## P\&F INDUSTRIES INC

Form 10-Q
August 13, 2013

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549
FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 30, 2013
.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## For the transition period from to

Commission File Number 1-5332
P\&F INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

22-1657413
(I.R.S. Employer Identification Number)
(Address of principal executive offices)

11747
(Zip Code)

Registrant's telephone number, including area code: (631) 694-9800

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes x No *

Indicate by check mark whether the registrant has submitted electronically and posted to its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

# Non-accelerated filer ${ }^{*}$ Smaller reporting company x (Do not check if a smaller reporting company) 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes . No x

As of August 11, 2013 there were $3,693,969$ shares of the registrant's Class A Common Stock outstanding.

P\&F INDUSTRIES, INC.

## FORM 10-Q

## FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2013

## TABLE OF CONTENTS

PAGE
PART I FINANCIAL INFORMATION
Item 1. Financial Statements ..... 1
Consolidated Condensed Balance Sheets as of June 30, 2013 (unaudited) and December 31, 2012 ..... 1
Consolidated Condensed Statements of Income for the three and six-month periods ended June 30,2013 and 2012 (unaudited)
Consolidated Condensed Statement of Shareholders' Equity for the six months ended June 30, 2013 (unaudited)
Consolidated Condensed Statements of Cash Flows for the six months ended June 30, 2013 and 2012 (unaudited)
Notes to Consolidated Condensed Financial Statements (unaudited) ..... 7
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 16
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 26
Item 4 Controls and Procedures ..... 26
PART II OTHER INFORMATION
Item 1. Legal Proceedings ..... 27
Item 1A. Risk Factors ..... 27
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 27
Item 3. Defaults Upon Senior Securities ..... 27
Item 4. Mine Safety Disclosures ..... 27
Item 5. Other Information ..... 27
Item 6. Exhibits ..... 27

Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q
Signature 28
Exhibit Index 29
i

## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED BALANCE SHEETS

| June 30, 2013 | December 31, 2012 <br> (unaudited) |
| :--- | :--- |
| (See Note 1) |  |

ASSETS
CURRENT ASSETS

| Cash | $\$$ | 905,000 | $\$$ |
| :--- | :--- | :--- | :--- |
| Accounts receivable net | $11,928,000$ | 6,000 |  |
| Inventories net | $23,292,000$ | $24,073,000$ |  |
| Deferred income taxes net | $1,139,000$ | $1,139,000$ |  |
| Prepaid expenses and other current assets | 838,000 | 547,000 |  |
| TOTAL CURRENT ASSETS | $38,102,000$ | $33,129,000$ |  |
|  |  |  |  |
| PROPERTY AND EQUIPMENT | $1,550,000$ | $1,550,000$ |  |
| Land | $7,540,000$ | $7,536,000$ |  |
| Buildings and improvements | $18,309,000$ | $18,010,000$ |  |
| Machinery and equipment | $27,399,000$ | $27,096,000$ |  |
| Less accumulated depreciation and amortization | $16,783,000$ | $15,994,000$ |  |
| NET PROPERTY AND EQUIPMENT | $10,616,000$ | $11,102,000$ |  |
|  |  | $5,150,000$ | $5,150,000$ |
| GOODWILL | $1,618,000$ | $1,752,000$ |  |
| OTHER INTANGIBLE ASSETS | net | $2,427,000$ | $3,211,000$ |
| DEFERRED INCOME TAXES net | 745,000 | 813,000 |  |

See accompanying notes to consolidated condensed financial statements (unaudited).

## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED BALANCE SHEETS



See accompanying notes to consolidated condensed financial statements (unaudited).

P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF INCOME (unaudited)

|  | Three months ended June 30, 2013 |  | 2012 |  | Six months ended June 30, 2013 |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenue | \$ | 19,476,000 | \$ | 15,241,000 | \$ | 40,185,000 | \$ | 29,558,000 |
| Cost of sales |  | 12,374,000 |  | 9,564,000 |  | 25,349,000 |  | 18,270,000 |
| Gross profit |  | 7,102,000 |  | 5,677,000 |  | 14,836,000 |  | 11,288,000 |
| Selling, general and administrative expenses |  | 5,580,000 |  | 4,721,000 |  | 12,212,000 |  | 9,461,000 |
| Operating income |  | 1,522,000 |  | 956,000 |  | 2,624,000 |  | 1,827,000 |
| Interest expense |  | 118,000 |  | 133,000 |  | 227,000 |  | 275,000 |
| Income before income taxes |  | 1,404,000 |  | 823,000 |  | 2,397,000 |  | 1,552,000 |
| Income tax expense |  | 529,000 |  | 27,000 |  | 901,000 |  | 50,000 |
| Net income | \$ | 875,000 | \$ | 796,000 | \$ | 1,496,000 | \$ | 1,502,000 |
| Basic earnings per share | \$ | 0.24 | \$ | 0.22 | \$ | 0.41 | \$ | 0.42 |
| Diluted earnings per share | \$ | 0.23 | \$ | 0.22 | \$ | 0.39 | \$ | 0.41 |
| Average common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 3,683,000 |  | 3,617,000 |  | 3,678,000 |  | 3,616,000 |
| Diluted |  | 3,889,000 |  | 3,697,000 |  | 3,875,000 |  | 3,687,000 |

See accompanying notes to consolidated condensed financial statements (unaudited).

P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENT OF SHAREHOLDERS' EQUITY (unaudited)



## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (unaudited)

|  | Six months ended June 30, 2013 |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flows from Operating Activities: |  |  |  |  |
| Net income | \$ | 1,496,000 | \$ | 1,502,000 |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: |  |  |  |  |
| Non-cash charges: |  |  |  |  |
| Depreciation and amortization |  | 789,000 |  | 871,000 |
| Amortization of other intangible assets |  | 134,000 |  | 199,000 |
| Amortization of other assets |  | 48,000 |  | 143,000 |
| Provision for losses on accounts receivable |  | 35,000 |  | 1,000 |
| Stock-based compensation |  | 151,000 |  | 87,000 |
| Restricted stock-based compensation |  | 17,000 |  |  |
| Deferred income taxes-net |  | 784,000 |  |  |
| Changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(5,288,000)$ |  | $(1,551,000)$ |
| Inventories |  | 781,000 |  | 597,000 |
| Prepaid expenses and other current assets |  | $(306,000)$ |  | $(187,000)$ |
| Other assets |  | 20,000 |  | $(56,000)$ |
| Accounts payable |  | $(1,092,000)$ |  | 1,000 |
| Accrued liabilities |  | $(700,000)$ |  | 80,000 |
| Other liabilities |  | $(8,000)$ |  | $(7,000)$ |
| Total adjustments |  | $(4,635,000)$ |  | 178,000 |
| Net cash (used in) provided by operating activities |  | $(3,139,000)$ |  | 1,680,000 |

See accompanying notes to consolidated condensed financial statements (unaudited).

## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (unaudited)

|  | Six months ended June 30, 2013 |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flows from Investing Activities: |  |  |  |  |
| Capital expenditures | \$ | $(303,000)$ | \$ | $(820,000)$ |
| Purchase of product license |  |  |  | $(200,000)$ |
| Net cash used in investing activities |  | $(303,000)$ |  | $(1,020,000)$ |
| Cash Flows from Financing Activities: |  |  |  |  |
| Proceeds from exercise of stock options |  | 62,000 |  | 4,000 |
| Proceeds from short-term borrowings |  | 35,140,000 |  | 25,878,000 |
| Repayments of short-term borrowings |  | (31,320,000) |  | $(26,423,000)$ |
| Proceeds from term loan |  |  |  | 381,000 |
| Repayments of term loan |  | $(230,000)$ |  | $(849,000)$ |
| Net cash provided by (used in) financing activities |  | 3,652,000 |  | $(1,009,000)$ |
| Net increase (decrease) in cash |  | 210,000 |  | $(349,000)$ |
| Cash at beginning of period |  | 695,000 |  | 443,000 |
| Cash at end of period | \$ | 905,000 | \$ | 94,000 |
| Supplemental disclosures of cash flow information: |  |  |  |  |
| Cash paid for: |  |  |  |  |
| Interest | \$ | 225,000 | \$ | 287,000 |
| Income taxes | \$ | 33,000 | \$ | 110,000 |

See accompanying notes to consolidated condensed financial statements (unaudited).

## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (unaudited)

## NOTE 1 - SUMMARY OF ACCOUNTING POLICIES

## Basis of Financial Statement Presentation

The accompanying unaudited consolidated condensed financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information, and with the rules and regulations of the Securities and Exchange Commission regarding interim financial reporting. Accordingly, these interim financial statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of the Company, as defined below, these unaudited consolidated condensed financial statements include all adjustments necessary to present fairly the information set forth therein. All such adjustments are of a normal recurring nature. Results for interim periods are not necessarily indicative of results to be expected for a full year.

The unaudited consolidated condensed balance sheet information as of December 31, 2012 was derived from the audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012. The interim financial statements contained herein should be read in conjunction with that Report.

## Principles of Consolidation

The unaudited consolidated condensed financial statements contained herein include the accounts of P\&F Industries, Inc. and its subsidiaries, ("P\&F" or the "Company"). All significant intercompany balances and transactions have been eliminated. Certain amounts in the financial statements and related footnotes have been reclassified to conform to classifications used in the current year.

## The Company

The Company operates in two primary lines of business, or segments: (i) tools and other products ("Tools") and (ii) hardware and accessories ("Hardware").

## Tools

The Company conducts its Tools business through a wholly-owned subsidiary, Continental Tool Group, Inc. ("Continental"), which in turn currently operates through its wholly-owned subsidiaries, Florida Pneumatic Manufacturing Corporation ("Florida Pneumatic") and Hy-Tech Machine, Inc. ("Hy-Tech").

Florida Pneumatic is engaged in the importation and sale of pneumatic hand tools, primarily for the retail, industrial and automotive markets, and the importation and sale of compressor air filters. Florida Pneumatic also markets, through its Berkley Tool division ("Berkley"), a line of pipe cutting and threading tools, wrenches and replacement electrical components for a widely-used brand of pipe cutting and threading machines.

Hy-Tech manufacturers and distributes its own line of industrial pneumatic tools. Hy-Tech also produces over ninety types of tools, which includes impact wrenches, grinders, drills, and motors. Further, it also manufactures tools to customer unique specifications. Its customers include refineries, chemical plants and power generation facilities, as well as, heavy construction, oil and mining companies. In addition, Hy-Tech manufactures an extensive line of pneumatic tool replacement parts that are sold competitively to the original equipment manufacturer. It also
manufactures and distributes high pressure stoppers for hydrostatic testing of fabricated pipe, as well as produces a line of siphons.

## Hardware

The Company conducts its Hardware business through a wholly-owned subsidiary, Countrywide Hardware Inc. ("Countrywide"). Countrywide conducts its business operations through its wholly-owned subsidiary, Nationwide Industries, Inc. ("Nationwide"). Nationwide is a developer, importer, and manufacturer of fencing hardware, patio products, and door and window accessories including rollers, hinges, window operators, sash locks, custom zinc castings and door closers. Additionally, Nationwide also markets a line of kitchen and bath fixtures.

## Former Stair Parts Business

In June 2010, PNC National Association, the primary lender and source of credit to WM Coffman LLC (now known as Old Stairs Co ("WMC")) foreclosed upon the assets of WMC, a subsidiary of Countrywide that formerly operated as a stair parts business. As a result of PNC's foreclosure, WMC ceased operations. The Company no longer includes WMC in its consolidated financial statements. See Note 2 below for further discussion.

## Management Estimates

The preparation of financial statements and related disclosures in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses in those financial statements. Certain significant accounting policies that contain subjective management estimates and assumptions include those related to revenue recognition, inventory, goodwill, intangible assets and other long-lived assets, income taxes and deferred taxes. Descriptions of these policies are discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2012. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, and makes adjustments when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from those estimates and assumptions. Significant changes, if any, in those estimates resulting from continuing changes in the economic environment will be reflected in the consolidated financial statements in future periods.

## NOTE 2 VARIABLE INTEREST ENTITY - DECONSOLIDATION

The Company examined the facts and circumstances pertaining to WMC to determine if it is the primary beneficiary. The Company determined that it no longer had the obligation to absorb losses that might be significant to WMC nor did it possess the right to receive benefits from WMC that could potentially be significant to WMC. As the Company no longer had a controlling financial interest in WMC and was no longer the primary beneficiary of WMC, in accordance with Accounting Standards Codification 810, it deconsolidated WMC.

The Company continues not to direct the most significant activities at WMC, and continues to have no obligation to absorb losses or the right to receive benefits from WMC. Accordingly, the Company continues to deconsolidate WMC. The Company will perform an ongoing reassessment of the facts and circumstances pertaining to WMC to determine whether or not the Company may become the primary beneficiary.

## NOTE 3 EARNINGS PER SHARE

Basic earnings per common share is based only on the average number of shares of common stock outstanding for the periods. Diluted earnings per common share reflects the effect of shares of common stock issuable upon the exercise of options, unless the effect on earnings is antidilutive.

Diluted earnings per common share is computed using the treasury stock method. Under this method, the aggregate number of shares of common stock outstanding reflects the assumed use of proceeds from the hypothetical exercise of any outstanding options to purchase shares of the Company's Class A Common Stock. The average market value for the period is used as the assumed purchase price.

The following table sets forth the elements of basic and diluted earnings per common share:

| Three months ended |  | Six months ended |  |
| :--- | :--- | :--- | :--- |
| June 30, | June 30, |  |  |
| 2013 | 2012 | 2013 | 2012 |

Numerator for basic and diluted earnings per common share:

| Net income | \$ | 875,000 | \$ | 796,000 | \$ | 1,496,000 | \$ | 1,502,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Denominator: |  |  |  |  |  |  |  |  |
| For basic earnings per share - weighted average common shares outstanding |  | 3,683,000 |  | 3,617,000 |  | 3,678,000 |  | 3,616,000 |
| Dilutive securities (1) |  | 206,000 |  | 80,000 |  | 197,000 |  | 71,000 |
| For diluted earnings per share - weighted average common shares outstanding |  | 3,889,000 |  | 3,697,000 |  | 3,875,000 |  | 3,687,000 |

(1) Dilutive securities consist of "in the money" options.

At June 30, 2013 and 2012 and during the six-month periods ended June 30, 2013 and 2012, there were outstanding stock options whose exercise prices were higher than the average market values of the underlying Class A Common Stock for the period. These options are antidilutive and are excluded from the computation of earnings per share. The weighted average antidilutive stock options outstanding were as follows:

| Three months ended | Six months ended <br> June 30, |  | June 30, |
| :--- | ---: | :--- | ---: |
| 2013 | 2012 | 2013 | 2012 |
| 185,000 | 451,000 | 207,000 | 517,000 |

## NOTE 4 STOCK-BASED COMPENSATION

## Stock-option compensation

The Company accounts for stock-based compensation, including options and non-vested shares, according to the provisions of Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 718, "Share Based Payment."

Stock-option compensation expense is attributable to the granting of, and the remaining requisite service periods of, stock options.Compensation expense attributable to stock-options was approximately $\$ 104,000$ and $\$ 40,000$, respectively, during the three-month periods ended June 30, 2013 and 2012. Compensation expense attributable to stock-options was approximately $\$ 151,000$ and $\$ 87,000$, respectively during the six-month periods ended June 30 , 2013 and 2012. The compensation expense is recognized in selling, general and administrative expenses on the Company's statements of income on a straight-line basis over the vesting periods. The exercisability of the respective non-vested options, which are at pre-determined dates on a calendar year, do not necessarily correspond to the period(s) in which straight-line amortization of compensation cost is recorded. As of June 30, 2013, the Company had approximately $\$ 509,000$ of total unrecognized compensation cost related to non-vested awards granted under its stock-based plans, which it expects to recognize over a weighted-average period of 1.4 years.

