

MOLSON COORS BREWING CO  
Form 10-Q  
November 05, 2009

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

ý **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Quarterly period ended September 26, 2009**

**OR**

o **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number: 1-14829**

**Molson Coors Brewing Company**

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State or other jurisdiction of incorporation or organization)

**84-0178360**

(I.R.S. Employer Identification No.)

**1225 17<sup>th</sup> Street, Denver, Colorado, USA**

**1555 Notre Dame Street East, Montréal, Québec, Canada**

(Address of principal executive offices)

**80202**

**H2L 2R5**

(Zip Code)

**303-927-2337 (Colorado)**

**514-521-1786 (Québec)**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

|  |  |  |  |
|--|--|--|--|
| Large accelerated filer <input type="checkbox"/> | Accelerated filer <input type="checkbox"/> | Non-accelerated filer <input type="checkbox"/> | Smaller reporting company <input type="checkbox"/> |
|  |  | (Do not check if a smaller reporting company)  |  |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of October 23, 2009:

|                      |                    |
|----------------------|--------------------|
| Class A Common Stock | 2,594,664 shares   |
| Class B Common Stock | 158,966,415 shares |

### *Exchangeable shares:*

As of October 23, 2009, the following number of exchangeable shares was outstanding for Molson Coors Canada, Inc.:

|                             |                   |
|-----------------------------|-------------------|
| Class A Exchangeable shares | 3,164,905 shares  |
| Class B Exchangeable shares | 20,310,533 shares |

These Class A and Class B exchangeable shares offer substantially the same economic and voting rights as the respective classes of common shares of the registrant. This is achieved via the following structure: The registrant has outstanding one share of special Class A voting stock, through which the holders of Class A exchangeable shares and Class B exchangeable shares of Molson Coors Canada Inc. (a subsidiary of the registrant), respectively, may exercise their voting rights with respect to the registrant. The special Class A and Class B voting stock are entitled to one vote for each of the exchangeable share classes, respectively, excluding shares held by the registrant or its subsidiaries, and generally vote together with the Class A common stock and Class B common stock, respectively, on all matters on which the Class A common stock and Class B common stock are entitled to vote. The trustee holder of the special Class A voting stock and the special Class B voting stock has the right to cast a number of votes equal to the number of then outstanding Class A exchangeable shares and Class B exchangeable shares, respectively.

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Table of Contents**PART I. FINANCIAL INFORMATION****ITEM I. FINANCIAL STATEMENTS**

**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(IN MILLIONS, EXCEPT PER SHARE DATA)

(UNAUDITED)

|  | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|--|-----------------------|-----------------------|-------------------------|-----------------------|
|  | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Sales  | \$ 1,250.3            | \$ 1,373.8            | \$ 3,234.9              | \$ 5,549.5            |
| Excise taxes   | (396.6)               | (452.7)               | (1,023.3)               | (1,514.3)             |
| Net sales  | 853.7                 | 921.1                 | 2,211.6                 | 4,035.2               |
| Cost of goods sold   | (472.6)               | (524.4)               | (1,251.3)               | (2,392.9)             |
| Gross profit   | 381.1                 | 396.7                 | 960.3                   | 1,642.3               |
| Marketing, general and administrative expenses                       | (240.7)               | (236.8)               | (653.3)                 | (1,136.6)             |
| Special items, net   | (4.3)                 | (24.8)                | (21.6)                  | (136.1)               |
| Equity income in MillerCoors   | 101.2                 | 106.5                 | 332.4                   | 106.5                 |
| Operating income   | 237.3                 | 241.6                 | 617.8                   | 476.1                 |
| Interest expense, net  | (22.5)                | (25.6)                | (62.3)                  | (80.4)                |
| Debt extinguishment costs  |                       |                       |                         | (12.4)                |
| Other income, net  | 55.9                  | 7.7                   | 29.1                    | 6.4                   |
| Income from continuing operations before income taxes                | 270.7                 | 223.7                 | 584.6                   | 389.7                 |
| Income tax expense   | (25.3)                | (54.9)                | (71.3)                  | (74.9)                |
| Income from continuing operations                                    | 245.4                 | 168.8                 | 513.3                   | 314.8                 |
| (Loss) income from discontinued operations, net of tax               | (9.0)                 | 3.2                   | (12.9)                  | (18.1)                |
| Net income   | 236.4                 | 172.0                 | 500.4                   | 296.7                 |
| Less: Net income attributable to noncontrolling interests            | (1.1)                 | (0.7)                 | (2.1)                   | (11.6)                |
| Net income attributable to Molson Coors Brewing Company              | \$ 235.3              | \$ 171.3              | \$ 498.3                | \$ 285.1              |
| Basic income (loss) per share:                                       |                       |                       |                         |                       |
| Continuing operations attributable to Molson Coors Brewing Company   | \$ 1.32               | \$ 0.91               | \$ 2.78                 | \$ 1.66               |
| Discontinued operations attributable to Molson Coors Brewing Company | (0.05)                | 0.02                  | (0.07)                  | (0.10)                |
| Net income attributable to Molson Coors Brewing Company              | \$ 1.27               | \$ 0.93               | \$ 2.71                 | \$ 1.56               |
| Diluted income (loss) per share:                                     |                       |                       |                         |                       |
|  | \$ 1.31               | \$ 0.90               | \$ 2.75                 | \$ 1.63               |

