ATLAS AIR WORLDWIDE HOLDINGS INC Form 10-Q August 02, 2012 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, DC 20549** 

# **FORM 10-Q**

# x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012

OR

"TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_

Commission File Number: 001-16545

# Atlas Air Worldwide Holdings, Inc.

(Exact name of registrant as specified in its charter)

Delaware

13-4146982

(State or other jurisdiction of incorporation)

(IRS Employer Identification No.)

2000 Westchester Avenue, Purchase, New York

(Address of principal executive offices)

**10577** (Zip Code)

(914) 701-8000

(Registrant s telephone number, including area code)

#### Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of accelerated filer, large accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer x Accelerated filer " Non-accelerated filer " Smaller reporting company "

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

As of June 30, 2012, there were 26,439,584 shares of the registrant s Common Stock outstanding.

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#### PART I FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## Atlas Air Worldwide Holdings, Inc.

## **Consolidated Balance Sheets**

(in thousands, except share data)

(Unaudited)

|  | Ju | ne 30, 2012 | Decer | nber 31, 2011 |
|--|----|-------------|-------|---------------|
| Assets   |    |             |       |               |
| Current Assets   |    |             |       |               |
| Cash and cash equivalents  | \$ | 233,072     | \$    | 187,111       |
| Short-term investments   |    | 11,122      |       | 8,097         |
| Accounts receivable, net of allowance of \$2,815 and \$1,931, respectively |    | 106,005     |       | 93,213        |
| Prepaid maintenance  |    | 33,102      |       | 35,902        |
| Deferred taxes   |    | 14,852      |       | 10,580        |
| Prepaid expenses and other current assets                                  |    | 75,506      |       | 58,934        |
| Total current assets   |    | 473,659     |       | 393,837       |
| Property and Equipment   |    |             |       |               |
| Flight equipment   |    | 1,656,431   |       | 1,466,384     |
| Ground equipment   |    | 36,831      |       | 33,788        |
| Less: accumulated depreciation   |    | (157,039)   |       | (159,123)     |
| Purchase deposits for flight equipment                                     |    | 332,983     |       | 407,184       |
| Property and equipment, net  |    | 1,869,206   |       | 1,748,233     |
| Other Assets   |    | 121 (00     |       |               |
| Long-term investments and accrued interest                                 |    | 134,609     |       | 135,735       |
| Deposits and other assets  |    | 98,130      |       | 73,232        |
| Intangible assets, net   |    | 37,603      |       | 39,961        |
| Total Assets   | \$ | 2,613,207   | \$    | 2,390,998     |
| Liabilities and Equity   |    |             |       |               |
| Current Liabilities  |    |             |       |               |
| Accounts payable   | \$ | 37,849      | \$    | 27,352        |
| Accrued liabilities  |    | 156,866     |       | 175,298       |
| Current portion of long-term debt  |    | 91,883      |       | 70,007        |
| Total current liabilities  |    | 286,598     |       | 272,657       |
| Other Liabilities  |    |             |       |               |
| Long-term debt   |    | 808,004     |       | 680,009       |
| Deferred taxes   |    | 208,628     |       | 178,069       |
| Other liabilities  |    | 119,909     |       | 118,888       |
| Total other liabilities  |    | 1,136,541   |       | 976,966       |
| Commitments and contingencies  |    |             |       |               |
| Equity   |    |             |       |               |
| Stockholders Equity  |    |             |       |               |

| Preferred stock, \$1 par value; 10,000,000 shares authorized; no shares issued           |                 |                 |
|--|-----------------|-----------------|
| Common stock, \$0.01 par value; 50,000,000 shares authorized; 27,666,883 and             |                 |                 |
| 27,462,116 shares issued, 26,439,584 and 26,304,764, shares outstanding (net of treasury |                 |                 |
| stock), as of June 30, 2012 and December 31, 2011, respectively                          | 277             | 275             |
| Additional paid-in-capital   | 535,206         | 525,670         |
| Treasury stock, at cost; 1,227,299 and 1,157,352 shares, respectively                    | (44,748)        | (41,499)        |
| Accumulated other comprehensive loss   | (15,446)        | (15,683)        |
| Retained earnings  | 712,436         | 668,749         |
|  |                 |                 |
| Total stockholders equity  | 1,187,725       | 1,137,512       |
| Noncontrolling interest  | 2,343           | 3,863           |
|  |                 |                 |
| Total equity   | 1,190,068       | 1,141,375       |
|  |                 | · ·             |
| Total Liabilities and Equity   | \$<br>2,613,207 | \$<br>2,390,998 |

See accompanying Notes to Unaudited Consolidated Financial Statements

## Atlas Air Worldwide Holdings, Inc.

## **Consolidated Statements of Operations**

(in thousands, except per share data)

(Unaudited)

|  | For the Thi<br>June 30, 2012 | ree Months Ended<br>June 30, 2011 | For the Six June 30, 2012 | Months Ended<br>June 30, 2011 |
|--|------------------------------|-----------------------------------|---------------------------|-------------------------------|
| Operating Revenue  | June 30, 2012                | June 30, 2011                     | June 30, 2012             | June 30, 2011                 |
| ACMI   | \$ 160,421                   | \$ 160,442                        | \$ 315,124                | \$ 306,477                    |
| AMC charter  | 138,014                      | 112,473                           | 259,308                   | 193,649                       |
| Commercial charter   | 120,827                      | 71,067                            | 197,774                   | 136,603                       |
| Dry leasing  | 2,862                        | 2,134                             | 5,807                     | 3,677                         |
| Other  | 2,581                        | 3,458                             | 5,996                     | 6,775                         |
| outer .  | 2,301                        | 3,130                             | 3,550                     | 0,773                         |
| Total Operating Revenue  | 424,705                      | 349,574                           | 784,009                   | 647,181                       |
| Operating Expenses   |                              |                                   |                           |                               |
| Aircraft fuel  | 117,571                      | 100,358                           | 212,334                   | 174,525                       |
| Salaries, wages and benefits                                     | 73,378                       | 61,498                            | 144,254                   | 123,262                       |
| Maintenance, materials and repairs                               | 43,371                       | 46,860                            | 96,351                    | 96,929                        |
| Aircraft rent  | 42,758                       | 41,567                            | 82,176                    | 79,921                        |
| Passenger and ground handling services                           | 18,618                       | 7,275                             | 31,389                    | 13,502                        |
| Navigation fees, landing fees and other rent                     | 15,882                       | 12,603                            | 28,937                    | 23,943                        |
| Depreciation and amortization                                    | 13,877                       | 8,775                             | 28,180                    | 17,105                        |
| Travel   | 14,823                       | 9,922                             | 27,443                    | 19,044                        |
| Gain on disposal of aircraft                                     | (1,163)                      | (181)                             | (1,359)                   | (301)                         |
| Other  | 29,472                       | 23,278                            | 57,607                    | 45,140                        |
| Total Operating Expenses   | 368,587                      | 311,955                           | 707,312                   | 593,070                       |
| Operating Income   | 56,118                       | 37,619                            | 76,697                    | 54,111                        |
| Non-operating Expenses (Income)                                  |                              |                                   |                           |                               |
| Interest income  | (4,887)                      | (5,080)                           | (9,796)                   | (10,196)                      |
| Interest expense   | 15,631                       | 9,912                             | 29,594                    | 20,208                        |
| Capitalized interest   | (5,952)                      | (6,185)                           | (12,304)                  | (11,602)                      |
| Loss on early extinguishment of debt                             | 142                          |                                   | 142                       |                               |
| Other (income) expense, net                                      | 1,082                        | (406)                             | 785                       | (364)                         |
| Total Non-operating Expenses (Income)                            | 6,016                        | (1,759)                           | 8,421                     | (1,954)                       |
| Income before income taxes                                       | 50,102                       | 39,378                            | 68,276                    | 56,065                        |
| Income tax expense   | 18,906                       | 14,907                            | 26,140                    | 21,131                        |
| Net Income   | 31,196                       | 24,471                            | 42,136                    | 34,934                        |
| Less: Net income (loss) attributable to noncontrolling interests | 344                          | 624                               | (1,551)                   | 570                           |
| Net Income Attributable to Common Stockholders                   | \$ 30,852                    | \$ 23,847                         | \$ 43,687                 | \$ 34,364                     |
| Earnings per share:  |                              |                                   |                           |                               |
| Basic  | \$ 1.17                      | \$ 0.91                           | \$ 1.66                   | \$ 1.31                       |

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| Diluted                  | \$<br>1.16 | \$<br>0.90 | \$<br>1.65 | \$<br>1.30 |
|--------------------------|------------|------------|------------|------------|
|                          |            |            |            |            |
| Weighted average shares: |            |            |            |            |
| Basic                    | 26,428     | 26,269     | 26,394     | 26,155     |
|                          |            |            |            |            |
| Diluted                  | 26,511     | 26,491     | 26,500     | 26,397     |

See accompanying Notes to Unaudited Consolidated Financial Statements

## Atlas Air Worldwide Holdings, Inc.

## **Consolidated Statements of Comprehensive Income**

(in thousands)

(Unaudited)

|   | For the Three | <b>Months Ended</b> | For the Six Months Ende |      |                   |  |
|---|---------------|---------------------|-------------------------|------|-------------------|--|
|   | June 30, 2012 | June 30, 2011       | June 30, 2012           | June | e <b>30, 2011</b> |  |
| Net Income  | \$ 31,196     | \$ 24,471           | \$ 42,136               | \$   | 34,934            |  |
| Other comprehensive income (loss):                |               |                     |                         |      |                   |  |
| Interest rate derivatives:                        |               |                     |                         |      |                   |  |
| Net change in fair value                          |               | (808)               | (713)                   |      | (808)             |  |
| Reclassification into earnings                    | 779           |                     | 1,032                   |      |                   |  |
| Income tax benefit (expense)                      | (279)         | 293                 | (112)                   |      | 293               |  |
| Foreign currency translation:                     |               |                     |                         |      |                   |  |
| Translation adjustment                            | (80)          | (30)                | 77                      |      | 172               |  |
| Income tax benefit (expense)                      | 25            | 16                  | (16)                    |      | (30)              |  |
|   |               |                     |                         |      |                   |  |
| Other comprehensive income (loss)                 | 445           | (529)               | 268                     |      | (373)             |  |
|   |               |                     |                         |      |                   |  |
| Comprehensive Income                              | 31,641        | 23,942              | 42,404                  |      | 34,561            |  |
| Less: Comprehensive income (loss) attributable to | ·             | ·                   | ·                       |      |                   |  |
| noncontrolling interests                          | 316           | 619                 | (1,520)                 |      | 645               |  |
| -   |               |                     |                         |      |                   |  |
| Comprehensive Income Attributable to Common       |               |                     |                         |      |                   |  |
| Stockholders                                      | \$ 31,325     | \$ 23,323           | \$ 43,924               | \$   | 33,916            |  |

See accompanying Notes to Unaudited Consolidated Financial Statements

## Atlas Air Worldwide Holdings, Inc.

## **Consolidated Statements of Cash Flows**

(in thousands)

(Unaudited)

|   |               | Months Ended  |
|---|---------------|---------------|
|   | June 30, 2012 | June 30, 2011 |
| Operating Activities:   | Φ 42.607      | Φ 24.264      |
| Net Income Attributable to Common Stockholders                                    | \$ 43,687     | \$ 34,364     |
| Net income (loss) attributable to noncontrolling interests                        | (1,551)       | 570           |
| Net Income  | 42,136        | 34,934        |
| Adjustments to reconcile Net Income to net cash provided by operating activities: |               |               |
| Depreciation and amortization   | 32,447        | 20,873        |
| Accretion of debt securities discount   | (4,373)       | (4,112)       |
| Provision for allowance for doubtful accounts                                     | 637           | 45            |
| Loss on early extinguishment of debt  | 142           |               |
| Gain on disposal of aircraft  | (1,359)       | (301)         |
| Deferred taxes  | 25,872        | 3,824         |
| Stock-based compensation expense  | 8,994         | 6,540         |
| Changes in:   |               |               |
| Accounts receivable   | (5,681)       | (4,081)       |
| Prepaid expenses and other current assets   | 7,290         | (15,525)      |
| Deposits and other assets   | (12,964)      | (4,254)       |
| Accounts payable and accrued liabilities  | (7,203)       | 35,723        |
|   |               |               |
| Net cash provided by operating activities   | 85,938        | 73,666        |
| Investing Activities:   |               |               |
| Capital expenditures  | (18,443)      | (8,776)       |
| Purchase deposits and delivery payments for flight equipment                      | (161,477)     | (120,783)     |
| Investment in debt securities   | (1,179)       |               |
| Proceeds from short-term investments  | 3,915         | 3,468         |
| Proceeds from disposal of aircraft  | 2,515         | 770           |
|   |               |               |
| Net cash used for investing activities  | (174,669)     | (125,321)     |
| Financing Activities:   |               | , , ,         |
| Proceeds from debt issuance   | 328,221       |               |
| Proceeds from stock option exercises  |               | 4,429         |
| Purchase of treasury stock  | (3,249)       | (9,126)       |
| Excess tax benefit from stock-based compensation expense                          | 544           | 2,946         |
| Payment of debt issuance costs  | (10,004)      |               |
| Payments of debt  | (180,820)     | (73,435)      |
|   |               |               |
| Net cash provided by (used for) financing activities                              | 134,692       | (75,186)      |
| Net increase (decrease) in cash and cash equivalents                              | 45,961        | (126,841)     |
| Cash and cash equivalents at the beginning of period                              | 187,111       | 588,852       |
| 1 6 6 1   | .,            | 200,022       |
| Cash and cash equivalents at the end of period                                    | \$ 233,072    | \$ 462,011    |

See accompanying Notes to Unaudited Consolidated Financial Statements

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## Atlas Air Worldwide Holdings, Inc.