The expected term of stock options is based on historical exercises and terminations. The volatility is determined using historical volatilities based on historical stock prices. The dividend yield is $0 \%$, as the Company has historically not declared dividends and does not have any current plans to declare any in the future.

On April 11, 2013 ("Grant Date"), the compensation committee of Company's Board of Directors authorized the issuance of 71,500 options to purchase shares of the Company's Class A Common Stock under the Company's 2012 Stock Incentive Plan. The options expire ten years from the Grant Date. The Company granted 15,000 of these options to its Chief Operating Officer/Chief Financial Officer, with the balance to non-executive employees of the Company. All options granted on the Grant Date vest one-third on each of the first three anniversaries of the Grant Date. Further, all options granted on the Grant Date have an exercise price of $\$ 8.21$, which was the closing price of the Company's common stock on the Grant Date.

The Company estimated the fair value of these options using the following assumption:

April 11, 2013
1.82 \%

10 years
81.27 \%

0 \%
\$ 6.72

The following is a summary of the changes in outstanding options during the six-month period ended June 30, 2013:

Outstanding, January 1, 2013
Granted
Exercised
Forfeited
Expired

| Outstanding, June 30, 2013 | 634,188 | $\$$ | 6.77 | 5.4 | $\$$ | $1,326,291$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Vested, June 30, 2013 | 489,355 | $\$$ | 6.94 | 4.3 | $\$$ | $1,042,592$ |


| Option Shares | Weighted <br> Average <br> Exercise <br> Price |  | Weighted Average Remaining Contractual Life (Years) | Aggregate <br> Intrinsic <br> Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 584,688 | \$ | 6.48 | 5.4 | \$ | 758,000 |
| $71,500$ |  |  |  |  |  |
| 634,188 | \$ | 6.77 | 5.4 | \$ | 1,326,291 |
| 489,355 | \$ | 6.94 | 4.3 | \$ | 1,042,592 |

The following is a summary of changes in non-vested shares for the six months ended June 30, 2013:

Non-vested shares, January 1, 2013

|  | Weighted Average Grant- |  |
| :---: | :--- | :---: |
| Option Shares | Date Fair Value |  |
| 141,000 | $\$$ | 2.94 |
| 71,500 |  | 6.72 |
| $(67,667)$ |  | 2.92 |
| 144,833 | $\$$ | 4.81 |

The number of shares of Common Stock available for issuance under the 2012 Stock Incentive Plan as of June 30, 2013 was 199,512. At June 30, 2013, there were 113,500 options outstanding issued under the 2012 Stock Incentive Plan and 520,688 options outstanding issued under the 2002 Stock Incentive Plan.

## Restricted Stock

On May 28, 2013, the Company granted 666 restricted shares of its common stock to each non-employee member of its Board of Directors totaling 3,330 restricted shares. These restricted shares cannot be traded earlier than the first anniversary of the grant date. The Company determined the fair value of these shares to be $\$ 8.95$, which was the closing price of the Company's Common Stock on the date of the grant. The Company will recognize non-cash compensation expense of approximately $\$ 2,500$ per month in its selling, general and administrative expenses through May 2014.

## Treasury Stock

On January 31, 2013, the Company received 2,585 shares of its Class A Common Stock, tendered as payment for the exercise by an employee of options to purchase 5,500 shares of Class A Common Stock. The value of this stock, based on the then-current stock price, was approximately $\$ 22,000$, and the Company recorded the transaction as an increase in Treasury Stock.

## NOTE 5 RECENT ACCOUNTING PRONOUNCEMENTS

Management does not believe that any other recently issued, but not yet effective accounting standards, if currently adopted, would have a material effect on our consolidated condensed financial statements.

Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q

11

## NOTE 6 ACCOUNTS RECEIVABLE AND ALLOWANCE FOR DOUBTFUL ACCOUNTS

Accounts receivable - net consists of:

| June 30, 2013 | December 31, 2012 |  |  |
| :--- | :--- | :--- | ---: |
| $\$$ | $12,241,000$ | $\$$ | $6,953,000$ |
|  | $(313,000)$ |  | $(278,000)$ |
| $\$$ | $11,928,000$ | $\$$ | $6,675,000$ |

## NOTE 7 INVENTORIES

Inventories - net consists of:
Raw material
Work in process
Finished goods
Reserve for obsolete and slow-moving inventories

| June 30, 2013 | December 31, 2012 |  |  |
| :--- | :--- | :--- | :--- |
| $\$$ | $2,011,000$ | $\$$ | $2,093,000$ |
|  | 679,000 |  | 888,000 |
|  | $22,912,000$ |  | $23,357,000$ |
|  | $25,602,000$ |  | $26,338,000$ |
|  | $(2,310,000)$ |  | $(2,265,000)$ |
|  | $23,292,000$ | $\$$ | $24,073,000$ |

## NOTE 8 GOODWILL AND OTHER INTANGIBLE ASSETS

During the six-month period ended June 30, 2013 there was no change to the carrying value of goodwill.
Other intangible assets were as follows:

June 30, 2013

Cost | Accumulated |
| :--- |
| amortization |

December 31, 2012

| Cost | Accumulated <br> amortization | Net book <br> value |
| :--- | :--- | :--- |

Other intangible assets:

| Customer | $\$ 5,070,000$ | $\$$ | $4,007,000$ | $\$$ | $1,063,000$ | $\$ 5,070,000$ | $\$$ | $3,906,000$ | $\$$ | $1,164,000$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| relationships | $\$, 07,00$ |  |  |  | 199,000 | 199,000 |  |  |  | 199,000 |  |
| Trademarks |  | 199,000 |  | 90,000 |  | 200,000 | 290,000 | 85,000 |  | 205,000 |  |
| Drawings |  | 290,000 |  | 149,000 |  | 156,000 | 305,000 |  | 121,000 |  | 184,000 |
| Licensing |  | 305,000 |  | $1,018,000$ | $5,864,000$ | $\$$ | $4,112,000$ | $\$$ | $1,752,000$ |  |  |

Amortization expense for intangible assets subject to amortization was as follows:

| Three months ended June 30, | Six months ended June 30, |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 2013 | 2012 |  | 2013 | 2012 |  |  |
| $\$$ | 58,000 | $\$$ | 99,000 | $\$$ | 134,000 | $\$$ | 199,000

Amortization expense for each of the twelve-month periods ending June 30, 2014 through June 30, 2018 is estimated to be as follows: 2014-\$233,000; 2015-\$233,000; 2016-\$216,000; 2017-\$175,000 and 2018-\$175,000. The weighted average amortization period for intangible assets was 7.2 years at June 30, 2013 and 7.5 years at

Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q
December 31, 2012.

## NOTE 9 DEBT

## Short- term

P\&F, along with Florida Pneumatic, Hy-Tech and Nationwide, as borrowers, entered into a Loan and Security Agreement ("Credit Agreement") with Capital One Leverage Finance Corporation, as agent ("COLF") in October 2010. The Credit Agreement had a three year term, with maximum borrowings of $\$ 22,000,000$ at inception. The Credit Agreement provides for a Revolver Loan ("Revolver") with an original maximum borrowing of $\$ 15,910,000$. Direct borrowings under the Revolver are secured by the Company's accounts receivable, mortgages on its real property located in Cranberry, PA, Jupiter, FL and Tampa, FL ("Real Property"), inventory and equipment, and are cross-guaranteed by certain of our subsidiaries (the "Subsidiary Guarantors"). Revolver borrowings bear interest at LIBOR (London InterBank Offered Rate) or the Base Rate, as defined in the Credit Agreement ("Base Rate"), plus the Applicable Margin (the "Applicable Margin"), as defined in the Credit Agreement. The Applicable Margin on Revolver borrowings is determined based upon the computation of total debt divided by earnings before interest, taxes, depreciation and amortization ("EBITDA"). The interest rate, either LIBOR or Base Rate, which is added to the Applicable Margin, is at the option of the Company, subject to limitations on the number of LIBOR borrowings.