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|  |          |          |          |          |
|--|----------|----------|----------|----------|
| Continuing operations attributable to Molson Coors Brewing Company   |          |          |          |          |
| Discontinued operations attributable to Molson Coors Brewing Company | (0.05)   | 0.02     | (0.07)   | (0.10)   |
| Net income attributable to Molson Coors Brewing Company              | \$ 1.26  | \$ 0.92  | \$ 2.68  | \$ 1.53  |
|  |          |          |          |          |
| Weighted average shares basic  | 184.6    | 183.5    | 184.2    | 182.3    |
| Weighted average shares diluted                                      | 186.2    | 185.7    | 185.6    | 185.5    |
| Amounts attributable to Molson Coors Brewing Company                 |          |          |          |          |
| Income from continuing operations, net of tax                        | \$ 244.3 | \$ 168.1 | \$ 511.2 | \$ 303.2 |
| (Loss) income from discontinued operations, net of tax               | (9.0)    | 3.2      | (12.9)   | (18.1)   |
| Net income attributable to Molson Coors Brewing Company              | \$ 235.3 | \$ 171.3 | \$ 498.3 | \$ 285.1 |

See notes to unaudited condensed consolidated financial statements.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****(IN MILLIONS)****(UNAUDITED)**

|                           | As of<br>September 26,<br>2009 | December 28,<br>2008 |
|---------------------------|--------------------------------|----------------------|
| <b>Assets</b>             |                                |                      |
| Current assets:           |                                |                      |
| Cash and cash equivalents | \$ 565.1                       | \$ 216.2             |
| Accounts receivable, net  | 501.2                          | 472.5                |
| Other receivables, net    | 160.6                          | 162.9                |
| Inventories:              |                                |                      |
| Finished, net             | 101.2                          | 89.1                 |
| In process                | 18.9                           | 13.4                 |
| Raw materials             | 43.6                           | 43.3                 |
| Packaging materials, net  | 60.0                           | 46.3                 |
| Total inventories, net    | 223.7                          | 192.1                |
| Other assets, net         | 47.6                           | 61.9                 |
| Discontinued operations   | 9.6                            | 1.5                  |
| Total current assets      | 1,507.8                        | 1,107.1              |
| Properties, net           | 1,251.8                        | 1,301.9              |
| Goodwill                  | 1,441.4                        | 1,298.0              |
| Other intangibles, net    | 4,372.3                        | 3,923.4              |
| Investment in MillerCoors | 2,588.1                        | 2,418.7              |
| Deferred tax assets       | 121.9                          | 75.3                 |
| Notes receivable, net     | 50.2                           | 51.8                 |
| Other assets              | 157.7                          | 203.4                |
| Discontinued operations   |                                | 7.0                  |
| Total assets              | \$ 11,491.2                    | \$ 10,386.6          |

See notes to unaudited condensed consolidated financial statements.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS (Continued)****(IN MILLIONS, EXCEPT PAR VALUE)****(UNAUDITED)**

|  | As of                 |                      |
|--|-----------------------|----------------------|
|  | September 26,<br>2009 | December 28,<br>2008 |
| <b>Liabilities and equity</b>  |                       |                      |
| Current liabilities:   |                       |                      |
| Accounts payable   | \$ 185.4              | \$ 170.5             |
| Accrued expenses and other liabilities   | 633.1                 | 690.8                |
| Deferred tax liabilities   | 123.8                 | 107.8                |
| Current portion of long-term debt and short-term borrowings  | 300.1                 | 0.1                  |
| Discontinued operations  | 155.5                 | 16.9                 |
| Total current liabilities  | 1,397.9               | 986.1                |
| Long-term debt   | 1,376.6               | 1,752.0              |
| Pension and post-retirement benefits   | 489.9                 | 581.0                |
| Derivative hedging instruments   | 328.2                 | 225.9                |
| Deferred tax liabilities   | 527.0                 | 399.4                |
| Unrecognized tax benefits  | 170.7                 | 230.4                |
| Other liabilities  | 148.4                 | 47.6                 |
| Discontinued operations  | 18.4                  | 124.8                |
| Total liabilities  | 4,457.1               | 4,347.2              |
| Molson Coors Brewing Company stockholders' equity  |                       |                      |
| Capital stock:   |                       |                      |
| Preferred stock, non-voting, no par value (authorized: 25.0 shares; none issued)   |                       |                      |
| Class A common stock, voting, \$0.01 par value per share (authorized: 500.0 shares; issued and outstanding: 2.6 shares and 2.7 shares at September 26, 2009 and December 28, 2008, respectively)         |                       |                      |
| Class B common stock, non-voting, \$0.01 par value per share (authorized: 500.0 shares; issued and outstanding: 158.9 shares and 157.1 shares at September 26, 2009 and December 28, 2008, respectively) | 1.6                   | 1.6                  |
| Class A exchangeable shares (issued and outstanding: 3.2 shares at September 26, 2009 and December 28, 2008)   | 119.1                 | 119.4                |
| Class B exchangeable shares (issued and outstanding: 20.4 shares and 20.9 shares at September 26, 2009 and December 28, 2008, respectively)  | 766.1                 | 786.3                |
| Paid-in capital  | 3,412.5               | 3,334.6              |
| Retained earnings  | 2,557.2               | 2,184.9              |
| Accumulated other comprehensive income (loss)  | 162.2                 | (371.4)              |
| Total Molson Coors Brewing Company stockholders' equity  | 7,018.7               | 6,055.4              |
| Noncontrolling interests   | 15.4                  | (16.0)               |
| Total equity   | 7,034.1               | 6,039.4              |
| Total liabilities and equity   | \$ 11,491.2           | \$ 10,386.6          |

