

MEDIA GENERAL INC  
Form 10-Q  
November 08, 2007  
[Table of Contents](#)

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, DC. 20549

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**Form 10-Q**

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**x      QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
         ACT OF 1934**

For the quarterly period ended September 30, 2007

**OR**

**..      TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
         ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-6383

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**MEDIA GENERAL, INC**

(Exact name of registrant as specified in its charter)

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Commonwealth of Virginia  
(State or other jurisdiction of

incorporation or organization)

54-0850433  
(I.R.S. Employer

Identification No.)

333 E. Franklin St., Richmond, VA

23219

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(Address of principal executive offices)

(804) 649-6000

(Zip Code)

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report.)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes ☒ No ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of November 4, 2007.

Class A Common shares: 22,052,850

Class B Common shares: 555,992

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**Table of Contents**

MEDIA GENERAL, INC.

TABLE OF CONTENTS

FORM 10-Q REPORT

September 30, 2007

|                                                                                                                                      | <b>Page</b> |
|--------------------------------------------------------------------------------------------------------------------------------------|-------------|
| <b><u>Part I. Financial Information</u></b>                                                                                          |             |
| Item 1. <u>Financial Statements</u>                                                                                                  |             |
| <u>Consolidated Condensed Balance Sheets</u> September 30, 2007 and December 31, 2006                                                | 1           |
| <u>Consolidated Condensed Statements of Operations</u> Third quarter and nine months ended September 30, 2007 and September 24, 2006 | 3           |
| <u>Consolidated Condensed Statements of Cash Flows</u> Nine months ended September 30, 2007 and September 24, 2006                   | 4           |
| <u>Notes to Consolidated Condensed Financial Statements</u>                                                                          | 5           |
| Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>                                 | 12          |
| Item 3. <u>Quantitative and Qualitative Disclosure About Market Risk</u>                                                             | 18          |
| Item 4. <u>Controls and Procedures</u>                                                                                               | 18          |
| <b><u>Part II. Other Information</u></b>                                                                                             |             |
| Item 6. <u>Exhibits</u>                                                                                                              | 18          |
| <u>(a) Exhibits</u>                                                                                                                  |             |
| <u>Signatures</u>                                                                                                                    | 19          |

**Table of Contents**

PART I FINANCIAL INFORMATION

**Item 1. Financial Statements**

MEDIA GENERAL, INC.

CONSOLIDATED CONDENSED BALANCE SHEETS

(000 s except shares)

|                                                                                      | (Unaudited)   |              |
|--------------------------------------------------------------------------------------|---------------|--------------|
|                                                                                      | September 30, | December 31, |
|                                                                                      | 2007          | 2006         |
| <b>ASSETS</b>                                                                        |               |              |
| Current assets:                                                                      |               |              |
| Cash and cash equivalents                                                            | \$ 9,938      | \$ 11,930    |
| Accounts receivable net                                                              | 128,304       | 139,538      |
| Inventories                                                                          | 7,696         | 9,650        |
| Other                                                                                | 63,854        | 41,630       |
| Total current assets                                                                 | 209,792       | 202,748      |
| Investments in unconsolidated affiliates                                             | 70,319        | 84,854       |
| Other assets                                                                         | 75,425        | 71,117       |
| Property, plant and equipment net                                                    | 490,986       | 490,049      |
| Excess of cost over fair value of net identifiable assets of acquired businesses net | 936,523       | 935,023      |
| FCC licenses and other intangibles net                                               | 707,437       | 721,437      |
|                                                                                      | \$ 2,490,482  | \$ 2,505,228 |

See accompanying notes.

**Table of Contents**

## MEDIA GENERAL, INC.

## CONSOLIDATED CONDENSED BALANCE SHEETS

(000 s except shares)

|                                                                                                                      | (Unaudited)   |              |
|----------------------------------------------------------------------------------------------------------------------|---------------|--------------|
|                                                                                                                      | September 30, | December 31, |
|                                                                                                                      | 2007          | 2006         |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>                                                                          |               |              |
| Current liabilities:                                                                                                 |               |              |
| Accounts payable                                                                                                     | \$ 26,113     | \$ 34,292    |
| Accrued expenses and other liabilities                                                                               | 109,705       | 92,712       |
| Income taxes payable                                                                                                 |               | 4,516        |
| Total current liabilities                                                                                            | 135,818       | 131,520      |
| Long-term debt                                                                                                       | 938,000       | 916,320      |
| Deferred income taxes                                                                                                | 291,049       | 281,670      |
| Other liabilities and deferred credits                                                                               | 247,843       | 238,358      |
| Stockholders' equity:                                                                                                |               |              |
| Preferred stock (\$5 cumulative convertible), par value \$5 per share, authorized 5,000,000 shares; none outstanding |               |              |
| Common stock, par value \$5 per share:                                                                               |               |              |
| Class A, authorized 75,000,000 shares; issued 22,051,717 and 23,556,472 shares                                       | 110,259       | 117,782      |
| Class B, authorized 600,000 shares; issued 555,992 shares                                                            | 2,780         | 2,780        |
| Additional paid-in capital                                                                                           | 18,229        | 55,173       |
| Accumulated other comprehensive loss                                                                                 | (101,420)     | (111,248)    |
| Retained earnings                                                                                                    | 847,924       | 872,873      |
| Total stockholders' equity                                                                                           | 877,772       | 937,360      |
|                                                                                                                      | \$ 2,490,482  | \$ 2,505,228 |

See accompanying notes.