On December 19, 2012, the Company and COLF entered into a new Amendment to Loan and Security Agreement ("Amendment 3"), which among other things:
$\emptyset$ Increased the total commitment by COLF from $\$ 24,500,000$ to $\$ 29,453,000$.
$\emptyset$ Extended the term of the Credit Agreement through December 19, 2017, the Maturity Date.
$\emptyset$ Increased the maximum borrowings on the Revolver from $\$ 15,910,000$ to $\$ 20,000,000$.
$\emptyset$ Reduced the Applicable Margin on all borrowings.
$\emptyset$ Increased the Term Loan, as defined below, to $\$ 7,000,000$.
$\emptyset$ Extended the rate of amortization on the Term Loan from 20 years to 25 years.
$\emptyset$ Increased the amount of borrowings for Capex Term Loans
The balance of Revolver borrowings outstanding was $\$ 6,613,000$ at June 30, 2013 and $\$ 2,793,000$ at December 31, 2012. Applicable Margins added to Revolver borrowings at LIBOR and the Base Rate at June 30, 2013 were 2.25\% and $1.25 \%$, respectively, and $2.00 \%$ and $1.00 \%$, respectively, at December 31, 2012.

The Company is required to provide, among other things, monthly financial statements, monthly borrowing base certificates and certificates of compliance with various financial covenants. The Company is in compliance with all covenants. As part of the Credit Agreement, if an event of default occurs, the interest rate would increase by two percent per annum during the period of default.

The Credit Agreement also provides for a Term Loan (the "Term Loan"), which is secured by mortgages on the Real Property, accounts receivable, inventory and equipment. The balance due on the Term Loan at June 30, 2013 and December 31, 2012 was $\$ 6,860,000$ and $\$ 7,000,000$, respectively. The Term Loan, effective January 2013, is repaid $\$ 23,000$ each month, with the remaining balance due at the Maturity Date. Term Loan borrowings incur interest at LIBOR or the Base Rate plus the Applicable Margins, which were $3.00 \%$ and $2.00 \%$, respectively, at June 30, 2013 and December 31, 2012.

Additionally, the Company borrowed $\$ 380,000$ and $\$ 519,000$ in March 2012 and September 2012, respectively, as Capex Term Loans. The repayment of these two loans is based on sixty-month amortization periods, resulting in repayments of $\$ 6,000$ and $\$ 9,000$, respectively. Applicable Margins added to these Capex Term Loans at June 30, 2013 and December 31, 2012 were $3.00 \%$ and $2.00 \%$, for borrowings at LIBOR and the Base Rate, respectively.

## Long-term debt consists of:

Term loan - $\$ 23,000$ payable monthly January 1, 2013 through December 1, 2017, balance due December 19, 2017. (NOTE: in 2012, monthly payment $\$ \quad 6,860,000 \quad \$ \quad 7,000,000$ was $\$ 34,000$.)
Capex Term Loan - \$6,000 payable monthly May 1, 2012 through April 1, 2017.

Capex Term Loan - \$9,000 payable monthly October 1, 2012 through September 1, 2017.

Less current maturities

| $\$$ | $6,860,000$ | $\$$ | $7,000,000$ |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  | 292,000 |  | 330,000 |
|  | 441,000 |  | 493,000 |
|  | $7,593,000$ |  | $7,823,000$ |
|  | 460,000 |  | 460,000 |
| \$ | $7,133,000$ | $\$$ | $7,363,000$ |

Effective May 22, 2013, the Company and COLF entered into a new Amendment to Loan and Security Agreement ("Amendment 4"), primarily relating to collateral concentration limits with respect to certain customers.

## NOTE 10 RELATED PARTY TRANSACTIONS

The president of one of the Company's subsidiaries is part owner of one of that subsidiary's vendors. During the three and six-month periods ended June 30,2013 , the Company purchased approximately $\$ 274,000$ and $\$ 502,000$, respectively, of product from this vendor. During the three and six-month periods ended June 30, 2012, the Company purchased approximately $\$ 271,000$ and $\$ 470,000$, respectively, of product from this vendor. At June 30, 2013 and 2012, the Company owed this vendor $\$ 138,000$ and $\$ 68,000$, respectively.

## NOTE 11 BUSINESS SEGMENTS

P\&F operates in two primary lines of business, Tools and Hardware. For reporting purposes, Florida Pneumatic and Hy-Tech are combined in the Tools segment, while Nationwide is currently the only subsidiary in the Hardware segment. The Company evaluates segment performance based primarily on segment operating income. The accounting policies of each of the segments are the same as those referred to in Note 1.

| Three months ended June 30, 2013 | Consolidated |  | Tools |  | Hardware |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from unaffiliated customers | \$ | 19,476,000 | \$ | 13,221,000 | \$ | 6,255,000 |
| Segment operating income | \$ | 2,964,000 | \$ | 1,740,000 | \$ | 1,224,000 |
| General corporate expense |  | (1,442,000) |  |  |  |  |
| Interest expense net |  | $(118,000)$ |  |  |  |  |
| Earnings before income taxes | \$ | 1,404,000 |  |  |  |  |
| Segment assets | \$ | 54,422,000 | \$ | 40,377,000 | \$ | 14,045,000 |
| Corporate assets |  | 4,236,000 |  |  |  |  |
| Total assets | \$ | 58,658,000 |  |  |  |  |
| Long-lived assets, including \$13,000 at corporate | \$ | 17,384,000 | \$ | 12,887,000 | \$ | 4,484,000 |
| Three months ended June 30, 2012 | Consolidated |  | Tools |  | Hardware |  |
| Revenues from unaffiliated customers | \$ | 15,241,000 | \$ | 9,673,000 | \$ | 5,568,000 |
| Segment operating income | \$ | 2,419,000 | \$ | 1,303,000 | \$ | 1,116,000 |
| General corporate expense |  | $(1,463,000)$ |  |  |  |  |
| Interest expense net |  | $(133,000)$ |  |  |  |  |
| Earnings before income taxes | \$ | 823,000 |  |  |  |  |
| Segment assets | \$ | 44,561,000 | \$ | 33,122,000 | \$ | 11,439,000 |
| Corporate assets |  | 2,679,000 |  |  |  |  |
| Total assets | \$ | 47,240,000 |  |  |  |  |
| Long-lived assets, including \$41,000 at corporate | \$ | 17,816,000 | \$ | 13,139,000 | \$ | 4,636,000 |

Six months ended June 30, 2013
Revenues from unaffiliated customers
Segment operating income
General corporate expense
Interest expense net
Earnings before income taxes
Six months ended June 30, 2012
Revenues from unaffiliated customers
Segment operating income
General corporate expense
Interest expense net
Earnings before income taxes


# Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q 

## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## General

The Private Securities Litigation Reform Act of 1995 (the "Reform Act") provides a safe harbor for forward-looking statements made by or on behalf of P\&F Industries, Inc. and subsidiaries ("P\&F", or the "Company"). P\&F and its representatives may, from time to time, make written or verbal forward-looking statements, including statements contained in the Company's filings with the Securities and Exchange Commission and in its reports to stockholders. Generally, the inclusion of the words "believe," "expect," "intend," "estimate," "anticipate," "will," and their opposites and sim expressions identify statements that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and that are intended to come within the safe harbor protection provided by those sections. Any forward-looking statements contained herein, including those related to the Company's future performance, are based upon the Company's historical performance and on current plans, estimates and expectations. All forward-looking statements involve risks and uncertainties. These risks and uncertainties could cause the Company's actual results for the 2013 fiscal year and beyond to differ materially from those expressed in any forward-looking statement made by or on behalf of the Company for a number of reasons, as previously disclosed in the Company's public filings, including in its Annual Report on Form 10-K for the year ended December 31, 2012, and subsequent filings. Forward-looking statements speak only as of the date on which they are made. The Company undertakes no obligation to update publicly or revise any forward-looking statement, whether as a result of new information, future developments or otherwise.

## Business

The unaudited consolidated condensed financial statements contained herein include the accounts of P\&F Industries, Inc. and its subsidiaries ("P\&F or the "Company"). In addition, the words "we", "our" and "us" refer to the Company. All significant intercompany balances and transactions have been eliminated.