See notes to unaudited condensed consolidated financial statements.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(IN MILLIONS)****(UNAUDITED)**

|   | <b>Thirty-Nine Weeks Ended</b> |                               |
|---|--------------------------------|-------------------------------|
|   | <b>September 26,<br/>2009</b>  | <b>September 28,<br/>2008</b> |
| <b>Cash flows from operating activities:</b>                                      |                                |                               |
| Net income  | \$ 500.4                       | \$ 296.7                      |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                |                               |
| Depreciation and amortization   | 135.3                          | 224.4                         |
| Share-based compensation  | 16.8                           | 51.8                          |
| Loss on sale or impairment of properties and intangibles                          | 3.4                            | 36.4                          |
| Deferred income taxes   | 111.8                          | 60.5                          |
| Equity income in MillerCoors  | (332.4)                        | (106.5)                       |
| Distributions from MillerCoors  | 351.5                          | 58.8                          |
| Equity in net income of other unconsolidated affiliates                           | (2.3)                          | (15.2)                        |
| Distributions from other unconsolidated affiliates                                | 3.6                            | 2.0                           |
| Excess tax benefits from share-based compensation                                 | (18.2)                         |                               |
| Change in current assets and liabilities and other                                | (116.0)                        | (231.4)                       |
| Discontinued operations   | 12.9                           | 18.1                          |
| <b>Net cash provided by operating activities</b>                                  | <b>666.8</b>                   | <b>395.6</b>                  |
| <b>Cash flows from investing activities:</b>                                      |                                |                               |
| Additions to properties   | (71.7)                         | (176.5)                       |
| Proceeds from sales of properties and intangible assets                           | 3.9                            | 35.7                          |
| Proceeds from sale of investment securities, net                                  |                                | 22.8                          |
| Acquisition of business   | (19.6)                         |                               |
| Investment in MillerCoors   | (346.5)                        | (78.8)                        |
| Return of capital from MillerCoors  | 237.3                          |                               |
| Deconsolidation of Brewers' Retail, Inc.  | (26.1)                         |                               |
| Investment in and advances to an unconsolidated affiliate                         | (8.6)                          | (9.0)                         |
| Trade loan repayments from customers  | 17.5                           | 20.4                          |
| Trade loans advanced to customers   | (12.7)                         | (27.9)                        |
| Other   |                                | (1.7)                         |
| <b>Net cash used in investing activities</b>                                      | <b>(226.5)</b>                 | <b>(215.0)</b>                |
| <b>Cash flows from financing activities:</b>                                      |                                |                               |
| Exercise of stock options under equity compensation plans                         | 25.5                           | 51.6                          |
| Excess tax benefits from share-based compensation                                 | 18.2                           |                               |
| Dividends paid  | (125.8)                        | (102.2)                       |
| Dividends paid to noncontrolling interests holders                                |                                | (20.3)                        |
| Proceeds from issuance of long term debt  |                                | 16.0                          |
| Payments on long-term debt and capital lease obligations                          | (0.3)                          | (181.2)                       |
| Proceeds from short-term borrowings   | 10.0                           | 41.8                          |
| Payments on short-term borrowings   | (10.1)                         | (40.8)                        |
| Net proceeds from revolving credit facilities                                     |                                | 1.0                           |
| Change in overdraft balances and other  | (9.1)                          | 2.1                           |
| Settlements of debt-related derivatives   |                                | 12.0                          |
| <b>Net cash used in financing activities</b>                                      | <b>(91.6)</b>                  | <b>(220.0)</b>                |
| <b>Cash and cash equivalents:</b>   |                                |                               |





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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**1. BASIS OF PRESENTATION**

Unless otherwise noted in this report, any description of we, us or our includes Molson Coors Brewing Company ("MCBC" or the "Company"), principally a holding company, and its operating subsidiaries: Coors Brewing Company ("CBC"), operating in the United States ("U.S."); Molson Coors Brewing Company (UK) Limited ("MCBC-UK"), formerly referred to as Coors Brewers Limited ("CBL"), operating in the United Kingdom ("U.K."); Molson Coors Canada ("MCC"), operating in Canada; and our other corporate entities. Any reference to "Coors" means the Adolph Coors Company prior to the 2005 merger with Molson Inc. (the "Merger"). Any reference to Molson Inc. means Molson prior to the Merger. Any reference to "Molson Coors" means MCBC after the Merger.

Effective July 1, 2008, MCBC and SABMiller plc ("SABMiller") combined the U.S. and Puerto Rico operations of their respective subsidiaries, CBC and Miller Brewing Company ("Miller"). The results and financial position of U.S. operations, which had historically comprised substantially all of our U.S. reporting segment were, in all material respects, deconsolidated from MCBC prospectively upon formation of MillerCoors LLC ("MillerCoors"). Our interest in MillerCoors is accounted for by us under the equity method of accounting. See Note 3 "SEGMENT REPORTING," and Note 4 "EQUITY INVESTMENTS."

