

SERENA SOFTWARE INC  
Form 10-Q  
December 11, 2009  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

(MARK ONE)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
FOR THE QUARTERLY PERIOD ENDED OCTOBER 31, 2009

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

COMMISSION FILE NO. 000-25285

**SERENA SOFTWARE, INC.**

(Exact name of registrant as specified in its charter)

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**DELAWARE**  
(State or other jurisdiction of

**94-2669809**  
(I.R.S. Employer

incorporation or organization)

Identification No.)

**1900 SEAPORT BOULEVARD, REDWOOD CITY, CALIFORNIA 94063-5587**

(Address of principal executive offices, including zip code)

**650-481-3400**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 30, 2009, 98,481,641 shares of the registrant's common stock, \$0.01 par value per share, were outstanding.

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**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****SERENA SOFTWARE, INC.****Condensed Consolidated Balance Sheets****(In thousands, except share data)****(Unaudited)**

|   | <b>October 31,<br/>2009</b> | <b>January 31,<br/>2009</b> |
|---|-----------------------------|-----------------------------|
| <b>ASSETS</b>   |                             |                             |
| Current assets  |                             |                             |
| Cash and cash equivalents   | \$ 93,806                   | \$ 115,044                  |
| Accounts receivable, net of allowance of \$1,286 and \$649 at October 31, 2009 and January 31, 2009, respectively                             | 20,401                      | 30,461                      |
| Deferred taxes, net   | 5,316                       | 5,301                       |
| Prepaid expenses and other current assets   | 5,742                       | 5,487                       |
| <b>Total current assets</b>   | <b>125,265</b>              | <b>156,293</b>              |
| Property and equipment, net   | 3,613                       | 5,084                       |
| Goodwill  | 464,331                     | 462,042                     |
| Other intangible assets, net  | 214,567                     | 270,044                     |
| Other assets  | 6,212                       | 8,069                       |
| <b>TOTAL ASSETS</b>   | <b>\$ 813,988</b>           | <b>\$ 901,532</b>           |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                             |                             |
| Current liabilities:  |                             |                             |
| Accounts payable  | \$ 1,910                    | \$ 2,254                    |
| Income taxes payable  | 6,852                       | 12,173                      |
| Accrued expenses  | 24,852                      | 21,812                      |
| Accrued interest on term loan and subordinated notes  | 4,977                       | 9,276                       |
| Deferred revenue  | 58,357                      | 74,499                      |
| <b>Total current liabilities</b>  | <b>96,948</b>               | <b>120,014</b>              |
| Deferred revenue, net of current portion  | 6,314                       | 7,526                       |
| Long-term liabilities   | 6,654                       | 12,756                      |
| Deferred taxes  | 68,003                      | 85,193                      |
| Term loan   | 318,000                     | 320,000                     |
| Revolving term credit facility  | 65,000                      | 65,000                      |
| Senior subordinated notes   | 142,952                     | 167,383                     |
| <b>Total liabilities</b>  | <b>703,871</b>              | <b>777,872</b>              |
| Commitments and contingencies:  |                             |                             |
| Stockholders' equity:   |                             |                             |
| Preferred stock, \$0.01 par value; 10,000,000 shares authorized and no shares issued and outstanding at October 31, 2009 and January 31, 2009 |                             |                             |

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|   |                   |                   |
|---|-------------------|-------------------|
| Series A Preferred stock, \$0.01 par value; 1 share authorized, issued and outstanding at October 31, 2009 and January 31, 2009   |                   |                   |
| Common stock, \$0.01 par value; 200,000,000 shares authorized; 98,481,641 and 98,537,147 shares issued and outstanding at October 31, 2009 and January 31, 2009, respectively | 985               | 985               |
| Additional paid-in capital  | 510,316           | 510,379           |
| Accumulated other comprehensive (loss) income   | (93)              | 1,408             |
| Accumulated deficit   | (401,091)         | (389,112)         |
| <br>Total stockholders' equity  | <br>110,117       | <br>123,660       |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>   | <b>\$ 813,988</b> | <b>\$ 901,532</b> |

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****SERENA SOFTWARE, INC.****Condensed Consolidated Statements of Operations****For the Three Months and Nine Months Ended October 31, 2009 and 2008****(In thousands)****(Unaudited)**

|   | <b>Three Months Ended<br/>October 31,</b> |                 | <b>Nine Months Ended<br/>October 31,</b> |                 |
|---|---|-----------------|--|-----------------|
|   | <b>2009</b>                               | <b>2008</b>     | <b>2009</b>                              | <b>2008</b>     |
| <b>Revenue:</b>                                   |   |                 |  |                 |
| Software licenses                                 | \$ 12,064                                 | \$ 13,019       | \$ 32,548                                | \$ 47,433       |
| Maintenance                                       | 38,571                                    | 40,555          | 113,831                                  | 122,245         |
| Professional services                             | 5,294                                     | 8,266           | 17,515                                   | 25,207          |
| <b>Total revenue</b>                              | <b>55,929</b>                             | <b>61,840</b>   | <b>163,894</b>                           | <b>194,885</b>  |
| <b>Cost of revenue:</b>                           |   |                 |  |                 |
| Software licenses                                 | 876                                       | 340             | 2,314                                    | 1,296           |
| Maintenance                                       | 3,073                                     | 4,051           | 9,509                                    | 12,321          |
| Professional services                             | 5,227                                     | 7,918           | 16,810                                   | 24,338          |
| Amortization of acquired technology               | 8,747                                     | 8,859           | 25,840                                   | 26,355          |
| <b>Total cost of revenue</b>                      | <b>17,923</b>                             | <b>21,168</b>   | <b>54,473</b>                            | <b>64,310</b>   |
| <b>Gross profit</b>                               | <b>38,006</b>                             | <b>40,672</b>   | <b>109,421</b>                           | <b>130,575</b>  |
| <b>Operating expenses:</b>                        |   |                 |  |                 |
| Sales and marketing                               | 13,401                                    | 19,094          | 42,744                                   | 61,676          |
| Research and development                          | 7,845                                     | 9,300           | 24,166                                   | 27,079          |
| General and administrative                        | 3,087                                     | 4,208           | 11,758                                   | 15,013          |
| Amortization of intangible assets                 | 9,203                                     | 9,203           | 27,609                                   | 27,609          |
| Restructuring, acquisition and other charges      | 5,016                                     | 2,942           | 7,231                                    | 5,210           |
| <b>Total operating expenses</b>                   | <b>38,552</b>                             | <b>44,747</b>   | <b>113,508</b>                           | <b>136,587</b>  |
| <b>Operating loss</b>                             | <b>(546)</b>                              | <b>(4,075)</b>  | <b>(4,087)</b>                           | <b>(6,012)</b>  |
| <b>Other income (expense):</b>                    |   |                 |  |                 |
| Interest income                                   | 45  | 314             | 392                                      | 1,088           |
| Gain on early extinguishment of debt              |   |                 | 4,602                                    | 628             |
| Interest expense                                  | (7,989)                                   | (10,133)        | (25,246)                                 | (31,628)        |
| Change in the fair value of derivative instrument | 1,514                                     | (4)             | 2,961                                    | 2,862           |
| Amortization and write-off of debt issuance costs | (423)                                     | (410)           | (1,729)                                  | (1,250)         |
| <b>Total other income (expense)</b>               | <b>(6,853)</b>                            | <b>(10,233)</b> | <b>(19,020)</b>                          | <b>(28,300)</b> |
| <b>Loss before income taxes</b>                   | <b>(7,399)</b>                            | <b>(14,308)</b> | <b>(23,107)</b>                          | <b>(34,312)</b> |
| <b>Income tax benefit</b>                         | <b>(1,730)</b>                            | <b>(7,505)</b>  | <b>(11,128)</b>                          | <b>(15,984)</b> |

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|          |            |            |             |             |
|----------|------------|------------|-------------|-------------|
| Net loss | \$ (5,669) | \$ (6,803) | \$ (11,979) | \$ (18,328) |
|----------|------------|------------|-------------|-------------|

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****SERENA SOFTWARE, INC.****Condensed Consolidated Statements of Cash Flows****For the Nine Months Ended October 31, 2009 and 2008****(In thousands)****(Unaudited)**

|   | Nine Months Ended October 31,<br>2009 | 2008            |
|---|---------------------------------------|-----------------|
| <b>Cash flows from operating activities:</b>  |                                       |                 |
| Net loss  | \$ (11,979)                           | \$ (18,328)     |
| Adjustments to reconcile net loss to net cash provided by operating activities:   |                                       |                 |
| Depreciation and amortization of acquired technology and other intangible assets  | 57,457                                | 56,916          |
| Deferred income taxes   | (15,925)                              | (23,781)        |
| Gain on early extinguishment of debt  | (4,602)                               | (628)           |
| Interest expense on term credit facility and subordinated notes, net of interest paid   | (4,298)                               | (5,569)         |
| Fair market value adjustment on the interest rate swap  | (2,961)                               | (2,862)         |
| Amortization and write off of debt issuance costs   | 1,729                                 | 1,250           |
| Stock-based compensation  | 722                                   | 3,242           |
| Acquisition, restructuring and other charges  |                                       | (484)           |
| Changes in operating assets and liabilities:  |                                       |                 |
| Accounts receivable, net  | 10,060                                | 11,044          |
| Prepaid expenses and other assets   | (127)                                 | (799)           |
| Accounts payable  | (344)                                 | 1,653           |
| Income taxes payable  | (5,328)                               | 985             |
| Accrued expenses  | (97)                                  | (2,374)         |
| Deferred revenue  | (17,354)                              | (13,270)        |
| <b>Net cash provided by operating activities</b>  | <b>6,953</b>                          | <b>6,995</b>    |
| <b>Cash flows used in investing activities:</b>   |                                       |                 |
| Capital expenditures  | (568)                                 | (3,857)         |
| Capital expenditures for internal use software  | (3,307)                               | (4,652)         |
| Cash paid in acquisitions, including direct transaction costs and net of cash received  | (200)                                 | (1,948)         |
| <b>Net cash used in investing activities</b>  | <b>(4,075)</b>                        | <b>(10,457)</b> |
| <b>Cash flows (used in) provided by financing activities:</b>   |                                       |                 |
| Common stock repurchased under stock repurchase plans   | (212)                                 | (112)           |
| Repurchase of option rights under employee stock option plan and cash tender offer  | (595)                                 | (1,519)         |
| Exercise of stock options under employee stock option plan  | 21                                    | 19              |
| Principal borrowings under the term credit facility   |                                       | 65,000          |
| Principal payments and early extinguishments under the term credit facility and senior subordinated notes, net of gains on early extinguishment of debt | (21,829)                              | (10,782)        |
| <b>Net cash (used in) provided by financing activities</b>  | <b>(22,615)</b>                       | <b>52,606</b>   |
| <b>Effect of exchange rate changes on cash</b>  | <b>(1,501)</b>                        | <b>1,673</b>    |
| <b>Net (decrease) increase in cash and cash equivalents</b>   | <b>(21,238)</b>                       | <b>50,817</b>   |



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|   |           |           |
|---|-----------|-----------|
| Cash and cash equivalents at beginning of period          | 115,044   | 48,304    |
| Cash and cash equivalents at end of period                | \$ 93,806 | \$ 99,121 |
| <b>Supplemental disclosures of cash flow information:</b> |           |           |
| Income taxes paid, net of refunds                         | \$ 9,825  | \$ 4,094  |
| Interest expense paid                                     | \$ 29,498 | \$ 37,074 |
| <b>Non-cash investing and financing activity:</b>         |           |           |
| Consideration payable to shareholders in acquisitions     | \$ 332    | \$ 132    |

See accompanying notes to condensed consolidated financial statements.

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**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**(1) Description of Business and Summary of Significant Accounting Policies**

*(a) Description of Business*

SERENA Software, Inc. (SERENA or the Company) is the largest global independent software company in terms of revenue focused solely on managing change across information technology, or IT, environments. The Company's products and services are used to manage and control change in mission critical technology and business process applications. The Company's software configuration management, business process management, helpdesk and requirements management solutions enable its customers to improve process consistency, enhance software integrity, mitigate risks, support regulatory compliance and boost productivity. The Company's revenue is generated by software licenses, maintenance contracts and professional services. The Company's software products are typically embedded within its customers' IT environments, and are generally accompanied by renewable annual maintenance contracts.

*(b) Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. The Company has prepared the accompanying unaudited condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America.

*(c) Significant Accounting Policies*

The Company's significant accounting policies are described in the notes to the Company's consolidated financial statements, included in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2009 filed with the Securities and Exchange Commission (SEC) on May 1, 2009. There have been no changes to the Company's significant accounting policies.

*(d) Spyglass Merger Corp.*

On March 10, 2006, Spyglass Merger Corp., an affiliate of Silver Lake, a private equity firm, merged with and into us, a transaction we refer to in this report as the merger. Pursuant to the merger, Serena Software, Inc., or Serena, stockholders received \$24.00 in cash in exchange for each share of stock, except that certain members of our management team retained a portion of their shares of Serena common stock or options to purchase Serena common stock after the merger. As a result of the merger, our common stock ceased to be traded on the NASDAQ National Market and we became a privately-held company, with approximately 56.5% of our common stock at the time of the merger on a fully diluted basis owned by investment funds affiliated with Silver Lake.

**(2) Stock-Based Compensation**

Stock-based compensation cost is typically measured at the grant date based on the fair value of the award over the requisite service period, which is the vesting period. The Company has elected the graded-vesting attribution method for recognizing stock-based compensation expense over the requisite service period for each separately vesting tranche of awards as though the awards were, in substance, multiple awards.