P\&F conducts its business operations through two of its wholly-owned subsidiaries: Continental Tool Group, Inc. ("Continental") and Countrywide Hardware, Inc. ("Countrywide"). P\&F operates in two primary lines of business, or segments: (i) tools and other products ("Tools") and (ii) hardware and accessories ("Hardware").

## Tools

We conduct our Tools business through Continental, which in turn, operates through its wholly-owned subsidiaries, Florida Pneumatic Manufacturing Corporation ("Florida Pneumatic") and Hy-Tech Machine, Inc. ("Hy-Tech").

Florida Pneumatic is engaged in the importation and sale of pneumatic hand tools, primarily for the retail, industrial and automotive markets, and the importation and sale of compressor air filters. Florida Pneumatic also markets, through its Berkley Tool division ("Berkley"), a line of pipe cutting and threading tools, wrenches and replacement electrical components for a widely-used brand of pipe cutting and threading machines.

Hy-Tech manufactures and distributes pneumatic tools and parts for industrial applications. Hy-Tech manufactures approximately ninety types of industrial pneumatic tools, most of which are sold at prices ranging from $\$ 300$ to $\$ 7,000$, under the names "ATP", "Thaxton", "THOR" and "Eureka", as well as under the trade names or trademarks of other private label customers. This line of products includes grinders, drills, saws, impact wrenches and pavement breakers. Hy-Tech's products are sold to distributors and private label customers through in-house sales personnel and manufacturers' representatives. Users of Hy-Tech's tools include refineries, chemical plants, power generation facilities, as well as the heavy construction industry, oil and mining companies and heavy industry. Hy-Tech's products are sold off the shelf, and are also produced to customer's orders. The business is not seasonal, but it may be subject to significant periodic changes resulting from scheduled shutdowns in refineries, power generation facilities and chemical plants.

## Hardware

We conduct our Hardware business through Countrywide. Countrywide conducts its business operations through its wholly-owned subsidiary, Nationwide Industries, Inc. ("Nationwide").

Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q

Nationwide is an importer and manufacturer of door, window and fencing hardware, and accessories including rollers, hinges, window operators, sash locks, custom zinc castings and door closers. Nationwide's products are sold through in-house sales personnel and manufacturers' representatives to distributors, retailers and original equipment manufacturer ("OEM") customers. End users of Nationwide's products include contractors, home builders, pool and patio distributors, OEM/private label customers and general consumers. Additionally, Nationwide also markets a kitchen and bath product line. Nationwide currently out-sources the manufacturing of approximately $90 \%$ of its product with several overseas factories, while retaining design, quality control, and patent and trademark control. There are redundant sources for most products. Nationwide manufactures approximately $10 \%$ of its products sold including rollers, hinges and pool enclosure products at its facility in Tampa, Florida.

## Overview

During the second quarter of 2013 we:

Increased our consolidated revenue $\$ 4,235,000$ over the same three-month period in 2012, due primarily to Florida Pneumatic's increase in its Retail revenue, as well as quarter over quarter increase in Nationwide's revenue, as it continues to successfully penetrate the fence and gate market across the United States;

Increased consolidated gross profit by $\$ 1,425,000$, or $25.1 \%$; however, gross margin declined 0.7 percentage points due mostly to lower gross margins in our growing Retail category within our Tools segment;

Incurred effective tax rate for the quarter of $37.7 \%$, whereas the effective tax rate for the second quarter of 2012 was $3.3 \%$. The increase in our effective tax rate reflects the usage of our deferred tax assets and should not result in any material cash outlay.

## KEY INDICATORS

## Economic Measures

We do not track any specific economic measures per se; however, as a major portion of our revenue is consumer driven, we tend to track the general economic conditions of the United States. Accordingly, we note that general retail sales in our sectors have, for the most part, been flat to slightly improved during the first six months of fiscal 2013 compared to 2012. Further, our Hardware segment, to a lesser extent, is impacted by the general housing market.

Another factor relevant to us is the cost of the raw materials in our products. Key materials include metals, especially various types of steel and aluminum. Also important is the value of the dollar in relation to the Taiwan dollar, as we purchase a significant portion of our products from Taiwan. Purchases from Chinese sources are made in U.S. dollars. However, if the Chinese currency, the Renminbi, were to be revalued against the dollar, there could be a significant negative impact on the cost of our products.

While not measurable, the cost and availability of a quality labor pool in the countries where products and components are manufactured, both overseas as well as in the United States, could materially affect our overall results.

## Operating Measures

Key operating measures we use to manage our operating segments are: orders; shipments; development of new products; customer retention; inventory levels and productivity. These measures are recorded and monitored at various intervals, including daily, weekly and monthly. To the extent these measures are relevant; they are discussed in the detailed sections for each operating segment.

## Financial Measures

Key financial measures we use to evaluate the results of our business include: various revenue metrics; gross margin; selling, general and administrative expenses; earnings before interest and taxes; operating cash flows and capital expenditures; return on sales; return on assets; days sales outstanding and inventory turns. These measures are reviewed at monthly, quarterly and annual intervals and compared to historical periods as well as established objectives. To the extent that these measures are relevant, they are discussed in the detailed sections for each operating segment.

## Critical Accounting Policies and Estimates

We prepare our consolidated financial statements in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Certain of these accounting policies require us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and the related disclosure of contingent assets and liabilities, revenues and expenses. On an ongoing basis, we evaluate estimates, including those related to bad debts, inventory reserves, goodwill and intangible assets, warranty reserves and taxes. We base our estimates on historical data and experience, when available, and on various other assumptions that are believed to be reasonable under the circumstances, the combined results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. Our critical accounting policies are further described below.

There have been no material changes in our critical accounting policies and estimates from those discussed in Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2012.

## RESULTS OF OPERATIONS

The tables below provide an analysis of our net revenue for the three and six-month periods ended June 30, 2013 and 2012:

## Revenue

|  | Three months ended June 30, 2013 <br> 2012 |  |  |  | $\begin{aligned} & \text { Variance } \\ & \$ \end{aligned}$ |  | Variance <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tools |  |  |  |  |  |  |  |
| Florida Pneumatic | \$ | 9,256,000 | \$ | 5,406,000 | \$ | 3,850,000 | 71.2 |
| Hy-Tech |  | 3,965,000 |  | 4,267,000 |  | $(302,000)$ | (7.1) |
| Tools Total |  | 13,221,000 |  | 9,673,000 |  | 3,548,000 | 36.7 |
| Hardware |  |  |  |  |  |  |  |
| Hardware Total |  | 6,255,000 |  | 5,568,000 |  | 687,000 | 12.3 |
| Consolidated | \$ | 19,476,000 | \$ | 15,241,000 | \$ | 4,235,000 | 27.8 |
|  | Six months ended June 30, 20132012 |  |  |  |  | ance | Variance |
|  |  |  |  |  |  |  |  |
| Tools |  |  |  |  |  |  |  |
| Florida Pneumatic | \$ | 20,718,000 | \$ | 10,823,000 | \$ | 9,895,000 | 91.4 |
| Hy-Tech |  | 8,132,000 |  | 8,522,000 |  | $(390,000)$ | (4.6) |

Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q

| Tools Total | $28,850,000$ | $19,345,000$ | $9,505,000$ | 49.1 |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Hardware |  |  |  |  |  |  |
| Hardware Total | $11,335,000$ | $10,213,000$ | $1,122,000$ | 11.0 |  |  |
| Consolidated | $\$$ | $40,185,000$ | $\$$ | $29,558,000$ | $\$$ | $10,627,000$ |

All revenues are generated in U.S. dollars and are not impacted by changes in foreign currency exchange rates. Unless otherwise stated below, we believe that our relationships with all our key customers remain good. Other than the addition of The Home Depot ("THD") to Florida Pneumatic's revenue, there are no known major trends or uncertainties that had, or could reasonably be expected to have a material impact on our revenue. There was no unusual or infrequent event, transaction or significant economic change that materially affected our results of operations.