Unless otherwise indicated, information in this report is presented in U.S. dollars ("USD" or "\$").

**Unaudited Condensed Consolidated Financial Statements**

The accompanying unaudited condensed consolidated financial statements reflect all adjustments, consisting of normal recurring accruals, which are necessary for a fair statement of the financial position, results of operations and cash flows for the periods presented. The accompanying condensed consolidated financial statements include our accounts, the accounts of our majority owned subsidiaries, equity method investments, and certain variable interest entities of which we are the primary beneficiary. All intercompany transactions and balances have been eliminated in consolidation. These condensed consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended December 28, 2008. The results of operations for the thirteen and thirty-nine week periods ended September 26, 2009, are not necessarily indicative of the results that may be achieved for the full fiscal year.

The December 28, 2008 condensed consolidated balance sheet data is consistent with our audited financial statements, other than the impact of the adoption of guidance related to noncontrolling interests in consolidated financial statements and accounting for convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) as described below, but does not include all disclosures required by accounting principles generally accepted in the United States of America ("U.S. GAAP").

**Reporting Periods Presented**

MCBC follows a 52/53 week fiscal reporting calendar. The third fiscal quarter of 2009 and 2008 consisted of thirteen weeks ending on September 26, 2009 and September 28, 2008, respectively. The first three fiscal quarters of 2009 and 2008 consisted of thirty-nine weeks ending on September 26, 2009 and September 28, 2008, respectively. Fiscal years 2009 and 2008 consist of 52 weeks ending on December 26, 2009 and December 28, 2008, respectively.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**1. BASIS OF PRESENTATION (Continued)**

The results from Brewers' Retail, Inc. ("BRI"), a consolidated subsidiary through February 28, 2009, are reported one month in arrears in the accompanying unaudited condensed consolidated financial statements. Due to a change in our ownership level of BRI, we deconsolidated this entity from our financial statements as of March 1, 2009, and began to prospectively account for it under the equity method of accounting. See Note 11 "VARIABLE INTEREST ENTITIES," for further discussion.

MillerCoors follows a monthly reporting calendar. The third quarter and first three quarters of 2009 consisted of three and nine months ended September 30, 2009, respectively. The third quarter of 2008 consists of the period July 1, 2008, the date of formation, to September 30, 2008.

**Use of estimates**

Our condensed consolidated financial statements are prepared in accordance with U.S. GAAP. These accounting principles require us to make certain estimates, judgments and assumptions. We believe that the estimates, judgments and assumptions are reasonable, based on information available at the time they are made. To the extent there are material differences between these estimates and actual results, our condensed consolidated financial statements may be affected.

**2. NEW ACCOUNTING PRONOUNCEMENTS**

**Reclassifications and Retroactive Application of New Accounting Pronouncements**

During the first quarter of 2009, we adopted new pronouncements related to noncontrolling interests in consolidated financial statements and accounting for convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement), both of which required retrospective applications. See discussions below under Adoption of New Accounting Pronouncements. In addition, certain prior period amounts have been reclassified to conform to the current period presentation.

**Adoption of New Accounting Pronouncements**

***The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles***

In June 2009, the FASB issued "The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles," which reorganizes authoritative guidance and accounting principles used in the preparation of financial statements of nongovernmental entities that are presented in conformity with U.S. GAAP. This codification is effective for financial statements issued for interim and annual periods ending after September 15, 2009. Our adoption of the codification in the third quarter of 2009 resulted in the elimination of numerical references to authoritative guidance throughout our financial statement disclosures. Adoption of the codification did not have an impact on our consolidated financial position, results of operations or cash flows.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**2. NEW ACCOUNTING PRONOUNCEMENTS (Continued)**

***Business Combinations and Accounting for Assets Acquired and Liabilities Assumed in a Business Combination That Arise from Contingencies***

In December 2007, the FASB revised the authoritative guidance for business combinations, which establishes principles and requirements for the manner in which the acquirer in a business combination (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed and any noncontrolling interest in the acquiree, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. In addition to new financial statements disclosures, this guidance also changes the accounting treatment for certain specific items, including the expensing of acquisition costs and restructuring costs associated with a business combination, and changes in deferred tax asset valuation allowances and income tax uncertainties after the acquisition date which generally affects income tax expense. This guidance applies prospectively to business combinations for which the acquisition date is on or after the beginning of the Company's fiscal 2009 period, with the exception of the accounting for valuation allowances on deferred tax assets and acquired tax contingencies, for which the adoption is retrospective. The adoption of this guidance did not have a material impact on our consolidated financial position and results of operations in the first three quarters of 2009.

***Fair Value Measurements and Disclosures***

The FASB issued authoritative guidance for fair value measurements in September 2006. This guidance defines fair value, establishes a framework for measuring fair value and expands disclosures about assets and liabilities measured at fair value in the financial statements. Effective December 31, 2007, we adopted the provisions of the guidance for financial assets and liabilities, as well as other assets and liabilities carried at fair value on a recurring basis. These provisions were applied prospectively and did not have a material impact on the consolidated financial position, results of operations or cash flows of the Company (see Note 15 "FAIR VALUE MEASUREMENTS," for disclosures related to financial assets and liabilities). Effective December 29, 2008, we adopted the provisions of the guidance related to nonfinancial assets and liabilities. The adoption of these provisions did not have a material impact on the consolidated financial position, results of operations or cash flows of the Company.