## Consolidated Statements of Stockholders Equity

(in thousands, except share data)

(Unaudited)

|   |                  |                   | Additional         |    | cumulated<br>Other<br>prehensive |                      |    | Total                 |                        |                 |
|---|------------------|-------------------|--------------------|----|----------------------------------|----------------------|----|-----------------------|------------------------|-----------------|
|   | <br>mmon<br>tock | Treasury<br>Stock | Paid-In<br>Capital | ]  | Income<br>(Loss)                 | Retained<br>Earnings | St | tockholders<br>Equity | controlling<br>nterest | Total<br>Equity |
| Balance at December 31, 2010  | \$<br>270        | \$ (32,248)       | \$ 505,297         | \$ | 458                              | \$ 572,666           | \$ | 1,046,443             | \$<br>3,647            | \$ 1,050,090    |
| Net Income  |                  |                   |                    |    |                                  | 34,364               |    | 34,364                | 570                    | 34,934          |
| Other comprehensive income (loss)   |                  |                   |                    |    | (448)                            |                      |    | (448)                 | 75                     | (373)           |
| Comprehensive Income (Loss)<br>Stock option and restricted stock                |                  |                   |                    |    |                                  |                      |    | 33,916                | 645                    | 34,561          |
| compensation  |                  |                   | 6,540              |    |                                  |                      |    | 6,540                 |                        | 6,540           |
| Purchase of 135,755 shares of treasury stock Exercise of 105,173 employee stock |                  | (9,126)           |                    |    |                                  |                      |    | (9,126)               |                        | (9,126)         |
| options   |                  |                   | 4,429              |    |                                  |                      |    | 4,429                 |                        | 4,429           |
| Issuance of 376,424 shares of restricted stock                                  | 4                |                   | (4)                |    |                                  |                      |    | 1,125                 |                        | 1,125           |
| Tax benefit on restricted stock and stock options                               |                  |                   | 2,946              |    |                                  |                      |    | 2,946                 |                        | 2,946           |
| Balance at June 30, 2011  | \$<br>274        | \$ (41,374)       | \$ 519,208         | \$ | 10                               | \$ 607,030           | \$ | 1,085,148             | \$<br>4,292            | \$ 1,089,440    |

|   |                  |                   | Additional         | <br>cumulated<br>Other<br>aprehensive |                      | Total                      |                       |                            |
|---|------------------|-------------------|--------------------|---------------------------------------|----------------------|----------------------------|-----------------------|----------------------------|
|   | <br>mmon<br>tock | Treasury<br>Stock | Paid-In<br>Capital | Income<br>(Loss)                      | Retained<br>Earnings | Stockholders<br>Equity     | ontrolling<br>iterest | Total<br>Equity            |
| Balance at December 31, 2011  | \$<br>275        | \$ (41,499)       | \$ 525,670         | \$<br>(15,683)                        | \$ 668,749           | \$ 1,137,512               | \$<br>3,863           | \$ 1,141,375               |
| Net Income  |                  |                   |                    |                                       | 43,687               | 43,687                     | (1,551)               | 42,136                     |
| Other comprehensive income (loss)   |                  |                   |                    | 237                                   |                      | 237                        | 31                    | 268                        |
| Comprehensive Income (Loss) Stock option and restricted stock compensation Purchase of 69,947 shares of treasury stock Issuance of 204,767 shares of restricted stock | 2                | (3,249)           | 8,994              |                                       |                      | 43,924<br>8,994<br>(3,249) | (1,520)               | 42,404<br>8,994<br>(3,249) |
| Tax benefit on restricted stock and stock options   |                  |                   | 544                |                                       |                      | 544                        |                       | 544                        |
| Balance at June 30, 2012  | \$<br>277        | \$ (44,748)       | \$ 535,206         | \$<br>(15,446)                        | \$ 712,436           | \$ 1,187,725               | \$<br>2,343           | \$ 1,190,068               |

See accompanying Notes to Unaudited Consolidated Financial Statements

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#### Atlas Air Worldwide Holdings, Inc.

#### **Notes to Unaudited Consolidated Financial Statements**

June 30, 2012

#### 1. Basis of Presentation

Our consolidated financial statements include the accounts of the holding company, Atlas Air Worldwide Holdings, Inc. ( AAWW ) and its consolidated subsidiaries. AAWW is the parent company of its principal operating subsidiary, Atlas Air, Inc. ( Atlas ), and of Polar Air Cargo LLC ( Old Polar ). AAWW is also the parent company of several subsidiaries related to our dry leasing services (collectively referred to as Titan ). In addition, we are the primary beneficiary of Global Supply Systems Limited ( GSS ), a consolidated subsidiary. AAWW has a 51% equity interest and 75% voting interest in Polar Air Cargo Worldwide, Inc. ( Polar ). We record our share of Polar s results under the equity method of accounting.

The terms we, us, our, and the Company mean AAWW and all entities included in its consolidated financial statements.

We provide outsourced aircraft and aviation operating services throughout the world, serving Africa, Asia, Australia, Europe, the Middle East, North America and South America through: (i) contractual service arrangements, including contracts through which we provide aircraft to customers and value-added services, including crew, maintenance and insurance ( ACMI ), as well as contracts through which we provide crew, maintenance and insurance, with the customer providing the aircraft ( CMI ); (ii) military charter services ( AMC Charter ); (iii) seasonal, commercial and ad-hoc charter services ( Commercial Charter ); and (iv) dry leasing or sub-leasing of aircraft and engines ( Dry Leasing or Dry Lease ).

The accompanying unaudited consolidated financial statements and related notes (the Financial Statements) have been prepared in accordance with the U.S. Securities and Exchange Commission (the SEC) requirements for quarterly reports on Form 10-Q, and consequently, exclude certain disclosures normally included in audited consolidated financial statements prepared in conformity with accounting principles generally accepted in the United States of America (GAAP). All significant intercompany accounts and transactions have been eliminated. The Financial Statements should be read in conjunction with the audited consolidated financial statements and the notes included in the AAWW Annual Report on Form 10-K for the year ended December 31, 2011, which included additional disclosures and a summary of our significant accounting policies. In our opinion, the Financial Statements contain all adjustments, consisting of normal recurring items, necessary to fairly state the financial position of AAWW and its consolidated subsidiaries as of June 30, 2012, the results of operations for the three and six months ended June 30, 2012 and 2011, cash flows for the six months ended June 30, 2012 and 2011, and shareholders equity as of and for the six months ended June 30, 2012 and 2011.

For interim accounting purposes, we recognize income taxes using an estimated annual effective tax rate.

Our quarterly results are subject to seasonal and other fluctuations, and the operating results for any quarter are therefore not necessarily indicative of results that may be otherwise expected for the entire year.

Except for per share data, all dollar amounts are in thousands unless otherwise noted.

Certain reclassifications have been made to the prior periods unaudited consolidated financial statement amounts and related note disclosures to conform to the current period s presentation.

#### 2. Recently Adopted Accounting Pronouncements

In June 2011, the Financial Accounting Standards Board amended its guidance on the presentation of comprehensive income to increase the prominence of items reported in other comprehensive income. The new guidance requires that all components of comprehensive income in stockholders equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The new guidance was effective as of the beginning of 2012 and its adoption did not have any impact on our financial condition, results of operations or cash flows.

#### 3. DHL Investment and Polar

Polar provides air cargo capacity to its customers, including DHL Network Operations (USA), Inc. (  $\,$  DHL  $\,$  ), through a blocked-space agreement that began on October 27, 2008.

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As of June 30, 2012, Polar operates six 747-400 freighter aircraft that are subleased from us. An additional two aircraft are operated by Atlas to support the Polar network and DHL through an alliance agreement whereby Atlas provides ACMI services to Polar. We also provide incremental charter capacity to Polar on an as-needed basis. Atlas and Polar have entered into various agreements under which we provide Polar with crew, maintenance and insurance for the subleased aircraft. Collectively, these service agreements and the subleases are referred to as Express Network ACMI. We provide Polar with certain management and administrative services under a shared services agreement. In addition, Polar and Atlas provide each other with sales and ground support services under a general sales and services agreement. The following table summarizes our transactions with Polar:

|   | For the Thr      | ee Months Ended   | For the Six Months Ended |               |  |  |
|---|------------------|-------------------|--------------------------|---------------|--|--|
| Revenue and Expenses:                               | June 30, 2012    | June 30, 2011     | June 30, 2012            | June 30, 2011 |  |  |
| ACMI revenue from Polar                             | \$ 60,986        | \$ 60,272         | \$ 121,680               | \$ 106,650    |  |  |
| Other revenue from Polar                            | \$ 2,837         | \$ 2,837          | \$ 5,675                 | \$ 5,675      |  |  |
| Ground handling and airport fees paid to Polar      | \$ 1,188         | \$ 312            | \$ 2,186                 | \$ 559        |  |  |
| Accounts receivable/payable as of:                  | June 30,<br>2012 | December 31, 2011 |                          |               |  |  |
| Receivables from Polar                              | \$ 3,290         | \$ 2,944          |                          |               |  |  |
| Payables to Polar                                   | \$ 797           | \$ 121            |                          |               |  |  |
|   | June 30,         | December 31,      |                          |               |  |  |
| Aggregate Carrying Value of Polar Investment as of: | 2012             | 2011              |                          |               |  |  |
|   | \$ 4,870         | \$ 4,870          |                          |               |  |  |

#### 4. Concentration of Credit Risk and Significant Customers

We are exposed to concentration of customer credit risk. The following table summarizes our significant exposure to Polar and the U.S. Military Air Mobility Command ( $^{\circ}$ AMC). We have not experienced credit issues with either of these customers. No other customer accounted for 10.0% or more of our Total Operating Revenue.

|   | For the Three                     | Months Ended                              |                              | the Six<br>as Ended<br>June 30,              |
|---|-----------------------------------|---|------------------------------|--|
| Revenue as a % of Total Operating Revenue:                      | June 30, 2012                     | June 30, 2011                             | 2012                         | 2011   |
| AMC   | 32.5%                             | 32.2%                                     | 33.1%                        | 29.9%  |
| Polar   | 15.0%                             | 18.1%                                     | 16.2%                        | 17.4%  |
| Revenue as a % of Total ACMI Revenue: Polar                     | For the Three June 30, 2012 38.0% | Months Ended<br>June 30, 2011 Ju<br>37.6% | Month<br>ine 30, 20 <b>1</b> | the Six<br>as Ended<br>2ne 30, 2011<br>34.8% |
| Accounts receivable as a % of Total Accounts receivable, net of |                                   |   |                              |  |
| allowance, as of:   | June 30, 2012                     | December 31, 2011                         |                              |  |
| AMC   | 19.2%                             | 23.1%                                     | )                            |  |
| Polar   | 3.1%                              | 3.2%                                      | )                            |  |
| 5. Financial Instruments  |                                   |   |                              |  |

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price). Inputs used to measure fair value are classified in the following hierarchy:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Other inputs that are observable directly or indirectly, such as quoted prices in active markets for similar assets or liabilities, or inactive quoted prices for identical assets or liabilities in inactive markets;
- Level 3 Unobservable inputs reflecting assumptions about the inputs used in pricing the asset or liability.

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We endeavor to utilize the best available information in measuring fair value.

We maintain Cash and cash equivalents and Short-term investments, which include cash on hand, demand deposits, other cash investments that are highly liquid in nature and have original maturities of three months or less at acquisition, money market funds, certificates of deposit and the current portion of debt securities. The carrying value of Cash and cash equivalents and Short-term investments is based on cost, which approximates fair value.

Long-term investments consist of debt securities for which we have both the ability and the intent to hold until maturity. These investments are classified as held-to-maturity and reported at amortized cost. The fair value of our Long-term investments was based on a discounted cash flow analysis using the contractual cash flows of the investments and a discount rate derived from unadjusted quoted interest rates for debt securities of comparable risk. Such debt securities represent investments in Pass-Through Trust Certificates related to Enhanced Equipment Trust Certificates ( EETCs ) issued by Atlas in 1998, 1999 and 2000. Interest on debt securities and accretion of discounts using the effective interest method are included in Interest income.

The fair value of our EETCs was estimated based on Level 3 inputs. We obtained Level 2 inputs of quoted market prices of our equipment notes and used them as a basis for valuing the EETCs.

The fair values of our term loans and The Export-Import Bank of the United States ( Ex-Im Bank ) guaranteed notes were based on a discounted cash flow analysis using current borrowing rates for instruments with similar terms.

The fair value of our interest rate derivatives was based on Level 2 inputs utilized in expected cash flow models. The incorporated market inputs include the implied forward London InterBank Offered Rate ( LIBOR ) yield curve for the same period as the future interest swap settlements. These derivatives were designated as hedging instruments.