## Tools

Florida Pneumatic markets its air tool products to two primary sectors within the pneumatic tool market; retail and industrial/catalog. Additionally, Florida Pneumatic also markets, to a much lesser degree, air tools to the automotive market. It also generates revenue from its Berkley products line as well as a line of air filters and other OEM parts ("Other").

An analysis of Florida Pneumatic's revenue for 2013 and 2012 is as follows:


When comparing the three-month periods ended June 30, 2013 and 2012, THD accounted for the majority of the improvement in Florida Pneumatic's Retail revenue growth. The Industrial/catalog sector, which had reported quarter over quarter improvement throughout 2012, had a slight decline in revenue due primarily to a softening within the foundries and metal-working manufacturing sectors, which we believe is likely to continue at least though the third quarter of 2013. The improvement in Florida Pneumatic's Automotive products revenue is due in large part to the release of new products into the marketplace. Other revenue during the second quarter of 2013 declined when compared to the same period in 2012, due to the loss of a large, low gross margin air filter customer. Florida Pneumatic's decision to place greater emphasis on expanding its Retail products and Industrial/catalog lines will likely continue to negatively impact both its Automotive and Other product lines.

When comparing the six-month periods ended June 30, 2013 and 2012, the most significant factor contributing to the increase in Florida Pneumatic's revenue has been the addition of THD, which has accounted for much of the increase to its Retail category. Industrial/catalog revenue during the first six months of 2013 has declined due in large part to a weakness with the specialty distributors, who service various general industries, such as foundries and metal-working manufacturers, which use abrasive/finishing tools such as grinders and cutting tools. The decline in revenue during the
first six months of 2013 of Florida Pneumatic's Other product lines is due to the loss of a large, low margin air filter customer as well as its decision to focus on developing and expanding its presence in the retail sector as well as its on-going effort to expand its position in the Industrial/catalog sector.

Hy-Tech focuses primarily on the industrial sector of the pneumatic tools market. Hy-Tech manufactures and markets its own value-added line of air tools and parts, as well as distributes a complementary line of sockets, in the aggregate, ("ATP").

An analysis of Hy-Tech's revenue for 2013 and 2012 is as follows:


When comparing the second quarter of 2013 to the same period in the prior year, ATP product revenue declined due primarily to a general softening of the market, which we believe is due to economic uncertainty at both a national and global level. Additionally, Hy-Tech Machine products ("Hy-Tech Machine"), which are primarily marketed to the mining, construction and industrial manufacturing sectors, also are encountering a sluggish second quarter of 2013. However, as the result of a special order shipped during the quarter, Hy-Tech Machine revenue increased over the same period in the prior year. Revenue from its Major customer also declined, from what we believe to be the result of both this customer continuing to reduce its world-wide inventory levels, compounded by the impact of a weak global economy.

When comparing the six-month periods ended June 30, 2013 and 2012, ATP revenue declined 2.0\%. This decline is the result of a soft second quarter of 2013, compared to the same period in the prior year. We believe this uncertainty may continue into the third quarter of 2013. Revenue from its Hy-Tech Machine products have increased during the six-month period ended June 30, 2013 compared to the same period in 2012, primarily due to a special order shipped in the second quarter of 2013. Lastly, revenue from Hy-Tech's Major customer during the six-month period ended June 30,2013 declined $27.0 \%$, compared to the same period in 2012, as we believe this customer is continuing to reduce its world-wide inventory levels.

## Hardware

Our Hardware segment, which currently consists of Nationwide, generates revenue from the sale of Fencing and gate hardware, Kitchen and bath accessories, OEM products and Patio hardware.

Three months ended June30,


Six months ended June30, 2013

|  | Revenue |  | Percent of revenue |  | Revenue |  | Percent of revenue | Increase (decrease) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \$ |  |  |  | \% |  |
| Fence and gate hardware | \$ | 8,248,000 |  |  | 72.8 | \% |  | \$ | 7,217,000 | 70.7 | \% | \$ | 1,031,000 | 14.3 | \% |
| Kitchen and Bath |  | 1,460,000 | 12.9 |  |  | 1,533,000 | 15.0 |  |  | $(73,000)$ | (4.8) |  |
| OEM |  | 865,000 | 7.6 |  |  | 834,000 | 8.2 |  |  | 31,000 | 3.7 |  |
| Patio |  | 762,000 | 6.7 |  |  | 629,000 | 6.1 |  |  | 133,000 | 21.1 |  |
| Total | \$ | 11,335,000 | 100.0 | \% | \$ | 10,213,000 | 100.0 | \% | \$ | 1,122,000 | 11.0 | \% |

When comparing the second quarter of 2013 to 2012, an expanded customer base, an increase in housing starts, as well as new product releases, continue to be the significant factors in Nationwide's improvement in their Fence and gate hardware revenue. With respect to its Kitchen and Bath product line, Nationwide was able to increase revenue slightly, despite significant competitive pressures, which tend to erode this product line's gross profit, along with the filing for bankruptcy protection by one of its major customer. The timing of orders for our OEM products tends to fluctuate when analyzing quarterly data. As such, while our first quarter of 2013 reflected an OEM revenue shortfall compared to the first quarter of 2012 , we are reporting an increase during the second quarter of 2013 compared to the same period in the prior year. Lastly, increased activity in the sale of foreclosed homes occurring primarily in Florida is the most significant factor contributing to the increase in Patio revenue. Nationwide intends to continue its current growth strategy, which is to develop new products and accessories in the Fence and gate hardware line as well as to continue to expand its national market campaign. This action may impact its other product line performance.

Nationwide's revenue for the six-month period ended June 30, 2013 reflects an increase of $\$ 1,122,000$ when compared to the same period in 2012. Nearly $92 \%$ of this revenue growth was generated from their Fence and gate hardware product line. As noted above, this improvement is due primarily to the introduction of new products, growth in new housing starts along with expanded marketing efforts. The filing for bankruptcy protection by one of Nationwide's major Kitchen and Bath customers, compounded by an overall softening of this sector, are key factors contributing to the decline in the Kitchen and Bath product line revenue. The first six months' revenue from Nationwide's OEM product line is essentially flat compared to the same period in the prior year. Improved inventory levels along with an increase in the sale of foreclosed units, which tend to require repair / replacement of patio enclosures have been the key factors contributing to the increase in Patio revenue for the first six months of 2013, compared to the same period in 2012.

## Gross Margins / Profits

Tools
As percent of respective revenue Hardware
As percent of respective revenue Consolidated
As percent of respective revenue
(ols

Six months ended June 30, Increase (decrease)

| 2013 | 2012 |  |
| :--- | :--- | :--- |
| $\$$ | $10,562,000$ | $\$$ |


| Tools | $\$$ | $10,562,000$ | $\$$ | $7,398,000$ | $\$$ | $3,164,000$ | 42.8 | $\%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



Edgar Filing: P\&F INDUSTRIES INC - Form 10-Q

| As percent of respective revenue |  | 36.6 | \% |  | 38.2 | \% | (1.6) | pts. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hardware | \$ | 4,274,000 |  | \$ | 3,890,000 | \$ | 384,000 |  | 9.9 | \% |
| As percent of respective revenue |  | 37.7 | \% |  | 38.1 | \% | (0.4) | pts. |  |  |
| Consolidated | \$ | 14,836,000 |  | \$ | 11,288,000 | \$ | 3,548,000 |  | 31.4 | \% |
| As percent of respective revenue |  | 36.9 | \% |  | 38.2 | \% | (1.3) | pts. |  |  |

Tools


Additional Retail revenue at Florida Pneumatic, which generates lower gross margins compared to its other product lines, effectively lowered its overall gross margin, when comparing the second quarter of 2013 to the same period in 2012. During the second quarter of 2012 , Florida Pneumatic recorded a charge of $\$ 133,000$, representing the estimated amount of unpaid import duty relating to certain products imported during the period from January 1, 2009 through June 19, 2012, which did not occur in the second quarter of 2013. Gross margins for Florida Pneumatic's other product lines had little or no change. However, the increase in Retail revenue drove gross profit higher by $\$ 1,244,000$. The change in Hy-tech's gross margin was due largely to product / customer mix, as well as improved cost of manufacturing.