***Noncontrolling Interests in Consolidated Financial Statements***

In December 2007, the FASB issued a statement regarding noncontrolling interests in consolidated financial statements that is effective for us beginning in fiscal year 2009. This statement requires the recognition of a noncontrolling interest (previously referred to as minority interest) as a component of equity in the consolidated financial statements and separate from the parent's equity. The amount of net income attributable to the noncontrolling interest is included in consolidated net income in the consolidated statement of operations. It also amends existing guidance to be consistent with the revised guidance for business combinations discussed above, including procedures associated with the deconsolidation of a subsidiary. As such, our adoption of this statement impacted the accounting for the deconsolidation of Brewers' Retail, Inc. ("BRI") in the first quarter of 2009. Changes to noncontrolling interests reflected in total equity during the first three quarters of 2009 resulted from

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**2. NEW ACCOUNTING PRONOUNCEMENTS (Continued)**

\$2.1 million of net earnings, establishment of the non-controlling interest in Cobra Beer Partnership Ltd of \$9.6 million, and the effects of deconsolidating BRI (\$19.6 million). Changes to the individual components of accumulated other comprehensive income attributable to noncontrolling interests were insignificant. See Note 11 "VARIABLE INTEREST ENTITIES" for further discussion. This statement also includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest.

***Disclosures about Derivative Instruments and Hedging Activities***

In March 2008, the FASB issued a pronouncement regarding disclosures about derivative instruments and hedging activities, an amendment of a previously issued statement, which requires enhanced disclosures about an entity's derivative and hedging activities and thereby improves the transparency of financial reporting. Disclosing the fair values of derivative instruments and their gains and losses in a tabular format provides a more complete picture of the location in an entity's financial statements of both the derivative positions existing at period end and the effect of using derivatives during the reporting period. Entities are required to provide enhanced disclosures around (i) how and why an entity uses derivative instruments, (ii) how derivative instruments and related hedged items are accounted for under the guidance and its related interpretations, and (iii) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. This guidance is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The implementation of this standard did not have a material impact on the consolidated financial position, results of operations, or cash flows of the Company although it did result in additional disclosures. See Note 14 "DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES," for further information and disclosures.

***Subsequent Events***

In May 2009, the FASB issued guidance related to, subsequent events, which formalizes general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, this guidance sets forth: (i) The period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, (ii) The circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements, and (iii) The disclosures that an entity should make about events or transactions that occurred after the balance sheet date.

In accordance with this guidance, we have applied these requirements to interim and annual financial periods ending after June 15, 2009.

For the interim financial period ended September 26, 2009, subsequent events were evaluated through November 4, 2009, the date the financial statements were issued.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**2. NEW ACCOUNTING PRONOUNCEMENTS (Continued)**

*Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion (Including Partial Cash Settlement)*

In May 2008, the FASB issued guidance regarding accounting for convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) that applies to all convertible debt instruments that have a "net settlement feature", which means that such convertible debt instruments, by their terms, may be settled either wholly or partially in cash upon conversion. This guidance requires issuers of convertible debt instruments that may be settled wholly or partially in cash upon conversion to separately account for the liability and equity components in a manner reflective of the issuers' nonconvertible debt borrowing rate. The Company retrospectively adopted this guidance on December 29, 2008, impacting historical accounting for our 2007 2.5% Convertible Senior Notes due July 30, 2013 ("Convertible Senior Notes"). Considering interest rates applicable at the time of the Convertible Senior Notes issuance on June 15, 2007, we determined that the historical liability and equity components would have been valued using an effective 6.08% interest rate. As such the amount allocated to the long-term debt at that date is \$471.1 million, and the pretax amount allocated to equity is \$103.9 million. The retrospective adoption increased non-cash interest expense by \$15.8 million and \$8.4 million for the fifty-two weeks ended December 28, 2008 and December 30, 2007, respectively. We also will record additional non-cash interest expense representing the amortization of the debt discount on the Convertible Senior Notes in 2009 through 2013 of approximately \$16 million to \$18 million annually, thereby increasing the carrying value of the long-term debt to its \$575 million face value at maturity in July 2013.

During the thirteen weeks ended September 26, 2009 and September 28, 2008, we incurred additional non-cash interest expense of \$4.1 million and \$4.0 million, respectively. For the thirty-nine weeks ended September 26, 2009 and September 28, 2008 the amounts were \$12.2 million and \$11.8 million, respectively. The additional non-cash interest expense impact (net of tax) to net income per share was a decrease of \$0.02 and \$0.06 for each of the thirteen and thirty-nine weeks ended September 26, 2009 and September 28, 2008, respectively.

We also incurred interest expense related to the 2.5% coupon rate of \$3.6 million for both thirteen week periods ended September 26, 2009 and September 28, 2008. For the thirty-nine weeks ended September 26, 2009 and September 28, 2008 the amount was \$10.8 million for each period. The combination of non-cash and cash interest resulted in an effective interest rate of 6.07% and 6.16% for the thirteen weeks ended September 26, 2009 and September 28, 2008, respectively. The effective interest rates for the thirty-nine weeks ended September 26, 2009 and September 28, 2008 were 6.04% and 6.14%, respectively.