**Table of Contents**

## MEDIA GENERAL, INC.

## CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS

(Unaudited)

(000 s except for per share data)

|                                                          | Third Quarter Ended |                   | Nine Months Ended |                   |
|----------------------------------------------------------|---------------------|-------------------|-------------------|-------------------|
|                                                          | Sept. 30,<br>2007   | Sept. 24,<br>2006 | Sept. 30,<br>2007 | Sept. 24,<br>2006 |
| Revenues                                                 | \$ 230,254          | \$ 240,992        | \$ 701,796        | \$ 688,493        |
| Operating costs:                                         |                     |                   |                   |                   |
| Production                                               | 103,204             | 109,270           | 319,834           | 302,791           |
| Selling, general and administrative                      | 83,385              | 87,574            | 265,398           | 256,204           |
| Depreciation and amortization                            | 19,096              | 18,695            | 60,169            | 52,902            |
| Total operating costs                                    | 205,685             | 215,539           | 645,401           | 611,897           |
| Operating income                                         | 24,569              | 25,453            | 56,395            | 76,596            |
| Other income (expense):                                  |                     |                   |                   |                   |
| Interest expense                                         | (14,942)            | (16,837)          | (45,102)          | (32,485)          |
| Investment income (loss) unconsolidated affiliates       | (4,936)             | 3,450             | (9,542)           | 8,289             |
| Other, net                                               | (2,052)             | 444               | (1,281)           | 909               |
| Total other expense                                      | (21,930)            | (12,943)          | (55,925)          | (23,287)          |
| Income from continuing operations before income taxes    | 2,639               | 12,510            | 470               | 53,309            |
| Income taxes                                             | 157                 | 4,766             | (628)             | 19,964            |
| Income from continuing operations                        | 2,482               | 7,744             | 1,098             | 33,345            |
| Discontinued operations                                  |                     |                   |                   |                   |
| Income from discontinued operations                      |                     | 1,024             |                   | 2,266             |
| Net gain on sale of operations (net of taxes of \$6,931) |                     | 11,802            |                   | 11,802            |
| Net income                                               | \$ 2,482            | \$ 20,570         | \$ 1,098          | \$ 47,413         |
| Earnings per common share:                               |                     |                   |                   |                   |
| Income from continuing operations                        | \$ 0.11             | \$ 0.33           | \$ 0.05           | \$ 1.41           |
| Discontinued operations                                  |                     | 0.54              |                   | 0.60              |
| Net income                                               | \$ 0.11             | \$ 0.87           | \$ 0.05           | \$ 2.01           |
| Earnings per common share assuming dilution:             |                     |                   |                   |                   |
| Income from continuing operations                        | \$ 0.11             | \$ 0.33           | \$ 0.05           | \$ 1.40           |
| Discontinued operations                                  |                     | 0.54              |                   | 0.59              |
| Net income                                               | \$ 0.11             | \$ 0.87           | \$ 0.05           | \$ 1.99           |
| Dividends paid per common share                          | \$ 0.23             | \$ 0.22           | \$ 0.69           | \$ 0.66           |

See accompanying notes.

# Table of Contents

## MEDIA GENERAL, INC.

### CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS

(Unaudited)

(000 s)

|                                                           | Nine Months Ended |           |
|-----------------------------------------------------------|-------------------|-----------|
|                                                           | Sept. 30,         | Sept. 24, |
|                                                           | 2007              | 2006      |
| Operating activities:                                     |                   |           |
| Net income                                                | \$ 1,098          | \$ 47,413 |
| Adjustments to reconcile net income:                      |                   |           |
| Depreciation and amortization                             | 60,169            | 54,442    |
| Deferred income taxes                                     | 9,501             | 9,440     |
| Investment loss (income) unconsolidated affiliates        | 9,542             | (8,289)   |
| Net gain on disposition of certain CBS stations           |                   | (11,802)  |
| Net write-down of investments                             | 2,076             |           |
| Change in assets and liabilities:                         |                   |           |
| Retirement plan contribution                              |                   | (15,000)  |
| Retirement plan accrual                                   | 4,361             | 13,315    |
| Accounts receivable and inventories                       | 13,193            | 9,110     |
| Accounts payable, accrued expenses, and other liabilities | (5,540)           | 12,679    |
| Income taxes                                              | (18,060)          | (7,154)   |
| Other                                                     | 9,380             | 8,498     |
| Net cash provided by operating activities                 | 85,720            | 112,652   |
| Investing activities:                                     |                   |           |
| Capital expenditures                                      | (55,128)          | (69,667)  |
| Distribution from unconsolidated newsprint affiliate      | 5,000             | 2,000     |
| Purchase of business                                      | (1,954)           | (611,399) |
| Other, net                                                | 6,710             | 2,036     |
| Net cash used by investing activities                     | (45,372)          | (677,030) |
| Financing activities:                                     |                   |           |
| Increase in debt                                          | 455,000           | 1,364,500 |
| Payment of debt                                           | (433,320)         | (783,984) |
| Stock repurchase                                          | (48,716)          |           |
| Dividends paid                                            | (15,956)          | (15,883)  |
| Debt issuance cost                                        |                   | (1,778)   |
| Other, net                                                | 652               | 727       |
| Net cash (used) provided by financing activities          | (42,340)          | 563,582   |
| Net decrease in cash and cash equivalents                 | (1,992)           | (796)     |
| Cash and cash equivalents at beginning of period          | 11,930            | 14,977    |
| Cash and cash equivalents at end of period                | \$ 9,938          | \$ 14,181 |

See accompanying notes.

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**Table of Contents**

MEDIA GENERAL, INC.

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

(Unaudited)

1. The accompanying unaudited consolidated condensed financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial reporting, and with applicable quarterly reporting regulations of the Securities and Exchange Commission. They do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements and, accordingly, should be read in conjunction with the consolidated financial statements and related footnotes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2006.

In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation of interim financial information have been included.

2. Inventories are principally raw materials (primarily newsprint).

3. The Company adopted the provisions of FASB *Interpretation No. 48, Accounting for Uncertainty in Income Taxes*—an interpretation of FASB *Statement No. 109* (FIN 48), on January 1, 2007. This interpretation requires that income tax positions have a more-likely-than-not chance of being sustained prior to recording the related tax benefit in the financial statements. Tax benefits are to be recognized if information becomes available which indicates that it is more-likely-than-not that the position will be sustained. As a result of the implementation of FIN 48, the Company recognized an approximate \$4.9 million net increase in the liability for uncertain tax positions, which was accounted for as a reduction to retained earnings as of January 1, 2007.

As of January 1, 2007, the balance of the liability for uncertain tax positions was approximately \$12 million (net of approximately \$5.3 million of federal tax benefit), all of which would impact the effective tax rate if the underlying issues were sustained or favorably resolved. The Company recognizes interest and penalties accrued in connection with the liability for uncertain tax positions as income tax expense in accordance with the provisions of FIN 48. As of January 1, 2007, the liability for uncertain tax positions included approximately \$4.1 million of estimated interest and penalties.