Florida Pneumatic's gross margin for the first six months of 2013 declined, when compared to the same period in 2012. A significant factor in this decline was the additional Retail revenue, which tends to generate lower gross margins compared to its other product lines. During the second quarter of 2012, Florida Pneumatic incurred the $\$ 133,000$ charge to its gross margin, as discussed above. Gross margins for Florida Pneumatic's other product lines had little or no change. For the six-month period ended June 30, 2013, Hy-Tech was able to improve its gross margin primarily through product mix, as well as through improved cost of manufacturing. However, slightly lower revenue caused its gross profit to decline.

## Hardware

Gross margin at Nationwide during the second quarter of 2013 declined 0.2 percentage point when compared to the same period in 2012. This decline is primarily due to: (i) product / customer mix and (ii) certain product cost increases for which Nationwide is unable to pass through to its customers. However, as the result of increased revenue, gross profit increased $\$ 247,000$ during the second quarter of 2013 compared to the same period in 2012.

Similar to the three-month results, Nationwide's gross margin declined during the six-month period ended June 30, 2013, compared to the same period in the prior year. Overall product mix, cost increases from overseas, and competitive pricing pressure were contributing factors to the decline. However, as Nationwide was able to improve its total revenue this period over the same period in 2012, it increased its total gross profit $\$ 384,000$, or nearly $10 \%$.

## Selling and general and administrative expenses

Selling, general and administrative expenses ("SG\&A") include salaries and related costs, commissions, travel, administrative facilities, communications costs and promotional expenses for our direct sales and marketing staff, administrative and executive salaries and related benefits, legal, accounting and other professional fees, general corporate overhead and certain engineering expenses.

During the second quarter of 2013 , our SG\&A was $\$ 5,580,000$, or $28.7 \%$ as a percentage of revenue, compared to $\$ 4,721,000$, or $31.0 \%$ of revenue during the same three-month period in 2012. The most significant items contributing to the increase are the incremental variable costs associated with the additional Retail revenue generated at Florida Pneumatic, which includes among other things, commissions, warranty costs, freight out and advertising/promotional fees, aggregating $\$ 871,000$. Further, our second quarter of 2013 SG\&A compensation, which is comprised of base salaries and wages, associated payroll taxes and employee benefits and accrued performance-based bonus incentives increased $\$ 190,000$, when compared to the same period in the prior year. The aforementioned increases were partially offset by reductions in depreciation and amortization expenses of $\$ 163,000$, and accrued estimated potential penalties, interest and related fees and expenses of $\$ 167,000$, recorded during the second quarter of 2012 in connection with unpaid import duty relating to certain products imported by Florida Pneumatic during the period from January 1, 2009 through June 19, 2012, which did not reoccur in the second quarter of 2013.

Our SG\&A for the six-month period ended June 30, 2013 was $\$ 12,212,000$, compared to $\$ 9,461,000$ incurred during the same period in 2012. Stated as a percentage of revenue, our SG\&A for the first six months of 2013 was $30.4 \%$, compared to $32.0 \%$, during the same period in the prior year. As noted earlier in the discussion, primarily the result of increased Retail revenue at Florida Pneumatic from sales to THD, our variable expenses, which include commissions, warranty costs, freight out and advertising and promotional expenses, increased an aggregate amount of $\$ 2,112,000$. Additionally, included in our first quarter 2013 SG\&A, was a one-time marketing fee of $\$ 700,000$ incurred by Florida Pneumatic in connection with the initial roll-out to THD. Compensation, which includes wages, associated payroll taxes and employee benefits and performance-based bonus incentives, which are driven primarily by net earnings, increased $\$ 367,000$. Partially offsetting the previous increases were reductions in our depreciation and amortization costs of $\$ 310,000$. Further, as discussed above during the second quarter of 2012, we recorded a charge of $\$ 167,000$ for estimated potential penalties and related fees and expenses in connection with unpaid import duty relating to certain products imported by Florida Pneumatic during the period from January 1, 2009 through June 19, 2012, which did not occur in 2013.

## Interest

Our net interest expense during the second quarter of 2013 was $\$ 118,000$, compared to $\$ 133,000$ for the same period in the prior year. Significant factors affecting interest expense was a reduction in the applicable loan margins that are added to both our LIBOR (London InterBank Offered Rate) or Base Rate, as defined in the Credit Agreement, borrowings. The impact of the lower interest rates were countered by an increase in the average balance of our short-term borrowings during the second quarter of 2013, compared to the same period in the prior year. See Liquidity and Capital Resources and Note 9 Debt to the Condensed Consolidated Financial Statements for further discussion on the applicable margin rate reductions. The average balance of short-term borrowings during the second quarter of 2013 was $\$ 8,720,000$, compared to $\$ 6,645,000$, during the same three-month period in 2012.

Interest expense for the six-month period ended June 30,2013 was $\$ 227,000$, compared to $\$ 275,000$ for the same period in 2012. Similar to our results for the quarterly analysis, this reduction is due to a reduction in the applicable loan margins that added to our LIBOR or Base Rate, borrowings, countered by an increase in the average balance of our short-term borrowings during the first six months of 2013 , which was $\$ 7,986,000$ compared to $\$ 6,383,000$, during the same period in 2012.

## Income Taxes

At the end of each interim reporting period, the Company estimates its effective tax rate expected to be applied for the full year. This estimate is used to determine the income tax provision on a year-to-date basis and may change in subsequent interim periods. During the third quarter of 2012 we eliminated the valuation allowance on our federal deferred tax assets. Prior to this elimination, in lieu of recording a tax expense, we adjusted the then in place valuation allowance, thus creating minimal effective tax rates that would have been applied to our pretax income. With the valuation allowance removed, current and future tax provisions will more significantly impact our after-tax earnings, as well as our earnings per share. As a result, our effective tax rate for the three and six-months ended June 30, 2013 were $37.7 \%$ and $37.6 \%$, respectively, compared to $3.3 \%$ and $3.2 \%$, respectively, for the three and six-month periods ended June 30, 2012. The effective tax rate for all periods differed from the U.S. federal statutory rate of $34 \%$ primarily due to state taxes and nondeductible expenses.

## LIQUIDITY AND CAPITAL RESOURCES

Our cash flows from operations can be somewhat cyclical, typically with the greatest demand for cash in the first and third quarters. We monitor various financial metrics, such as average days sales outstanding, inventory turns, estimated future purchasing requirements and capital expenditures, to project liquidity needs and evaluate return on assets employed.

We gauge our liquidity and financial stability by various measurements, some of which are shown in the following table:

Working Capital of continuing operations
Current Ratio of continuing operations
Shareholders' Equity

| June | 30,2013 | December 31, 2012 |  |
| :--- | :--- | :--- | :--- |
| $\$$ | $23,646,000$ | $\$$ | $20,701,000$ |
|  | 2.64 to 1.0 |  | 2.67 to 1.0 |
| $\$$ | $36,799,000$ | $\$$ | $35,088,000$ |

## Credit Facility

We entered into a Credit Agreement, ("Credit Agreement") with Capital One Leverage Finance Corporation, as agent ("COLF"). The Credit Agreement, entered into in October 2010, has a three-year term, with maximum borrowings of $\$ 22,000,000$ at that time. The Credit Agreement provided for a Revolving Credit Facility ("Revolver") with a maximum borrowing of $\$ 15,910,000$. At June 30, 2013 and December 31, 2012, the balances owing on the Revolver were $\$ 6,613,000$ and $\$ 2,793,000$, respectively. Direct borrowings under the Revolver are secured by our accounts receivable, mortgages on our real property located in Cranberry, PA, Jupiter, FL and Tampa, FL, inventory and equipment and are cross-guaranteed by certain of ours subsidiaries. Revolver borrowings bear interest at LIBOR or the Base Rate, as defined in the Credit Agreement, plus the currently applicable margin rates. The loan margins applicable to borrowings on the Revolver are determined based upon the computation of total debt divided by earnings before interest, taxes, depreciation and amortization ("EBITDA"). Applicable Margins added to Revolver borrowings at LIBOR and the Base Rate were $2.25 \%$ and $1.25 \%$, respectively, at June 30, 2013, and $2.00 \%$ and $1.00 \%$, respectively, at December 31, 2012. The interest rate, either LIBOR or Base Rate, which is added to the Applicable Margin, is at the option of the Company, subject to limitations on the number of LIBOR borrowings.

