the Sarbanes-Oxley Act of 2002.

101.INS\*\* XBRL Instance

101.SCH\*\* XBRL Taxonomy Extension Schema

101.CAL\*\*XBRL Taxonomy Extension Calculation

101.DEF\*\* XBRL Taxonomy Extension Definition

101.LAB\*\*XBRL Taxonomy Extension Labels

101.PRE\*\* XBRL Taxonomy Extension Presentation

\*\* XBRL Information is furnished and not filed or a part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

<sup>+</sup> Filed herewith.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

# LANDEC CORPORATION

By: /s/ Gregory S. Skinner

Gregory S. Skinner

Vice President, Finance and Chief

Financial Officer

(Principal Financial and Accounting

Officer)

Date: March 28, 2012