As of September 26, 2009 and December 28, 2008, paid in capital in the equity section of our balance sheet includes \$103.9 million, (\$64.2 million net of tax), representing the equity component of the Convertible Senior Notes. Long-term debt was reduced by the unamortized discount associated with the Convertible Senior Notes of \$67.5 million and \$79.7 million as of September 26, 2009 and December 28, 2008, respectively.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**2. NEW ACCOUNTING PRONOUNCEMENTS (Continued)**

*Determination of the Useful Life of Intangible Assets*

In April 2008, the FASB issued guidance regarding the determination of the useful life of intangible assets. This position amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful lives of recognized intangible assets under a previously issued statement related to goodwill and other intangible assets. For a recognized intangible asset, an entity will be required to disclose information that enables users of financial statements to assess the extent to which expected future cash flows associated with the asset are affected by the entity's intent and/or ability to renew or extend the arrangement. This guidance is effective for financial statements issued for fiscal years beginning after December 15, 2008 and for intangible assets acquired after that date. Early adoption is prohibited. The adoption of this guidance did not have a significant impact our financial statements.

*Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly*

In April 2009, the FASB issued guidance around the determination of fair value when the volume and level of activity for the asset or liability have significantly decreased and identifying circumstances that indicate that a transaction is orderly. This position provides additional guidance for estimating fair value in accordance with the Fair Value Measurements and Disclosures pronouncement mentioned above and addresses when the volume and level of activity for the asset or liability have significantly decreased. This also includes guidance on identifying circumstances that indicate a transaction is not orderly. This guidance is effective for interim and annual reporting periods ending after June 15, 2009, and shall be applied prospectively. The adoption of this guidance did not have an impact on the determination or reporting of our financial results.

*Interim Disclosures about Fair Value of Financial Instruments*

In April 2009, the FASB issued guidance over interim disclosures about fair value of financial instruments. This guidance amends a previously issued statement regarding disclosures about fair value of financial instruments, to require disclosures about fair value of financial instruments for interim reporting periods of publicly traded companies as well as in annual financial statements. This guidance also amends previous guidance over interim financial reporting to require those disclosures in summarized financial information at interim reporting periods. This guidance is effective for interim reporting periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. We adopted these disclosure requirements effective with our second quarter ended June 28, 2009. See Note 13 "DEBT," Note 14 "DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES," and Note 15 "FAIR VALUE MEASUREMENTS," for further information and disclosures. The adoption of this guidance did not have an impact on the determination or reporting of our financial results.

*Recognition and Presentation of Other-Than-Temporary Impairments*

In April 2009, the FASB issued guidance related to the recognition and presentation of other-than-temporary impairments. This guidance amends the other-than-temporary impairment guidance for debt securities to make the guidance more operational and to improve the presentation

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**2. NEW ACCOUNTING PRONOUNCEMENTS (Continued)**

and disclosure of other-than-temporary impairments on debt and equity securities in the financial statements. This guidance does not amend existing recognition and measurement guidance related to other-than-temporary impairments of equity securities. This guidance was effective for our second quarter ended June 28, 2009. The adoption of this guidance did not have a significant impact on the determination or reporting of our financial results.

**New Accounting Pronouncements Not Yet Adopted**

***Employers' Disclosures about Postretirement Benefit Plan Assets***

In December 2008, the FASB issued guidance regarding employers' disclosures about postretirement benefit plan assets. This guidance amends a previous statement regarding employers' disclosures about pensions and other postretirement benefits to provide guidance on an employer's disclosures about plan assets of a defined benefit pension or other postretirement plan on investment policies and strategies, major categories of plan assets, inputs and valuation techniques used to measure the fair value of plan assets and significant concentrations of risk within plan assets. This guidance is effective for our fiscal year ending December 26, 2009. Upon initial application, the provisions of this guidance are not required for earlier periods that are presented for comparative purposes. We are currently evaluating the disclosure requirements of this new guidance.

***Amendments to FASB Interpretation, Consolidation of Variable Interest Entities***

In June 2009, the FASB issued amendments with regards to the consolidation of variable interest entities, which requires an enterprise to determine whether its variable interest or interests give it a controlling financial interest in a variable interest entity. The primary beneficiary of a variable interest entity is the enterprise that has both (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance, and (2) the obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity. This amendment also requires ongoing reassessments of whether an enterprise is the primary beneficiary of a variable interest entity. The guidance is effective for our first quarter ending March 27, 2010. While we have not yet completed our evaluation, we do not expect this adoption to have a material impact on our consolidated financial statements.

***Measuring Liabilities at Fair Value***

In August 2009, the FASB amended previously issued guidance related to the fair value measurements and disclosures to provide clarification around valuation techniques to be employed in circumstances in which a quoted price for an identical liability in an active market is not available, including the impact of restrictions that prevent the transfer of the liability. This interpretation also clarifies that both a quoted price for an identical liability in an active market and the quoted price for an identical liability when traded as an asset in an active market are Level 1 fair value measurements, to the extent that no adjustments to the quoted price are required. This guidance is effective for our fourth quarter and fiscal year ending December 26, 2009. We do not expect the adoption of this guidance to have a significant impact on the determination or reporting of our financial results.