The following table summarizes the carrying amount, estimated fair value and classification of our financial instruments as of:

|  |      | June 30, 2012 |            |            |              |            |
|--|------|---------------|------------|------------|--------------|------------|
|  | Carı | rying Value   | Fair Value | Level 1    | Level 2      | Level 3    |
| Assets                                     |      |               |            |            |              |            |
| Cash and cash equivalents                  | \$   | 233,072       | \$ 233,072 | \$ 233,072 | \$           | \$         |
| Short-term investments                     |      | 11,122        | 11,122     |            |              | 11,122     |
| Long-term investments and accrued interest |      | 134,609       | 166,383    |            |              | 166,383    |
|  | \$   | 378,803       | \$ 410,577 | \$ 233,072 | \$           | \$ 177,505 |
|  | •    |               | + 120,211  | + ===,     | <del>-</del> | + -//,000  |
| Liabilities                                |      |               |            |            |              |            |
| Term loans                                 | \$   | 446,097       | \$ 462,560 | \$         | \$           | \$ 462,560 |
| Ex-Im Bank guaranteed notes                |      | 142,034       | 142,034    |            |              | 142,034    |
| 1998 EETCs                                 |      | 120,264       | 135,976    |            |              | 135,976    |
| 1999 EETCs                                 |      | 138,112       | 148,307    |            |              | 148,307    |
| 2000 EETCs                                 |      | 53,380        | 58,350     |            |              | 58,350     |
|  |      |               |            |            |              |            |
|  | \$   | 899,887       | \$ 947,227 | \$         | \$           | \$ 947,227 |

|                           | December 31, 2011 |            |            |         |         |
|---------------------------|-------------------|------------|------------|---------|---------|
|                           | Carrying Value    | Fair Value | Level 1    | Level 2 | Level 3 |
| Assets                    |                   |            |            |         |         |
| Cash and cash equivalents | \$ 187,111        | \$ 187,111 | \$ 187,111 | \$      | \$      |

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| Short-term investments                     | 8,097         | 8,097      |            |           | 8,097      |
|--|---------------|------------|------------|-----------|------------|
| Long-term investments and accrued interest | 135,735       | 167,765    |            |           | 167,765    |
|  |               |            |            |           |            |
|  | \$<br>330,943 | \$ 362,973 | \$ 187,111 | \$        | \$ 175,862 |
|  |               |            |            |           |            |
| Liabilities                                |               |            |            |           |            |
| Interest rate derivatives                  | \$<br>24,887  | \$ 24,887  | \$         | \$ 24,887 | \$         |
| Term loans                                 | 420,436       | 420,436    |            |           | 420,436    |
| 1998 EETCs                                 | 128,974       | 145,418    |            |           | 145,418    |
| 1999 EETCs                                 | 145,410       | 156,430    |            |           | 156,430    |
| 2000 EETCs                                 | 55,196        | 60,502     |            |           | 60,502     |
|  |               |            |            |           |            |
|  | \$<br>774,903 | \$ 807,673 | \$         | \$ 24,887 | \$ 782,786 |

The following table presents the carrying value, gross unrealized gains and fair value of our long-term investments by contractual maturity as of:

|                                     | June 30, 2012 Gross Carrying Unrealized Value Gains |           | Fair<br>Value | De<br>Carrying<br>Value | ecember 31, 20<br>Gross<br>Unrealized<br>Gains | 11<br>Fair<br>Value |
|-------------------------------------|---|-----------|---------------|-------------------------|--|---------------------|
| Debt securities                     |   |           |               |                         |  |                     |
| Due after one but within five years | \$ 278  | \$ 19     | \$ 297        | \$                      | \$   | \$                  |
| Due after five but within ten years | \$ 134,331  | \$ 31,755 | \$ 166,086    | \$ 135,735              | \$ 32,030                                      | \$ 167,765          |
|                                     |   |           |               |                         |  |                     |
| Total                               | \$ 134,609  | \$ 31,774 | \$ 166,383    | \$ 135,735              | \$ 32,030                                      | \$ 167,765          |

#### Interest Rate Derivatives

We were exposed to changes in interest rates for two debt issuances related to the financing of two Boeing 747-8F aircraft that we purchased. We used forward-starting interest rate swaps to effectively fix the interest rate on two 747-8F financings in the fourth quarter of 2011. The use of forward-starting interest rate swaps effectively converted our floating-rate debt issuance to a fixed-rate.

In May 2011, we entered into two forward-starting interest rate swaps with a total notional value of \$237.5 million to hedge the risk of changes in quarterly interest payments due to fluctuations in the forward 90-day LIBOR swap rate for debt issuances in the fourth quarter of 2011. We designated those forward-starting interest rate swaps as cash flow hedges.

As of December 31, 2011, the fair value of those forward-starting interest rate swaps was \$24.9 million, offset by cash collateral of \$19.9 million, resulting in a net carrying value of \$5.0 million included within Accrued liabilities. We recorded unrealized pre-tax losses of \$0.7 million and after-tax losses of \$0.5 million in Other comprehensive loss for changes in the fair value of our forward-starting interest rate swaps for the six months ended June 30, 2012.

On January 12, 2012, we terminated both forward-starting interest rate swaps, which converted a previously unrealized loss of \$25.6 million into a realized loss in Accumulated other comprehensive income (loss). There was no ineffectiveness associated with these hedges upon their termination. The two term loans associated with these hedges were converted to fixed-rate loans beginning after their first payment.

As of June 30, 2012, there was \$24.6 million of unamortized realized loss related to the forward-starting interest rate swaps remaining in Accumulated other comprehensive income (loss). We recognized \$0.8 million and \$1.0 million of realized loss in earnings as a component of Interest expense for the three and six months ended June 30, 2012, respectively. Realized losses expected to be reclassified into earnings within the next 12 months are \$3.1 million as of June 30, 2012.

## 6. Accrued Liabilities

Accrued liabilities consisted of the following as of:

|                              | June 30, 2012 | Decem | ber 31, 2011 |
|------------------------------|---------------|-------|--------------|
| Maintenance                  | \$ 56,898     | \$    | 54,239       |
| Salaries, wages and benefits | 25,146        |       | 43,698       |
| Aircraft fuel                | 22,940        |       | 25,583       |
| Other                        | 51,882        |       | 51,778       |
|                              |               |       |              |
| Accrued liabilities          | \$ 156,866    | \$    | 175,298      |

#### 7. Debt

#### Ex-Im Bank Guaranteed Notes

On January 30, 2012, we entered into a term loan facility for up to \$864.8 million with Apple Bank for Savings, guaranteed by Ex-Im Bank to finance up to six 747-8F aircraft deliveries (the Ex-Im Bank Facility ). The Ex-Im Bank Facility, when drawn, will consist of up to six separate term loans, each secured by a mortgage on a 747-8F aircraft. In connection with entry into the Ex-Im Bank Facility, we have agreed to pay usual and customary commitment and other fees associated with this type of financing. Borrowings under the Ex-Im Bank Facility will initially accrue interest at a variable rate, payable quarterly at LIBOR plus a margin. The Ex-Im Bank Facility provides options to refinance the loans through

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the issuance of bonds in the capital markets or to convert the loans to a fixed rate. The Ex-Im Bank Facility contains customary covenants and events of default and is not cross-defaulted to any of our other debt facilities.

In addition, there are certain operating conditions under the Ex-Im Bank Facility that we must meet. Ex-Im Bank s primary requirement is that any aircraft financed under the facility must be placed under an ACMI agreement with a customer that is not based in certain restricted countries, which are defined by Ex-Im Bank.

On May 29, 2012, we initially borrowed \$142.0 million under the Ex-Im Bank Facility as a variable-rate loan secured by a mortgage against one 747-8F (aircraft tail number N850GT). On June 19, 2012, we refinanced the loan through the issuance of twelve-year fixed-rate notes in the amount of \$142.0 million (the First 2012 Ex-Im Guaranteed Notes ). The First 2012 Ex-Im Guaranteed Notes accrue interest at a fixed rate of 2.02% with principal and interest payable quarterly.

#### Term Loans

On March 30, 2012, we entered into a five-year term loan facility with CIT Bank. The facility is comprised of four separate term loans, in the aggregate amount of \$35.7 million that are collectively referred to as the First 2012 CIT Term Loans . The First 2012 CIT Term Loans are secured by mortgages on two 747-400 (aircraft tail numbers N464MC and N465MC) and two 767-300ER (aircraft tail numbers N640GT and N641GT) passenger aircraft. The balances outstanding under the First 2012 CIT Term Loans accrue interest at a fixed interest rate of 6.91%, with principal and interest payable monthly. On May 15, 2012, we entered into a five-year term loan with CIT Bank for \$8.5 million (the Second 2012 CIT Term Loan). The Second 2012 CIT Term Loan is secured by a mortgage on a 767-300ER (aircraft tail number N642GT) passenger aircraft. The balance outstanding under the Second 2012 CIT Term Loan accrues interest at a fixed interest rate of 6.89%, with principal and interest payable monthly. In connection with entry into the First and Second 2012 CIT Term Loans, we paid usual and customary fees. The First and Second 2012 CIT Term Loans contain customary covenants, events of default and are cross-defaulted and cross-collateralized. In addition, the First and Second CIT Term Loans are cross-defaulted to certain of our other debt facilities.

#### 8. Segment Reporting

We have the following reportable segments: ACMI, AMC Charter, Commercial Charter and Dry Leasing. We use an economic performance metric ( Direct Contribution ) that shows the profitability of each segment after allocation of direct ownership costs. Direct Contribution consists of Income before income taxes and excludes the following: special charges, pre-operating expenses, nonrecurring items, gains on the disposal of aircraft, unallocated revenue and unallocated fixed costs. Direct ownership costs include crew costs, maintenance, fuel, ground operations, sales costs, aircraft rent, interest expense related to aircraft debt, interest income on debt securities and aircraft depreciation. Unallocated income and expenses include corporate overhead, non-aircraft depreciation, interest income, foreign exchange gains and losses, other revenue and other non-operating costs, including special charges, pre-operating expenses and nonrecurring items. Management uses Direct Contribution to measure segment profitability as it shows each segment s contribution to unallocated fixed costs. Each segment has different operating and economic characteristics that are separately reviewed by our senior management.

Management allocates the costs attributable to aircraft operation and ownership among the various segments based on the aircraft type and activity levels in each segment. Depreciation and amortization expense, aircraft rent, maintenance expense, and other aircraft related expenses are allocated to segments based upon aircraft utilization because certain individual aircraft are utilized across segments interchangeably. In addition, certain ownership costs are directly apportioned to the ACMI segment. Other allocation methods are standard activity-based methods that are commonly used in the industry.

The ACMI segment provides aircraft, crew, maintenance and insurance services to customers. Also included in the ACMI segment are the results of operations for CMI. CMI provides crew, maintenance and insurance services, with the customer providing the aircraft. Under both services, customers guarantee a monthly level of operation at a predetermined rate for a defined period of time. The customer bears the commercial revenue risk and the obligation for other direct operating costs, including fuel. The Direct Contribution from Express Network ACMI flying is reflected as ACMI.

The AMC Charter segment primarily provides full planeload charter flights to the U.S. Military. In addition to cargo flights, the AMC Charter segment includes passenger flights, which we began providing in the second quarter of 2011. We also earn commissions on subcontracting certain flying of oversized cargo and less than full planeload missions, or in connection with flying cargo into areas of military conflict where we cannot perform the services on our own. Revenue from the AMC Charter business is typically derived from one-year contracts on a cost-plus basis with the AMC. Our current

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AMC contract runs from January 1, 2012 through September 30, 2012. Although we are responsible for the direct operating costs of the aircraft, the price paid for fuel consumed during AMC flights is fixed by the U.S. Military. We receive reimbursement from the AMC each month if the price of fuel paid by us to vendors for AMC missions exceeds the fixed price. Alternatively, if the price of fuel paid by us is less than the fixed price, we pay the difference to the AMC each month.

The Commercial Charter segment provides full planeload air cargo and passenger aircraft charters to charter brokers, cruise-ship operators, freight forwarders, direct shippers and airlines. Charters are often paid in advance and we typically bear the direct operating costs.

The Dry Leasing segment provides for the leasing of aircraft and engines to customers.

Other represents revenue for services that are not allocated to any segment, including administrative and management support services and flight simulator training.

The following table sets forth Operating Revenue and Direct Contribution for our reportable business segments reconciled to Operating Income and Income before Income Taxes:

|   | For the Three Months Ended |               | For the Six I          | Months Ended  |
|---|----------------------------|---------------|------------------------|---------------|
|   | June 30, 2012              | June 30, 2011 | June 30, 2012          | June 30, 2011 |
| Operating Revenue:                                |                            |               |                        |               |
| ACMI  | \$ 160,421                 | \$ 160,442    | \$ 315,124             | \$ 306,477    |
| AMC Charter                                       | 138,014                    | 112,473       | 259,308                | 193,649       |
| Commercial Charter                                | 120,827                    | 71,067        | 197,774                | 136,603       |
| Dry Leasing                                       | 2,862                      | 2,134         | 5,807                  | 3,677         |
| Other   | 2,581                      | 3,458         | 5,996                  | 6,775         |
| Total Operating Revenue                           | \$ 424,705                 | \$ 349,574    | \$ 784,009             | \$ 647,181    |
| Total Operating Revenue                           | φ 424,703                  | φ 349,374     | φ 70 <del>4</del> ,009 | φ 047,181     |
|   |                            |               |                        |               |
| Direct Contribution:                              |                            |               |                        |               |
| ACMI  | \$ 40,793                  | \$ 37,963     | \$ 64,948              | \$ 60,765     |
| AMC Charter                                       | 29,984                     | 19,801        | 50,565                 | 33,999        |
| Commercial Charter                                | 10,081                     | 8,828         | 11,957                 | 17,867        |
| Dry Leasing                                       | 1,253                      | 1,185         | 2,589                  | 2,013         |
| Total Direct Contribution for Reportable Segments | 82,111                     | 67,777        | 130,059                | 114,644       |
| Total Direct Contribution for Reportable Segments | 02,111                     | 07,777        | 130,037                | 111,011       |
|   |                            |               |                        |               |
| Add back (subtract):                              |                            |               |                        |               |
| Unallocated income and expenses                   | (33,030)                   | (28,580)      | (63,000)               | (58,880)      |
| Loss on early extinguishment of debt              | (142)                      |               | (142)                  |               |
| Gain on disposal of aircraft                      | 1,163                      | 181           | 1,359                  | 301           |
| Income before Income Taxes                        | 50,102                     | 39,378        | 68,276                 | 56,065        |
| income before income Taxes                        | 30,102                     | 39,378        | 08,270                 | 30,003        |
|   |                            |               |                        |               |
| Add back (subtract):                              |                            |               |                        |               |
| Interest income                                   | (4,887)                    | (5,080)       | (9,796)                | (10,196)      |
| Interest expense                                  | 15,631                     | 9,912         | 29,594                 | 20,208        |
| Capitalized interest                              | (5,952)                    | (6,185)       | (12,304)               | (11,602)      |
| Loss on early extinguishment of debt              | 142                        |               | 142                    |               |
| Other (income) expense, net                       | 1,082                      | (406)         | 785                    | (364)         |

**Operating Income** \$ 56,118 \$ 37,619 \$ 76,697 \$ 54,111

## 9. Commitments and Contingencies

In 2006, we entered into an agreement with The Boeing Company (Boeing) providing for our purchase of 12 747-8F aircraft (the Boeing 747-8F Agreement). The Boeing 747-8F Agreement provided for deliveries of the aircraft to begin in 2010, with all 12 deliveries originally contractually scheduled for delivery by the end of 2011. In addition, the Boeing 747-8F Agreement provides us with rights to purchase up to an additional 13 747-8F aircraft.