For federal tax purposes the Company's tax returns have been audited through 2003 and remain subject to audit for years 2004 and forward. The Company has various state income tax examinations ongoing and at varying stages of completion, but generally its state income tax returns have been audited or closed to audit through 2003.

In the third quarter the Company agreed to settle an outstanding state income tax examination. This settlement resolved all outstanding issues with this state for all open years. The impact of this settlement was to reduce the Company's net FIN 48 liability for uncertain tax positions by approximately \$1.9 million (net of approximately \$1 million of federal tax benefits), resulting in an income tax benefit of \$786 thousand in the third quarter.

4. In the second quarter of 2007, the Company entered into an accelerated share repurchase program with an investment bank. Under this program, the investment bank delivered 1.5 million shares of Class A Common Stock to the Company for approximately \$57 million (\$38.10 per share). Those shares were immediately retired and accounted for as a reduction of stockholders' equity. The share repurchase was funded with borrowings under the Company's existing credit agreements. As part of the transaction, the Company entered into a forward contract with the investment bank. The forward contract was settled in the third quarter and included a price adjustment based on the volume weighted-average price of the Company's Class A Common Stock, as defined in the agreement. After such adjustment, the final share repurchase totaled \$48.7 million (\$32.48 per share).

5. In the second quarter of 2007, one of three presses at the Company's Richmond Times-Dispatch printing facility near Richmond, Virginia, caught fire; damage to the remainder of the facility was minimal and the

## Table of Contents

remaining presses were back in operation the next day. The Company has insurance to cover the damage as well as the interruption to its business. The deductible of \$100,000 was recorded as an expense in the second quarter. The Company continues to work with its insurance carrier to determine the extent of the damage; although that process is not complete, the Company expects the claim to be in the tens of millions. The Company has received an advance on the ultimate settlement primarily to cover its out-of-pocket clean-up expenses. The Company anticipates that it will recognize a gain related to this involuntary conversion but is currently unable to estimate its magnitude or the timing of the settlement.

6. The Company completed the acquisition of four NBC owned and operated television stations in the third quarter of 2006 for \$609 million, including transaction costs. This transaction was accounted for as a purchase and has been included in the Company's consolidated results of operations since its date of acquisition. The stations acquired were WNCN in Raleigh, North Carolina, WCMH in Columbus, Ohio, WVTM in Birmingham, Alabama, and WJAR in Providence, Rhode Island.

In the second half of 2006, the Company sold KWCH in Wichita, Kansas (including that station's three satellites), WIAT in Birmingham, Alabama, WDEF in Chattanooga, Tennessee, and KIMT in Mason City, Iowa, to three different buyers. Gross proceeds from the divestitures were \$135 million, including working capital. The results of these stations as well as their associated web sites have been presented as discontinued operations in the accompanying consolidated condensed statements of operations for the third quarter and nine months ended September 24, 2006 as follows:

|                                     | <b>Quarter<br/>Ended<br/>Sept 24,<br/>2006</b> | <b>Nine Months<br/>Ended<br/>Sept 24,<br/>2006</b> |
|-------------------------------------|------------------------------------------------|----------------------------------------------------|
| <i>(In thousands)</i>               |                                                |                                                    |
| Revenues                            | \$ 10,294                                      | \$ 30,513                                          |
| Costs and expense                   | 8,558                                          | 26,798                                             |
| Income before income taxes          | 1,736                                          | 3,715                                              |
| Income taxes                        | 712                                            | 1,449                                              |
| Income from discontinued operations | \$ 1,024                                       | \$ 2,266                                           |

**Table of Contents**

7. The following table sets forth the Company's current and prior-year financial performance by segment:

| <i>(In thousands)</i>                                              | <b>Publishing</b> | <b>Broadcasting</b> | <b>Interactive<br/>Media</b> | <b>Eliminations</b> | <b>Total</b> |
|--------------------------------------------------------------------|-------------------|---------------------|------------------------------|---------------------|--------------|
| <b>Three Months Ended September 30, 2007</b>                       |                   |                     |                              |                     |              |
| Consolidated revenues                                              | \$ 131,532        | \$ 90,944           | \$ 9,662                     | \$ (1,884)          | \$ 230,254   |
| Segment operating cash flow                                        | \$ 28,164         | \$ 22,792           | \$ (626)                     |                     | \$ 50,330    |
| Write-down of investment                                           |                   |                     | (2,264)                      |                     | (2,264)      |
| Depreciation and amortization                                      | (6,162)           | (6,616)             | (474)                        |                     | (13,252)     |
| Segment profit (loss)                                              | \$ 22,002         | \$ 16,176           | \$ (3,364)                   |                     | 34,814       |
| Unallocated amounts:                                               |                   |                     |                              |                     |              |
| Interest expense                                                   |                   |                     |                              |                     | (14,942)     |
| Equity in net loss of unconsolidated affiliates                    |                   |                     |                              |                     | (4,936)      |
| Acquisition intangibles amortization                               |                   |                     |                              |                     | (4,639)      |
| Corporate expense                                                  |                   |                     |                              |                     | (9,044)      |
| Other                                                              |                   |                     |                              |                     | 1,386        |
| Consolidated income before income taxes                            |                   |                     |                              |                     | \$ 2,639     |
| <b>Three Months Ended September 24, 2006</b>                       |                   |                     |                              |                     |              |
| Consolidated revenues                                              | \$ 140,914        | \$ 94,245           | \$ 7,323                     | \$ (1,490)          | \$ 240,992   |
| Segment operating cash flow                                        | \$ 30,074         | \$ 27,753           | \$ (114)                     |                     | \$ 57,713    |
| Depreciation and amortization                                      | (6,306)           | (5,834)             | (323)                        |                     | (12,463)     |
| Segment profit (loss)                                              | \$ 23,768         | \$ 21,919           | \$ (437)                     |                     | 45,250       |
| Unallocated amounts:                                               |                   |                     |                              |                     |              |
| Interest expense                                                   |                   |                     |                              |                     | (16,837)     |
| Equity in net income of unconsolidated affiliates                  |                   |                     |                              |                     | 3,450        |
| Acquisition intangibles amortization                               |                   |                     |                              |                     | (4,924)      |
| Corporate expense                                                  |                   |                     |                              |                     | (10,472)     |
| Other                                                              |                   |                     |                              |                     | (3,957)      |
| Consolidated income from continuing operations before income taxes |                   |                     |                              |                     | \$ 12,510    |