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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**3. SEGMENT REPORTING**

A summary of our operating segment structure is provided below:

*Reportable segments*

*Canada*

The Canada segment consists of our production, marketing and sales of the Molson family of brands, *Coors Light* and other owned and partner brands, principally in Canada. The Canada segment includes our joint venture arrangements related to the distribution and retail sale of beer in Ontario, through BRI; and the distribution of beer in the western provinces, through Brewers' Distributor Ltd. ("BDL"). The Canada segment also includes our equity interest in the Montréal Canadiens Hockey Club, and Modelo Molson Imports, L.P.

*United States ("U.S.")*

As discussed in Note 1 "BASIS OF PRESENTATION," effective July 1, 2008, MillerCoors began operations. The results and financial position of our CBC business were deconsolidated upon contribution to the joint venture, and our interest in MillerCoors is being accounted for and reported by us under the equity method of accounting. MCBC's equity investment in MillerCoors represents our entire U.S. reporting segment for the thirteen and thirty-nine weeks ended September 26, 2009 and for the thirteen weeks ended September 28, 2008.

For the first twenty-six weeks of 2008, our U.S. segment consisted of the production, marketing, and sales of the Coors and Molson portfolios of brands in the United States and Puerto Rico, presented on a consolidated basis.

*United Kingdom ("U.K.")*

The U.K. segment includes the production, marketing, and sale of our brands in the U.K. and our royalty arrangements in the Republic of Ireland. During the second quarter of 2009, we purchased a 50.1% ownership of Cobra Beer Partnership, Ltd discussed in Note 11 "VARIABLE INTEREST ENTITIES."

*Non-reportable segment and other business activities*

*Molson Coors International ("MCI") and Corporate*

MCI was formerly known and referred to within our financial statements as Global Brands and Market Development ("Global Markets").

These results represent our unallocated corporate general and administrative costs, net interest costs associated with financing activities, and results of operations associated with certain global markets, including Mexico, Latin America (other than Puerto Rico), Asia and continental Europe. The asset levels and results of operations from this non-reportable segment and other business activities are not material enough to merit separate disclosure as a reportable segment.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****3. SEGMENT REPORTING (Continued)**

The following table sets forth net sales by segment (in millions):

|                                      | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|--------------------------------------|-----------------------|-----------------------|-------------------------|-----------------------|
|                                      | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Canada(1)                            | \$ 493.8              | \$ 541.7              | \$ 1,289.5              | \$ 1,513.6            |
| U.S.(2)                              |                       | 12.9                  |                         | 1,504.8               |
| U.K.                                 | 338.5                 | 348.8                 | 867.6                   | 1,026.3               |
| MCI and Corporate                    | 21.4                  | 17.7                  | 54.5                    | 46.1                  |
| Intersegment sales<br>elimination(1) |                       |                       |                         | (55.6)                |
| Consolidated                         | \$ 853.7              | \$ 921.1              | \$ 2,211.6              | \$ 4,035.2            |

(1)

Beginning in the third quarter of 2009, management adjusted internal financial reporting to conform sales reporting for the pre-MillerCoors periods to the post-MillerCoors periods. As a result, Canada segment sales for the nine months ended September 28, 2008, are higher than reported in prior periods due to the inclusion of \$55.6 million of intersegment/intercompany sales, which were eliminated upon consolidation.

(2)

As a result of the MillerCoors formation on July 1, 2008, and MCBC's prospective equity accounting for MillerCoors, sales shown above for the thirteen weeks ended September 28, 2008, present MCBC's former U.S. segment net sales for a single day of June 30, 2008, and our proportional share of net income for the period July 1, 2008, through September 28, 2008. Sales shown for the thirty-nine weeks ended September 28, 2008, represent MCBC's former U.S. segment net sales for the twenty-six weeks ended June 29, 2008, plus net sales for a single day of June 30, 2008 and our proportional share of net income for the period July 1, 2008, through September 28, 2008.

Across each of our segments, no single customer accounted for more than 10% of our sales. Net sales represent sales to third party external customers and affiliates. Unless otherwise disclosed, intersegment revenues are insignificant and eliminated in consolidation.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****3. SEGMENT REPORTING (Continued)**

The following table sets forth income (loss) from continuing operations before income taxes by segment (in millions):

|                   | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|-------------------|-----------------------|-----------------------|-------------------------|-----------------------|
|                   | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Canada            | \$ 135.7              | \$ 148.0              | \$ 322.1                | \$ 364.7              |
| U.S.(1)           | 101.2                 | 110.5                 | 332.4                   | 215.9                 |
| U.K.              | 32.4                  | 30.5                  | 65.0                    | 44.9                  |
| MCI and Corporate | 1.4                   | (65.3)                | (134.9)                 | (235.8)               |
| Consolidated      | \$ 270.7              | \$ 223.7              | \$ 584.6                | \$ 389.7              |

(1)

As a result of the MillerCoors formation on July 1, 2008, MCBC's equity investment in MillerCoors now represents our U.S. operating segment.