Since entering the Boeing 747-8F Agreement, Boeing announced several delays in the delivery schedule of the 12 747-8F aircraft. In September 2011, after lengthy delays and performance considerations, we exercised our termination

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rights in connection with three early build 747-8F aircraft, reducing our order to nine. In June 2012, we reached an agreement with Boeing on a revised delivery and payment schedule.

As of June 30, 2012, we have taken delivery of four of the nine aircraft on order. Estimated remaining expenditures under the Boeing 747-8F Agreement as of June 30, 2012, including estimated amounts for contractual price escalations and delivery payments, are \$323.9 million for the remainder of 2012 and \$213.8 million in 2013.

#### 10. Legal Proceedings

#### Department of Justice Investigation and Related Litigation

In 2010, Old Polar entered into a plea agreement with the United States Department of Justice (the DOJ) relating to the previously disclosed DOJ investigation concerning alleged manipulation by cargo carriers of fuel surcharges and other rate components for air cargo services (the DOJ Investigation). Under the terms of the agreement, approved by the United States District Court for the District of Columbia, Old Polar will pay a fine of \$17.4 million, payable in five annual installments, of which the first two payments have been made. The fine relates to an alleged agreement by Old Polar with respect to fuel surcharges on cargo shipped from the United States to Australia during the time period from January 2000 through April 2003.

As a result of the DOJ Investigation, the Company and Old Polar have been named defendants, along with a number of other cargo carriers, in several class actions in the United States arising from allegations about the pricing practices of a number of air cargo carriers that have now been consolidated for pre-trial purposes in the United States District Court for the Eastern District of New York. The consolidated complaint alleges, among other things, that the defendants, including the Company and Old Polar, manipulated the market price for air cargo services sold domestically and abroad through the use of surcharges, in violation of United States, state, and European Union antitrust laws. The suit seeks treble damages and injunctive relief.

In 2007, the Company and Old Polar commenced an adversary proceeding in bankruptcy court against each of the plaintiffs in this class action litigation seeking to enjoin the plaintiffs from prosecuting claims against the Company and Old Polar that arose prior to 2004, the date on which the Company and Old Polar emerged from bankruptcy. In 2007, the plaintiffs consented to the injunctive relief requested and the bankruptcy court entered an order enjoining plaintiffs from prosecuting Company claims arising prior to 2004.

The court in the antitrust class actions has heard and decided a number of procedural motions. Among those was the plaintiffs motion to join Polar Air Cargo Worldwide, Inc. as an additional defendant, which the court granted on April 13, 2011. There was substantial pre-trial written discovery and document production, and a number of depositions were taken. The case is currently in the class certification phase, with additional depositions occurring. The plaintiffs motion for class certification was filed on October 28, 2011, and the Company filed its response on May 25, 2012. We are unable to reasonably predict the court s ruling on the motion or the ultimate outcome of the litigation.

The Company, Old Polar and a number of other cargo carriers have also been named as defendants in civil class action suits in the provinces of British Columbia, Ontario and Quebec, Canada that are substantially similar to the class action suits in the United States. The plaintiffs in the British Columbia case have indicated they do not intend to pursue their lawsuit against the Company and Old Polar. We are unable to reasonably predict the outcome of the litigation in Ontario and Quebec.

If the Company or Old Polar were to incur an unfavorable outcome in connection with one or more of the matters described above, such outcome is not expected to materially affect our business, financial condition, results of operations, and/or cash flows.

#### Brazilian Customs Claim

Old Polar was cited for two alleged customs violations in Sao Paulo, Brazil, relating to shipments of goods dating back to 1999 and 2000. Each claim asserts that goods listed on the flight manifest of two separate Old Polar scheduled service flights were not on board the aircraft upon arrival and therefore were improperly brought into Brazil. The two claims, which also seek unpaid customs duties, taxes and penalties from the date of the alleged infraction, are approximately \$9.5 million and \$5.2 million, respectively, plus interest based on June 30, 2012 exchange rates.

In both cases, we believe that the amounts claimed are substantially overstated due to a calculation error when considering the type and amount of goods allegedly missing, among other things. Furthermore, we may seek appropriate

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indemnity from the shipper in each claim as necessary. In the pending claim for \$9.5 million, we received an administrative decision dismissing the claim in its entirety, which remains subject to a mandatory appeal by the Brazil customs authorities. As required to defend such claims, we have made deposits pending resolution of these matters. The balances were \$6.0 million as of June 30, 2012 and \$6.5 million as of December 31, 2011, and are included in Deposits and other assets.

We are currently defending these and other Brazilian customs claims and the ultimate disposition of these claims, either individually or in the aggregate, is not expected to materially affect our financial condition, results of operations or cash flows.

#### **Trademark Matters**

Since 2005, we have been involved in ongoing litigation in Europe against Atlas Transport, an unrelated and unaffiliated entity, over the use of the name Atlas . Following application by us to register the mark ATLAS AIR in the European Union (EU), opposition from Atlas Transport and follow-up filings by us, the Office for Harmonization in the Internal Market (OHIM), which handles trademark matters in the EU, declared Atlas Transport s own trademark ATLAS partially invalid because of the prior existence of our Benelux trademark registration. In 2008, OHIM s First Board of Appeal upheld the lower panel s decision, and Atlas Transport appealed that decision to the EU General Court (formally the Court of First Instance), which upheld the court s decision on May 18, 2011. Atlas Transport appealed that ruling to the European Court of Justice (ECJ). On March 9, 2012, the ECJ denied the appeal, bringing to an end that aspect of the OHIM proceedings. On May 14, 2012, the Company filed a request for OHIM to resume another aspect of proceedings, which had been suspended.

In 2007, Atlas Transport also filed a lawsuit in the Netherlands challenging the validity of our Benelux trademark. In 2009, following completion of its proceedings, the court issued a judgment in favor of us. Atlas Transport has appealed that decision to the Dutch Court of Appeal, but the judgment took effect immediately upon entry.

In 2009, Atlas Transport instituted a trademark infringement lawsuit against us in the regional court in Hamburg, Germany. The amended complaint alleges that Atlas Air has been unlawfully using Atlas Transport s trademark in Germany without permission and should be required to render information on the scope of use and pay compensation. In a supplementary motion, Atlas Transport asserts a cease and desist claim against Atlas Air, to be considered if the court denies the claim for compensation. On May 31, 2011, the court dismissed the case and Atlas Transport filed an appeal, which remains pending.

We believe that the ultimate disposition of these claims, either individually or in the aggregate, will not materially affect our financial condition, results of operations or cash flows.

#### Other

We have certain other contingencies incident to the ordinary course of business. Management believes that the ultimate disposition of such other contingencies is not expected to materially affect our financial condition, results of operations or cash flows.

## 11. Earnings Per Share

Basic earnings per share ( EPS ) represent net income attributable to common shareholders divided by the weighted average number of common shares outstanding during the measurement period. Diluted EPS represent net income attributable to common shareholders divided by the weighted average number of common shares outstanding during the measurement period while also giving effect to all potentially dilutive common shares that were outstanding during the period. Anti-dilutive options that were out of the money for the three and six months ended June 30, 2012 and 2011 were de minimis and excluded.

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The calculations of basic and diluted EPS were as follows:

|   | For the Three Months Ended<br>June 30, 2012 June 30, 2011 |        |    | For the Six Months E<br>June 30, 2012 June 30 |      |        | Ended 30, 2011 |        |
|---|---|--------|----|---|------|--------|----------------|--------|
| Numerator:  |   |        |    |   |      |        |                |        |
| Net Income Attributable to Common Stockholders        | \$  | 30,852 | \$ | 23,847  | \$ 4 | 13,687 | \$             | 34,364 |
| Denominator:  |   |        |    |   |      |        |                |        |
| Basic EPS weighted average shares outstanding         |   | 26,428 |    | 26,269  | 2    | 26,394 |                | 26,155 |
| Effect of dilutive stock options and restricted stock |   | 83     |    | 222   |      | 106    |                | 242    |
| Diluted EPS weighted average shares outstanding       | :   | 26,511 |    | 26,491  | 2    | 26,500 |                | 26,397 |
| EPS:  |   |        |    |   |      |        |                |        |
| Basic   | \$  | 1.17   | \$ | 0.91  | \$   | 1.66   | \$             | 1.31   |
| Diluted   | \$  | 1.16   | \$ | 0.90  | \$   | 1.65   | \$             | 1.30   |

Diluted shares reflect the potential dilution that could occur from stock options and restricted shares using the treasury stock method. The calculation does not include restricted shares and units in which performance or market conditions were not satisfied of 0.4 million for the three and six months ended June 30, 2012 and 0.3 for the three and six months ended June 30, 2011.

#### 12. Accumulated Other Comprehensive Income (Loss)

The following table summarizes the components of Accumulated other comprehensive income (loss):

|                                 | Interest Rate<br>Derivatives | Foreign Currency<br>Translation | Total       |
|---------------------------------|------------------------------|---------------------------------|-------------|
| Balance as of December 31, 2011 | \$ (15,853)                  | \$ 170                          | \$ (15,683) |
| Net change in fair value        | (713)                        |                                 | (713)       |
| Reclassification into earnings  | 1,032                        |                                 | 1,032       |
| Translation adjustment          |                              | 38                              | 38          |
| Tax effect                      | (112)                        | (8)                             | (120)       |
|                                 |                              |                                 |             |
| Balance as of June 30, 2012     | \$ (15,646)                  | \$ 200                          | \$ (15,446) |

#### 13. Income Taxes

Our effective income tax rates were 37.7% and 37.9% for the three months ended June 30, 2012 and 2011, respectively, and were 38.3% and 37.7% for the six months ended June 30, 2012 and 2011, respectively. The effective rates differ from the U.S. federal statutory rate due to the income tax impact of global operations, U.S. state income taxes, the non-deductibility of certain expenses for tax purposes, and the relationship of these items to our projected operating results for the year.

In June and July 2012, we resolved income tax examinations in Hong Kong for the periods 2001 through 2010. We expect the resolution of these income tax examinations to favorably impact the effective income tax rate during the third quarter and for the full year of 2012.

## 14. Subsequent Events

On July 24, 2012, we took delivery of our fifth 747-8F aircraft and initially borrowed \$142.7 million under the Ex-Im Bank Facility, as a variable-rate loan secured by a mortgage against aircraft tail number N851GT. On July 31, 2012, we refinanced the loan through the issuance of twelve-year fixed-rate notes in the amount of \$142.7 million (the Second 2012 Ex-Im Bank Guaranteed Notes). The Second 2012 Ex-Im Bank Guaranteed Notes accrue interest at a fixed rate of 1.73% with principal and interest payable quarterly.

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#### ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with our unaudited Financial Statements appearing in this report and our audited consolidated financial statements and related notes included in our 2011 Annual Report on Form 10-K.

#### **Background**

#### Certain Terms Glossary

The following represents terms and statistics specific to the airline and cargo industries. They are used by management to evaluate and measure operations, results, productivity and efficiency.

Block Hour The time interval between when an aircraft departs the terminal until it arrives at the destination terminal.

C Check High-level or heavy airframe maintenance checks, which are more intensive in scope than line maintenance, are

generally performed between 18 and 24 months depending on aircraft type.

D Check High-level or heavy airframe maintenance checks, which are the most extensive in scope and are generally

performed every six to nine years depending on aircraft type.

Heavy Maintenance Scheduled maintenance activities, which are the most extensive in scope and are primarily based on time intervals,

including but not limited to C Checks, D Checks and engine overhauls.

Line Maintenance Unscheduled maintenance to rectify events occurring during normal day-to-day operations.

Non-heavy Maintenance Discrete maintenance activities for the overhaul and repair of specific aircraft components.

Revenue Per An amount calculated by dividing Operating revenues by Block Hours.

Block Hour

Yield The average amount a customer pays to fly one tonne of cargo one mile.

#### **Business Overview**

We are a leading global provider of outsourced aircraft and aviation operating services. As such, we manage and operate the world s largest fleet of Boeing 747 freighters. We provide unique value to our customers by giving them access to highly reliable new production freighters that deliver the lowest unit cost in the marketplace combined with outsourced aircraft operating services that we believe lead the industry in terms of quality and global scale. Our customers include airlines, express delivery providers, freight forwarders, the U.S. military and charter brokers. We provide global services with operations in Africa, Asia, Australia, Europe, the Middle East, North America and South America.

Our primary service offerings encompass the following:

ACMI, whereby we provide outsourced aircraft operating solutions, including the provision of an aircraft, crew, maintenance and insurance, while customers assume fuel, demand and Yield risk;

CMI, which is also part of our ACMI business segment, whereby we provide cargo and passenger outsourced aircraft operating solutions including the provision of crew, maintenance and insurance, while customers provide the aircraft and assume fuel, demand and Yield risk;

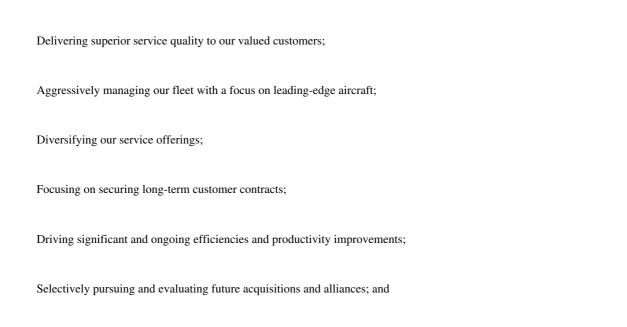
Dry Leasing, whereby we provide aircraft and/or engine leasing solutions;

AMC Charter services, whereby we provide cargo and passenger charter services for the AMC. The AMC pays a fixed charter fee that includes fuel, insurance, landing fees, overfly and all other operational fees and costs; and

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Commercial Charter, whereby we provide cargo and passenger aircraft charters to customers, including brokers, cruise-ship operators, freight forwarders, direct shippers and airlines. The customer pays a fixed charter fee that includes fuel, insurance, landing fees, overfly and all other operational fees and costs.