On December 19, 2012, we and COLF entered into a new Amendment to Loan and Security Agreement ("Amendment 3 "), which, we believe improved our liquidity and cash flows, which among other things:
$\emptyset$ Increased the total commitment by COLF from $\$ 24,500,000$ to $\$ 29,453,000$.
$\emptyset$ Extended the term of the Credit Agreement through December 19, 2017
$\emptyset$ Increased the maximum borrowings on the Revolver from $\$ 15,910,000$ to $\$ 20,000,000$.
$\emptyset$ Extended the rate of amortization on the Term Loan from 20 years to 25 years.
$\emptyset$ Increased the amount of borrowings for Capex Term Loans
$\emptyset$ Reduced the Applicable Margin on all borrowings.
The Credit Facility, as amended, contains a $\$ 7,000,000$ term loan (the "Term Loan"), which is secured by mortgages on the Real Property, accounts receivable, inventory and equipment. The Term Loan, effective January 1, 2013 amortizes approximately $\$ 23,000$ each month with a balloon payment due at the Maturity Date. The balance due on the Term Loan at June 30, 2013 and December 31, 2012 was $\$ 6,860,000$ and $\$ 7,000,000$, respectively. Term Loan borrowings bear interest at LIBOR or the prime interest rate plus the currently applicable margin rates, which were $3.00 \%$ and 2.00\%, respectively, at June 30, 2013 and December 31, 2012.

Additionally, we borrowed $\$ 380,000$ and $\$ 519,000$ in March 2012 and September 2012, respectively, as Capex Term Loans. The repayment of these two loans is based on sixty-month amortization periods, resulting in repayments of $\$ 6,000$ and $\$ 9,000$, respectively. Applicable Margins added to these Capex Term Loans at June 30, 2013 and December 31, 2012 were $3.00 \%$ and $2.00 \%$, for borrowings at LIBOR and the Base Rate, respectively.

Effective May 22, 2013, the Company and COLF entered into a new Amendment to Loan and Security Agreement ("Amendment 4"), primarily relating to collateral concentration limits with respect to certain customers. We believe this Amendment 4 did not have a material effect of our ability to borrow under the terms of the Credit Agreement.

## Cash Flows

During the six-month period ended June 30, 2013, our net cash balances increased $\$ 210,000$ to $\$ 905,000$ from $\$ 695,000$ at December 31, 2012. Our total bank debt at June 30, 2013 was $\$ 14,206,000$, compared to $\$ 10,616,000$ at December 31, 2012. Approximately $\$ 3.8$ million of the increase in bank debt is revolver borrowings, offset by reductions in long-term debt of approximately $\$ 0.2$ million. The increase in our revolver borrowing from December 31,2012 was necessary to fund the initial working capital to properly support The Home Depot business. The aforementioned also contributed to the increase in the percent of the total debt to total book capitalization (total debt divided by total debt plus equity), which at June 30, 2013 was $27.9 \%$, compared to $23.2 \%$ at December 31, 2012. However, we anticipate generating cash from operations during the remainder of 2013. Capital spending was $\$ 303,000$ for the six-month period ended June 30,2013 , compared to $\$ 1,020,000$ during the same period in the prior year. Capital expenditures for the balance of 2013 are expected to be approximately $\$ 500,000$, some of which may be financed through our credit facilities or financed through independent third party financial institutions. The remaining 2013 capital expenditures will primarily be for tooling for expansion of existing product lines, replacement of equipment and other capital improvements.

## Customer concentration

Within our Tools segment we have two retail customers, one of which we commenced shipments to in late December 2012, that in the aggregate as of June 30, 2013, account for $47.4 \%$ of our consolidated accounts receivable. To date, these customers, with few exceptions, are current in their payments.

We believe that the loss of one or both of these customers would negatively impact our working capital, but would not affect our ability to remain a going concern.

## OFF-BALANCE SHEET ARRANGEMENTS

As the result of the facts and circumstances relating to WM Coffman LLC (now known as Old Stairs Co ("WMC")), including the foreclosure and subsequent disposal and sale of all of the tangible and intangible assets by PNC in June 2010, we determined that we no longer were the primary beneficiary of WMC, as we were unable to direct the activities of this entity, no longer had the obligation to absorb losses that might be significant to WMC and no longer possessed the right to receive benefits from WMC that could potentially be significant to WMC. We believe that neither the Company nor any of its subsidiaries, other than WMC, are legally responsible for any of the liabilities belonging to WMC as neither the Company nor any of its subsidiaries were parties to or guarantors of any of its obligations. As such, in accordance with Accounting Standards Codification 810-10-40, we continue to deconsolidate WMC.

## RECENT ACCOUNTING PRONOUNCEMENTS

Management does not believe that any other recently issued, but not yet effective accounting standards, if currently adopted would have a material effect on our condensed consolidated financial statements.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

Not required.

## Item 4. <br> Controls and Procedures

## Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. As required by Exchange Act Rule 13a-15(b), as of the end of the period covered by this Quarterly Report, with the participation of our principal executive officer and principal financial officer, we evaluated the effectiveness of our disclosure controls and procedures. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective at a reasonable assurance level as of June 30, 2013.

## Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting, identified in connection with the evaluation required by Exchange Act Rule 13a-15(d), that occurred during our most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings

There have been no material changes to the legal proceedings disclosure described in our Annual Report on Form 10-K for the year ended December 31, 2012.

## Item 1A. Risk Factors

There were no material changes to the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2012.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
None.

## Item 3. Defaults Upon Senior Securities

None.
Item 4. Mine Safety Disclosures
None
Item 5. Other Information
None.
Item 6. Exhibits
See "Exhibit Index" immediately following the signature page.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## P\&F INDUSTRIES, INC.

(Registrant)
By /s/ Joseph A. Molino, Jr.
Joseph A. Molino, Jr. Chief Financial Officer
(Principal Financial and Chief Accounting Officer)

## EXHIBIT INDEX

The following exhibits are either included in this report or incorporated herein by reference as indicated below:

## Exhibit

## Number

## Description of Exhibit

10.1 Fourth Amendment to Loan and Security Agreement, dated as of May 22, 2013, among P\&F Industries, Inc., Florida Pneumatic Manufacturing Corporation, Hy-Tech Machine, Inc., Nationwide Industries, Inc., Continental Tool Group, Inc., Countrywide Hardware, Inc., Embassy Industries, Inc., Green Manufacturing, Inc., Pacific Stair Products, Inc., WILP Holdings, Inc., Woodmark International, L.P., and Capital One Leverage Finance Corporate, as lender and agent.
31.1 Certification of Richard A. Horowitz, Principal Executive Officer of the Registrant, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Joseph A. Molino, Jr., Principal Financial Officer of the Registrant, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Richard A. Horowitz, Principal Executive Officer of the Registrant, Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2 Certification of Joseph A. Molino, Jr., Principal Financial Officer of the Registrant, Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101 **Interactive Data
** Attached as Exhibit 101 are the following, each formatted in Extensible Business Reporting Language ("XBRL"): (i) Consolidated Condensed Balance Sheets; (ii) Consolidated Condensed Statements of Income; (iii) Consolidated Condensed Statements of Shareholders' Equity; (iv) Consolidated Condensed Statements of Cash Flows; and (v) Notes to Consolidated Condensed Financial Statements.

A copy of any of the foregoing exhibits to this Quarterly Report on Form 10-Q may be obtained, upon payment of the Registrant's reasonable expenses in furnishing such exhibit, by writing to P\&F Industries, Inc., 445 Broadhollow Road, Suite 100, Melville New York 11747, Attention: Corporate Secretary.

