

DANAHER CORP /DE/  
Form SC 13D/A  
August 22, 2003

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OMB APPROVAL

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE 13D**

**Under The Securities Exchange Act of 1934**

**(Amendment No. 18)\***

**Danaher Corporation**

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(Name of Issuer)

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Common Stock, par value \$.01 per share

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**(Title of Class of Securities)**

23585110

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**(CUSIP Number)**

Michael G. Ryan

2099 Pennsylvania Avenue, NW, 12<sup>th</sup> Floor

Washington, DC 20006-1813

(202) 828-0060

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**(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)**

August 21, 2003

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**(Date of Event which Requires Filing of this Statement)**

If the filing person has previously filed a statement on Schedule 13G to report the acquisition which is the subject of this Schedule 13D, and is filing this schedule because of Rule 13d-1(b)(3) or (4), check the following box. "

Check the following box if a fee is being paid with the statement. " (A fee is not required only if the reporting person: (1) has a previous statement on file reporting beneficial ownership of more than five percent of the class of securities described in Item 1; and (2) has filed no amendment subsequent thereto reporting beneficial ownership of five percent or less of such class.) (See Rule 13d-7.)

Note: Six copies of this statement, including all exhibits, should be filed with the Commission. See Rule 13d-1(a) for other parties to whom copies are to be sent.

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

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The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 ( Act ) or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

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SCHEDULE 13D

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CUSIP No. 23585110

Page 2 of 7 Pages

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1. Name of Reporting Person, S.S. or I.R.S. Identification No. of above person

Equity Group Holdings LLC

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2. Check the Appropriate Box if a Member of a Group\*

(a)  x

(b)  ..

---

3. SEC Use Only

---

4. Source of Funds\*

---

5. Check Box if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e) ..

---

6. Citizenship or Place of Organization

USA

---

NUMBER OF 7. Sole Voting Power

SHARES

BENEFICIALLY 14,314,888

---

OWNED BY 8. Shared Voting Power

EACH

REPORTING None

---

PERSON 9. Sole Dispositive Power

WITH

14,314,888

---

10. Shared Dispositive Power

None

---

11. Aggregate Amount Beneficially Owned by Each Reporting Person

14,314,888

---

12. Check Box if the Aggregate Amount in Row (11) Excludes Certain Shares\*

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13. Percent of Class Represented by Amount in Row (11)

9.3%

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14. Type of Reporting Person

OO

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\* See instructions before filling out! Include both sides of the cover page, responses to Items 1-7 (including Exhibits) of the Schedule, and the Signature Attestation.

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SCHEDULE 13D

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CUSIP No. 23585110

Page 3 of 7 Pages

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1. Name of Reporting Person, S.S. or I.R.S. Identification No. of above person

Equity Group Holdings II LLC

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2. Check the Appropriate Box if a Member of a Group\*

(a)  x

(b)  ..

---

3. SEC Use Only

---

4. Source of Funds\*

---

5. Check Box if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e) ..

---

6. Citizenship or Place of Organization

USA

---

NUMBER OF 7. Sole Voting Power

SHARES

BENEFICIALLY 3,692,482

---

OWNED BY 8. Shared Voting Power

EACH

REPORTING None

---

PERSON 9. Sole Dispositive Power

WITH

3,692,482

---

10. Shared Dispositive Power

None

---

11. Aggregate Amount Beneficially Owned by Each Reporting Person

3,692,482

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12. Check Box if the Aggregate Amount in Row (11) Excludes Certain Shares\*

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13. Percent of Class Represented by Amount in Row (11)

2.4%

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14. Type of Reporting Person

OO

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\* See instructions before filling out! Include both sides of the cover page, responses to Items 1-7 (including Exhibits) of the Schedule, and the Signature Attestation.

SCHEDULE 13D

CUSIP No. 23585110

Page 4 of 7 Pages

1. Name of Reporting Person, S.S. or I.R.S. Identification No. of above person

Steven M. Rales

2. Check the Appropriate Box if a Member of a Group\*

(a)  x

(b)  ..