We look to achieve our growth plans to enhance stakeholder value by:



Building our brand and increasing our market share.

See Business Overview and Business Strategy in our 2011 Annual Report on Form 10-K for additional information.

## **Business Developments**

Our ACMI results for the first half of 2012, compared to the same period in 2011, were positively impacted by the following events:

In March 2011, we began ACMI flying two additional 747-400F aircraft for Polar and DHL to operate in Express Network ACMI. This increased the size of our Express Network ACMI flying for DHL from six to eight aircraft.

In November and December 2011, we took delivery of three 747-8F aircraft that we placed in service with British Airways under an ACMI agreement through GSS, which replaced three 747-400F aircraft.

Between March and June 2012, we began CMI flying the first three of five 767 freighters owned by DHL in its North American network. In July 2012, we began flying the fourth and expect the fifth to be placed in service by the fourth quarter of 2012.

In May 2012, we took delivery of a 747-8F aircraft that we placed in service with Panalpina Air & Ocean Ltd ( Panalpina ) under an ACMI agreement, which replaced a 747-400F aircraft.

In June 2012, we began ACMI flying a 747-400F aircraft for Etihad Airways ( Etihad ). Under the ACMI agreement, we provide Etihad with its first 747-400F aircraft in Etihad Cargo s global network.

In June 2012, we signed an ACMI agreement with DHL for an additional 747-400F aircraft for Polar and DHL to operate in Express Network ACMI. This increased the size of our Express Network ACMI flying for DHL from eight to nine aircraft. The aircraft was placed in service in July 2012.

In July 2012, we took delivery of our fifth 747-8F aircraft that went into service with Panalpina under an ACMI agreement, which replaced a 747-400 aircraft.

In May 2011, we began flying passenger charters for the U.S. Military. These charters are similar to our existing AMC Charters in that the AMC pays a fixed charter fee that includes fuel, insurance, landing fees, overfly and all other operational fees and costs. In May 2012, we placed in service a third 767-300ER passenger aircraft. This increased the size of our passenger service for the AMC to two 747-400 and three 767-300ER passenger aircraft. AMC passenger Block Hours have shown strong growth as we continue to ramp up flying both domestic and international AMC missions.

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The South American Commercial Charter markets have continued to show strong demand and, in March 2012, we added a second 747-400 aircraft in that market. In addition to providing passenger charters to the AMC, we are utilizing our new passenger aircraft for both public and private Commercial Charter passenger flights.

In July 2012, Titan purchased a Boeing 737-300 cargo aircraft that is being dry leased to a customer on a long-term basis.

#### **Results of Operations**

#### Three Months Ended June 30, 2012 and 2011

#### **Operating Statistics**

The following discussion should be read in conjunction with our Financial Statements and other financial information appearing and referred to elsewhere in this report.

The table below sets forth selected Operating Statistics for the three months ended June 30:

|  | 2012      | 2011      | Increase /<br>(Decrease) | Percent<br>Change |
|--|-----------|-----------|--------------------------|-------------------|
| Block Hours  |           |           |                          | J                 |
| ACMI   | 25,737    | 26,188    | (451)                    | (1.7)%            |
| AMC Charter:   |           |           |                          |                   |
| Cargo  | 2,680     | 4,747     | (2,067)                  | (43.5)%           |
| Passenger  | 3,389     | 177       | 3,212                    | NM                |
| Commercial Charter   | 5,739     | 3,213     | 2,526                    | 78.6%             |
| Other  | 197       | 216       | (19)                     | (8.8)%            |
| Total Block Hours  | 37,742    | 34,541    | 3,201                    | 9.3%              |
| Revenue Per Block Hour   |           |           |                          |                   |
| ACMI   | \$ 6,233  | \$ 6,127  | \$ 106                   | 1.7%              |
| AMC Charter:   |           |           |                          |                   |
| Cargo  | \$ 25,783 | \$ 22,515 | \$ 3,268                 | 14.5%             |
| Passenger  | \$ 20,335 | \$ 31,610 | \$ (11,275)              | (35.7)%           |
| Commercial Charter   | \$ 21,054 | \$ 22,119 | \$ (1,065)               | (4.8)%            |
| Fuel   |           |           |                          |                   |
| AMC  |           |           |                          |                   |
| Average fuel cost per gallon   | \$ 3.61   | \$ 3.66   | \$ (0.05)                | (1.4)%            |
| Fuel gallons consumed (000s)   | 15,522    | 16,098    | (576)                    | (3.6)%            |
| Commercial Charter   |           |           |                          |                   |
| Average fuel cost per gallon   | \$ 3.31   | \$ 3.48   | \$ (0.17)                | (4.9)%            |
| Fuel gallons consumed (000s)   | 18,590    | 11,913    | 6,677                    | 56.0%             |
| Segment Operating Fleet (average aircraft equivalents during the period) ACMI* |           |           |                          |                   |
| 747-8F Cargo   | 3.3       |           | 3.3                      | NM                |
| 747-400 Cargo  | 16.2      | 21.0      | (4.8)                    | (22.9)%           |
| 747-200 Cargo  |           | 0.1       | (0.1)                    | NM                |
| 767-200 Cargo  | 1.5       |           | 1.5                      | NM                |
| 747-400 Passenger  | 1.0       | 1.0       |                          | NM                |
| Total  | 22.0      | 22.1      | (0.1)                    | (0.5)%            |
| AMC Charter  |           |           |                          |                   |
| 747-400 Cargo  | 2.9       | 1.2       | 1.7                      | 141.7%            |
| 747-200 Cargo  |           | 4.3       | (4.3)                    | NM                |

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| 747-400 Passenger | 1.6 | 0.5 | 1.1 | 220.0% |
|-------------------|-----|-----|-----|--------|
| 767-300 Passenger | 2.9 |     | 2.9 | NM     |
| Total             | 7.4 | 6.0 | 1.4 | 23.3%  |

|                          | 2012 | 2011 | Increase / (Decrease) | Percent<br>Change |
|--------------------------|------|------|-----------------------|-------------------|
| Commercial Charter       | 2012 | 2011 | (Beereuse)            | Change            |
| 747-400 Cargo            | 6.0  | 1.7  | 4.3                   | 252.9%            |
| 747-200 Cargo            |      | 1.5  | (1.5)                 | NM                |
| 747-400 Passenger        | 0.2  |      | 0.2                   | NM                |
| 767-300 Passenger        | 0.1  |      | 0.1                   | NM                |
| Treal                    | 6.2  | 2.2  | 2.1                   | 06.00             |
| Total                    | 6.3  | 3.2  | 3.1                   | 96.9%             |
| Dry Leasing              | 1.0  | 1.0  |                       | NIM               |
| 757-200 Cargo            | 1.0  | 1.0  | 1.0                   | NM                |
| 737-800 Passenger        | 2.0  | 0.8  | 1.2                   | 150.0%            |
| Total                    | 3.0  | 1.8  | 1.2                   | 66.7%             |
| Total Operating Aircraft | 38.7 | 33.1 | 5.6                   | 16.9%             |
| Out-of-service**         |      | 0.2  | (0.2)                 | NM                |
| ~                        |      | ·    | (0.2)                 | - 1-1-            |

<sup>\*</sup> ACMI average fleet excludes spare aircraft provided by CMI customers.

#### **Operating Revenue**

The following table compares our Operating Revenue for the three months ended June 30 (in thousands):

|                         | 2012       | 2011       | Increase / (Decrease) | Percent<br>Change |
|-------------------------|------------|------------|-----------------------|-------------------|
| Operating Revenue       |            |            |                       |                   |
| ACMI                    | \$ 160,421 | \$ 160,442 | \$ (21)               | NM                |
| AMC Charter             | 138,014    | 112,473    | 25,541                | 22.7%             |
| Commercial Charter      | 120,827    | 71,067     | 49,760                | 70.0%             |
| Dry Leasing             | 2,862      | 2,134      | 728                   | 34.1%             |
| Other                   | 2,581      | 3,458      | (877)                 | (25.4)%           |
|                         |            |            |                       |                   |
| Total Operating Revenue | \$ 424,705 | \$ 349,574 | \$ 75,131             | 21.5%             |

ACMI revenue was relatively unchanged. ACMI Block Hours were 25,737 in the second quarter of 2012, compared to 26,188 in 2011, representing a decrease of 451 Block Hours, or 1.7%. The decrease in Block Hours was primarily driven by the return of two 747-400 cargo aircraft, one of which was redeployed to Etihad in June 2012 and the other was redeployed to Commercial Charter until placed in service with DHL in July 2012. Partially offsetting this decrease was the start-up of CMI flying of three 767 cargo aircraft for DHL during the second quarter of 2012. Revenue per Block Hour was \$6,233 for the second quarter of 2012, compared to \$6,127 for 2011, an increase of \$106 per Block Hour, or 1.7%. The increase in Revenue per Block Hour primarily reflects the impact of higher rates for four 747-8F aircraft, which began flying during the fourth quarter of 2011 and the second quarter of 2012, partially offset by the impact of lower rates for the 767 CMI flying.

AMC Charter revenue increased \$25.5 million, or 22.7%, primarily driven by \$63.3 million of incremental AMC Charter Passenger revenue due to flying that began in May 2011, partially offset by a reduction in AMC Charter Cargo revenue. AMC Charter Block Hours were 6,069 in the second quarter of 2012 compared to 4,924 in 2011, an increase of 1,145 Block Hours, or 23.3%. The increase in AMC Charter Block Hours was due to 3,212 incremental AMC Charter Passenger Block Hours from flying four incremental passenger aircraft in 2012, partially offset by a decrease of 2,067 AMC Charter Cargo Block Hours driven by reduced cargo demand from the AMC. AMC Charter Revenue per Block Hour was relatively unchanged, reflecting a higher volume of lower-rate passenger flying, offset by an increase in AMC Charter Cargo Revenue per Block Hour from \$22,515 for the second quarter of 2011 to \$25,783 in 2012, an increase of \$3,268 per Block Hour, or 14.5%. This increase was

<sup>\*\*</sup> All of our out-of-service aircraft are completely unencumbered. Permanently parked aircraft, all of which are also completely unencumbered, are not included in the operating statistics above.

due to premiums earned on flying additional, more efficient 747-400 cargo aircraft during the second quarter of 2012 in place of less efficient 747-200 aircraft in 2011, partially offset by a decrease in the average pegged fuel price. For the second quarter of 2012, the AMC average pegged fuel price was \$3.61 per gallon compared to an average pegged fuel price of \$3.66 for 2011.

Commercial Charter revenue increased \$49.8 million, or 70.0%, due to an increase in Block Hours, partially offset by a decrease in Revenue per Block Hour. Commercial Charter Block Hours were 5,739 in the second quarter of 2012, compared to 3,213 in 2011, representing an increase of 2,526 Block Hours, or 78.6%. The increase in Block Hours was primarily due to our deployment of an additional 747-400 cargo aircraft to support increased demand in South America and the redeployment of 747-400 cargo aircraft from ACMI into Commercial Charter during remarketing periods. In addition, we were able to utilize our passenger aircraft for private charters. Revenue per Block Hour was \$21,054 in the second quarter of 2012, compared to \$22,119 in 2011, a decrease of \$1,065 per Block Hour, or 4.8%, which reflects the impact of lower fuel costs and lower Yields on increased Commercial Charter capacity during the second quarter of 2012 compared to 2011.

Dry Leasing revenue increased \$0.7 million, or 34.1%, as a result of dry leasing one additional aircraft at the end of the second quarter of 2011.

## **Operating Expenses**

The following table compares our Operating Expenses for the three months ended June 30 (in thousands):

|  | 2012       | 2011       | Increase /<br>(Decrease) | Percent<br>Change |
|--|------------|------------|--------------------------|-------------------|
| Operating Expenses                           |            |            |                          | J                 |
| Aircraft fuel                                | \$ 117,571 | \$ 100,358 | \$ 17,213                | 17.2%             |
| Salaries, wages and benefits                 | 73,378     | 61,498     | 11,880                   | 19.3%             |
| Maintenance, materials and repairs           | 43,371     | 46,860     | (3,489)                  | (7.4)%            |
| Aircraft rent                                | 42,758     | 41,567     | 1,191                    | 2.9%              |
| Passenger and ground handling services       | 18,618     | 7,275      | 11,343                   | 155.9%            |
| Navigation fees, landing fees and other rent | 15,882     | 12,603     | 3,279                    | 26.0%             |
| Depreciation and amortization                | 13,877     | 8,775      | 5,102                    | 58.1%             |
| Travel                                       | 14,823     | 9,922      | 4,901                    | 49.4%             |
| Gain on disposal of aircraft                 | (1,163)    | (181)      | 982                      | NM                |
| Other  | 29,472     | 23,278     | 6,194                    | 26.6%             |
| Total Operating Expenses                     | \$ 368,587 | \$ 311,955 |                          |                   |

Aircraft fuel increased \$17.2 million, or 17.2%, due to approximately \$21.8 million in increased consumption, partially offset by \$4.6 million in fuel price decreases. Commercial Charter fuel consumption increased by 6.7 million gallons, or 56.0%, primarily driven by the increase in Block Hours operated, partially offset by the use of more efficient 747-400 aircraft during the second quarter of 2012 in place of less efficient 747-200 aircraft in 2011. The average fuel price per gallon for the Commercial Charter business was \$3.31 for the second quarter of 2012, compared to \$3.48 in 2011, a decrease of 4.9%. AMC fuel consumption decreased by 0.6 million gallons, or 3.6%, primarily reflecting the use of more efficient 747-400 aircraft during the second quarter of 2012 in place of less efficient 747-200 aircraft in 2011, partially offset by the increase in Block Hours operated. The average fuel price per gallon for the AMC Charter business was \$3.61 in the second quarter of 2012, compared to \$3.66 in 2011, a decrease of 1.4%. We do not incur fuel expense in our ACMI or Dry Leasing businesses as the cost of fuel is borne by the customer.