*2006 Stock Incentive Plan*

Following the completion of the Merger on March 10, 2006, the Company established a new stock incentive plan, the 2006 Stock Incentive Plan (the 2006 Plan), which governs, among other things, the grant of options, restricted stock bonuses, and other forms of share-based payments covering shares of the Company's common stock to our employees (including officers), directors and consultants. The Company's common stock



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**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

representing 12% of outstanding common stock on a fully diluted basis as of the date of the Merger is reserved for issuance under the 2006 Plan. Each award under the 2006 Plan will specify the applicable exercise or vesting period, the applicable exercise or purchase price, and such other terms and conditions as deemed appropriate. Stock options granted under the 2006 Plan are either time options that will vest and become exercisable over a four-year period or time and performance options that will vest based on the achievement of certain performance targets over a five-year period following the date of grant. All options granted under the 2006 Plan will expire not later than ten years from the date of grant, but generally will terminate earlier upon termination of employment. In the event of a sale of substantially all of the assets of the Company, or a merger or acquisition of the Company, the Board of Directors may provide that awards granted under the 2006 Plan will be cashed out, continued, replaced with new awards that substantially preserve the terms of the original awards, or terminated, with acceleration of vesting of the original awards determined at the discretion of the Board of Directors.

In the quarter ended October 31, 2009, the Company completed a tender offer permitting all eligible employees and its independent directors to exchange, on a one-for-one basis, stock options granted under the 2006 Plan for new stock options granted under Serena's Amended and Restated 2006 Stock Incentive Plan (the Amended 2006 Plan) having a lower exercise price and different vesting terms. Eligible optionholders exchanged part or all of their time-based options for new time-based options having a vesting period, generally, of three years and an exercise price of \$3.00 per share, the fair market value of Serena's common stock after the closing of the tender offer. New time-based options held by the Company's independent directors have a vesting period of one year. Eligible employees who were not executive officers or officers of the Company exchanged part or all of their performance-based options for new time-based options having a vesting period of three years and an exercise price of \$3.00 per share, the fair market value of Serena's common stock after the closing of the tender offer. Executive officers and officers of the Company exchanged part or all of their performance-based options for new performance-based options having a vesting period of three years and six months, with vesting based on the achievement of EBITA targets established by Serena's board of directors, and an exercise price of \$3.00 per share, the fair market value of Serena's common stock after the closing of the tender offer. Eligible employees holding stock options to acquire fewer than 25,000 shares of Serena common stock were offered the opportunity to sell their stock options to Serena based on a purchase price of \$1.25 per share into which the options were exercisable. The stock options exchanged through the tender offer represented the right to acquire 8,640,000 shares of Serena common stock, and the stock options purchased by Serena through the tender offer represented the right to acquire 300,500 shares of Serena common stock.

*Roll Over Options*

In connection with the Merger, the management participants were permitted to elect to have the surviving company in the merger assume some or all of the Serena stock options that they held immediately prior to the merger and that had an exercise price of less than \$24.00 per share. The number of shares subject to these roll over options was adjusted to be the number of shares equal to the product of (1) the difference between \$24.00 and the exercise price of the option and (2) the quotient of the total number of shares of Serena's common stock subject to such option, divided by \$3.75. The exercise price of these roll over options was adjusted to \$1.25 per share. The roll over options are subject to terms of the original option agreements with Serena, except that in the event of a change in control of Serena (as defined in the 2006 Plan), the treatment of the roll over options upon such transaction will be determined in accordance with the terms of the 2006 Plan.

The Amended 2006 Plan does not include an evergreen provision to provide for automatic increases in the number of shares available for grant. Any increase in the number of shares available for grant under the Amended 2006 Plan would require approval from the Company's Board of Directors.

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As of October 31, 2009, a total of 13,515,536 shares of common stock were reserved for issuance upon the exercise of stock options and for the future grant of stock options or awards under the Amended 2006 Plan.

As of October 31, 2009, total unrecognized compensation costs related to unvested stock options and restricted stock was \$10.2 million. Costs related to unvested stock options are expected to be recognized over a period of 3 to 3.5 years and costs related to the restricted stock are expected to be recognized over a period of 3 to 4 years from grant date.

The fair value of each stock option grant under the stock option plans is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used just prior to the completion of the tender offer for grants in the three months and nine months ended October 31, 2009 and 2008.

|                          | Three Months Ended<br>October 31, |              | Nine Months Ended<br>October 31, |              |
|--------------------------|-----------------------------------|--------------|----------------------------------|--------------|
|                          | 2009(1)                           | 2008(2)      | 2009(3)                          | 2008(2)      |
| Expected life (in years) | 3.0 to 4.0                        | 4.0 to 5.0   | 3.0 to 5.0                       | 4.0 to 5.0   |
| Risk-free interest rate  | 1.6% to 2.5%                      | 2.9% to 3.1% | 1.6% to 2.5%                     | 2.5% to 3.1% |
| Volatility               | 31% to 35%                        | 25% to 29%   | 31% to 35%                       | 25% to 33%   |

- (1) None of the options granted in the three months ended October 31, 2009 were eligible for exchange of new options or cash in the October 2009 tender offer.
- (2) All options granted in the three and nine month periods ended October 31, 2008 were tendered for new options or exchanged for cash in the October 2009 tender offer.
- (3) All options granted during the first six months of the nine month period ended October 31, 2009 were tendered for new options or exchanged for cash in the October 2009 tender offer.

The fair value of each stock option grant under the tender offer is estimated on the date of grant, or option exchange, using the Black-Scholes option-pricing model for the new options net of the fair value of the old options being exchanged just immediately before the option exchange also using the Black-Scholes option-pricing model. The weighted-average assumptions used for grants as part of the option exchange in the tender offer were as follows:

|                          |       |
|--------------------------|-------|
| Expected life (in years) | 3.3   |
| Risk-free interest rate  | 1.49% |
| Volatility               | 41.5% |

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option-pricing models require the input of highly subjective assumptions including the expected stock price volatility.

With respect to the amounts set forth above, the Company's expected volatility is based on the combination of historical volatility of the Company's common stock and the Company's peer group's common stock over the period commensurate with the expected life of the options and the mean historical implied volatility from traded options. To assist management in determining the estimated fair value of the Company's common stock, the Company engaged a third-party valuation specialist to perform a valuation as of October 16, 2009. The valuation is generally performed on a semi-annual basis as of January 31 and July 31. In estimating the fair value of the Company's common stock as of October 16, 2009, the independent valuation firm employed a two-step approach that first estimated the fair value of the Company as a whole, and then

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allocated the enterprise value to the Company's common stock. The risk-free interest rates are derived from the average U.S. Treasury constant maturity rates during the period and approximate the rate in effect at the time of grant for the respective expected

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term. The expected terms are based on the observed and expected time to post-vesting exercise or cancellation of options. The Company does not anticipate paying any cash dividends in the foreseeable future and therefore uses an expected dividend yield of zero. The Company estimates forfeitures at the time of grant and revises those estimates in subsequent periods if actual forfeitures differ from those estimates. The Company uses forecasted projections to estimate pre-vesting option forfeitures and records stock-based compensation expense only for those awards that are expected to vest.

*General Stock Option Information*

The following table sets forth the summary of option activity under our stock option programs for the nine months ended October 31, 2009:

|   | <b>Options Available for Grant</b> | <b>Number of Options Outstanding</b> | <b>Weighted Average Exercise Price</b> |
|---|------------------------------------|--------------------------------------|--|
| Balances as of January 31, 2009   | 2,106,014                          | 12,777,404                           | \$ 4.58                                |
| Granted   | (245,000)                          | 245,000                              | \$ 3.36                                |
| Exercised   |                                    | (504,752)                            | \$ 4.31                                |
| Cancelled   | 1,729,591                          | (1,729,591)                          | \$ 5.04                                |
| Balances as of October 16, 2009 just prior to the October 2009 tender offer | 3,590,605                          | 10,788,061                           | \$ 4.49                                |
| Options exchanged as part of the tender offer                               | 8,640,000                          | (8,640,000)                          | \$ 5.07                                |
| New options granted as part of the tender offer                             | (8,640,000)                        | 8,640,000                            | \$ 3.00                                |
| Options repurchased in the cash tender offer                                |                                    | (300,500)                            | \$ 5.01                                |
| Exercised   |                                    | (37,435)                             | \$ 1.25                                |
| Cancelled(1)  |                                    | (10,801)                             | \$ 1.25                                |
| Cancelled   | 2,525,154                          | (2,525,154)                          | \$ 3.02                                |
| Restricted stock units granted, net of cancellations(2)                     | (1,400,000)                        |                                      |  |
| Balances as of October 31, 2009   | 4,715,759                          | 7,914,171                            | \$ 2.70                                |

(1) Represents cancelled Roll Over options which are not returned to the available-for-grant stock option pool.

(2) Restricted stock units granted in September 2009 were issued from the stock option pool. A total of 1,825,000 units were issued net of 425,000 units that were subsequently cancelled. See *Restricted Stock Units* below for further details.

Information regarding the stock options outstanding at October 31, 2009 is summarized as follows:

| <b>Range of Exercise Price</b> | <b>Number Outstanding</b> | <b>Weighted Average Remaining Contractual Life</b> | <b>Weighted Average Exercise Price</b> | <b>Number Exercisable</b> | <b>Weighted Average Exercise Price</b> |
|--------------------------------|---------------------------|--|--|---------------------------|--|
| \$1.25                         | 1,551,573                 | 3.74 years   | \$ 1.25                                | 1,551,573                 | \$ 1.25                                |
| \$3.00                         | 6,190,000                 | 9.70 years   | \$ 3.00                                |                           |  |
| \$5.00                         | 36,926                    | 0.45 years   | \$ 5.00                                | 36,926                    | \$ 5.00                                |

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|        |           |            |    |      |           |    |      |
|--------|-----------|------------|----|------|-----------|----|------|
| \$5.15 | 115,672   | 0.37 years | \$ | 5.15 | 115,672   | \$ | 5.15 |
| \$5.20 | 20,000    | 1.07 years | \$ | 5.20 | 3,541     | \$ | 5.20 |
|        | 7,914,171 | 8.33 years | \$ | 2.70 | 1,707,712 | \$ | 1.60 |



**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

The aggregate intrinsic value for options outstanding and options exercisable as of October 31, 2009 was \$2.7 and \$2.7 million, respectively.

*Restricted Stock Awards*

In connection with the consummation of the merger (the Merger) of Spyglass Merger Corp. with and into the Company on March 10, 2006, the Company entered into a restricted stock agreement, dated as of March 10, 2006 with Robert Pender, the Company's Chief Financial Officer. Pursuant to this agreement, Mr. Pender was issued 307,200 shares of the Company's common stock. The award to Mr. Pender is unvested and subject to the executive's continued employment with the Company through June 16, 2010. In addition, if the Company is subject to a change in control (as defined in the agreement) while Mr. Pender remains an employee of the Company, his remaining unvested shares will immediately vest in full.

The following table sets forth the summary of restricted stock award activity under our restricted stock purchase agreement for the nine months ended October 31, 2009:

|                                 | Non-Vested<br>Shares | Weighted Average<br>Grant Date Fair<br>Value |
|---------------------------------|----------------------|--|
| Balances as of January 31, 2009 | 307,200              | \$ 5.00                                      |
| Granted                         |                      | \$   |
| Cancelled                       |                      | \$   |
| Balances as of October 31, 2009 | 307,200              | \$ 5.00                                      |

*Restricted Stock Units*

In the quarter ended October 31, 2009, the Company entered into restricted stock agreements, dated as of September 18, 2009 with certain of its employees. Pursuant to these agreements, these employees were issued 1,825,000 restricted stock units in the aggregate of the Company's common stock. These units are unvested and subject to each employee's continued employment with the Company through September 18, 2012. In addition, if the Company is subject to a change in control or an initial public offering (as defined in these agreements) while the employee remains an employee of the Company, his or her remaining unvested restricted stock units will immediately vest in part or in full depending on the price per share at the time of such event.

The following table sets forth the summary of restricted stock units activity under our restricted stock purchase agreements for the nine months ended October 31, 2009:

|                                 | Non-Vested<br>Shares | Weighted Average<br>Grant Date Fair<br>Value |
|---------------------------------|----------------------|--|
| Balances as of January 31, 2009 |                      | \$   |
| Granted                         | 1,825,000            | \$ 3.00                                      |
| Cancelled                       | (425,000)            | \$ 3.00                                      |
| Balances as of October 31, 2009 | 1,400,000            | \$ 3.00                                      |



**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

Stock-based compensation expense for the three months and nine months ended October 31, 2009 and 2008 is categorized as follows (in thousands):

|   | Three Months Ended<br>October 31, |          | Nine Months Ended<br>October 31, |          |
|---|-----------------------------------|----------|----------------------------------|----------|
|   | 2009                              | 2008     | 2009                             | 2008     |
| Cost of maintenance   | \$ 25                             | \$ 9     | \$ 33                            | \$ 53    |
| Cost of professional services                                 | 59                                | (159)    | 46                               | (94)     |
| Stock-based compensation (benefit) expense in cost of revenue | 84                                | (150)    | 79                               | (41)     |
| Sales and marketing   | 218                               | (612)    | 192                              | 435      |
| Research and development                                      | 235                               | 68       | 315                              | 507      |
| General and administrative                                    | (156)                             | 303      | 136                              | 2,341    |
| Stock-based compensation expense in operating expense         | 297                               | (241)    | 643                              | 3,283    |
| Total stock-based compensation expense                        | \$ 381                            | \$ (391) | \$ 722                           | \$ 3,242 |

**(3) Restructuring Charges and Accruals**

On April 30, 2009, and again on September 3, 2009, in response to the continuing weakening of the worldwide economy, an expected continued slowdown in IT spending and a decline in the Company's license revenue, the Company announced and began to execute plans to reduce its workforce by approximately 7%, or 50 positions, and 7%, or 49 positions, respectively, affecting all parts of the organization. The Company has realized and expects to continue to realize cost savings going forward as a result of these restructurings and other cost saving initiatives. Both restructurings are substantially complete, and in connection with these actions, the Company recorded restructuring charges in the first nine months of the fiscal year ending January 31, 2010 consisting principally of severance, payroll taxes and other employee benefits, facilities closures and legal and other miscellaneous costs totaling \$5.2 million. The nature of all restructuring charges and the amounts paid and accrued as of October 31, 2009 are summarized as follows (in thousands):

|   | Severance,<br>payroll taxes<br>and other<br>employee<br>benefits | Facilities<br>closures and<br>legal and<br>other<br>miscellaneous | Total restructuring<br>charges and<br>accruals |
|---|--|---|--|
| Balances as of January 31, 2009                         | \$ 279   | \$  | \$ 279   |
| Activity during the nine months ended October 31, 2009: |  |   |  |
| Accrued   | 2,790  | 2,431   | 5,221  |
| Paid  | (2,402)  | (133)   | (2,535)  |
| Adjustments   | (50)   |   | (50)   |
| Balances as of October 31, 2009                         | \$ 617   | \$ 2,298  | \$ 2,915                                       |

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Restructuring accruals are reflected in accrued expenses in the Company's unaudited condensed consolidated balance sheets. Accrued severance, payroll taxes and other employee benefits totaling \$617,000 as of October 31, 2009 are expected to be substantially paid by the end of fiscal year 2010. Accrued facilities closures and legal and other miscellaneous costs totaling \$2.3 million as of October 31, 2009 are expected to be paid over the remaining facilities lease terms ending in July 2010, May 2011 and February 2012 ranging from 8 months to 28 months.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(4) Goodwill and Other Intangible Assets***(a) Goodwill:*

The Company accounts for goodwill and certain intangible assets after an acquisition is completed in accordance with generally accepted accounting principles. As such, goodwill and other indefinite life intangible assets are not amortized but instead are periodically tested for impairment. The required annual impairment test is performed in the fourth fiscal quarter each year. The Company has concluded that there were no indicators of impairment of goodwill as of October 31, 2009.