## Table of Contents

| <i>(In thousands)</i>                                              | <b>Publishing</b> | <b>Broadcasting</b> | <b>Interactive<br/>Media</b> | <b>Eliminations</b> | <b>Total</b> |
|--------------------------------------------------------------------|-------------------|---------------------|------------------------------|---------------------|--------------|
| <b>Nine Months Ended September 30, 2007</b>                        |                   |                     |                              |                     |              |
| Consolidated revenues                                              | \$ 407,655        | \$ 272,317          | \$ 27,119                    | \$ (5,295)          | \$ 701,796   |
| Segment operating cash flow                                        | \$ 82,483         | \$ 65,795           | \$ (211)                     |                     | \$ 148,067   |
| Net write-down of investments                                      |                   |                     | (2,076)                      |                     | (2,076)      |
| Depreciation and amortization                                      | (19,051)          | (21,696)            | (1,334)                      |                     | (42,081)     |
| Segment profit (loss)                                              | \$ 63,432         | \$ 44,099           | \$ (3,621)                   |                     | 103,910      |
| Unallocated amounts:                                               |                   |                     |                              |                     |              |
| Interest expense                                                   |                   |                     |                              |                     | (45,102)     |
| Equity in net loss of unconsolidated affiliates                    |                   |                     |                              |                     | (9,542)      |
| Acquisition intangibles amortization                               |                   |                     |                              |                     | (14,409)     |
| Corporate expense                                                  |                   |                     |                              |                     | (29,319)     |
| Other                                                              |                   |                     |                              |                     | (5,068)      |
| Consolidated income before income taxes                            |                   |                     |                              |                     | \$ 470       |
| <b>Nine Months Ended September 24, 2006</b>                        |                   |                     |                              |                     |              |
| Consolidated revenues                                              | \$ 439,928        | \$ 233,176          | \$ 20,039                    | \$ (4,650)          | \$ 688,493   |
| Segment operating cash flow                                        | \$ 101,934        | \$ 69,930           | \$ (1,099)                   |                     | \$ 170,765   |
| Depreciation and amortization                                      | (19,056)          | (15,670)            | (1,048)                      |                     | (35,774)     |
| Segment profit (loss)                                              | \$ 82,878         | \$ 54,260           | \$ (2,147)                   |                     | 134,991      |
| Unallocated amounts:                                               |                   |                     |                              |                     |              |
| Interest expense                                                   |                   |                     |                              |                     | (32,485)     |
| Equity in net income of unconsolidated affiliates                  |                   |                     |                              |                     | 8,289        |
| Acquisition intangibles amortization                               |                   |                     |                              |                     | (13,251)     |
| Corporate expense                                                  |                   |                     |                              |                     | (31,884)     |
| Other                                                              |                   |                     |                              |                     | (12,351)     |
| Consolidated income from continuing operations before income taxes |                   |                     |                              |                     | \$ 53,309    |

## Table of Contents

8. The following table sets forth the computation of basic and diluted earnings per share from continuing operations:

|                                                                                             | Quarter Ended September 30, 2007 |               |           | Quarter Ended September 24, 2006 |               |           |
|---------------------------------------------------------------------------------------------|----------------------------------|---------------|-----------|----------------------------------|---------------|-----------|
|                                                                                             | Income                           | Shares        | Per Share | Income                           | Shares        | Per Share |
| (In thousands, except per share amounts)                                                    | (Numerator)                      | (Denominator) | Amount    | (Numerator)                      | (Denominator) | Amount    |
| <b>Basic EPS</b>                                                                            |                                  |               |           |                                  |               |           |
| Income from continuing operations available to common stockholders                          | \$ 2,482                         | 22,165        | \$ 0.11   | \$ 7,744                         | 23,601        | \$ 0.33   |
| <b>Effect of dilutive securities</b>                                                        |                                  |               |           |                                  |               |           |
| Restricted stock and other                                                                  | (19)                             | 135           |           | (16)                             | 171           |           |
| <b>Diluted EPS</b>                                                                          |                                  |               |           |                                  |               |           |
| Income from continuing operations available to common stockholders plus assumed conversions | \$ 2,463                         | 22,300        | \$ 0.11   | \$ 7,728                         | 23,772        | \$ 0.33   |

  

|                                                                                             | Nine Months September 30, 2007 |               |           | Nine Months September 24, 2006 |               |           |
|---------------------------------------------------------------------------------------------|--------------------------------|---------------|-----------|--------------------------------|---------------|-----------|
|                                                                                             | Income                         | Shares        | Per Share | Income                         | Shares        | Per Share |
| (In thousands, except per share amounts)                                                    | (Numerator)                    | (Denominator) | Amount    | (Numerator)                    | (Denominator) | Amount    |
| <b>Basic EPS</b>                                                                            |                                |               |           |                                |               |           |
| Income (loss) from continuing operations available to common stockholders                   | \$ 1,098                       | 22,819        | \$ 0.05   | \$ 33,345                      | 23,593        | \$ 1.41   |
| <b>Effect of dilutive securities</b>                                                        |                                |               |           |                                |               |           |
| Restricted stock and other                                                                  | (36)                           | 185           |           | (38)                           | 189           |           |
| <b>Diluted EPS</b>                                                                          |                                |               |           |                                |               |           |
| Income from continuing operations available to common stockholders plus assumed conversions | \$ 1,062                       | 23,004        | \$ 0.05   | \$ 33,307                      | 23,782        | \$ 1.40   |