Salaries, wages and benefits increased \$11.9 million, or 19.3%, primarily driven by increased wages for crewmembers, higher Block Hours and hiring additional employees to support our new aircraft.

Maintenance, materials and repairs decreased \$3.5 million, or 7.4%, driven by a reduction in maintenance expense of \$8.9 million for 747-200 aircraft, partially offset by increases of \$2.0 million for 747-400 aircraft and \$3.4 million for other aircraft. Heavy Maintenance expense on 747-400 aircraft increased approximately \$1.5 million due to an increase in engine overhaul expense, partially offset by a reduction in C Checks and D Checks compared to 2011. Heavy Maintenance expense on 747-200 aircraft decreased approximately \$5.5 million due to the retirement of this fleet during the first quarter of 2012. Non-heavy Maintenance expense on 747-400 aircraft decreased \$1.3 million primarily driven by lower rates on Non-heavy Maintenance events on these aircraft compared to 2011. Line Maintenance expense increased \$1.8 million for 747-400 aircraft and \$3.4 million for 747-8F and 767 aircraft driven by an increase in Block Hours flown. Line Maintenance expense decreased \$3.4 million on 747-200 aircraft due to the retirement of this fleet during the first quarter of 2012. Heavy airframe maintenance events and engine overhauls for the three months ended June 30 were:

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|                          |      |      | Increase / |
|--------------------------|------|------|------------|
|                          | 2012 | 2011 | (Decrease) |
| Heavy Maintenance Events |      |      |            |
| 747-400 C Checks         | 2    | 3    | (1)        |
| 747-400 D Checks         |      | 1    | (1)        |
| 747-200 C Checks         |      | 2    | (2)        |
| CF6-80 engine overhauls  | 6    | 3    | 3          |

Aircraft rent increased \$1.2 million, or 2.9%, primarily due to subcontracting certain Commercial Charter flights with our ACMI customers during the second quarter of 2012, partially offset by the return of a 747-400 passenger aircraft in December 2011.

Passenger and ground handling services increased \$11.3 million, or 155.9%, primarily due to passenger catering and contract services for flight attendants related to increased passenger flying during the second quarter of 2012. During the current period, we reclassified passenger catering and contract services for flight attendants from Other operating expenses to Passenger and ground handling services and reclassified previously reported amounts to conform to the current period s presentation.

Navigation fees, landing fees and other rent increased \$3.3 million, or 26.0%, primarily due to increased flying during the second quarter of 2012.

Depreciation and amortization increased \$5.1 million, or 58.1%, due to additional aircraft in 2012.

*Travel* increased \$4.9 million, or 49.4%, primarily due to increased travel for flight attendants and crew related to increased flying during the second quarter of 2012.

Gain on disposal of aircraft resulted from the sale of retired 747-200 airframes and engines during 2012.

*Other* increased \$6.2 million, or 26.6%, primarily due to increases in commissions for higher AMC Charter Revenue, increased insurance due to additional aircraft and increased flight simulator training for our 767 crew.

## Non-operating Expenses (Income)

The following table compares our Non-operating Expenses (Income) for the three months ended June 30 (in thousands):

|                                      | 2012       | 2011       | Increase /<br>(Decrease) | Percent<br>Change |
|--------------------------------------|------------|------------|--------------------------|-------------------|
| Non-operating Expenses (Income)      |            |            |                          |                   |
| Interest income                      | \$ (4,887) | \$ (5,080) | \$ (193)                 | (3.8)%            |
| Interest expense                     | 15,631     | 9,912      | 5,719                    | 57.7%             |
| Capitalized interest                 | (5,952)    | (6,185)    | (233)                    | (3.8)%            |
| Loss on early extinguishment of debt | 142        |            | 142                      | NM                |
| Other (income) expense, net          | 1,082      | (406)      | (1,488)                  | NM                |

*Interest expense* increased \$5.7 million, or 57.7%, primarily from an increase in our average debt balances related to financing three 747-8F aircraft in the fourth quarter of 2011 and one 747-8F aircraft in the second quarter of 2012.

Other (income) expense, net decreased \$1.5 million, primarily due to an unrealized loss on a foreign currency denominated deposit in Brazil. See Note 10 for further discussion.

*Income taxes*. Our effective income tax rates were 37.7% for the three months ended June 30, 2012 and 37.9% for the three months ended June 30, 2011.

### **Segments**

The following table compares the Direct Contribution of our reportable segments (see Note 8 to our Financial Statements for the reconciliation to Operating income) for the three months ended June 30 (in thousands):

|                                 | 2012      | 2011      | Increase / (Decrease) | Percent<br>Change |
|---------------------------------|-----------|-----------|-----------------------|-------------------|
| Direct Contribution:            |           |           |                       |                   |
| ACMI                            | \$ 40,793 | \$ 37,963 | \$ 2,830              | 7.5%              |
| AMC Charter                     | 29,984    | 19,801    | 10,183                | 51.4%             |
| Commercial Charter              | 10,081    | 8,828     | 1,253                 | 14.2%             |
| Dry Leasing                     | 1,253     | 1,185     | 68                    | 5.7%              |
| Total Direct Contribution       | \$ 82,111 | \$ 67,777 | \$ 14,334             | 21.1%             |
| Unallocated income and expenses | \$ 33,030 | \$ 28,580 | \$ 4,450              | 15.6%             |

#### **ACMI Segment**

Direct Contribution related to the ACMI segment increased \$2.8 million, or 7.5%, primarily due to the higher rates per Block Hour and lower maintenance expense for new 747-8F aircraft flown during the second quarter of 2012. Partially offsetting these improvements was an increase in crew costs.

## **AMC Charter Segment**

Direct Contribution related to the AMC Charter segment increased \$10.2 million, or 51.4%, primarily due to increased Block Hours and lower Heavy Maintenance expense from the deployment of more efficient 747-400 aircraft into this segment in place of less efficient 747-200 aircraft that were flown during the second quarter of 2011. The increase in AMC Charter Block Hours was primarily due to flying four incremental passenger aircraft in 2012. Partially offsetting these items were increases in crew costs, volume-driven operating expenses, and aircraft ownership costs from the deployment of 747-400 aircraft into this segment in place of 747-200 aircraft and the additional passenger aircraft in 2012.

## Commercial Charter Segment

Direct Contribution related to the Commercial Charter segment increased \$1.3 million, or 14.2%, primarily due to increased Block Hours, partially offset by a decrease in Revenue per Block Hour. The increase in Block Hours was primarily due to our deployment of an additional 747-400 cargo aircraft to support increased demand in South America and the redeployment of 747-400 cargo aircraft from ACMI during remarketing periods. In addition, we were able to utilize our passenger aircraft for private charters. Offsetting the increase in revenue were increases in volume-driven operating expenses, crew costs and aircraft ownership costs from the deployment of 747-400 aircraft into this segment in place of 747-200 aircraft.

## Dry Leasing Segment

Direct Contribution related to the Dry Leasing segment was relatively unchanged.

### Unallocated income and expenses

Unallocated income and expenses increased \$4.5 million, or 15.6%, primarily due to incremental employee costs related to the retirement of our 747-200 fleet and an unrealized loss on a foreign currency denominated deposit.

Six Months Ended June 30, 2012 and 2011

## **Operating Statistics**

The following discussion should be read in conjunction with our Financial Statements and notes thereto and other financial information appearing and referred to elsewhere in this report.

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The table below sets forth selected Operating Statistics for the six months ended June 30:

|  | 2012      | 2011      | Increase /<br>(Decrease) | Percent<br>Change |
|--|-----------|-----------|--------------------------|-------------------|
| Block Hours  |           |           |                          |                   |
| ACMI   | 50,246    | 49,887    | 359                      | 0.7%              |
| AMC Charter:   |           |           |                          |                   |
| Cargo  | 5,869     | 8,877     | (3,008)                  | (33.9)%           |
| Passenger  | 5,240     | 177       | 5,063                    | NM                |
| Commercial Charter   | 9,429     | 6,378     | 3,051                    | 47.8%             |
| Other  | 631       | 432       | 199                      | 46.1%             |
| Total Block Hours  | 71,415    | 65,751    | 5,664                    | 8.6%              |
| Revenue Per Block Hour   |           |           |                          |                   |
| ACMI   | \$ 6,272  | \$ 6,143  | \$ 129                   | 2.1%              |
| AMC Charter:   |           |           |                          |                   |
| Cargo  | \$ 25,295 | \$ 21,184 | \$ 4,111                 | 19.4%             |
| Passenger  | \$ 21,155 | \$ 31,610 | \$ (10,455)              | (33.1)%           |
| Commercial Charter   | \$ 20,975 | \$ 21,418 | \$ (443)                 | (2.1)%            |
| Fuel   |           |           |                          |                   |
| AMC  |           |           |                          |                   |
| Average fuel cost per gallon   | \$ 3.57   | \$ 3.34   | \$ 0.23                  | 6.9%              |
| Fuel gallons consumed (000s)   | 29,551    | 29,463    | 88                       | 0.3%              |
| Commercial Charter   |           |           |                          |                   |
| Average fuel cost per gallon   | \$ 3.38   | \$ 3.27   | \$ 0.11                  | 3.4%              |
| Fuel gallons consumed (000s)   | 31,621    | 23,249    | 8,372                    | 36.0%             |
| Segment Operating Fleet (average aircraft equivalents during the period) |           |           |                          |                   |
| ACMI*  |           |           |                          |                   |
| 747-8F Cargo   | 3.2       |           | 3.2                      | NM                |
| 747-400 Cargo  | 16.7      | 20.3      | (3.6)                    | (17.7)%           |
| 747-200 Cargo  |           | 0.2       | (0.2)                    | NM                |
| 767-200 Cargo  | 0.9       |           | 0.9                      | NM                |
| 747-400 Passenger  | 1.1       | 1.0       | 0.1                      | 10.0%             |
| Total  | 21.9      | 21.5      | 0.4                      | 1.9%              |
| AMC Charter  |           |           |                          |                   |
| 747-400 Cargo  | 3.3       | 1.0       | 2.3                      | 230.0%            |
| 747-200 Cargo  | 0.3       | 4.1       | (3.8)                    | (92.7)%           |
| 747-400 Passenger  | 1.7       | 0.3       | 1.4                      | NM                |
| 767-300 Passenger  | 2.0       |           | 2.0                      | NM                |
| Total  | 7.3       | 5.4       | 1.9                      | 35.2%             |
| Commercial Charter   |           |           |                          |                   |
| 747-400 Cargo  | 4.9       | 1.9       | 3.0                      | 157.9%            |
| 747-200 Cargo  | 0.4       | 1.5       | (1.1)                    | (73.3)%           |
| 747-400 Passenger  | 0.2       |           | 0.2                      | NM                |
| 767-300 Passenger  | 0.2       |           | 0.2                      | NM                |
| Total  | 5.7       | 3.4       | 2.3                      | 67.6%             |
| Dry Leasing  |           |           |                          |                   |
| 757-200 Cargo  | 1.0       | 1.0       |                          | NM                |
| 737-800 Passenger  | 2.0       | 0.4       | 1.6                      | NM                |

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| Total                           | 3.0  | 1.4  | 1.6   | 114.3% |
|---------------------------------|------|------|-------|--------|
| <b>Total Operating Aircraft</b> | 37.9 | 31.7 | 6.2   | 19.6%  |
| Out-of-service**                |      | 0.5  | (0.5) | NM     |

<sup>\*</sup> ACMI average fleet excludes spare aircraft provided by CMI customers.

<sup>\*\*</sup> All of our out-of-service aircraft are completely unencumbered. Permanently parked aircraft, all of which are also completely unencumbered, are not included in the operating statistics above.

## **Operating Revenue**

The following table compares our Operating Revenue for the six months ended June 30 (in thousands):

|                         | 2012       | 2011       | Increase / (Decrease) | Percent<br>Change |
|-------------------------|------------|------------|-----------------------|-------------------|
| Operating Revenue       |            |            |                       |                   |
| ACMI                    | \$ 315,124 | \$ 306,477 | \$ 8,647              | 2.8%              |
| AMC Charter             | 259,308    | 193,649    | 65,659                | 33.9%             |
| Commercial Charter      | 197,774    | 136,603    | 61,171                | 44.8%             |
| Dry Leasing             | 5,807      | 3,677      | 2,130                 | 57.9%             |
| Other                   | 5,996      | 6,775      | (779)                 | (11.5)%           |
| Total Operating Revenue | \$ 784,009 | \$ 647,181 | \$ 136,828            | 21.1%             |

ACMI revenue increased \$8.6 million, or 2.8%, due to an increase in Revenue per Block Hour and Block Hours. ACMI Revenue per Block Hour was \$6,272 in 2012, compared to \$6,143 in 2011, an increase of \$129 per Block Hour, or 2.1%. The increase in Revenue per Block Hour primarily reflects the impact of higher rates for 747-8F aircraft, which began flying during the fourth quarter of 2011 and the second quarter of 2012, partially offset by the impact of lower rates for CMI flying of three 767 cargo aircraft during the first half of 2012 for DHL. ACMI Block Hours were 50,246 during the first half of 2012, compared to 49,887 in 2011, an increase of 359 Block Hours, or 0.7%. The increase in Block Hours was primarily driven by flying two incremental 747-400 cargo aircraft for DHL beginning in March 2011 and the 767 CMI flying. Partially offsetting this increase was the return of two 747-400 cargo aircraft in the second quarter of 2012, one of which was redeployed to Etihad in June 2012 and the other was redeployed to Commercial Charter until placed in service with DHL in July 2012.