The change in the carrying amount of goodwill for the nine months ended October 31, 2009 is as follows (in thousands):

|  |            |
|--|------------|
| Balance as of January 31, 2009   | \$ 462,042 |
| Finalization of purchase accounting allocation with respect to the Projity acquisition | 2,289      |
| Balance as of October 31, 2009   | \$ 464,331 |

*(b) Other Intangible Assets:*

Other intangible assets are comprised of the following (in thousands):

|                                | As of October 31, 2009   |                             |                        |
|--------------------------------|--------------------------|-----------------------------|------------------------|
|                                | Gross Carrying<br>Amount | Accumulated<br>Amortization | Net Carrying<br>Amount |
| Amortizing intangible assets:  |                          |                             |                        |
| Acquired technology            | \$ 178,699               | \$ (132,585)                | \$ 46,114              |
| Customer relationships         | 278,900                  | (127,243)                   | 151,657                |
| Trademark/Trade name portfolio | 14,300                   | (6,533)                     | 7,767                  |
| Capitalized software           | 16,125                   | (7,096)                     | 9,029                  |
| Total                          | \$ 488,024               | \$ (273,457)                | \$ 214,567             |

|                                | As of January 31, 2009   |                             |                        |
|--------------------------------|--------------------------|-----------------------------|------------------------|
|                                | Gross Carrying<br>Amount | Accumulated<br>Amortization | Net Carrying<br>Amount |
| Amortizing intangible assets:  |                          |                             |                        |
| Acquired technology            | \$ 181,910               | \$ (106,745)                | \$ 75,165              |
| Customer relationships         | 278,900                  | (100,981)                   | 177,919                |
| Trademark/Trade name portfolio | 14,300                   | (5,185)                     | 9,115                  |
| Capitalized software           | 12,818                   | (4,973)                     | 7,845                  |
| Total                          | \$ 487,928               | \$ (217,884)                | \$ 270,044             |

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**Estimated amortization expense:**

|  |           |
|--|-----------|
| For remaining three months of year ending January 31, 2010 | \$ 18,703 |
| For year ending January 31, 2011                           | 73,518    |
| For year ending January 31, 2012                           | 43,478    |
| For year ending January 31, 2013                           | 38,665    |
| For year ending January 31, 2014                           | 36,300    |
| Thereafter   | 3,903     |

Total \$ 214,567

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

As of October 31, 2009, the weighted average remaining amortization periods for acquired technology, trademark/trade name portfolio and customer relationships, and capitalized software are 15 months, 52 months and 18 months, respectively. The total weighted average remaining amortization period for all identifiable intangible assets is 37 months. The aggregate amortization expense of acquired technology and other intangible assets was \$18.0 million and \$18.1 million in the three months ended October 31, 2009 and 2008, respectively, and \$53.4 million and \$54.0 million in the nine months ended October 31, 2009 and 2008, respectively. There were no impairment charges in the three month and nine month periods ended October 31, 2009 and 2008.

*Capitalized Software Costs and Impairment.* The carrying amount of the Company's capitalized software costs related to its on-demand application services as of October 31, 2009 was \$7.0 million. The Company tests its long-lived assets for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. A long-lived asset is not recoverable, and therefore subject to an impairment charge, if its carrying amount exceeds the undiscounted cash flows associated with it. The Company tested its capitalized software costs related to its on-demand application services for impairment and concluded that no impairment existed as of October 31, 2009. Factors that could lead to a subsequent recognition of impairment of capitalized software costs include a continued weakening of the worldwide economy, deterioration in sales forecasts from the Company's on-demand application services, reductions in IT spending by the Company's customers and future declines in the Company's license revenue. It is reasonably possible in the near-term that such factors could arise and the resulting impairment charge could materially adversely affect the Company's results of operations in the quarter where such determination is reached.

**(5) Comprehensive Loss**

The Company reports components of comprehensive loss in our annual consolidated statements of shareholders' equity. Comprehensive loss consists of net loss and foreign currency translation adjustments. Total comprehensive loss for the three months and nine months ended October 31, 2009 and 2008 is as follows (in thousands):

|  | <b>Three Months Ended<br/>October 31,</b> |             | <b>Nine Months Ended<br/>October 31,</b> |             |
|--|---|-------------|--|-------------|
|  | <b>2009</b>                               | <b>2008</b> | <b>2009</b>                              | <b>2008</b> |
| Comprehensive loss:  |   |             |  |             |
| Net loss   | \$ (5,669)                                | \$ (6,803)  | \$ (11,979)                              | \$ (18,328) |
| Other comprehensive income (loss) - foreign currency translation adjustments | (11)                                      | 1,951       | (1,501)                                  | 1,673       |
| Total comprehensive loss   | \$ (5,680)                                | \$ (4,852)  | \$ (13,480)                              | \$ (16,655) |

**(6) Recent Accounting Pronouncements**

In October 2009, the Financial Accounting Standards Board (FASB) issued Accounting Standards Updated (ASU) No. 2009-13, *Multiple Deliverable Revenue Arrangements*, (ASU 2009-13). ASU 2009-13 amends existing revenue recognition accounting pronouncements that are currently within the scope of FASB ASC Subtopic 605-25. The new standard provides accounting principles and application guidance on whether certain non-software multiple deliverables exist, how the arrangement should be separated, and the consideration allocated. This guidance eliminates the requirement to establish the fair value of undelivered products and services and also eliminates the residual method of allocating arrangement consideration. The new guidance provides for separate revenue recognition based upon management's estimate of the selling price for an undelivered item when there is no





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**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

other means to determine the fair value of that undelivered item. Under the previous guidance, if the fair value of all of the elements in the arrangement was not determinable, then revenue was deferred until all of the items were delivered or fair value was determined. This new approach is effective prospectively for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010. This guidance will not be effective for the Company until the first quarter of fiscal 2012. Early adoption is permitted. The Company is currently evaluating the potential impact of this standard on its financial position and results of operations.

In August 2009, the FASB issued ASU No. 2009-05, *Measuring Liabilities at Fair Value*, (ASU 2009-05). ASU 2009-05 amends Accounting Standards Codification (ASC) Topic 820, *Fair Value Measurements*. Specifically, ASU 2009-05 provides clarification that in circumstances in which a quoted price in an active market for the identical liability is not available, a reporting entity is required to measure fair value using one or more of the following methods: (1) a valuation technique that uses a) the quoted price of the identical liability when traded as an asset or b) quoted prices for similar liabilities or similar liabilities when traded as assets or (2) a valuation technique that is consistent with the principles of Topic 820 of the ASC (e.g. an income approach or market approach). ASU 2009-05 also clarifies that when estimating the fair value of a liability, a reporting entity is not required to include inputs relating to the existence of transfer restrictions on that liability. The adoption of this standard did not have any impact on the Company's financial position or results of operations.

In July 2009, the FASB released the final version of its new Accounting Standards Codification (Codification) as the single authoritative source for GAAP. While not intended to change GAAP, the Codification significantly changes the way in which the accounting literature is organized, combining all authoritative standards into a comprehensive, topically organized database. All existing accounting standard documents were superseded and all other accounting literature not included in the Codification is considered nonauthoritative, other than guidance issued by the SEC. The Codification is effective for interim and annual periods ending on or after September 15, 2009. The Company adopted the Codification in our interim financial statements for the third quarter of fiscal 2010, and there was no impact on the Company's financial position, results of operations or cash flows.

In May 2009, the FASB issued ASC 855 *Subsequent Events*, new accounting guidance which established general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, the guidance sets forth: (1) the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements; (2) the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements and (3) the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. This guidance is to be applied prospectively and is effective for interim and annual periods ending after June 15, 2009. The Company has adopted this guidance as of May 1, 2009. The adoption of this guidance did not have a material impact on the Company's financial position, results of operations or cash flows. See Note 11 of notes to our unaudited condensed consolidated financial statements for further discussion regarding this guidance and subsequent events.

The FASB issued new accounting guidance on fair value measurements. FASB ASC Topic 820 *Fair Value Measurements and Disclosures* defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. On February 1, 2008, the Company adopted the new guidance for financial assets and financial liabilities measured at fair value on a recurring basis. On February 1, 2009, the Company adopted the new guidance for non-financial assets and non-financial liabilities measured at fair value on a nonrecurring basis. In April 2009, the FASB issued additional guidance for estimating fair value

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

when the volume and level of activity for the asset or liability have significantly decreased. This additional guidance is effective for the Company in the second quarter of fiscal 2010. This includes guidance on identifying circumstances that indicate a transaction is not orderly. The adoption of fair value measurements guidance has not had a material impact on the Company's consolidated financial position or results of operations. See Note 9 of notes to our unaudited condensed consolidated financial statements for further discussion regarding the adoption of this new accounting guidance and fair value measurements.

In April 2008, the FASB issued new accounting guidance on the determination of the useful life of intangible assets. This new guidance amends previous guidance for estimating useful lives of recognized intangible assets and requires additional disclosures related to renewing or extending the terms of a recognized intangible asset. In estimating the useful life of a recognized intangible asset, the new guidance requires companies to consider their historical experience in renewing or extending similar arrangements together with the asset's intended use, regardless of whether the arrangements have explicit renewal or extension provisions. The new guidance is effective for fiscal years beginning after December 15, 2008, and is to be applied prospectively to intangible assets acquired after the effective date. The disclosure requirements are to be applied prospectively to all intangible assets acquired subsequent to January 31, 2009. The Company adopted this new guidance as of February 1, 2009 and the adoption of this guidance did not have a material effect on the Company's financial position, results of operations or cash flows.

In March 2008, the FASB issued new guidance on disclosures about derivative instruments and hedging activities. This new guidance changes the disclosure requirements for derivative instruments and hedging activities. Entities are required to provide enhanced disclosures about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted for under Statement 133 and its related interpretations, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. This new guidance is effective for fiscal years and interim periods beginning after November 15, 2008. The Company adopted this guidance as of February 1, 2009, and its adoption had no effect on the Company's financial position, results of operations or cash flows.

**(7) Debt**

Debt as of October 31, 2009 and January 31, 2009 consisted of the following (in thousands):

|  | October 31,<br>2009 | January 31,<br>2009 |
|--|---------------------|---------------------|
| Senior secured term loan, due March 10, 2013, three-month LIBOR plus 2.00%       | \$ 318,000          | \$ 320,000          |
| Revolving term credit facility, due March 10, 2012, three-month LIBOR plus 2.25% | 65,000              | 65,000              |
| Senior subordinated notes, due March 15, 2016, 10.375%                           | 142,952             | 167,383             |
| Total long-term debt   | 525,952             | 552,383             |
| Less current portion   |                     |                     |
| Total long-term debt, less current portion                                       | \$ 525,952          | \$ 552,383          |

*Senior Secured Credit Agreement*

In connection with the consummation of the Merger, the Company entered into a senior secured credit agreement pursuant to a debt commitment obtained from affiliates of the initial purchasers of our senior subordinated notes (the Credit Facility).



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**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

*General.* The borrower under the Credit Facility initially was Spyglass Merger Corp. and immediately following completion of the Merger became Serena. The Credit Facility provides for (1) a seven-year term loan in the amount of \$400.0 million, which will amortize at a rate of 1.00% per year on a quarterly basis for the first six and three-quarters years after the closing date of the Merger, with the balance paid at maturity, and (2) a six-year revolving Credit Facility that permits loans in an aggregate amount of up to \$75.0 million, which includes a letter of credit facility and a swing line facility. In addition, subject to certain terms and conditions, the Credit Facility provides for one or more uncommitted incremental term loan or revolving credit facilities in an aggregate amount not to exceed \$150.0 million. Proceeds of the term loan on the initial borrowing date were used to partially finance the Merger, to refinance certain indebtedness of Serena and to pay fees and expenses incurred in connection with the Merger. Proceeds of the revolving credit facility have been and any incremental facilities will be used for working capital and general corporate purposes of the Company and its restricted subsidiaries.

In the quarter ended April 30, 2009, the Company made a principal payment on the \$400 million senior secured term loan totaling \$2 million.

The revolving term credit facility bears an annual commitment fee of 0.50% on the undrawn portion of that facility commencing on the date of execution and delivery of the senior secured credit agreement. As a result of the Company borrowing \$65.0 million under the revolving term Credit Facility in the quarter ended October 31, 2008 and Lehman Commercial Paper, Inc., or LCPI, becoming a defaulting lender due to its failure to fund its loan commitment, the annual commitment fee of 0.50% will not be payable pursuant to the terms of the senior secured credit agreement until all or a portion of the loans under the revolving Credit Facility are repaid.