9. The following tables provide the components of net periodic employee benefits expense for the Company's benefit plans for the third quarter and first nine months of 2007 and 2006:

|                                             | Quarter Ended    |                |                |                |
|---------------------------------------------|------------------|----------------|----------------|----------------|
|                                             | Pension Benefits |                | Other Benefits |                |
| (In thousands)                              | Sept. 30, 2007   | Sept. 24, 2006 | Sept. 30, 2007 | Sept. 24, 2006 |
| Service cost                                | \$ 274           | \$ 3,547       | \$ 122         | \$ 70          |
| Interest cost                               | 6,249            | 6,434          | 731            | 653            |
| Expected return on plan assets              | (6,202)          | (6,358)        |                |                |
| Amortization of prior-service (credit) cost | (13)             | (12)           | 430            | 385            |
| Amortization of net loss (gain)             | 2,074            | 1,611          | (26)           |                |
| Net periodic benefit cost                   | \$ 2,382         | \$ 5,222       | \$ 1,257       | \$ 1,108       |

**Table of Contents**

|                                             | Pension Benefits |           | Other Benefits |           |
|---------------------------------------------|------------------|-----------|----------------|-----------|
|                                             | Sept. 30,        | Sept. 24, | Sept. 30,      | Sept. 24, |
|                                             | 2007             | 2006      | 2007           | 2006      |
| <i>(In thousands)</i>                       |                  |           |                |           |
| Service cost                                | \$ 822           | \$ 10,988 | \$ 367         | \$ 210    |
| Interest cost                               | 18,747           | 18,801    | 2,194          | 1,672     |
| Expected return on plan assets              | (18,606)         | (18,949)  |                |           |
| Amortization of prior-service (credit) cost | (41)             | 23        | 1,291          | 796       |
| Amortization of net loss (gain)             | 6,223            | 5,801     | (79)           |           |
| Curtailment loss                            |                  | 497       |                |           |
| Net periodic benefit cost                   | \$ 7,145         | \$ 17,161 | \$ 3,773       | \$ 2,678  |

Effective for fiscal 2007, the Company redesigned its defined benefit and defined contribution retirement plans and also added certain new employee benefit programs. The changes included: freezing the service accrual in the defined benefit retirement plan for existing employees (accounting for the year-over-year decrease in net periodic benefit cost shown above), increasing the maximum company match in the 401(k) defined contribution plan to 5% from 4% of an employee's earnings, adding a profit sharing feature to the 401(k) plan, and establishing new retiree medical savings accounts.

10. The Company's comprehensive income consisted of the following:

|                                                                         | Quarter Ended |           | Nine Months Ended |           |
|-------------------------------------------------------------------------|---------------|-----------|-------------------|-----------|
|                                                                         | Sept. 30,     | Sept. 24, | Sept. 30,         | Sept. 24, |
|                                                                         | 2007          | 2006      | 2007              | 2006      |
| <i>(In thousands)</i>                                                   |               |           |                   |           |
| Net income                                                              | \$ 2,482      | \$ 20,570 | \$ 1,098          | \$ 47,413 |
| Unrealized gain (loss) on derivative contracts (net of deferred taxes)  | (3,189)       | (3,869)   | 180               | (2,804)   |
| Change in pension and postretirement (net of deferred taxes)            |               |           | 9,292             | 24,083    |
| Reclassification of loss included in net income (net of deferred taxes) | 1,442         |           | 1,442             |           |
| Unrealized holding loss on equity securities (net of deferred taxes)    | (407)         | (391)     | (1,086)           | (494)     |
| Comprehensive income                                                    | \$ 328        | \$ 16,310 | \$ 10,926         | \$ 68,198 |

11. The Company has historically issued stock options and Performance Accelerated Restricted Stock (PARS) under its Long-Term Incentive Plan (LTIP) to certain key employees. At the Company's 2006 Annual Meeting, amendments, including one allowing for additional shares to be made available for future awards, were not approved. Consequently, the Company did not grant additional stock options or PARS in the first quarter of 2007. The Company plans to resume this practice in 2008 after amendments to the LTIP were approved at the 2007 Annual Stockholder Meeting. In the first quarter of 2007 in order to maintain long-term compensation objectives for key employees, the Board adopted the Stock Appreciation Rights (SAR) Plan and approved grants of individual awards thereunder on January 31, 2007.

A SAR, which is settled in cash and also is designed to help align key employees' interests with those of the Company's stockholders, provides the grantee the ability to benefit from appreciation in the value of the Company's Class A Common Stock. The amount realized upon exercise of a SAR is the difference between the fair market value of Class A Common Stock on the date of grant and the fair market value of Class A Common Stock on the date of exercise, subject to a maximum increase in value (100% for awards granted in 2007). SARs

## **Table of Contents**

vest ratably over a three-year period from the date of grant and have a maximum five-year term. SARs vest immediately upon the grantee's death or disability during employment or upon retirement after age 63 with 10 years of service provided that the grantee is employed on December 31 of the year in which the SAR was granted. Upon termination of employment, the grantee has up to 12 months thereafter to exercise any vested SAR.

The Company granted 512,600 SARs in the first quarter of 2007 at a grant-date fair value of \$8.79 using a binomial lattice valuation model. Each quarter, the Company records compensation expense or benefit ratably over the service period and adjusts for changes in the fair value of SARs, thereby making the expense associated with SARs highly variable. The Company recognized a non-cash compensation benefit related to SARs of approximately \$0.2 million in the third quarter; an expense of approximately \$0.3 million was recorded in the first nine months of 2007. These compensation expense and benefit amounts were included on the Selling, general and administrative line of the Consolidated Condensed Statement of Operations. Based on the fair value of SARs at September 30, 2007, there was \$0.6 million of total unrecognized compensation cost related to SARs, which is expected to be recognized over a weighted-average period of approximately 2.3 years. The Company believes that the issuance of stock options and PARS provides for less volatility and better aligns the interests of its stockholders and employees than SARs awards; therefore, the Company does not anticipate authorizing further SARs awards provided adequate stock options remain available.

12. The Company has an investment in a company that produces interactive entertainment including games which is carried at fair value and to which the Company has licensed proprietary game content. During the third quarter of 2007, the Company recorded a \$2.3 million write-down of its investment (in Other, net) to reflect its approximate fair value.

13. During the first quarter of 2007, the Company purchased certain properties that it had been leasing from Variable Interest Entities (VIEs) using excess capacity under its revolving credit facility to repay the VIE's debt upon its maturity. Prior to the purchase, the Company consolidated the VIEs which have now been dissolved.