3. SEC Use Only

4. Source of Funds\*

5. Check Box if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e) ..

6. Citizenship or Place of Organization

USA

NUMBER OF  
SHARES

BENEFICIALLY 8,000,000

OWNED BY  
EACH

REPORTING 18,007,370

PERSON  
WITH

7. Sole Voting Power

8. Shared Voting Power

9. Sole Dispositive Power



8,000,000

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10. Shared Dispositive Power

18,007,370

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11. Aggregate Amount Beneficially Owned by Each Reporting Person

26,007,370

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12. Check Box if the Aggregate Amount in Row (11) Excludes Certain Shares\*

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13. Percent of Class Represented by Amount in Row (11)

17.0%

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14. Type of Reporting Person

IN

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SCHEDULE 13D

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CUSIP No. 23585110

Page 5 of 7 Pages

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1. Name of Reporting Person, S.S. or I.R.S. Identification No. of above person

Mitchell P. Rales

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2. Check the Appropriate Box if a Member of a Group\*

(a)  x

(b)  ..

---

3. SEC Use Only

---

4. Source of Funds\*

---

5. Check Box if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e) ..

---

6. Citizenship or Place of Organization

USA

---

NUMBER OF 7. Sole Voting Power

SHARES

BENEFICIALLY 7,620,921

---

OWNED BY 8. Shared Voting Power

EACH

REPORTING 18,007,370

---

PERSON 9. Sole Dispositive Power

WITH

7,620,921

---

10. Shared Dispositive Power

18,007,370

---

11. Aggregate Amount Beneficially Owned by Each Reporting Person

25,628,291

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12. Check Box if the Aggregate Amount in Row (11) Excludes Certain Shares\*

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13. Percent of Class Represented by Amount in Row (11)

16.7%

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14. Type of Reporting Person

IN

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SCHEDULE 13D

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CUSIP No. 23585110

Page 6 of 7 Pages

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This Amendment No. 18 to Schedule 13D amends and supplements, in accordance with Rule 13d-2, the Schedule 13D and amendments thereto previously filed by and on behalf of the Reporting Persons.

This Amendment reflects a sale of 1,000,000 Shares by Mitchell P. Rales. This Amendment also reflects the transfer of 288,331 Shares by Steven M. Rales in connection with family matters.

Item 5. Interest in Securities of the Issuer

*Item 5 is hereby amended and restated as follows:*

As of the date hereof, Equity Group Holdings LLC is the beneficial owner of 14,314,888 Shares, representing approximately 9.3% of the 153,158,133 Shares outstanding on July 17, 2003, as represented in the Issuer's Form 10-Q filed on July 17, 2003. As of the date hereof, Equity Group Holdings II LLC is the beneficial owner of 3,692,482 Shares representing approximately 2.4% of the 153,158,133 Shares outstanding on July 17, 2003, as represented in the Issuer's Form 10-Q filed on July 17, 2003. As of the date hereof, Steven M. Rales is the beneficial owner of 26,007,370 Shares representing approximately 17.0% of the 153,158,133 Shares outstanding on July 17, 2003, as represented in the Issuer's Form 10-Q filed on July 17, 2003. As of the date hereof, Mitchell P. Rales is the beneficial owner of 25,628,291 Shares representing approximately 16.7% of the 153,158,133 Shares outstanding on July 17, 2003, as represented in the Issuer's Form 10-Q filed on July 17, 2003. The Shares beneficially owned by each of Steven M. Rales and Mitchell P. Rales include Shares pledged as collateral to secure a loan of Shares to each of them by Capital Yield Corporation (CYC).

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SCHEDULE 13D

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CUSIP No. 23585110

Page 7 of 7 Pages

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**SIGNATURE**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: August 22, 2003

By: /s/ STEVEN M. RALES

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Steven M. Rales

By: /s/ MITCHELL P. RALES

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Mitchell P. Rales

EQUITY GROUP HOLDINGS LLC

By: /s/ MICHAEL G. RYAN

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Michael G. Ryan, Vice President

EQUITY GROUP HOLDINGS II LLC

By: /s/ MICHAEL G. RYAN

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Michael G. Ryan, Vice President