*Senior Subordinated Notes*

As of October 31, 2009, the Company has outstanding \$143.0 million principal amount of senior subordinated notes, bearing interest at a rate of 10.375%, payable semi-annually on March 15 and September 15, maturing on March 15, 2016. Each of our domestic subsidiaries that guarantees the obligations under the Company's senior secured credit agreement will jointly, severally and unconditionally guarantee the notes on an unsecured senior subordinated basis. The Company does not have any domestic subsidiaries and, accordingly, there are no guarantors. The notes are the Company's unsecured, senior subordinated obligations, and the guarantees, if any, will be unsecured, senior subordinated obligations of the guarantors. The notes are subject to redemption at the Company's option under terms and conditions specified in the indenture related to the notes, and may be redeemed at the option of the holders at 101% of their face amount, plus accrued and unpaid interest, upon certain change of control events.

In the fiscal year ended January 31, 2009, the Company repurchased, in eight separate privately negotiated transactions, an aggregate of \$32.6 million of principal amount of its original outstanding \$200.0 million senior subordinated notes. The repurchases resulted in a gain of \$8.7 million from the extinguishment of debt in the fiscal year ended January 31, 2009.

In the nine months ended October 31, 2009, the Company repurchased, in six separate privately negotiated transactions, an aggregate of \$24.4 million of principal amount of its senior subordinated notes. The repurchases resulted in a gain of \$4.6 million from the extinguishment of debt in the nine months ended October 31, 2009.

The Company may from time to time repurchase its senior subordinated notes in open market or privately negotiated purchases or otherwise.

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**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)***Debt Covenants*

The senior subordinated notes and the Credit Facility contain various covenants including limitations on additional indebtedness, capital expenditures, restricted payments, the incurrence of liens, transactions with affiliates and sales of assets. In addition, the Credit Facility requires the Company to comply with certain financial covenants, including leverage and interest coverage ratios and capital expenditure limitations. The Company was in compliance with all of the covenants of the Credit Facility as of October 31, 2009, and believes it will be in compliance as of January 31, 2010.

The Company's senior secured credit agreement requires the Company to maintain a rolling twelve-month consolidated Adjusted EBITDA to consolidated Interest Expense ratio of a minimum of 1.75x at the end of each quarter beginning with the fiscal year ending January 31, 2009 until it increases to 2.00x at the end of the fiscal year ending January 31, 2010. Consolidated Interest Expense is defined in the senior secured credit agreement as consolidated cash interest expense less cash interest income and is further adjusted for certain non-cash interest expenses and other items. The Company is also required to maintain a consolidated Total Debt to consolidated Adjusted EBITDA ratio of a maximum of 6.00x at the end of each quarter beginning with the fiscal year ending January 31, 2009 until it decreases to 5.50x by the end of the fiscal year ending January 31, 2010 and until it decreases to 5.00x by the end of the fiscal year ending January 31, 2011. Consolidated Total Debt is defined in the senior secured credit agreement as total debt other than certain indebtedness and is reduced by the amount of cash and cash equivalents on our consolidated balance sheet in excess of \$5.0 million. As of October 31, 2009, our consolidated Total Debt was \$437.2 million, consisting of total debt other than certain indebtedness totaling \$526.0 million, net of cash and cash equivalents in excess of \$5.0 million totaling \$93.8 million. Failure to satisfy these ratio requirements would constitute a default under the senior secured credit agreement. If the Company's lenders failed to waive any such default, our repayment obligations under the senior secured credit agreement could be accelerated, which would also constitute a default under the indenture governing the senior subordinated notes.

The Company's ability to incur additional debt and make certain restricted payments under the indenture governing the senior subordinated notes, subject to specified exceptions, is tied to an Adjusted EBITDA to Fixed Charges ratio of at least 2.0x, except that we may incur certain debt and make certain restricted payments and certain permitted investments without regard to the ratio, such as the Company's ability to incur up to an aggregate principal amount of \$625.0 million under our senior secured credit agreement (inclusive of amounts outstanding under our senior secured credit agreement from time to time; as of October 31, 2009, we had \$318.0 million outstanding under our term loan and \$65.0 million under our revolving credit facility), to acquire persons engaged in a similar business that become restricted subsidiaries and to make other investments equal to the greater of \$25.0 million or 2% of our consolidated assets. Fixed Charges are defined in the indenture governing the senior subordinated notes as consolidated Interest Expense less interest income, adjusted for acquisitions, and further adjusted for non-cash interest expense.

The Company has fully drawn down all of the available commitments under its Senior Secured Credit Agreement and currently has no other available committed source of credit.

**(8) Income Taxes**

The income tax benefit was \$1.7 million and \$11.1 million in the quarter and nine months ended October 31, 2009, respectively, as compared to \$7.5 million and \$16.0 million in the same quarter and nine months, respectively, a year ago. The Company's projected effective income tax benefit rate for fiscal year 2010 is 51%, excluding \$0.6 million of discrete items recorded as tax expense in the nine months ended October 31,

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**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

2009. The Company's effective income tax benefit rate for fiscal year 2009 was 3%. The effective income tax benefit rate projected for fiscal 2010 is significantly greater than the effective income tax benefit rate for fiscal 2009 predominantly due to the goodwill impairment charge in the fourth quarter of fiscal 2009 totaling \$326.7 million. The Company's effective income tax benefit rate is greater than the statutory rate due to the impacts of permanently reinvested foreign earnings, the domestic production deduction, and the United States research and experimentation tax credit.

At January 31, 2009, the Company had total federal, state and foreign unrecognized tax benefits of \$10.7 million, including interest of \$2.1 million. During the nine months ended October 31, 2009 the total unrecognized tax benefit decreased and income tax benefit was favorably affected by \$2.5 million due to audit settlements. During the nine months ended October 31, 2009 the Company accrued immaterial amounts in interest and penalties.

The Company files tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. The statute of limitations on our federal and major state tax return filings remains open for the years ended January 31, 2006 through January 31, 2009. The statute of limitations on U.K. income tax filings remains open for the years ended January 31, 1999 through January 31, 2009. Over the next twelve months, we expect a decrease of \$1.1 million in our unrecognized tax benefits as a result of expiring statutes.

**(9) Fair Value Measurement**

As described in Note 6 of notes to our unaudited condensed consolidated financial statements, the Company adopted the provisions of FASB ASC Topic 820 *Fair Value Measurements and Disclosures* on February 1, 2008 with respect to financial assets and financial liabilities measured at fair value on a recurring basis, on February 1, 2009 with respect to non-financial assets and non-financial liabilities measured at fair value on a nonrecurring basis, and on May 1 2009 with respect to estimating fair value when the volume and level of activity for the asset or liability have significantly decreased. The adoption of FASB ASC Topic 820 did not have a material impact on our unaudited condensed consolidated financial statements. The Company recorded no change to its opening balance of retained earnings as of February 1, 2008 as it did not have any financial instruments requiring retrospective application under the provisions of FASB ASC Topic 820.

*Fair Value Hierarchy*

FASB ASC Topic 820 specifies a hierarchy of valuation techniques based upon whether the inputs to those valuation techniques reflect assumptions other market participants would use based upon market data obtained from independent sources (observable inputs) or reflect the Company's own assumptions of market participant valuation (unobservable inputs). In accordance with FASB ASC Topic 820, these two types of inputs have created the following fair value hierarchy:

Level 1 Quoted prices in active markets that are unadjusted and accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 Quoted prices for identical assets and liabilities in markets that are not active, quoted prices for similar assets and liabilities in active markets or financial instruments for which significant inputs are observable, either directly or indirectly;

Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable. FASB ASC Topic 820 requires the use of observable market data if such data is available without undue cost and effort.



**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)***Items Measured at Fair Value on a Recurring Basis*

The following table presents the Company's assets and liabilities that are measured at fair value on a recurring basis at October 31, 2009 consistent with the fair value hierarchy provisions of FASB ASC Topic 820 (in thousands):

| Description              | Fair Value Measurement at Reporting Date Using |  |   |   |
|--------------------------|--|--|---|---|
|                          | Estimated Fair Value at October 31, 2009       | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| <b>Assets:</b>           |  |  |   |   |
| Money market funds       | \$ 75,846                                      | \$ 75,846  | \$  | \$  |
| <b>Total Assets</b>      | <b>\$ 75,846</b>                               | <b>\$ 75,846</b>   | <b>\$</b>                                     | <b>\$</b>                                 |
| <b>Liabilities:</b>      |  |  |   |   |
| Derivative instrument(1) | \$ 2,932                                       | \$   | \$ 2,932                                      | \$  |
| <b>Total Liabilities</b> | <b>\$ 2,932</b>                                | <b>\$</b>  | <b>\$ 2,932</b>                               | <b>\$</b>                                 |

(1) Included in accrued expenses in the unaudited condensed consolidated balance sheet. See Management's Discussion and Analysis of Financial Condition and Results of Operations Other Income (Expense) *Change in Fair Value of Derivative Instrument*, for further discussion regarding the derivative instrument.

At October 31, 2009, the Company did not have any assets or liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3).

*Fair Value of Financial Instruments*

The carrying amount of the Company's financial instruments including cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities approximate their respective fair values because of the relatively short period of time between origination of the instruments and their expected realization. The fair value of the Company's senior secured term loan and revolving term credit facility approximate their respective carrying amounts.

The estimated fair values of certain of the Company's long-term debt obligations, based on quoted market prices, as of October 31, 2009 and January 31, 2009 are as follows:

|                                | Carrying Amount | Fair Value |
|--------------------------------|-----------------|------------|
|                                | (In thousands)  |            |
| <b>As of October 31, 2009:</b> |                 |            |



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|  |            |            |
|--|------------|------------|
| 10.375% Senior Subordinated Notes due 2016 | \$ 142,952 | \$ 137,949 |
| <b>As of January 31, 2009:</b>             |            |            |
| 10.375% Senior Subordinated Notes due 2016 | \$ 167,383 | \$ 97,082  |

Financial instruments that potentially subject us to credit risk consist of cash and cash equivalents, and trade accounts receivable. The Company maintains the majority of its cash and cash equivalents balances with recognized financial institutions which follow the Company's investment policy. The Company has not experienced any significant losses on these investments to date. One of the most significant credit risks is the

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**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

ultimate realization of accounts receivable. This risk is mitigated by (i) ongoing credit evaluation of our customers, and (ii) frequent contact with our customers, especially our most significant customers, thus enabling the Company to monitor current changes in business operations and to respond accordingly. The Company generally does not require collateral for sales on credit. The Company considers these concentrations of credit risks in establishing our allowance for doubtful accounts.

**(10) Litigation**

The Company is involved in various legal proceedings that have arisen during the ordinary course of its business. The final resolution of these matters, individually or in the aggregate, is not expected to have a material adverse effect on the Company's consolidated financial position or results of operations.

**(11) Subsequent Events**

An entity must disclose the date through which subsequent events have been evaluated, as well as whether that date is the date the financial statements were issued or the date the financial statements were available to be issued. The Company evaluated subsequent events through December 11, 2009, which was commensurate with the date the financial statements were issued.

**Table of Contents****ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are subject to safe harbors under the Securities Act of 1933 and the Securities Exchange Act of 1934. These forward-looking statements include, but are not limited to, statements about financial projections, operational plans and objectives, future economic performance and other projections and estimates contained in this report. When used in this report, the words expects, anticipates, intends, plans, believes, seeks, estimates and similar expressions identify forward-looking statements. Because these forward-looking statements involve risks and uncertainties, they are subject to important factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements, including those risk factors discussed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended January 31, 2009 and Part II, Item 1A of our Quarterly Report on Form 10-Q for the fiscal quarter ended October 31, 2009. We assume no obligation to update any forward-looking statements contained in this report. It is important that the discussion below be read together with the attached unaudited condensed consolidated financial statements and notes thereto and the risk factors discussed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended January 31, 2009 and Part II, Item 1A of our Quarterly Report on Form 10-Q for the fiscal quarter ended October 31, 2009.*

**Overview**

We are the largest global independent software company in terms of revenue focused solely on managing change across information technology, or IT, environments. Our products and services are used to manage and control change in mission critical technology and business process applications. Our software configuration management, business process management, helpdesk and requirements management solutions enable our customers to improve process consistency, enhance software integrity, mitigate risks, support regulatory compliance and boost productivity. Our revenue is generated by software licenses, maintenance contracts and professional services. Our customers rely on our software products, which are typically embedded within their IT environment, and are generally accompanied by renewable annual maintenance contracts.

In connection with our merger with Spyglass Merger Corp., an affiliate of Silver Lake Partners, in March 2006, we entered into a senior secured credit agreement, issued senior subordinated notes, and entered into other related transactions, which we refer to collectively as the acquisition transactions. As a result of the acquisition transactions, we became, and continue to be, highly leveraged. As of October 31, 2009 we had outstanding \$526.0 million in aggregate indebtedness, including \$65.0 million of borrowing under our revolving term credit facility. Our liquidity requirements are significant, primarily due to debt service requirements.

We derive our revenue from software licenses, maintenance and professional services. Our distributed systems products are licensed on a per user seat basis. Customers typically purchase mainframe products under million instructions per second, or MIPS-based, perpetual licenses. Mainframe software products and applications are generally priced based on hardware computing capacity the higher the mainframe computer's MIPS capacity, the higher the cost of the software license.

We also provide ongoing maintenance, including technical support, version upgrades and enhancements, for an annual fee of approximately 21% of the discounted list price of the licensed product for our distributed systems products and approximately 17% to 18% of the discounted list price of the licensed product for our mainframe products. We recognize maintenance revenue over the term of the maintenance contract on a straight-line basis.

Professional services revenue is derived from technical consulting and educational services. Our professional services are typically billed on a time and materials basis and revenue is recognized as the related services are performed. Maintenance revenue and professional services revenue have lower gross profit margins than software license revenue as a result of the costs inherent in operating our customer support and professional services organizations.

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In the quarter ended October 31, 2009, when compared to the same quarter a year ago, total revenues decreased 10%, as total revenues were \$55.9 million in the current quarter versus \$61.8 million in the same quarter a year ago. In the nine months ended October 31, 2009, when compared to the same nine months a year ago, total revenues decreased 16%, as total revenues were \$163.9 million in the current nine months versus \$194.9 million in the same nine months a year ago. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, the decrease in total revenue was primarily due to slower software purchasing activity across all product lines resulting from adverse worldwide general economic conditions, and to a lesser extent, declines in our consulting business.