14. Subsequent to the end of the third quarter of 2007, the Company amended its \$300 million variable rate bank term loan agreement and its \$1 billion revolving credit facility. Pursuant to the amendments, the Company can elect (prior to December 15, 2007) to increase the maximum leverage ratio covenant and reduce the minimum interest coverage ratio covenant for a period of three fiscal quarters. The amendments also modified the circumstances under which subsidiary guarantees would be in place.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations****OVERVIEW**

Media General is an independent, publicly owned communications company situated primarily in the Southeast with interests in newspapers, television stations and interactive media.

The Company's fiscal year ends on the last Sunday in December.

**RESULTS OF OPERATIONS**

Two significant events occurred in the latter half of 2006 which merit separate mention at the forefront of this discussion. First, the Company acquired four NBC television stations on the first day of the third quarter. Second, the Company sold four of its CBS-affiliated television stations which caused their results to be reported as discontinued operations for all periods presented in 2006. Results of the discontinued operations of the CBS stations are excluded throughout the remainder of this report. In order to facilitate the discussion of meaningful year-over-year comparisons, results of the acquired NBC stations are included in the quarterly comparative results, but excluded in the year-to-date discussions as they were not acquired until the third quarter of 2006.

The Company recorded net income of \$2.5 million in the third quarter of 2007, as compared to income from continuing operations of \$7.7 million (net income was \$20.6 million) in the same quarter of 2006. The first nine months of 2007 produced net income of \$1.1 million, as compared to income from continuing operations of \$33.3 million (net income was \$47.4 million) in the equivalent prior-year period of 2006. During the third quarter of 2007, the Company recognized a \$2.3 million write-down of its investment in a company that produces interactive entertainment to reflect that company's approximate fair value. Excluding this write-down, the quarterly and year-over-year declines primarily reflected the amalgamation of the following factors:

| <i>(in millions)</i>              | <b>Third-quarter<br/>favorable<br/>(unfavorable)<br/>change</b> | <b>Nine-month<br/>favorable<br/>(unfavorable)<br/>change</b> |
|-----------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------|
| Equity investment in SP Newsprint | \$ (8.4)                                                        | \$ (17.0)                                                    |
| Broadcast operating profit*       | (5.7)                                                           | (8.7)                                                        |
| Publishing operating profit       | (1.8)                                                           | (19.4)                                                       |
| Corporate expense                 | 1.4                                                             | 2.6                                                          |
| Interest expense                  | 1.9                                                             | (12.6)                                                       |
| Net other income and expense      | 5.3                                                             | 7.3                                                          |

\* excludes acquired NBC stations for the nine-month change

While the magnitude of the above changes varied between the quarter and the year to date, the reasons driving the fluctuations remained similar between the periods in most cases. The Company's share of SP Newsprint's results suffered due to the combination of lower newsprint prices and higher raw material costs. SP Newsprint is undergoing a strategic review as announced earlier in the year, which might include selling the company in an effort to maximize value to its partners. At the Broadcast Division, strong National revenues were unable to replace record 2006-levels of Political revenues in this off-election year. The Publishing Division continued to be challenged by a difficult advertising environment, particularly in Florida. However, the Division's implementation of its performance improvement plan helped to aggressively manage costs and resulted in a 7.5% and 4.1% decrease in expenses for the quarter and year to date, excluding severance expense relating to the improvement plan. Corporate expense and other expenses were down significantly due to lower costs for healthcare, retirement-related plans and performance-based incentives, as well as certain insurance proceeds. Additionally, interest expense decreased in the quarter as the result of lower average debt levels, but markedly increased in the year to date due to additional borrowings associated with the acquisition of the four NBC stations (which were purchased in the third quarter of 2006).

## **Table of Contents**

### **PUBLISHING**

Operating income for the Publishing Division decreased \$1.8 million and \$19.4 million in the third quarter and first nine months of 2007 from the comparable 2006 periods despite successful cost containment measures which appreciably helped to mitigate a \$9.4 million and \$32.3 million decline in revenues in those respective periods. As shown in the following chart, Classified advertising suffered the largest portion of the revenue decline as employment, automotive and real estate advertising fell at virtually all locations. *The Tampa Tribune* comprised more than 85% of the Classified reduction as the Company's largest market (the Tampa Bay area) continued to struggle with a sharp downturn in Florida's economy. This year's unfavorable market conditions in the Tampa Bay region are amplified because they followed several years of booming growth in that area. Retail revenues were down in the year to date due to weakness in the home improvement, financial and furniture categories; in the quarter, Retail advertising declined nominally as new products helped to offset lower advertising in categories similar to those that struggled in the year to date. While the National revenue decline presented in the chart below was less severe than the other advertising categories, the entire decrease was attributable to the current conditions in the Tampa market (driven by weak automotive and travel advertising).

As previously mentioned, the Division has faced a particularly challenging advertising environment (most pronounced at *The Tampa Tribune*); the Company has reacted by implementing a performance improvement plan to align expenses with the current revenue climate. Cost reductions are being achieved by the consolidation and centralization of certain functions and the outsourcing of others, resulting in the elimination of over 200 authorized positions. The Division's 2007 year-to-date results included pretax charges of approximately \$2 million for severance costs related to this realignment. In addition, the Division has implemented several sales initiatives to stimulate Classified advertising sales and continues to aggressively manage its discretionary spending.

Publishing Division operating expenses decreased \$8.7 million in the third quarter and \$14.9 million in the first nine months of this year (excluding quarterly and year-to-date severance costs of \$1.1 million and \$2 million, respectively) from the equivalent prior-year periods led by lower newsprint expense but also aided by other cost reduction measures. Reduced newsprint consumption as a result of switching to lighter weight newsprint, concerted conservation efforts and decreased advertising and circulation volumes contributed \$2.1 million and

## **Table of Contents**

\$6.5 million in savings in the quarter and first nine months of the year, while lower average newsprint prices, down \$81 and \$46 per short ton, supplied another \$2 million and \$3.7 million in savings for the equivalent periods. Employee benefits and compensation costs were also below the prior-year level, particularly in the third quarter, due in large part to lower healthcare costs, a decrease in advertising commissions, and to a lesser degree, the performance improvement program which eliminated certain positions and resulted in reduced salary costs.