AMC Charter revenue increased \$65.7 million, or 33.9%, primarily driven by \$105.3 million of incremental AMC Charter Passenger revenue due to flying that began in May 2011. AMC Charter Block Hours were 11,109 in 2012 compared to 9,054 in 2011, an increase of 2,055 Block Hours, or 22.7%. The increase in AMC Charter Block Hours was due to 5,063 incremental AMC Charter Passenger Block Hours from flying four incremental passenger aircraft in 2012, partially offset by a decrease of 3,008 AMC Charter Cargo Block Hours driven by reduced cargo demand from the AMC. AMC Charter Revenue per Block Hour was \$23,342 in 2012 compared to \$21,388 in 2011, an increase of \$1,954 per Block Hour, or 9.1%, primarily due to premiums earned on flying additional, more efficient 747-400 cargo aircraft during the first half of 2012 in place of less efficient 747-200 aircraft in 2011 and an increase in the pegged fuel price in 2012. For the first half of 2012, the AMC average pegged fuel price was \$3.57 per gallon compared to an average pegged fuel price of \$3.34 in 2011. Partially offsetting these rate increases was a decrease in Revenue per Block Hour reflecting a higher volume of lower-rate passenger flying.

Commercial Charter revenue increased \$61.2 million, or 44.8%, primarily due to an increase in Block Hours, partially offset by a decrease in Revenue per Block Hour. Commercial Charter Block Hours were 9,429 in 2012, compared to 6,378 in 2011, representing an increase of 3,051 Block Hours, or 47.8%. The increase in Block Hours was primarily due to our deployment of an additional 747-400 cargo aircraft to support increased demand in South America and the redeployment of 747-400 cargo aircraft from ACMI into Commercial Charter during remarketing periods. In addition, we were able to utilize our passenger aircraft for sporting event, concert tour and other private charters. Revenue per Block Hour was \$20,975 in the first half of 2012, compared to \$21,418 in 2011, a decrease of \$443 per Block Hour, or 2.1%, which reflects the impact of lower fuel costs and lower Yields on increased Commercial Charter capacity during the first half of 2012 compared to 2011.

Dry Leasing revenue increased \$2.1 million, or 57.9%, as a result of dry leasing two additional aircraft in the second quarter of 2011.

## **Operating Expenses**

The following table compares our Operating Expenses for the six months ended June 30 (in thousands):

|  | 2012       | 2011       | Increase / (Decrease) | Percent<br>Change |
|--|------------|------------|-----------------------|-------------------|
| Operating Expenses                           |            |            |                       |                   |
| Aircraft fuel                                | \$ 212,334 | \$ 174,525 | \$ 37,809             | 21.7%             |
| Salaries, wages and benefits                 | 144,254    | 123,262    | 20,992                | 17.0%             |
| Maintenance, materials and repairs           | 96,351     | 96,929     | (578)                 | (0.6)%            |
| Aircraft rent                                | 82,176     | 79,921     | 2,255                 | 2.8%              |
| Passenger and ground handling services       | 31,389     | 13,502     | 17,887                | 132.5%            |
| Navigation fees, landing fees and other rent | 28,937     | 23,943     | 4,994                 | 20.9%             |
| Depreciation and amortization                | 28,180     | 17,105     | 11,075                | 64.7%             |
| Travel                                       | 27,443     | 19,044     | 8,399                 | 44.1%             |
| Gain on disposal of aircraft                 | (1,359)    | (301)      | 1,058                 | NM                |
| Other  | 57,607     | 45,140     | 12,467                | 27.6%             |
| Total Operating Expenses                     | \$ 707,312 | \$ 593,070 |                       |                   |

Aircraft fuel increased \$37.8 million, or 21.7%, due to approximately \$28.0 million in increased consumption and \$9.8 million in fuel price increases. Commercial Charter fuel consumption increased by 8.4 million gallons, or 36.0%, primarily driven by the increase in Block Hours operated, partially offset by the use of more efficient 747-400 aircraft during the first half of 2012 in place of less efficient 747-200 aircraft in 2011. The average fuel price per gallon for the Commercial Charter business was \$3.38 for 2012, compared to \$3.27 in 2011, an increase of 3.4%. AMC fuel consumption increased by 0.1 million gallons, or 0.3%, reflecting the increase in Block Hours operated, partially offset by the use of more efficient 747-400 aircraft during the first half of 2012 in place of less efficient 747-200 aircraft in 2011. The average fuel price per gallon for the AMC Charter business was \$3.57 in 2012, compared to \$3.34 in 2011, an increase of 6.9%. We do not incur fuel expense in our ACMI or Dry Leasing businesses as the cost of fuel is borne by the customer.

Salaries, wages and benefits increased \$21.0 million, or 17.0%, primarily driven by increased wages for crewmembers, higher Block Hours and hiring additional employees to support our new aircraft.

Maintenance, materials and repairs decreased by \$0.6 million, or 0.6%, driven by a reduction in maintenance expense of \$18.3 million for 747-200 aircraft, partially offset by increases of \$11.5 million for 747-400 aircraft and \$6.2 million for other aircraft. Heavy Maintenance expense on 747-400 aircraft increased approximately \$4.6 million due to an increase in the number of C Checks and additional maintenance expense on engines, partially offset by a reduction in D Checks compared to 2011. Heavy Maintenance expense on 747-200 aircraft decreased approximately \$11.1 million due to the retirement of this fleet during the first quarter of 2012. Non-heavy Maintenance expense on 747-400 aircraft and \$6.2 million for 747-8F and 767 aircraft driven by an increase in Block Hours flown compared to 2011. Line Maintenance expense decreased \$7.2 million on 747-200 aircraft due to the retirement of this fleet during the first quarter of 2012. Heavy airframe maintenance events and engine overhauls for the first six months ended June 30 were:

|                          |      |      | Increase<br>/ |
|--------------------------|------|------|---------------|
| Heavy Maintenance Events | 2012 | 2011 | (Decrease)    |
| 747-400 C Checks         | 9    | 4    | 5             |
| 747-400 D Checks         | 2    | 4    | (2)           |
| 747-200 C Checks         |      | 2    | (2)           |
| CF6-80 engine overhauls  | 11   | 8    | 3             |
| CF6-50 engine overhauls  |      | 2    | (2)           |

*Aircraft rent* increased \$2.3 million, or 2.8%, primarily due to subcontracting certain Commercial Charter flights with our ACMI customers during the second quarter of 2012, partially offset by the return of a 747-400 passenger aircraft in December 2011.

Passenger and ground handling services increased \$17.9 million, or 132.5%, primarily due to increased passenger catering and contract services for flight attendants related to increased passenger flying which began in May 2011. During

the current period, we reclassified passenger catering and contract services for flight attendants from Other operating expenses to Passenger and ground handling services and reclassified previously reported amounts to conform to the current period s presentation.

Navigation fees, landing fees and other rent increased \$5.0 million, or 20.9%, primarily due to increased flying during 2012.

Depreciation and amortization increased \$11.1, or 64.7%, primarily due to additional aircraft in 2012.

Travel increased \$8.4 million, or 44.1%, primarily due to increased travel for flight attendants and crew related to increased flying during 2012.

Gain on disposal of aircraft resulted from the sale of retired 747-200 airframes and engines during 2012.

Other increased \$12.5 million, or 27.6%, primarily due to increases in commissions for higher AMC Charter Revenue, increased insurance for the larger fleet and increased flight simulator training for our 767 crew.

## Non-operating Expenses (Income)

The following table compares our Non-operating Expenses (Income) for the six months ended June 30 (in thousands):

|                                      | 2012       | 2011        | Increase /<br>(Decrease) | Percent<br>Change |
|--------------------------------------|------------|-------------|--------------------------|-------------------|
| Non-operating Expenses (Income)      |            |             | (= 552 552 5)            | g                 |
| Interest income                      | \$ (9,796) | \$ (10,196) | \$ (400)                 | (3.9)%            |
| Interest expense                     | 29,594     | 20,208      | 9,386                    | 46.4%             |
| Capitalized interest                 | (12,304)   | (11,602)    | 702                      | 6.1%              |
| Loss on early extinguishment of debt | 142        |             | 142                      | NM                |
| Other (income) expense, net          | 785        | (364)       | (1.149)                  | NM                |

*Interest expense* increased \$9.4 million, or 46.4%, primarily from an increase in our average debt balances related to the financing of three 747-8F aircraft during the fourth quarter of 2011 and one 747-8F aircraft during the first half of 2012.

Other (income) expense, net decreased \$1.1 million, or 315.7%, primarily due to an unrealized loss on a foreign currency denominated deposit in Brazil. See Note 10 for further discussion.

*Income taxes*. Our effective income tax rates were 38.3% for the six months ended June 30, 2012 and 37.7% for the six months ended June 30, 2011. In June and July 2012, we resolved income tax examinations in Hong Kong for the periods 2001 through 2010. We expect the resolution of these income tax examinations to favorably impact the effective income tax rate during the third quarter and for the full year of 2012.

## Segments

The following table compares the Direct Contribution for our reportable segments (see Note 8 to our Financial Statements for the reconciliation to Operating income) for the six months ended June 30 (in thousands):

|                           | 2012       | 2011       | Increase / (Decrease) | Percent<br>Change |
|---------------------------|------------|------------|-----------------------|-------------------|
| Direct Contribution:      |            |            |                       |                   |
| ACMI                      | \$ 64,948  | \$ 60,765  | \$ 4,183              | 6.9%              |
| AMC Charter               | 50,565     | 33,999     | 16,566                | 48.7%             |
| Commercial Charter        | 11,957     | 17,867     | (5,910)               | (33.1)%           |
| Dry Leasing               | 2,589      | 2,013      | 576                   | 28.6%             |
|                           |            |            |                       |                   |
| Total Direct Contribution | \$ 130,059 | \$ 114,644 | \$ 15,415             | 13.4%             |

Unallocated income and expenses \$ 63,000 \$ 58,880 \$ 4,120 7.0%

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## **ACMI Segment**

Direct Contribution related to the ACMI segment increased \$4.2 million, or 6.9%, primarily due to the higher rates per Block Hour and lower maintenance expense for new 747-8F aircraft flown during the first half of 2012. Partially offsetting these improvements was an increase in crew costs.

#### **AMC Charter Segment**

Direct Contribution related to the AMC Charter segment increased \$16.6 million, or 48.7%, primarily due to increases in Block Hours and Revenue per Block Hour. The increase in AMC Charter Block Hours was due to 5,063 incremental AMC Charter Passenger Block Hours from flying four incremental passenger aircraft in 2012, partially offset by a decrease of 3,008 AMC Charter Cargo Block Hours driven by reduced cargo demand from the AMC. Revenue per Block Hour was driven by premiums earned on flying additional, more efficient 747-400 aircraft in this segment, which replaced less efficient 747-200 aircraft that were flown during the first half of 2011 and an increase in the pegged fuel price in 2012. Partially offsetting these increases was a decrease in Revenue per Block Hour due to the increase in lower-rate passenger flying. Partially offsetting these items were increases in crew costs, volume-driven operating expenses and aircraft ownership costs from the deployment of 747-400 cargo aircraft into this segment in place of 747-200 cargo aircraft and the flying of four incremental passenger aircraft in 2012.

#### Commercial Charter Segment

Direct Contribution related to the Commercial Charter segment decreased \$5.9 million, or 33.1%, primarily due to increases in crew costs, Line Maintenance costs and aircraft ownership costs from the deployment of 747-400 aircraft into this segment in place of 747-200 aircraft. In addition, Commercial Charter Direct Contribution was negatively impacted by the higher cost of operating an inefficient 747-200 fleet size during the first quarter of 2012. Partially offsetting these drivers was an increase in Block Hours. The increase in Block Hours was primarily due to our deployment of an additional 747-400 cargo aircraft to support increased demand in South America and the reallocation of 747-400 aircraft from ACMI during remarketing periods. In addition, we were able to utilize our passenger aircraft for sporting event, concert tour and other private charters.

## Dry Leasing Segment

Direct Contribution related to the Dry Leasing segment increased primarily due to dry leasing two additional aircraft in the second quarter of 2011.

#### Unallocated income and expenses

Unallocated income and expenses increased \$4.1 million, or 7.0%, primarily due to incremental employee costs related to the retirement of our 747-200 fleet and an unrealized loss on a foreign currency denominated deposit.

## Reconciliation of GAAP to non-GAAP Financial Measures

To supplement our Financial Statements presented in accordance with accounting principles generally accepted in the United States of America (GAAP), we present certain non-GAAP financial measures to assist in the evaluation of our business performance. These non-GAAP measures include Adjusted Net Income Attributable to Common Stockholders and Adjusted Diluted EPS, which exclude certain items that impact year-over-year comparisons of our results. These non-GAAP measures may not be comparable to similarly titled measures used by other companies and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP.

We use these non-GAAP financial measures in assessing the performance of our ongoing operations and in planning and forecasting future periods. We believe that these adjusted measures provide meaningful information to assist investors and analysts in understanding our business results and assessing our prospects for future performance.