In the quarter and nine months ended October 31, 2009, 55% and 61%, respectively, of our total software license revenue came from our distributed systems products, as compared to 60% and 63%, respectively, in the same quarter and nine months a year ago. In the quarter and nine months ended October 31, 2009, 45% and 39%, respectively, of our total software license revenue came from our mainframe products, as compared to 40% and 37%, respectively, in the same quarter and nine months a year ago.

Historically, our revenue has been generally attributable to sales in North America, Europe and to a lesser extent Asia Pacific. Revenue attributable to sales in North America accounted for approximately 67% and 68% of our total revenue in the quarter and nine months ended October 31, 2009, respectively, as compared to 67% and 63% in the same quarter and nine months, respectively, a year ago.

Our international revenue is attributable principally to our European operations. International revenue accounted for approximately 33% and 32% of our total revenue in the quarter and nine months ended October 31, 2009, respectively, as compared to 33% and 37% in the same quarter and nine months, respectively, a year ago.

### **Critical Accounting Policies and Estimates**

This discussion is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosures of contingent assets and liabilities. In many instances, we could have reasonably used different accounting estimates, and in other instances changes in the accounting estimates are reasonably likely to occur from period to period. Accordingly, actual results could differ significantly from the estimates made by us. If actual results differ significantly from these estimates, the resulting changes could have a material adverse effect on our future reported financial results.

On an ongoing basis, management evaluates its estimates and judgments, including those related to revenue recognition, trade accounts receivable and allowance for doubtful accounts, impairment or disposal of long-lived assets, accounting for income taxes, projections used in purchase accounting, impairment of goodwill, valuation of our common stock, and assumptions related to valuation of our options and restricted stock, among other things. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources.

We believe the following are critical accounting policies and estimates used in the preparation of our consolidated financial statements.

Revenue recognition,

Stock-based compensation,

Valuation of long-lived assets, including goodwill and other intangibles,

Accounting for derivative instruments, and

Accounting for income taxes



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In the third quarter of fiscal year 2010, there has been no change in the above critical accounting policies or the underlying assumptions and estimates used in their application. See our Annual Report on Form 10-K for the fiscal year ended January 31, 2009 filed with the SEC on May 1, 2009 for further information regarding our critical accounting policies and estimates.

**Recent Accounting Pronouncements**

For a description of recent accounting pronouncements and their anticipated effect on our consolidated financial statements, see Note 6 of notes to our unaudited condensed consolidated financial statements.

**Historical Results of Operations**

The following table sets forth our results of operations expressed as a percentage of total revenue. These operating results for the periods presented are not necessarily indicative of the results for the full fiscal year or any other period.

|   | Three Months Ended October 31, |              | Nine Months Ended October 31, |              |
|---|--------------------------------|--------------|-------------------------------|--------------|
|   | 2009                           | 2008         | 2009                          | 2008         |
| <b>Revenue:</b>                                   |                                |              |                               |              |
| Software licenses                                 | 22%                            | 21%          | 20%                           | 24%          |
| Maintenance                                       | 69%                            | 66%          | 69%                           | 63%          |
| Professional services                             | 9%                             | 13%          | 11%                           | 13%          |
| <b>Total revenue</b>                              | <b>100%</b>                    | <b>100%</b>  | <b>100%</b>                   | <b>100%</b>  |
| <b>Cost of revenue:</b>                           |                                |              |                               |              |
| Software licenses                                 | 2%                             | 1%           | 1%                            | 1%           |
| Maintenance                                       | 5%                             | 6%           | 6%                            | 6%           |
| Professional services                             | 9%                             | 13%          | 10%                           | 12%          |
| Amortization of acquired technology               | 16%                            | 14%          | 16%                           | 14%          |
| <b>Total cost of revenue</b>                      | <b>32%</b>                     | <b>34%</b>   | <b>33%</b>                    | <b>33%</b>   |
| <b>Gross profit</b>                               | <b>68%</b>                     | <b>66%</b>   | <b>67%</b>                    | <b>67%</b>   |
| <b>Operating expenses:</b>                        |                                |              |                               |              |
| Sales and marketing                               | 24%                            | 31%          | 26%                           | 31%          |
| Research and development                          | 14%                            | 15%          | 15%                           | 14%          |
| General and administrative                        | 6%                             | 7%           | 7%                            | 8%           |
| Amortization of intangible assets                 | 16%                            | 15%          | 17%                           | 14%          |
| Restructuring, acquisition and other charges      | 9%                             | 4%           | 4%                            | 3%           |
| <b>Total operating expenses</b>                   | <b>69%</b>                     | <b>72%</b>   | <b>69%</b>                    | <b>70%</b>   |
| <b>Operating loss</b>                             | <b>(1)%</b>                    | <b>(7)%</b>  | <b>(2)%</b>                   | <b>(3)%</b>  |
| <b>Other income (expense):</b>                    |                                |              |                               |              |
| Interest income                                   |                                | 1%           |                               | 1%           |
| Gain on early extinguishment of debt              |                                |              | 3%                            |              |
| Interest expense                                  | (14)%                          | (16)%        | (16)%                         | (16)%        |
| Change in the fair value of derivative instrument | 3%                             |              | 2%                            | 1%           |
| Amortization and write-off of debt issuance costs | (1)%                           | (1)%         | (1)%                          | (1)%         |
| <b>Total other income (expense)</b>               | <b>(12)%</b>                   | <b>(16)%</b> | <b>(12)%</b>                  | <b>(15)%</b> |

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|                          |       |       |       |       |
|--------------------------|-------|-------|-------|-------|
| Loss before income taxes | (13)% | (23)% | (14)% | (18)% |
| Income tax benefit       | (3)%  | (12)% | (7)%  | (9)%  |
| Net loss                 | (10)% | (11)% | (7)%  | (9)%  |

**Table of Contents****Revenue**

We derive revenue from software licenses, maintenance and professional services. Our total revenue decreased \$5.9 million, or 10%, to \$55.9 million in the quarter ended October 31, 2009 from \$61.8 million in the same quarter a year ago. For the nine months ended October 31, 2009, total revenue decreased \$31.0 million, or 16%, to \$163.9 million from \$194.9 million in the same nine months a year ago.

The following table summarizes software licenses, maintenance and professional services revenues for the periods indicated (in thousands, except percentages):

|                       | Three Months Ended October 31, |                  |                                      |              | Nine Months Ended October 31, |                   |                                      |              |
|-----------------------|--------------------------------|------------------|--------------------------------------|--------------|-------------------------------|-------------------|--------------------------------------|--------------|
|                       | 2009                           | 2008             | Increase<br>(Decrease)<br>In Dollars | In %         | 2009                          | 2008              | Increase<br>(Decrease)<br>In Dollars | In %         |
| Revenue:              |                                |                  |                                      |              |                               |                   |                                      |              |
| Software licenses     | \$ 12,064                      | \$ 13,019        | \$ (955)                             | (7)%         | \$ 32,548                     | \$ 47,433         | \$ (14,885)                          | (31)%        |
| Maintenance           | 38,571                         | 40,555           | (1,984)                              | (5)%         | 113,831                       | 122,245           | (8,414)                              | (7)%         |
| Professional services | 5,294                          | 8,266            | (2,972)                              | (36)%        | 17,515                        | 25,207            | (7,692)                              | (31)%        |
| <b>Total revenue</b>  | <b>\$ 55,929</b>               | <b>\$ 61,840</b> | <b>\$ (5,911)</b>                    | <b>(10)%</b> | <b>\$ 163,894</b>             | <b>\$ 194,885</b> | <b>\$ (30,991)</b>                   | <b>(16)%</b> |

*Software Licenses.* Software licenses revenue as a percentage of total revenue was 22% and 20% in the quarter and nine months ended October 31, 2009, respectively, as compared to 21% and 24% in the same quarter and nine months, respectively, a year ago. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, the decrease in software licenses revenue, in absolute dollars, is predominantly the result of slower software purchasing activity resulting from worldwide general economic weakness. Our core software configuration management, or SCM, products continue to make up a significant portion of our total software license revenue. Combined, our core SCM products accounted for \$10.5 million, or 87%, and \$30.1 million, or 92%, of total software licenses revenue in the quarter and nine months ended October 31, 2009, respectively, as compared to \$11.6 million, or 89%, and \$41.4 million, or 87%, in the same quarter and nine months, respectively, a year ago. Distributed systems products accounted for \$6.7 million, or 55%, and \$20.0 million, or 61% of total software licenses revenue in the quarter and nine months ended October 31, 2009, respectively, as compared to \$7.8 million, or 60%, and \$30.0 million, or 63%, in the same quarter and nine months, respectively, a year ago. We expect that our *Dimensions*, *ZMF* and *Serena Business Mashups* products will continue to account for a substantial portion of software license revenue in the future. We expect our software license revenue for the quarter ending January 31, 2010 to increase slightly sequentially primarily as a result of seasonality.

*Maintenance.* Maintenance revenue as a percentage of total revenue was 69% in both the quarter and nine months ended October 31, 2009, as compared to 66% and 63% in the same quarter and nine months, respectively, a year ago. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, the increase in maintenance revenue as a percentage of total revenue is primarily due to the impact from lower software license revenue and professional services revenue resulting from the general weakening of the worldwide economy and continued slowdown in IT spending. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, the decrease in maintenance revenue in absolute dollars is primarily due to lower software license sales. We expect maintenance revenue for the quarter ending January 31, 2010 to increase slightly sequentially.

*Professional Services.* Professional services revenue as a percentage of total revenue was 9% and 11% in the quarter and nine months ended October 31, 2009, respectively, as compared to 13% in both the same quarter and nine months a year ago. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, the decrease in both absolute dollars and as a percentage of total revenue is



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predominantly due to a decline in the number of smaller consulting engagements primarily as a result of lower software license revenue and the general weakening of the worldwide economy. In general, professional services revenue is attributable to consulting opportunities in our installed customer base and expanding our consulting service capabilities. We expect professional services revenue for the quarter ending January 31, 2010 to decrease slightly sequentially as a result of the expected continuation of adverse worldwide economic conditions and reduced IT spending.

**Cost of Revenue**

Cost of revenue, consisting of cost of software licenses, cost of maintenance, cost of professional services and amortization of acquired technology, was 32% and 33% of total revenue in the quarter and nine months ended October 31, 2009, respectively, as compared to 34% and 33% in the same quarter and nine months, respectively, a year ago.

The following table summarizes cost of revenue for the periods indicated (in thousands, except percentages):

|                                     | Three Months Ended October 31, |           |                        |       | Nine Months Ended October 31, |           |                        |       |
|-------------------------------------|--------------------------------|-----------|------------------------|-------|-------------------------------|-----------|------------------------|-------|
|                                     | 2009                           | 2008      | Increase<br>(Decrease) |       | 2009                          | 2008      | Increase<br>(Decrease) |       |
|                                     |                                |           | In Dollars             | In %  |                               |           | In Dollars             | In %  |
| Cost of revenue:                    |                                |           |                        |       |                               |           |                        |       |
| Software licenses                   | \$ 876                         | \$ 340    | \$ 536                 | 158%  | \$ 2,314                      | \$ 1,296  | \$ 1,018               | 79%   |
| Maintenance                         | 3,073                          | 4,051     | (978)                  | (24)% | 9,509                         | 12,321    | (2,812)                | (23)% |
| Professional services               | 5,227                          | 7,918     | (2,691)                | (34)% | 16,810                        | 24,338    | (7,528)                | (31)% |
| Amortization of acquired technology | 8,747                          | 8,859     | (112)                  | (1)%  | 25,840                        | 26,355    | (515)                  | (2)%  |
| Total cost of revenue               | \$ 17,923                      | \$ 21,168 | \$ (3,245)             | (15)% | \$ 54,473                     | \$ 64,310 | \$ (9,837)             | (15)% |
| Percentage of total revenue         | 32%                            | 34%       |                        |       | 33%                           | 33%       |                        |       |

*Software Licenses.* Cost of software licenses consists principally of fees associated with integrating third party technology into our *PVCS* and *Dimensions* distributed systems products, amortization of certain capitalized software costs and, to a lesser extent, salaries, bonuses and other costs associated with our product release organization. Cost of software licenses as a percentage of total software licenses revenue was 7% in both the quarter and nine months ended October 31, 2009, respectively, as compared to 3% in both the same quarter and nine months a year ago. The increase in both absolute dollars and as a percentage of total software licenses revenue in both the quarter and nine months ended October 31, 2009, when compared to the same quarter and nine months a year ago, was primarily due to increased amortization of certain capitalized software costs.

*Maintenance.* Cost of maintenance consists primarily of salaries, bonuses and other costs associated with our customer support organization. Cost of maintenance as a percentage of total maintenance revenue was 8% in both the quarter and nine months ended October 31, 2009, as compared to 10% in both the same quarter and nine months a year ago. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, in both absolute dollars and as a percentage of total maintenance revenue, the decrease in cost of maintenance was primarily attributable to decreases in expenses associated with our customer support organization resulting from restructuring and other cost cutting initiatives.

*Professional Services.* Cost of professional services consists of salaries, bonuses and other costs associated with supporting and growing our professional services organization. Cost of professional services as a percentage of total professional services revenue was 99% and 96% in the quarter and nine months ended October 31, 2009,

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respectively, as compared to 96% and 97% in the same quarter and nine months, respectively, a year ago. For both the current quarter and nine months, when compared to the same quarter and nine months a year ago, the decrease in the cost of professional services in absolute dollars was predominantly due to decreases in expenses to support lower professional services revenue and, to a lesser extent, restructuring and other cost cutting initiatives, partially offset by increases in stock-based compensation expenses.

*Amortization of Acquired Technology.* In connection with our merger in March 2006, and to a lesser extent small technology acquisitions in March 2006, October 2006 and September 2008, we have recorded \$178.7 million in acquired technology, reduced by amortization totaling \$132.6 million as of October 31, 2009. For both the quarter and nine months ended October 31, 2009, when compared to the same quarter and nine months a year ago, amortization expense was predominantly due to the acquired technology recorded in connection with the merger. Assuming there are no impairments and no acquisitions, we expect to record \$8.7 million in amortization expense in each of the next two fiscal quarters, \$8.3 million in amortization expense in each of the three fiscal quarters following thereafter and finally, \$3.6 million in amortization expense in the first quarter of fiscal 2012.