## **BROADCAST**

The Company acquired four NBC stations at the beginning of the third quarter of 2006. Results of these stations have been excluded in the discussion of year-over-year divisional changes in order to facilitate meaningful comparisons; however, these stations are included in the third quarter discussion as both quarters include a full period of the four NBC station s results in 2006 and 2007.

Broadcast operating income decreased \$5.7 million in the third quarter and \$8.7 million in the first nine months of this year as compared to the equivalent periods of 2006 due primarily to lower Political revenues combined with a \$2.4 million and \$6.3 million rise in expenses in the quarter and year to date. As illustrated by the following chart, National time sales demonstrated growth in the quarter and year to date (driven by the telecommunications and financial categories), while Political advertising tumbled, as expected, from the prior year. Local revenues were slightly below 2006 in the year to date (caused by restrained automotive spending as dealers remained cautious), but regained its footing in the third quarter on strength in the home improvement and hardware categories. There was no surprise surrounding the near 80% quarterly and year-to-date decline in Political time sales in this off-election year; political revenues generated from 2007 gubernatorial races and issue advertising curbed what could have been an even larger descent from the prior year.

The Broadcast Division s advertising sales outperformed that of the industry for the first nine months of the year. According to the Television Bureau of Advertising (a not-for-profit trade association of America s broadcast television industry), time sales across the broadcast industry (including Political revenues in either the National or Local ad category, as appropriate) have declined 5% through September 2007 as compared to the Division s smaller 2.4% decrease. Industry national time sales were down 8%, while the Division posted a 3.5% drop; industry local time sales fell 3.2% as compared to the Division s lesser 1.7% decline.

The Broadcast Division s \$2.4 million and \$6.3 million increase in operating expenses in the third quarter and first nine months of this year over the equivalent periods in 2006 was due in part to higher spending on sales development initiatives and an approximate 14% rise in depreciation costs during both periods on new digital equipment as the Division has virtually completed its government-mandated conversion to broadcast high

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**Table of Contents**

definition television. Also contributing to the increased expense level in the year to date was a 3.5% rise in employee compensation and benefit costs as a result of merit increases and higher sales commissions. In the quarter, lower benefit costs helped to constrain the increase in overall employee compensation and benefits costs to less than 1%.

**INTERACTIVE MEDIA**

The 2006 purchase of the four NBC television stations included their associated websites. Results of these websites have been excluded in the discussion of year-over-year divisional changes in order to facilitate meaningful comparisons; however, they are included in the third quarter discussion as both quarters include a full period of the four NBC website's results in 2006 and 2007. Also excluded in the divisional discussion of results is a \$2.1 million net write-off of investments which is comprised of a \$2.3 million third-quarter write-off of an investment in a company to reflect its approximate fair value and a \$.2 million second-quarter recovery on an investment which was previously written off.

In the third quarter of 2007, the Interactive Media Division (IMD) delivered record revenues and continued to make excellent progress with its Yahoo!HotJobs partnership. However, the Division posted a \$1.0 million operating loss in the quarter (\$.7 million greater than 2006's third quarter loss) as expenses increased \$3.3 million over the prior year. In the year to date, the Division reduced its operating loss by nearly 30% as revenue growth outpaced higher expenses. Blockdot, the Company's advergaming business, remained an instrumental factor in the Division's performance as it improved from operating losses in the third quarter and first nine months of 2006 to producing operating income in the equivalent 2007 periods (a \$.7 million and \$3.0 million quarterly and year-over-year improvement). IMD Revenues grew by more than 30% in the quarter and year-to-date period with nearly two-thirds of the growth coming from Blockdot as revenues from its advergaming business more than doubled. The remaining divisional revenue growth resulted from a 43% increase in the third quarter and first nine months of 2007 in Local online advertising as banners and sponsorships continued to grow and from National/Regional online revenues that grew 49% and 102% in those periods as emergent relationships with an expanding network of national agencies translated into more advertisers. Classified advertising, which has historically produced double-digit quarterly revenue growth, declined 3%-5% in the third quarter and first nine months of 2007. Online Classified advertising, where customers pay an additional fee to have their classified advertisement placed online simultaneously with its publication in the newspaper, is directly impacted by Classified performance in the Publishing Division. Although initial revenues from the Company's strategic alliance with Yahoo!HotJobs was good, weak employment and real estate advertising volumes in the Company's newspapers translated into lower online Classified advertising. The following chart illustrates that although Classified advertising remains the Division's largest source of revenues, Local and National/Regional advertising growth in 2007 continues to make noteworthy strides.

## **Table of Contents**

IMD's operating expenses were higher by \$3.4 million and \$4.8 million in the quarter and year to date, reflective of increased employee compensation and benefits expense due to annual salary increases and additional staffing and recruitment in key sales areas. The Division also incurred expenses related to its Yahoo!HotJobs initiative that were not present a year ago.

The Interactive Media Division remains focused on expanding product offerings, securing and retaining talented personnel, driving revenue growth with innovative products and services, and creating a dynamic online presence across all the Company's online enterprises. The Division continues to seek opportunities to broaden its online product portfolio in an effort to meet the growing needs of its advertisers as demonstrated by the Company's alliance with Yahoo! and a consortium of over 250 newspapers. The Company anticipates the transition from its online Classified career sections at all of its daily newspapers to a Yahoo!HotJobs-driven platform will be implemented at all newspapers before the end of 2007. Employers and job seekers from across the country will then be able to access state-of-the-art search and targeting tools in a user-friendly platform.

## **INTEREST EXPENSE**

Interest expense decreased \$1.9 million in the third quarter from the prior-year equivalent period due to a decrease in average debt outstanding of approximately \$115 million. Interest expense increased \$12.6 million in the year to date as average debt outstanding rose approximately \$270 million as a result of additional borrowings associated with the acquisition of the four NBC stations which were purchased in the third quarter of 2006.

In the third quarter of 2006, the Company entered into three interest rate swaps (where it pays a fixed rate and receives a floating rate) to manage interest cost and cash flows associated with variable interest rates, primarily short-term changes in LIBOR, not to trade such instruments for profit or loss. These interest rate swaps are cash flow hedges with notional amounts totaling \$300 million and maturities of either three or five years. Changes in cash flows of the interest rate swaps offset changes in the interest payments on the Company's \$300 million bank term loan. These swaps effectively convert the Company's variable rate bank term loan to fixed rate debt with a weighted average interest rate approximating 6.4% at September 30, 2007.