The following is a reconciliation of Net Income Attributable to Common Stockholders and Diluted EPS to the corresponding non-GAAP measures (in thousands, except per share data):

|   | ]             | For the Three Months E | nded                  |
|---|---------------|------------------------|-----------------------|
|   | June 30, 2012 | June 30, 2011          | <b>Percent Change</b> |
| Net Income Attributable to Common Stockholders          | \$ 30,852     | \$ 23,847              | 29.4%                 |
| After-tax impact from:                                  |               |                        |                       |
| Fleet retirement costs*                                 | 1,043         |                        |                       |
| Pre-operating expenses**                                |               | 2,301                  |                       |
| Loss on early extinguishment of debt                    | 90            |                        |                       |
| Gain on disposal of aircraft                            | (741)         | (115)                  |                       |
|   |               |                        |                       |
| Adjusted Net Income Attributable to Common Stockholders | \$ 31,244     | \$ 26,033              | 20.0%                 |
|   |               |                        |                       |
| Diluted EPS   | \$ 1.16       | \$ 0.90                | 28.9%                 |
| After-tax impact from:                                  |               |                        |                       |
| Fleet retirement costs*                                 | 0.04          |                        |                       |
| Pre-operating expenses**                                |               | 0.09                   |                       |
| Gain on disposal of aircraft                            | (0.03)        |                        |                       |
|   |               |                        |                       |
| Adjusted Diluted EPS                                    | \$ 1.18       | \$ 0.98                | 20.4%                 |

|   | For the Six Months Ended |                  |                |
|---|--------------------------|------------------|----------------|
|   | June<br>30,<br>2012      | June 30,<br>2011 | Percent Change |
| Net Income Attributable to Common Stockholders          | \$ 43,687                | \$ 34,364        | 27.1%          |
| After-tax impact from:                                  |                          |                  |                |
| Fleet retirement costs*                                 | 1,968                    |                  |                |
| Pre-operating expenses**                                |                          | 4,543            |                |
| Loss on early extinguishment of debt                    | 90                       |                  |                |
| Gain on disposal of aircraft                            | (866)                    | (192)            |                |
| Adjusted Net Income Attributable to Common Stockholders | 44,879                   | 38,715           | 15.9%          |
| Diluted EPS   | \$ 1.65                  | \$ 1.30          | 26.9%          |
| After-tax impact from:                                  |                          |                  |                |
| Fleet retirement costs*                                 | 0.07                     |                  |                |
| Pre-operating expenses**                                |                          | 0.17             |                |
| Gain on disposal of aircraft                            | (0.03)                   | (0.01)           |                |
| Adjusted Diluted EPS                                    | 1.69                     | 1.47             | 15.0%          |

## **Liquidity and Capital Resources**

Items do not sum due to rounding.

<sup>\*</sup> Fleet retirement costs in 2012 included incremental employee costs related to the retirement of our 747-200 fleet.

<sup>\*\*</sup> Pre-operating expenses in 2011 were related to the introduction of new aircraft types and include incremental costs incurred as a result of aircraft delivery delays.

Significant liquidity events in the first half of 2012 were as follows:

In January 2012, we entered into the Ex-Im Bank Facility for up to \$864.8 million to finance up to six 747-8F aircraft deliveries. The Ex-Im Bank Facility, when drawn, will consist of up to six separate term loans each secured by a mortgage on a 747-8F aircraft. In May 2012, we borrowed \$142.0 million under the Ex-Im Bank Facility to finance the delivery of our fourth 747-8F aircraft. Under the Ex-Im Bank Facility, the aircraft was initially financed as a floating-rate loan and was refinanced in June 2012 by issuance of the fixed-rate First 2012 Ex-Im Bank Guaranteed Notes.

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In March 2012, we entered into the First CIT Term Loans in the aggregate amount of \$35.7 million to finance two 747-400 and two 767-300ER passenger aircraft. In May 2012, we entered into the Second CIT Term Loan for \$8.5 million to finance a third 767-300ER passenger aircraft.

*Operating Activities.* Net cash provided by operating activities for the first half of 2012 was \$85.9 million, compared to \$73.7 million for the first half of 2011. The increase primarily reflects higher earnings and lower income taxes paid in the first half of 2012 compared to 2011.

Investing Activities. Net cash used for investing activities was \$174.7 million for the first half of 2012, consisting primarily of \$161.5 million of purchase deposit and delivery payments for flight equipment, which included \$12.3 million of capitalized interest on our 747-8F aircraft order, and \$18.4 million of capital expenditures, partially offset by \$3.9 million of proceeds from short-term investments. During the first half of 2012, we purchased one 747-8F cargo aircraft and one 767-300ER passenger aircraft. Capital expenditures for the first half of 2012 were funded through working capital, except for the two aircraft financed as discussed above. Net cash used for investing activities was \$125.3 million for the first half of 2011, consisting primarily of \$120.8 million of purchase deposit and delivery payments for flight equipment, which included \$11.6 million of capitalized interest on our 747-8F aircraft order and \$8.8 million of capital expenditures, partially offset by \$3.5 million of proceeds from short-term investments.

Financing Activities. Net cash provided by financing activities was \$134.7 million for the first half of 2012, which primarily reflected the proceeds from debt issuance of \$328.2 million, partially offset by \$180.8 million of payments on debt obligations and \$10.0 million of debt issuance costs. The proceeds from debt issuance and payments of debt obligations reflect the refinancing of the \$142.0 million term loan under the Ex-Im Bank Facility with the First 2012 Ex-Im Bank Guaranteed Notes. Net cash used for financing activities was \$75.2 million for the first half of 2011, which primarily reflected \$73.4 million of payments on debt obligations.

We consider Cash and cash equivalents, Short-term investments and Net cash provided by operating activities to be sufficient to meet our debt and lease obligations and to fund capital expenditures for 2013. Capital expenditures for the remainder of 2012 are expected to be approximately \$30.5 million, which excludes aircraft and capitalized interest. Our estimated 747-8F aircraft delivery payment requirements for the remainder of 2012 are approximately \$323.9 million. We expect our Cash and cash equivalents, pre-delivery financing facility and the Ex-Im Bank Facility to be sufficient to fund our 747-8F aircraft delivery payment requirements for 2012.

We may access external sources of capital from time to time depending on our cash requirements, assessments of current and anticipated market conditions, and the after-tax cost of capital. To that end, we filed a shelf registration statement with the SEC in 2012 that enables us to sell a yet to be determined amount of debt and/or equity securities over the subsequent three years, depending on market conditions, our capital needs and other factors. Our access to capital markets can be adversely impacted by prevailing economic conditions and by financial, business and other factors, some of which are beyond our control. Additionally, our borrowing costs are affected by market conditions and may be adversely impacted by a tightening in credit markets.

We can claim bonus tax depreciation equal to 100% of the cost of qualified assets placed in service during 2011 or 2012 and 50% of the cost of qualified assets placed in service during 2013. Two 747-8F aircraft delivered to us in 2011 qualify for 100% bonus tax deprecation. In addition, we expect four 747-8F aircraft to be delivered in 2012 to qualify for 100% bonus tax deprecation and two 747-8F aircraft to be delivered in 2013 to qualify for 50% bonus tax depreciation. As a result, we do not expect to pay any significant U.S. federal income tax until 2016 or later, and we expect to receive a refund of approximately \$24.5 million of income tax for 2010. Furthermore, our business operations are subject to income tax in several non-U.S. jurisdictions. We expect our U.K. subsidiary to pay cash income taxes commensurate with its earnings. We do not expect to pay cash income taxes in any other jurisdiction for at least several years.

## Contractual Obligations and Debt Agreements

See Note 7 to our Financial Statements for a description of our new debt obligations; the Ex-Im Bank Facility, the First 2012 Ex-Im Bank Guaranteed Notes, the First 2012 CIT Term Loans and the Second 2012 CIT Term Loan. See our 2011 Annual Report on Form 10-K for a tabular disclosure of our contractual obligations as of December 31, 2011 and a description of our debt obligations and amendments thereto.

#### **Off-Balance Sheet Arrangements**

Fifteen of our thirty-six operating aircraft are under operating leases (this excludes aircraft provided by CMI customers). Five are leased through trusts established specifically to purchase, finance and lease aircraft to us. These leasing entities meet

the criteria for variable interest entities. All fixed-price options were restructured to reflect a fair market value purchase option, and as such, we are not the primary beneficiary of the leasing entities. We are generally not the primary beneficiary of the leasing entities if the lease terms are consistent with market terms at the inception of the lease and the leases do not include a residual value guarantee, fixed-price purchase option or similar feature that would obligate us to absorb decreases in value or entitle us to participate in increases in the value of the aircraft. We have not consolidated any additional aircraft in the related trusts upon application of accounting for consolidations, because we are not the primary beneficiary based on the fact that all fixed-price options were restructured to reflect a fair market value purchase option. In addition, we reviewed the other ten Atlas aircraft that are under operating leases but not financed through a trust and determined that none of them would be consolidated upon the application of accounting for consolidations. Our maximum exposure under all operating leases is the remaining lease payments, which amounts are reflected in future lease commitments described in Note 10 to the audited consolidated financial statements in our 2011 Annual Report on Form 10-K.

There were no material changes in our off-balance sheet arrangements during the three months ended June 30, 2012.

### **Recent Accounting Pronouncements**

See Note 2 to our Financial Statements for a discussion of recent accounting pronouncements.

#### Other Matters

As previously reported, General Duncan J. McNabb, USAF (Ret.), was elected to our Board of Directors on July 23, 2012. He was also elected to the Atlas Board of Directors on such date. General McNabb retired from the Air Force in December 2011 as the Commander of the United States Transportation Command ( USTRANSCOM ), the single largest logistics provider for air, land and sea transportation for the Department of Defense ( DOD ). As DOD s Distribution Process Owner, USTRANSCOM directs and oversees the execution of DOD s strategic distribution system in support of the global and regional combatant commands.

For additional information concerning General McNabb and his election to our Board of Directors, reference is made to our current report on Form 8-K, dated July 23, 2012.

## **Forward Looking Statements**

This Quarterly Report on Form 10-Q (this Report ), as well as other reports, releases and written and oral communications issued or made from time to time by or on behalf of AAWW, contain statements that may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Those statements are based on management s beliefs, plans, expectations and assumptions, and on information currently available to management. Generally, the words will, may, should, expect, anticipate, intend, plan, continue, project, estimate and similar expressions used in this Report that do not relate to historical facts are intended to identify forward-looking statements.

The forward-looking statements in this Report are not representations or guarantees of future performance and involve certain risks, uncertainties and assumptions. Such risks, uncertainties and assumptions include, but are not limited to, those described in our Annual Report on Form 10-K for the year ended December 31, 2011. Many of such factors are beyond AAWW s control and are difficult to predict. As a result, AAWW s future actions, financial position, results of operations and the market price for shares of AAWW s common stock could differ materially from those expressed in any forward-looking statements. Readers are therefore cautioned not to place undue reliance on forward-looking statements. AAWW does not intend to publicly update any forward-looking statements that may be made from time to time by, or on behalf of, AAWW, whether as a result of new information, future events or otherwise, except as required by law.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

For additional discussion of our exposure to market risk, refer to Part II, Item 7A Quantitative and Qualitative Disclosures About Market Risk included in our 2011 Annual Report on Form 10-K.

#### ITEM 4. CONTROLS AND PROCEDURES

## **Evaluation of Disclosure Controls and Procedures**

An evaluation was performed under the supervision and with the participation of our management, including our Chief Executive Officer, or CEO, and Chief Financial Officer, or CFO, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) as of June 30, 2012. Based on that evaluation, our CEO and CFO concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms, and is accumulated and communicated to our management, including our CEO and CFO, to allow timely decisions regarding required disclosure.

## **Changes in Internal Control Over Financial Reporting**

There has been no change in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the three months ended June 30, 2012 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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#### PART II OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

With respect to the fiscal quarter ended June 30, 2012, the information required in response to this Item is set forth in Note 10 to our Financial Statements and such information is incorporated herein by reference. Such description contains all of the information required with respect hereto.

## ITEM 1A. RISK FACTORS

For an update of a risk factor that is set forth in Item 1A Risk Factors of our 2011 Annual Report on Form 10-K, please refer to Item 1A Risk Factors of our quarterly report for the period ended March 31, 2012 on Form 10-Q. For additional risk factors that may cause actual results to differ materially from those anticipated, please refer to our 2011 Annual Report on Form 10-K.

#### **ITEM 5. OTHER INFORMATION**

Information regarding borrowings under the Ex-Im Bank Facility and the issuance of certain fixed-rate notes to refinance such borrowings is set forth in Notes 7 and 14 to our Financial Statements and such information is incorporated by reference herein. Such description contains all of the information required with respect hereto.

## ITEM 6. EXHIBITS

a. Exhibits

See accompanying Exhibit Index included after the signature page of this report for a list of exhibits filed or furnished with this report.

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## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Atlas Air Worldwide Holdings, Inc.

Dated: August 2, 2012 /s/ William J. Flynn

William J. Flynn

President and Chief Executive Officer

Dated: August 2, 2012 /s/ Spencer Schwartz

Spencer Schwartz

Senior Vice President and Chief Financial Officer

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#### **EXHIBIT INDEX**

| Exhibit<br>Number | Description  |
|-------------------|--|
| 4.1               | Indenture dated as of May 1, 2012, by and among Helios Leasing I LLC, Apple Bank For Savings, Wilmington Trust Company, not in its individual capacity but solely as Indenture Trustee, Wells Fargo Bank Northwest, National Association, and Export-Import Bank of the United States. |
| 4.2               | Secured Fixed Rate Global Note dated June 19, 2012.  |
| 4.3               | Secured Fixed Rate Global Note dated July 31, 2012.  |
| 10.1              | Atlas Air, Inc. 401(k) Restoration and Voluntary Deferral Plan.  |
| 31.1              | Rule 13a-14(a)/15d-14(a) Certification of the Chief Executive Officer, furnished herewith.   |
| 31.2              | Rule 13a-14(a)/15d-14(a) Certification of the Chief Financial Officer, furnished herewith.   |
| 32.1              | Section 1350 Certifications, furnished herewith.   |
| 101.INS           | XBRL Instance Document. *  |
| 101.SCH           | XBRL Taxonomy Extension Schema Document. *   |
| 101.CAL           | XBRL Taxonomy Extension Calculation Linkbase Document. *   |
| 101.DEF           | XBRL Taxonomy Extension Definition Linkbase Document. *  |
| 101.LAB           | XBRL Taxonomy Extension Labels Linkbase Document. *  |
| 101.PRE           | XBRL Taxonomy Extension Presentation Linkbase Document. *  |
|                   |  |

<sup>\*</sup> Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Consolidated Balance Sheets as of June 30, 2012 and December 31, 2011, (ii) Consolidated Statements of Operations for the three and six months ended June 30, 2012 and 2011, (iii) Consolidated Statements of Comprehensive Income for the three and six months ended June 30, 2012 and 2011, (iv) Consolidated Statements of Cash Flows for the three and six months ended June 30, 2012 and 2011, (v) Consolidated Statement of Stockholders Equity for the three and six months ended June 30, 2012 and 2011 and (vi) Notes to Unaudited Consolidated Financial Statements. In accordance with Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall not be deemed to be filed for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, and shall not be part of any registration statement or other document filed under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.