**Operating Expenses**

The following table summarizes operating expenses for the periods indicated (in thousands, except percentages):

|  | Three Months Ended October 31, |           |                        |       | Nine Months Ended October 31, |            |                        |       |
|--|--------------------------------|-----------|------------------------|-------|-------------------------------|------------|------------------------|-------|
|  | 2009                           | 2008      | Increase<br>(Decrease) |       | 2009                          | 2008       | Increase<br>(Decrease) |       |
|  |                                |           | In Dollars             | In %  |                               |            | In Dollars             | In %  |
| Operating expenses:                        |                                |           |                        |       |                               |            |                        |       |
| Sales and marketing                        | \$ 13,401                      | \$ 19,094 | \$ (5,693)             | (30)% | \$ 42,744                     | \$ 61,676  | \$ (18,932)            | (31)% |
| Research and development                   | 7,845                          | 9,300     | (1,455)                | (16)% | 24,166                        | 27,079     | (2,913)                | (11)% |
| General and administrative                 | 3,087                          | 4,208     | (1,121)                | (27)% | 11,758                        | 15,013     | (3,255)                | (22)% |
| Amortization of intangible assets          | 9,203                          | 9,203     |                        |       | 27,609                        | 27,609     |                        |       |
| Restructuring, acquisition & other charges | 5,016                          | 2,942     | 2,074                  | 70%   | 7,231                         | 5,210      | 2,021                  | 39%   |
| Total operating expenses                   | \$ 38,552                      | \$ 44,747 | \$ (6,195)             | (14)% | \$ 113,508                    | \$ 136,587 | \$ (23,079)            | (17)% |
| Percentage of total revenue                | 69%                            | 72%       |                        |       | 69%                           | 70%        |                        |       |

*Sales and Marketing.* Sales and marketing expenses consist primarily of salaries, commissions and bonuses, payroll taxes and employee benefits as well as travel, entertainment and marketing expenses. Sales and marketing expenses as a percentage of total revenue were 24% and 26% in the quarter and nine months ended October 31, 2009, respectively, as compared to 31% in both the same quarter and nine months a year ago. For both the quarter and nine months ended October 31, 2009, when compared to the same quarter and nine months a year ago, in both absolute dollars and as a percentage of total revenue, the decrease was the result of lower direct costs, such as travel and sales commissions, associated with lower software licenses revenue, and restructuring and other cost cutting initiatives put in place in fiscal 2010, and for the nine month period when compared to the same nine months a year ago, a decrease in stock-based compensation expenses. For the quarter ended October 31, 2009, when compared to the same quarter a year ago, stock-based compensation expenses increased primarily as a result of cancellations in the year ago quarter. In absolute dollar terms, we expect sales and marketing expenses for the quarter ending January 31, 2010 to increase sequentially as a result of stock-based compensation expense attributable to the October 2009 tender offer.

*Research and Development.* Research and development expenses consist primarily of salaries, bonuses, payroll taxes, employee benefits and costs attributable to research and development activities. Research and

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development expenses as a percentage of total revenue were 14% and 15% in the quarter and nine months ended October 31, 2009, respectively, as compared to 15% and 14% in the same quarter and nine months, respectively, a year ago. For the quarter ended October 31, 2009, when compared to the same quarter a year ago, the decrease in research and development expenses in both absolute dollars and as a percentage of total revenue, is primarily attributable to restructuring and other cost cutting initiatives put in place in fiscal 2010, partially offset by an increase in stock-based compensation expense. For the nine months ended October 31, 2009, when compared to the same nine months a year ago, the decrease in research and development expenses in absolute dollars is primarily attributable to decreases in stock-based compensation expenses and restructuring and other cost cutting initiatives put in place in fiscal 2010. In absolute dollar terms, we expect research and development expenses to increase slightly as a result of stock-based compensation expense attributable to the October 2009 tender offer.

*General and Administrative.* General and administrative expenses consist primarily of salaries, bonuses, payroll taxes, benefits and certain non-allocable administrative costs, including legal and accounting fees and bad debt. General and administrative expenses as a percentage of total revenue were 6% and 7% in the quarter and nine months ended October 31, 2009, respectively, as compared to 7% and 8% in the same quarter and nine months, respectively, a year ago. For both the quarter and nine months ended October 31, 2009, when compared to the same quarter and nine months a year ago, the decrease in general and administrative expenses in absolute dollars is primarily attributable to decreases in stock-based compensation expenses and restructuring and other cost cutting initiatives put in place in fiscal 2010. In absolute dollar terms, we expect general and administrative expenses to increase slightly as a result of stock-based compensation expense attributable to the October 2009 tender offer.

*Amortization of Intangible Assets.* In connection with our merger in March 2006, and to a lesser extent a small technology acquisition in October 2006, and in connection with our capitalizing certain software costs including more recently software development costs related to our on-demand applications beginning in the first quarter of fiscal 2009, we have recorded \$309.3 million in identifiable intangible assets, reduced by amortization totaling \$140.9 million as of October 31, 2009. For the quarter and nine months ended October 31, 2009 and the same quarter and nine months a year ago, amortization expense was predominantly due to the identifiable intangible assets recorded in connection with the merger. Assuming there are no impairments and no acquisitions, we expect to record \$9.2 million in amortization expense in each of the next ten fiscal quarters, \$9.1 million in amortization expense in each of the seven fiscal quarters following thereafter and finally, \$3.9 million in amortization expense in the first quarter of fiscal 2015.

*Restructuring, Acquisition and Other Charges.* In connection with our restructuring plans put in place on April 30, 2009 and again on September 3, 2009, and to a lesser extent, severance and other employee related costs, sponsor fees and other charges which are not part of ongoing operations, we recorded \$5.0 and \$7.2 million in restructuring, acquisition and other charges in the quarter and nine months ended October 31, 2009, respectively. See Note 3 of notes to our unaudited condensed consolidated financial statements included elsewhere in this report for additional information related to the restructuring plans put in place in fiscal 2010. In the same quarter and nine months a year ago, we recorded \$2.9 million and \$5.2 million in restructuring, acquisition and other charges, respectively, predominantly related to our restructuring plan put in place in the quarter ended October 31, 2008, and to a lesser extent, severance and other employee related costs, sponsor fees and other charges which are not part of ongoing operations.

**Table of Contents****Other Income (Expense)**

The following table summarizes other income (expense) for the periods indicated (in thousands, except percentages):

|   | Three Months Ended October 31, |                    |                        |              | Nine Months Ended October 31, |                    |                        |              |
|---|--------------------------------|--------------------|------------------------|--------------|-------------------------------|--------------------|------------------------|--------------|
|   | 2009                           | 2008               | Increase<br>(Decrease) |              | 2009                          | 2008               | Increase<br>(Decrease) |              |
|   |                                |                    | In Dollars             | In %         |                               |                    | In Dollars             | In %         |
| Other income (expense):                           |                                |                    |                        |              |                               |                    |                        |              |
| Interest income                                   | \$ 45                          | \$ 314             | \$ (269)               | (86)%        | \$ 392                        | \$ 1,088           | \$ (696)               | (64)%        |
| Gain on early extinguishment of debt              |                                |                    |                        |              | 4,602                         | 628                | 3,974                  | 633%         |
| Interest expense                                  | (7,989)                        | (10,133)           | 2,144                  | (21)%        | (25,246)                      | (31,628)           | 6,382                  | (20)%        |
| Change in the fair value of derivative instrument | 1,514                          | (4)                | 1,518                  | (*)          | 2,961                         | 2,862              | 99                     | 3%           |
| Amortization and write-off of debt issuance costs | (423)                          | (410)              | (13)                   | 3%           | (1,729)                       | (1,250)            | (479)                  | 38%          |
| <b>Total other income (expense)</b>               | <b>\$ (6,853)</b>              | <b>\$ (10,233)</b> | <b>\$ 3,380</b>        | <b>(33)%</b> | <b>\$ (19,020)</b>            | <b>\$ (28,300)</b> | <b>\$ 9,280</b>        | <b>(33)%</b> |
| Percentage of total revenue                       | (12)%                          | (16)%              |                        |              | (12)%                         | (15)%              |                        |              |

(\*) Percentage not meaningful

*Interest Income.* For both the quarter and nine months ended October 31, 2009, when compared to the same quarter and nine months a year ago, the dollar decrease in interest income is predominantly due to decreases in balances in interest bearing accounts, such as cash and cash equivalents, resulting from servicing and paying down principal on our debt and, to a lesser extent, lower yields.

*Gain on Early Extinguishment of Debt.* In the nine months ended October 31, 2009 and the same nine months a year ago, we recorded gains on the early extinguishment of debt totaling \$4.6 million and \$0.6 million, respectively, following authorization of our Board of Directors to repurchase our senior subordinated notes. See Note 7 of notes to our unaudited condensed consolidated financial statements included elsewhere in this report for additional information related to our debt.

*Interest Expense.* For both the quarter and nine months ended October 31, 2009, when compared to the same quarter and nine months a year ago, the dollar decrease in interest expense is predominantly due to our paying down principal on our senior subordinated notes totaling \$11.4 million and \$24.4 million in the nine month periods ended October 31, 2008 and 2009, respectively, and to a lesser extent, paying down principal on our senior secured term loan totaling \$2.0 million in the nine months ended October 31, 2009 and lower variable rates on the senior secured term loan. See Note 7 of notes to our unaudited condensed consolidated financial statements included elsewhere in this report for additional information related to our debt.

*Change in the Fair Value of Derivative Instrument.* We use an interest rate swap as part of our interest rate risk management strategy. In the second fiscal quarter ended July 31, 2006, we entered into an interest rate swap transaction to effectively convert the variable interest rate on a portion of the \$400.0 million senior secured term loan to a fixed rate. The swap, which expires on April 10, 2010, is recorded on the consolidated balance sheet at fair value. The swap has not been designated as a hedge, and accordingly, changes in the fair value of the derivative are recognized in the consolidated statement of operations. The notional amount of the swap was \$250.0 million initially declining over time to \$126.0 million at the time the swap transaction expires on April 10, 2010. Under the terms of the swap, we will make interest payments based on a fixed rate equal to

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5.38% and will receive interest payments based on the LIBOR setting rate, set in arrears. In the nine months ended October 31, 2009 we recorded income of \$3.0 million related to the changes in the fair value of the derivative as compared to income of \$2.9 million in the same nine months a year ago.

*Amortization and Write-Off of Debt Issuance Costs.* In connection with the merger, we recorded \$16.1 million in debt issuance costs, reduced by accumulated amortization totaling \$8.3 million as of October 31, 2009. In the quarter and nine months ended October 31, 2009, we recorded \$0.4 million and \$1.7 million in amortization of debt issuance costs, respectively, as compared to \$0.4 million and \$1.3 million in the same quarter and nine months, respectively, a year ago. The increase in amortization expense in the nine months ended October 31, 2009, when compared to the same nine months a year ago, is predominantly due to the write-off of unamortized debt issuance costs of approximately \$0.4 million recorded in the nine months ended October 31, 2009 associated with the early extinguishment of the senior subordinated notes as compared to a \$0.2 million write-off in the same nine months a year ago. Assuming we do not incur additional debt or extinguish senior subordinated notes before maturity, we expect to record \$0.4 million to \$0.5 million per quarter in amortization expense over the next fourteen fiscal quarters through the end of fiscal 2013 and \$0.1 million to \$0.2 million per quarter in amortization expense over the twelve fiscal quarters following thereafter through the end of fiscal 2016.

*Capitalized Software Costs and Impairment.* The carrying amount of our capitalized software costs related to our on-demand application services as of October 31, 2009 was \$7.0 million. We test our long-lived assets for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. A long-lived asset is not recoverable, and therefore subject to an impairment charge, if its carrying amount exceeds the undiscounted cash flows associated with it. We tested our capitalized software costs related to our on-demand application services for impairment and concluded that no impairment existed as of October 31, 2009. Factors that could lead to a subsequent recognition of impairment of capitalized software costs include a continued weakening of the worldwide economy, deterioration in sales forecasts from our on-demand application services, reductions in IT spending by our customers and future declines in our license revenue. It is reasonably possible in the near-term that such factors could arise and the resulting impairment charge could materially adversely affect our results of operations in the quarter where such determination is reached.

**Income Tax Benefit**

The following table summarizes income tax (benefit) expense for the periods indicated (in thousands, except percentages):

|                             | Three Months Ended October 31, |            |                        |       | Nine Months Ended October 31, |             |                        |       |
|-----------------------------|--------------------------------|------------|------------------------|-------|-------------------------------|-------------|------------------------|-------|
|                             | 2009                           | 2008       | Increase<br>(Decrease) |       | 2009                          | 2008        | Increase<br>(Decrease) |       |
|                             |                                |            | In Dollars             | In %  |                               |             | In Dollars             | In %  |
| Income tax benefit          | \$ (1,730)                     | \$ (7,505) | \$ 5,775               | (77)% | \$ (11,128)                   | \$ (15,984) | \$ 4,856               | (30)% |
| Percentage of total revenue | (3)%                           | (12)%      |                        |       | (7)%                          | (9)%        |                        |       |

*Income Tax Benefit.* Income tax benefit was \$1.7 million and \$11.1 million in the quarter and nine months ended October 31, 2009, respectively, as compared to \$7.5 million and \$16.0 million in the same quarter and nine months, respectively, a year ago. Our projected effective income tax benefit rate for the twelve months of fiscal 2010 is 51%, excluding \$0.6 million of discrete items recorded as tax expense in the nine months ended October 31, 2009. Our effective income tax benefit rate for the twelve months of fiscal 2009 was 3%. The effective income tax benefit rate projected for fiscal 2010 is significantly greater than the effective income tax benefit rate for fiscal 2009 predominantly due to the goodwill impairment charge in the fourth quarter of fiscal 2009 totaling \$326.7 million. Our effective income tax benefit rate is greater than the statutory rate due to the impacts of permanently reinvested foreign earnings, the domestic production deduction, and the United States

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research and experimentation tax credit. See Note 8 of notes to our unaudited condensed consolidated financial statements included elsewhere in this report for further information regarding income taxes and its impact on our results of operations and financial position.