## **INCOME TAXES**

The Company's effective tax rate on income from continuing operations was 35.8% and 33.8% in the third quarter and first nine months of 2007 as compared to 38.1% and 37.5% in the equivalent prior-year periods

## **Table of Contents**

due primarily to a relatively greater impact of favorable permanent items and credits on lower expected pretax profit in the current year. Additionally, during the third quarter, the Company recognized a tax benefit of \$786 thousand to record the favorable resolution of an outstanding state income tax assessment.

On January 1, 2007, the Company adopted Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* – an interpretation of FASB Statement No. 109 (FIN 48). As a result of the implementation of FIN 48, the Company recognized a \$4.9 million net increase in the liability for uncertain tax positions, which was accounted for as a reduction to retained earnings as of January 1, 2007. See Note 3 for further detail regarding the adoption of FIN 48.

## **LIQUIDITY**

Net cash generated from operating activities and from net borrowings in the first nine months of 2007 enabled the Company to repurchase stock for \$48.7 million, to make capital expenditures of \$55.1 million, to pay dividends to stockholders of \$16 million and to purchase a small weekly newspaper.

The Company has in place a \$1 billion revolving credit facility and a \$300 million variable-rate bank term loan facility (together the Facilities). The term loan is with essentially the same syndicate of banks that provides the Company's revolving credit facility. Prior to the end of the first quarter in 2007, the Company repaid, at maturity, \$95 million in debt that existed as the result of consolidating certain variable interest entities (VIEs) in which the Company had controlling financial interest by virtue of certain real property leases; the Company purchased the facilities by using existing capacity under its revolving credit facility. The Facilities have both interest coverage and leverage ratio covenants. These covenants, which involve debt levels, interest expense, and EBITDA (a measure of cash earnings as defined in the revolving credit agreement), can affect the Company's maximum borrowing capacity under the Facilities. Subsequent to the end of the third quarter, the Company amended the Facilities to allow the Company, at its own discretion on or before December 14, 2007, to increase the maximum leverage ratio covenant and reduce the minimum interest coverage ratio covenant for a period of three fiscal quarters. The Company was in compliance with all covenants at quarter-end and expects to remain in compliance with them going forward. The Company believes that internally generated funds provided by operations, together with the unused portion of the Facilities, provide it with flexibility to manage working capital needs, pay dividends, finance capital expenditures, and take advantage of attractive strategic opportunities. The Company is also exploring the possibility of selling five television stations which would allow it to reduce debt.

## **OUTLOOK**

The Company expects the fourth quarter will reflect trends similar to those which have been present throughout the first nine months of 2007, including a challenging advertising environment, lower Political advertising revenues, lower newsprint prices and a tough economy in its largest market (Tampa, Florida). The Publishing Division anticipates continued weakness in Classified and Retail advertising. While lower newsprint prices will benefit the Publishing Division, they are expected to result in a further loss from the Company's share of SP Newsprint's results. The Company will continue to monitor its process improvement initiatives and aggressively implement its cost-containment measures. Although the Company expects Political advertising in the latter part of 2007 to be higher than historic norms for an off-election year, the level of Political revenues will still be significantly below the record performance of 2006. The Interactive Media Division remains invigorated by its year-over-year improvement and anticipates solid contributions from Blockdot. The Company is excited about the possibilities emanating from expanding its relationship with Yahoo! and a consortium that now has more than 250 newspapers. This relationship combines the strength of the newspapers' unique local content with the advertising reach, leading technologies and leading global Internet brand of Yahoo!, resulting in a powerful, cutting-edge advertising network. The Company looks forward to 2008 and the opportunities that exist in an even-numbered year, including the prospect of garnering significant Political and Olympics revenues.

## **Table of Contents**

*Certain statements in this quarterly report that are not historical facts are forward-looking statements, as that term is defined by the federal securities laws. Forward-looking statements include statements related to accounting estimates and assumptions, expectations regarding acquisitions and dispositions, insurance recoveries, the Internet, newsprint prices, the Yahoo! agreements, general advertising levels and political advertising levels. Forward-looking statements, including those which use words such as the Company believes, anticipates, expects, estimates, intends, projects, plans, may and similar words, are made as of the date of this filing and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in or implied by such statements.*

*Some significant factors that could affect actual results include: changes in advertising demand, interest rates or energy prices, the availability and pricing of newsprint, changes to pending accounting standards, health care cost trends, a natural disaster, the level of political advertising, the integration of acquisitions, and regulatory rulings and laws.*

### **Item 3. Quantitative and Qualitative Disclosure About Market Risk.**

The Company's Annual Report on Form 10-K for the year ended December 31, 2006, details our disclosures about market risk. As of September 30, 2007, there have been no material changes in the Company's market risk from December 31, 2006.

### **Item 4. Controls and Procedures**

The Company's management, including the chief executive officer and chief financial officer, performed an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the Company's management, including the chief executive officer and chief financial officer, concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this report. There have been no significant changes in the Company's internal controls or in other factors that are reasonably likely to adversely affect internal control subsequent to the date of this evaluation.

During the second quarter of 2007, the Company completed the installation and integration of an advertising and billing system at its third largest Publishing operation and several smaller newspapers which will upgrade information system capabilities, improve business processes and expand customer service opportunities. In addition to these objectives, the new system will result in enhanced internal controls. This new system has already been successfully installed at the Company's two largest Publishing operations and will be rolled out to the Company's remaining newspapers and online operations through the end of 2008.

## **PART II. OTHER INFORMATION**

### **Item 6. Exhibits**

#### **(a) Exhibits**

- 31.1 Section 302 Chief Executive Officer Certification
- 31.2 Section 302 Chief Financial Officer Certification
- 32 Section 906 Chief Executive Officer and Chief Financial Officer Certification

**Table of Contents**

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MEDIA GENERAL, INC.

DATE: November 8, 2007

/s/ Marshall N. Morton  
Marshall N. Morton  
President and Chief Executive Officer

DATE: November 8, 2007

/s/ John A. Schauss  
John A. Schauss  
Vice President - Finance and Chief Financial Officer