**Liquidity and Capital Resources**

*Cash and Cash Equivalents.* Since our inception, we have financed our operations and met our capital expenditure requirements through cash flows from operations. As of October 31, 2009, we had \$93.8 million in cash and cash equivalents.

*Net Cash Provided by Operating Activities.* Cash flows provided by operating activities were \$7.0 million in both the nine months ended October 31, 2009 and the same nine months a year ago. In the nine months ended October 31, 2009, our cash flows provided by operating activities exceeded net loss principally due to the inclusion of non-cash expenses in net loss and a decrease in accounts receivable, all partially offset by interest payments made on the term credit facility and subordinated notes totaling \$29.5 million, decreases in deferred income taxes payable, cash collections in advance of revenue recognition for maintenance contracts and income tax payments net of refunds totaling \$9.8 million. In the nine months ended October 31, 2008, our cash flows provided by operating activities exceeded net loss principally due to the inclusion of non-cash expenses in net loss, a decrease in accounts receivable and an increase in accounts payable, all partially offset by interest payments made on the term credit facility and subordinated notes totaling \$37.1 million, decreases in deferred income taxes payable, cash collections in advance of revenue recognition for maintenance contracts, income tax payments net of refunds totaling \$4.1 million and a decrease in accrued expenses.

*Net Cash Used in Investing Activities.* Net cash used in investing activities was \$4.1 million and \$10.5 million in the nine months ended October 31, 2009 and the same nine months a year ago, respectively. In the nine months ended October 31, 2009 and the same nine months a year ago, net cash used in investing activities related to capitalized software totaled \$3.3 million and \$4.7 million, respectively, the purchase of computer equipment and office furniture and equipment totaled \$0.6 million and \$3.9 million, respectively, and acquisition related costs paid in connection with acquisitions totaled \$0.2 million and \$1.9 million, respectively.

*Net Cash (Used in) Provided by Financing Activities.* Net cash used in financing activities was \$22.6 million in the nine months ended October 31, 2009 as compared to net cash provided by financing activities totaled \$52.6 million in the same nine months a year ago. In the nine months ended October 31, 2009, net cash used in financing activities principally related to principal payments made on the senior subordinated notes and the term credit facility totaling \$19.8 million and \$2.0 million, respectively, the repurchase of option rights under our employee stock option plan and October 2009 tender offer program totaling \$0.6 million and the repurchases of common stock totaled \$0.2 million. In the nine months ended October 31, 2008, net cash provided by financing activities related principally to borrowings under the revolving credit facility totaled \$65.0 million, all partially offset by principal payments made on the senior subordinated notes totaled \$10.8 million, the repurchase of option rights under our employee stock option plan totaling \$1.5 million, and the repurchase of common stock totaling \$0.1 million.

*Contractual Obligations and Commitments*

As a result of the acquisition transactions related to our merger in March 2006, we became highly leveraged. As of October 31, 2009, we had outstanding \$526.0 million in aggregate indebtedness. Our liquidity obligations are significant, primarily due to debt service obligations. Our interest expense for the quarter and nine months ended October 31, 2009 was \$8.0 million and \$25.2 million, respectively, as compared to \$10.1 million and \$31.6 million in the same quarter and nine months, respectively, a year ago.

We believe that current cash and cash equivalents, and cash flows from operations will satisfy our working capital and capital expenditure requirements through the fiscal year ending January 31, 2010. As discussed under the section entitled *Senior Secured Credit Agreement* below, we have fully drawn down all of the available

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commitments under our Senior Secured Credit Agreement and currently have no other committed source of credit available to us. At some point in the future, we may require additional funds for either operating or strategic purposes and may seek to raise additional funds through public or private debt or equity financing. If we are required to seek additional financing in the future through public or private debt or equity financing, there is no assurance that this additional financing will be available or, if available, will be upon reasonable terms and not legally or structurally senior to or on parity with our existing debt obligations.

The following is a summary of our various contractual commitments, including non-cancelable operating lease agreements for office space that expire between calendar years 2010 and 2012. All periods start from November 1, 2009.

|   | Total      | Payments Due by Period(2) |                             |            | Thereafter |
|---|------------|---------------------------|-----------------------------|------------|------------|
|   |            | Less than<br>1 year       | 1-3 years<br>(in thousands) | 3-5 years  |            |
| Operating lease obligations                       | \$ 7,466   | \$ 4,159                  | \$ 3,301                    | \$ 6       | \$         |
| Credit Facility:                                  |            |                           |                             |            |            |
| Senior secured term loan due March 10, 2013       | 318,000    |                           |                             | 318,000    |            |
| Revolving term credit facility due March 10, 2012 | 65,000     |                           | 65,000                      |            |            |
| Senior subordinated notes due March 15, 2016      | 142,952    |                           |                             |            | 142,952    |
| Scheduled interest on debt(1)                     | 126,371    | 26,819                    | 46,728                      | 32,431     | 20,393     |
|   | \$ 659,789 | \$ 30,978                 | \$ 115,029                  | \$ 350,437 | \$ 163,345 |

- (1) Scheduled interest on debt is calculated through the instrument's due date and assumes no principal paydowns or borrowings. Scheduled interest on debt includes the seven year senior secured term loan due March 10, 2013 at an annual rate of 2.32188%, which is the rate in effect as of October 31, 2009, the fully drawn six year term credit facility due March 10, 2012 at an annual rate of 2.57188%, which is the rate in effect as of October 31, 2009, the ten year senior subordinated notes due March 15, 2016 at the stated annual rate of 10.375%, and the fair value of the derivative instrument as of October 31, 2009 totaling \$2.9 million.
- (2) This table excludes our unrecognized tax benefits totaling \$8.2 million as of October 31, 2009 since we have determined that the timing of payments with respect to these liabilities cannot be reasonably estimated.

*Accounts Receivable and Deferred Revenue.* At October 31, 2009, we had accounts receivable, net of allowances, of \$20.4 million and total deferred revenue of \$64.7 million.

*Off-Balance Sheet Arrangements.* As part of our ongoing operations, we do not participate in transactions that generate relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, or SPEs, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of October 31, 2009, we were not involved in any unconsolidated SPE transactions.

*Senior Secured Credit Agreement*

In connection with the consummation of the merger in March 2006, we entered into a senior secured credit agreement pursuant to a debt commitment we obtained from affiliates of the initial purchasers of our senior subordinated notes.

*General.* The borrower under the senior secured credit agreement initially was Spyglass Merger Corp. and immediately following completion of the merger became Serena. The senior secured credit agreement provides for (1) a seven-year term loan in the amount of \$400.0 million, amortizing at a rate of 1.00% per year on a

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quarterly basis for the first six and three-quarter years after the closing date of the acquisition transactions, with the balance paid at maturity, and (2) a six-year revolving credit facility that permits loans in an aggregate amount of up to \$75.0 million (see discussion below regarding default by a participating lender), which includes a letter of credit facility and a swing line facility. In addition, subject to certain terms and conditions, the senior secured credit agreement provides for one or more uncommitted incremental term loan or revolving credit facilities in an aggregate amount not to exceed \$150.0 million. Proceeds of the term loan on the initial borrowing date were used to partially finance the merger, to refinance certain indebtedness of Serena and to pay fees and expenses incurred in connection with the merger. Proceeds of the revolving credit facility have been and any incremental facilities will be used for working capital and general corporate purposes of the borrower and its restricted subsidiaries.

*Interest Rates and Fees.* The \$400.0 million term loan, of which \$318.0 million is currently outstanding as of October 31, 2009, bears interest at a rate equal to three-month LIBOR plus 2.00%. That rate was 2.32188% as of October 31, 2009. The fully drawn revolving term credit facility, of which \$65.0 million is currently outstanding as of October 31, 2009, bears interest at a rate equal to three-month LIBOR plus 2.25%. That rate was 2.57188% as of October 31, 2009. More generally, the loans under the senior secured credit agreement bear interest, at the option of the borrower, at the following:

a rate equal to the London Interbank Offered Rate, or LIBOR, plus an applicable margin of (1) 2.00% with respect to the term loan and (2) 2.25% with respect to the revolving credit facility or

the alternate base rate, which is the higher of (1) the corporate base rate of interest announced by the administrative agent and (2) the Federal Funds rate plus 0.50%, plus, in each case, an applicable margin of (a) 1.25% with respect to the term loan and (b) 1.50% with respect to the revolving credit facility.

The revolving credit facility bears an annual commitment fee of 0.50% on the undrawn portion of that facility commencing on the date of execution and delivery of the senior secured credit agreement. As a result of our borrowing \$65.0 million under the revolving credit facility in the fiscal quarter ended October 31, 2008 and LCPI becoming a defaulting lender due to its failure to fund its portion of the loan commitment, the annual commitment fee of 0.50% will not be payable pursuant to the terms of the senior secured credit agreement until all or a portion of the loans under the revolving credit facility are repaid.

We use an interest rate swap as part of our interest rate risk management strategy. In the second fiscal quarter ended July 31, 2006, we entered into an interest rate swap transaction to effectively convert the variable interest rate on a portion of the \$400.0 million senior secured term loan to a fixed rate. The swap, which expires on April 10, 2010, is recorded on the consolidated balance sheet at fair value. The swap has not been designated as an accounting hedge and accordingly, changes in the fair value of the derivative are recognized in the consolidated statement of operations. The notional amount of the swap was \$250.0 million initially and amortizes down over time to \$126.0 million at the time the swap transaction expires on April 10, 2010. Under the terms of the swap, we will make interest payments based on a fixed rate equal to 5.38% and will receive interest payments based on the LIBOR setting rate, set in arrears.

After our delivery of financial statements and a computation of the maximum ratio of total debt (defined in the senior secured credit agreement) to trailing four quarters of EBITDA (defined in the senior secured credit agreement), or total leverage ratio, for the first full quarter ending after the closing date of the merger, the applicable margins and the commitment fee became subject to a grid based on the most recent total leverage ratio.

*Prepayments.* At our option, (1) amounts outstanding under the term loan may be voluntarily prepaid and (2) the unutilized portion of the commitments under the revolving credit facility may be permanently reduced and the loans under such facility may be voluntarily repaid, in each case subject to requirements as to minimum amounts and multiples, at any time in whole or in part without premium or penalty, except that any prepayment of LIBOR rate advances other than at the end of the applicable interest periods will be made with reimbursement



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for any funding losses or redeployment costs of the lenders resulting from the prepayment. Loans under the term loan and under any incremental term loan facility are subject to mandatory prepayment with (a) 50% of annual excess cash flow with certain step downs to be based on the most recent total leverage ratio and agreed upon by the issuer and the lenders, (b) 100% of net cash proceeds of asset sales and other asset dispositions by the borrower or any of its restricted subsidiaries, subject to various reinvestment rights of the company and other exceptions, and (c) 100% of the net cash proceeds of the issuance or incurrence of debt by the company or any of its restricted subsidiaries, subject to various baskets and exceptions.

We made principal payments totaling \$25 million and \$55 million in each of the fiscal years ended January 31, 2007 and January 31, 2008, respectively, and \$2 million in the current fiscal year ending January 31, 2010 on the \$400 million senior secured term loan.

*Guarantors.* All obligations under the senior secured credit agreement are to be guaranteed by each future direct and indirect restricted subsidiary of the company, other than foreign subsidiaries. We do not have any domestic subsidiaries and, accordingly, there are no guarantors.

*Security.* All obligations of the company and each guarantor (if any) under the senior secured credit agreement are secured by the following:

a perfected lien on and pledge of (1) the capital stock and intercompany notes of each existing and future direct and indirect domestic subsidiary of the company, (2) all the intercompany notes of the company and (3) 65% of the capital stock of each existing and future direct and indirect first-tier foreign subsidiary of the company, and

a perfected first priority lien, subject to agreed upon exceptions, on, and security interest in, substantially all of the tangible and intangible properties and assets of the company and each guarantor.

*Covenants, Representations and Warranties.* The senior secured credit agreement contains customary representations and warranties and customary affirmative and negative covenants, including, among other things, restrictions on indebtedness, investments, capital expenditures, sales of assets, mergers and acquisitions, liens and dividends and other distributions. There are no financial covenants included in the senior secured credit agreement, other than a minimum interest coverage ratio and a maximum total leverage ratio as discussed below under *Covenant Compliance*.

*Events of Default.* Events of default under the senior secured credit agreement include, among others, nonpayment of principal or interest, covenant defaults, a material inaccuracy of representations or warranties, bankruptcy and insolvency events, cross defaults and a change of control.

*Senior Subordinated Notes*

As of October 31, 2009, we have outstanding \$143.0 million principal amount of senior subordinated notes, which bear interest at a rate of 10.375%, payable semi-annually on March 15 and September 15, and which mature on March 15, 2016. Each of our domestic subsidiaries that guarantees the obligations under our senior secured credit agreement will jointly, severally and unconditionally guarantee the notes on an unsecured senior subordinated basis. As of the date of this report, we do not have any domestic subsidiaries and, accordingly, there are no guarantors on such date. The notes are our unsecured, senior subordinated obligations, and the guarantors, if any, will be unsecured, senior subordinated obligations of the guarantors. The notes are subject to redemption at our option under terms and conditions specified in the indenture related to the notes, and may be redeemed at the option of the holders at 101% of their face amount, plus accrued and unpaid interest, upon certain change of control events.

In the fiscal year ended January 31, 2009, we repurchased, in eight separate privately negotiated transactions, an aggregate of \$32.6 million of principal amount of our original outstanding \$200.0 million senior subordinated notes. The repurchases resulted in a gain of \$8.7 million from the extinguishment of debt in the fiscal year ended January 31, 2009.

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In the fiscal nine months ended October 31, 2009, we repurchased, in six separate privately negotiated transactions, an aggregate of \$24.4 million of principal amount of senior subordinated notes. The repurchases resulted in a gain of \$4.6 million from the extinguishment of debt in the nine months ended October 31, 2009.

### *Covenant Compliance*

Our senior secured credit agreement and the indenture governing the senior subordinated notes contain various covenants that limit our ability to engage in specified types of transactions. These covenants limit our and our restricted subsidiaries' ability to, among other things:

incur additional indebtedness or issue certain preferred shares;

pay dividends on, redeem or repurchase our capital stock or make other restricted payments;

make investments;

make capital expenditures;

create certain liens;

sell certain assets;

enter into agreements that restrict the ability of our subsidiaries to make dividend or other payments to us;

guarantee indebtedness;

engage in transactions with affiliates;

prepay, repurchase or redeem the notes;

create or designate unrestricted subsidiaries; and

consolidate, merge or transfer all or substantially all of our assets and the assets of our subsidiaries on a consolidated basis.

In addition, under our senior secured credit agreement, we are required to satisfy and maintain specified financial ratios and other financial condition tests, including minimum interest coverage ratio and a maximum total leverage ratio. We were in compliance with all of the covenants under the secured credit agreement and indenture as of October 31, 2009 and expect to be in compliance at our fiscal 2010 year end. Our ability to meet those financial ratios and tests can be affected by events beyond our control, and we cannot assure you that we will meet those ratios and tests in the future. A breach of any of these covenants would result in a default (which, if not cured, could mature into an event of default) and in certain cases an immediate event of default under our senior secured credit agreement. Upon the occurrence of an event of default under our senior secured credit agreement, all amounts outstanding under our senior secured credit agreement could be declared to be (or could

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automatically become) immediately due and payable and all commitments to extend further credit could be terminated.

Earnings before interest, taxes, depreciation and amortization, or EBITDA, is a non-GAAP financial measure used to determine our compliance with certain covenants contained in our senior secured credit agreement. Adjusted EBITDA represents EBITDA further adjusted to exclude certain defined unusual items and other adjustments permitted in calculating covenant compliance under our senior secured credit agreement. We believe that the presentation of Adjusted EBITDA is appropriate to provide additional information to investors regarding our compliance with the financial covenants under our senior secured credit agreement.

The breach of financial covenants in our senior secured credit agreement (i.e., those that require the maintenance of ratios based on Adjusted EBITDA) would force us to seek a waiver or amendment with the lenders under our senior secured credit agreement, and no assurance can be given that in those circumstances we

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would be able to obtain any necessary waivers or amendments on satisfactory terms, if at all. The lenders would likely condition any waiver or amendment, if given, on additional consideration from us, such as a consent fee, a higher interest rate, principal repayment or more restrictive covenants and limitations on our business. Any such breach, if not waived by the lenders, would result in an event of default under that agreement, in which case the lenders could elect to declare all amounts borrowed due and payable. Any such acceleration would also result in a default under the indenture governing the senior subordinated notes. Additionally, under our debt agreements, our ability to engage in activities such as incurring additional indebtedness, making investments and paying dividends is also tied to ratios based on Adjusted EBITDA.

Adjusted EBITDA does not represent net income (loss) or cash flow from operations as those terms are defined by GAAP and does not necessarily indicate whether cash flows will be sufficient to fund cash needs. While Adjusted EBITDA and similar measures are frequently used as measures of operations and the ability to meet debt service requirements, these terms are not necessarily comparable to other similarly titled captions of other companies due to the potential inconsistencies in the method of calculation. Adjusted EBITDA does not reflect the impact of earnings or charges resulting from matters that we may consider not to be indicative of our ongoing operations. In particular, the definition of Adjusted EBITDA in the senior secured credit agreement allows us to add back certain defined non-cash, extraordinary, unusual or non-recurring charges that are deducted in calculating GAAP net income (loss). Our senior secured credit agreement requires that Adjusted EBITDA be calculated for the most recent four fiscal quarters. As a result, Adjusted EBITDA can be disproportionately affected by a particularly strong or weak quarter and may not be comparable to Adjusted EBITDA for any subsequent four-quarter period or any complete fiscal year.

The following is a reconciliation of net loss, which is a GAAP measure of our operating results, to Adjusted EBITDA as defined in our debt agreements (in thousands).

|  | Three Months Ended<br>October 31, |                  | Nine Months Ended<br>October 31, |                  |
|--|-----------------------------------|------------------|----------------------------------|------------------|
|  | 2009                              | 2008             | 2009                             | 2008             |
| Net loss(1)                                  | \$ (5,669)                        | \$ (6,803)       | \$ (11,979)                      | \$ (18,328)      |
| Interest expense (income), net(2)            | 6,853                             | 10,233           | 19,020                           | 28,300           |
| Income tax benefit                           | (1,730)                           | (7,505)          | (11,128)                         | (15,984)         |
| Depreciation and amortization expense(3)(4)  | 19,729                            | 18,798           | 58,179                           | 60,158           |
| <b>EBITDA</b>                                | <b>19,183</b>                     | <b>14,723</b>    | <b>54,092</b>                    | <b>54,146</b>    |
| Deferred maintenance writedown(1)            | 33                                | 142              | 100                              | 719              |
| Restructuring, acquisition and other charges | 5,016                             | 2,942            | 7,231                            | 5,210            |
| <b>Adjusted EBITDA(1)</b>                    | <b>\$ 24,232</b>                  | <b>\$ 17,807</b> | <b>\$ 61,423</b>                 | <b>\$ 60,075</b> |

- (1) Net loss for the periods presented includes the periodic effect of the deferred maintenance step-down associated with both the merger in the first quarter of fiscal 2007 and the Pacific Edge acquisition in the third quarter of fiscal 2007. This maintenance revenue is added back in calculating Adjusted EBITDA for purposes of the indenture governing the senior subordinated notes and the senior secured credit agreement.
- (2) Interest expense (income), net includes interest income, interest expense, the change in the fair value of derivative instrument, amortization and write-off of debt issuance costs and gain on early extinguishment of debt.
- (3) Depreciation and amortization expense includes depreciation of fixed assets, amortization of leasehold improvements, amortization of acquired technologies and other intangible assets, and amortization of stock-based compensation.
- (4) Stock-based compensation includes unusual and non-recurring charges associated with the repurchase of stock options in connection with the tender offer that we completed during the quarter ended October 31, 2009. See Note 2 of notes to our unaudited condensed consolidated financial statements for additional information related to stock-based compensation.

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**Table of Contents****ITEM 3. Quantitative and Qualitative Disclosures About Market Risk**

We do not use derivative financial instruments in our investment portfolio and have no foreign exchange contracts. Our financial instruments consist of cash and cash equivalents, trade accounts receivable, accounts payable, term loan, secured indebtedness and our interest rate swap contract. We consider investments in highly liquid instruments purchased with an original maturity of 90 days or less to be cash equivalents. All of our cash equivalents principally consist of money market funds, and are classified as available-for-sale as of October 31, 2009. We are subject to interest rate risk on the variable interest rate of the unhedged portion of the secured term loan. We do not believe that a hypothetical 25% fluctuation in the variable interest rate would have a material impact on our consolidated financial position or results of operations. In addition, we are subject to the risk of default by the originator of the interest rate swap.

We utilize a derivative instrument to enhance our ability to manage risk relating to interest rate exposure. Derivative instruments are entered into for periods consistent with the related underlying exposures and are not entered into for speculative purposes. We document all relationships between hedging instruments and hedged items, as well as our risk management objectives and strategies for undertaking various hedge transactions.

*Interest Rate Risk.* Historically, our exposure to market risk for changes in interest rates relates primarily to our short and long-term investments and short and long-term debt obligations.

As of October 31, 2009, we had \$318.0 million of debt under our senior secured credit agreement. A 1% increase in these floating rates would increase annual interest expense by \$3.2 million. We have had limited exposure to interest rate fluctuations historically. As a result we have not used interest rate hedging strategies in the past. However, given our increased exposure to volatility in floating rates after the acquisition transactions, we continue to evaluate hedging opportunities and may enter into hedging transactions in the future.

Under our senior secured credit agreement, we were required, within 90 days after the closing date, to fix the interest rate of at least 50% of the aggregate principal amount of indebtedness under our term loan through swaps, caps, collars, future or option contracts or similar agreements. We were also required to maintain this interest rate protection for a minimum of two years.

Consequently, in the second fiscal quarter ended July 31, 2006, we entered into an interest rate swap transaction to effectively convert the variable interest rate on a portion of the \$400.0 million senior secured term loan to a fixed rate. The swap, which expires on April 10, 2010, is recorded on our consolidated balance sheet at fair value. The swap has not been designated as an accounting hedge and, accordingly, changes in the fair value of the derivative are recognized in the consolidated statement of operations. The notional amount of the swap was \$250.0 million initially and amortizes down over time to \$126.0 million at the time the swap transaction expires on April 10, 2010. Under the terms of the swap, we will make interest payments based on a fixed rate equal to 5.38% and will receive interest payments based on the LIBOR setting rate, set in arrears. In the quarter and nine months ended October 31, 2009 we recorded income totaling \$1.5 million and \$3.0 million, respectively, related to the changes in the fair value of the derivative, as compared to expense totaling \$0.0 million and income totaling \$2.9 million in the same quarter and nine months, respectively, a year ago.

*Foreign Exchange Risk.* Sales to foreign countries accounted for approximately 33% and 32% of the total sales in the quarter and nine months ended October 31, 2009, respectively, as compared to 33% and 37% in the same quarter and nine months a year ago. Because we invoice certain foreign sales in currencies other than the United States dollar, predominantly the British pound sterling and euro, and do not hedge these transactions, fluctuations in exchange rates could adversely affect the translated results of operations of our foreign subsidiaries. Therefore, foreign exchange fluctuations could create a risk of significant balance sheet gains or losses in our consolidated financial statements. In addition, in the past several years we have benefited from the weakness of the U.S. dollar against other currencies, which increased our net revenues derived from international operations. In more recent quarters, the United States dollar appreciated against these foreign currencies, which

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negatively affected our net revenues. If the U.S. dollar continues to strengthen against foreign currencies, our future net revenues could be adversely affected. However, given our foreign subsidiaries' net book values as of October 31, 2009 and net cash flows for the most recent fiscal nine months ended October 31, 2009, we do not believe that a hypothetical 25% fluctuation in foreign currency exchange rates would have a material impact on our consolidated financial position or results of operations.

**ITEM 4. Controls and Procedures**

*Evaluation of Disclosure Controls and Procedures.* Our Chief Executive Officer and Chief Financial Officer, with the assistance of senior management personnel, have conducted an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 15d-15(e) of the Securities Exchange Act of 1934, as amended ( Exchange Act )) as of October 31, 2009. We perform this evaluation on a quarterly basis so that the conclusions concerning the effectiveness of our disclosure controls and procedures can be reported in our annual and quarterly reports filed under the Exchange Act. Based on this evaluation, and subject to the limitations described below, our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of October 31, 2009.

*Changes in Internal Control over Financial Reporting.* There were no changes in our internal control over financial reporting during the quarter ended October 31, 2009 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

*Limitations on Effectiveness of Controls.* Our management, including our Chief Executive Officer and the Chief Financial Officer, does not expect that our disclosure controls and procedures or internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can only provide reasonable, not absolute, assurances that the objectives of the control system are met. The design of a control system reflects resource constraints, and the benefits of controls must be considered relative to their costs. Because there are inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of error or fraud, if any, have been or will be detected.

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**PART II OTHER INFORMATION**

**ITEM 1. Legal Proceedings**

Information with respect to this Item may be found in Note 10 of notes to our unaudited condensed consolidated financial statements in Part I, Item I of this quarterly report, which information is incorporated into this Item 1 by reference.

**ITEM 1A. Risk Factors**

There have been no material changes from the risk factors associated with our business, financial condition and results of operations as set forth in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

**ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds**

Not Applicable

**ITEM 3. Defaults Upon Senior Securities**

Not Applicable

**ITEM 4. Submission of Matters to a Vote of Security Holders**

Not Applicable

**ITEM 5. Other Information**

John Nugent was appointed as our President and Chief Executive Officer effective as of November 2, 2009. Information regarding the background and experience of Mr. Nugent is set forth in Item 5.02(c) of our current report on Form 8-K filed with the SEC on November 5, 2009, which is incorporated herein by reference.

**ITEM 6. Exhibits**

(a) Exhibits

| <b>Exhibit No.</b> | <b>Exhibit Description</b>   |
|--------------------|--|
| 3.01               | Restated Certificate of Incorporation of Serena Software, Inc. (incorporated by reference to Exhibit 3.01 to the registrant's current report on Form 8-K (File No. 000-25285), filed with the SEC on August 21, 2006)                                |
| 3.02               | Bylaws of Serena Software, Inc. (incorporated by reference to Exhibit 3.02 to the registrant's current report on Form 8-K (File No. 000-25285), filed with the SEC on August 21, 2006)   |
| 10.01*             | Amended and Restated 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.1 to the registrant's current report on Form 8-K (File No. 000-25285) filed by registrant with the Securities and Exchange Commission on September 24, 2009) |

## Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

- 10.02\* Form of Time and Performance Option Agreement under Amended and Restated 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.4 to the registrant's current report on Form 8-K (File No. 000-25285) filed by registrant with the Securities and Exchange Commission November 5, 2009)
- 10.03\* Form of Restricted Stock Unit Agreement under Amended and Restated 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.2 to the registrant's current report on Form 8-K (File No. 000-25285) filed by registrant with the Securities and Exchange Commission on September 24, 2009)



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| <b>Exhibit No.</b> | <b>Exhibit Description</b>   |
|--------------------|--|
| 10.04*             | Agreement and Release dated September 4, 2009 between Serena Software, Inc. and Rene Bonvanie      |
| 10.05*             | Agreement and Release dated October 30, 2009 between Serena Software, Inc. and Jeremy Burton       |
| 31.01              | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 31.02              | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32.01              | Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |
| 32.02              | Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |

\* Indicates a management contract or compensatory plan or arrangement.  
Exhibit is filed herewith.  
Exhibit is furnished rather than filed, and shall not be deemed incorporated by reference into any filing, in accordance with Item 601 of Regulation S-K.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SERENA SOFTWARE, INC.

By: */s/* ROBERT I. PENDER, JR.

Robert I. Pender, Jr.  
*Senior Vice President, Finance And*

*Administration, Chief Financial Officer*

*(Principal Financial And Accounting Officer)*

Date: December 11, 2009

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