The following table sets forth total assets by segment (in millions):

|                         | As of              |                   |
|-------------------------|--------------------|-------------------|
|                         | September 26, 2009 | December 28, 2008 |
| Canada                  | \$ 6,162.4         | \$ 5,688.1        |
| U.S.                    | 2,588.1            | 2,418.7           |
| U.K.                    | 2,223.7            | 2,024.2           |
| MCI and Corporate       | 507.4              | 247.1             |
| Discontinued operations | 9.6                | 8.5               |
| Total assets            | \$ 11,491.2        | \$ 10,386.6       |

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Summarized financial information for MillerCoors is as follows (in millions):

*Condensed balance sheet*

|   | As of              |                   |
|---|--------------------|-------------------|
|   | September 30, 2009 | December 31, 2008 |
| Current assets  | \$ 912             | \$ 849            |
| Noncurrent assets                                     | 8,924              | 8,853             |
| <b>Total assets</b>                                   | <b>\$ 9,836</b>    | <b>\$ 9,702</b>   |
| Current liabilities                                   | \$ 947             | \$ 1,034          |
| Noncurrent liabilities                                | 1,309              | 1,412             |
| <b>Total liabilities</b>                              | <b>2,256</b>       | <b>2,446</b>      |
| Shareholders' investment                              | 7,554              | 7,227             |
| Noncontrolling interests                              | 26                 | 29                |
| <b>Total shareholders' investment</b>                 | <b>7,580</b>       | <b>7,256</b>      |
| <b>Total liabilities and shareholders' investment</b> | <b>\$ 9,836</b>    | <b>\$ 9,702</b>   |

*Results of operations*

|   | For the three months ended |                    | For the nine months ended |                    |
|---|----------------------------|--------------------|---------------------------|--------------------|
|   | September 30, 2009         | September 30, 2008 | September 30, 2009        | September 30, 2008 |
| Net sales                                     | \$ 2,009.5                 | \$ 1,949.7         | \$ 5,862.1                | \$ 1,949.7         |
| Cost of goods sold                            | (1,266.6)                  | (1,236.9)          | (3,618.8)                 | (1,236.9)          |
| <b>Gross profit</b>                           | <b>\$ 742.9</b>            | <b>\$ 712.8</b>    | <b>\$ 2,243.3</b>         | <b>\$ 712.8</b>    |
| Operating income                              | \$ 232.2                   | \$ 171.1           | \$ 759.4                  | \$ 171.1           |
| <b>Net income attributable to MillerCoors</b> | <b>\$ 229.7</b>            | <b>\$ 168.2</b>    | <b>\$ 740.6</b>           | <b>\$ 168.2</b>    |

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****4. EQUITY INVESTMENTS (Continued)**

The following represents MCBC's proportional share in net income attributable to MillerCoors reported under the equity method (in millions):

|  | Thirteen Weeks Ended  |                       | Thirty-nine Weeks Ended |                       |
|--|-----------------------|-----------------------|-------------------------|-----------------------|
|  | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Net income attributable to MillerCoors   | \$ 229.7              | \$ 168.2              | \$ 740.6                | \$ 168.2              |
| MCBC economic interest   | 42%                   | 42%                   | 42%                     | 42%                   |
| MCBC proportionate share of MillerCoors net income   | 96.5                  | 70.6                  | 311.1                   | 70.6                  |
| Accounting policy elections(1)   |                       | 31.8                  | 7.3                     | 31.8                  |
| Amortization of the difference between MCBC contributed cost basis and proportional share of the underlying equity in net assets of MillerCoors(2) | 2.4                   | 6.0                   | 9.3                     | 6.0                   |
| Share-based compensation adjustment(3)   | 2.3                   | (1.9)                 | 4.7                     | (1.9)                 |
| Equity Income in MillerCoors   | \$ 101.2              | \$ 106.5              | \$ 332.4                | \$ 106.5              |

(1)

MillerCoors made its initial accounting policy elections upon formation, impacting certain asset and liability balances contributed by MCBC. Our investment basis in MillerCoors is based upon the book value of the net assets we contributed. These adjustments reflect the favorable impact to our investment as a result of the differences resulting from accounting policy elections, the most significant of which was MillerCoors' election to value contributed CBC inventories using the first in, first out (FIFO) method, rather than the last in, first out (LIFO) method, which had previously been applied. This adjustment has been phased in over the expected turnover of the related inventories; which was concluded in the first quarter of 2009.

(2)

MCBC's net investment in MillerCoors is based on the carrying values of the net assets it contributed to the joint venture which is less than our proportional share of underlying equity (42%) of MillerCoors (contributed by both Coors and Miller) by approximately \$633.4 million. This difference is being amortized as additional equity income over the remaining useful lives of long-lived assets giving rise to the difference. For non-depreciable assets, such as goodwill, no adjustment is being recorded.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**4. EQUITY INVESTMENTS (Continued)**

(3)

The net adjustment is to record all stock-based compensation associated with preexisting equity awards to be settled in MCBC Class B common stock held by former CBC employees now employed by MillerCoors and to eliminate all stock-based compensation impacts related to preexisting SABMiller equity awards held by Miller employees now employed by MillerCoors.

During the thirteen weeks ended September 26, 2009, we had \$9.1 million of sales of beer to MillerCoors and \$3.0 million of purchases of beer from MillerCoors. For the thirty-nine weeks ended September 26, 2009, we had \$30.3 million of sales of beer to MillerCoors and \$7.3 million of purchases of beer from MillerCoors. During the thirteen and thirty-nine weeks ended September 28, 2008, we had \$28.4 million of sales of beer to MillerCoors and \$1.4 million of purchases of beer from MillerCoors.

For the thirteen weeks ended September 26, 2009, we recorded \$2.2 million of service agreement and other charges to MillerCoors and \$0.4 million of service agreement costs from MillerCoors. For the thirty-nine weeks ended September 26, 2009, we had \$8.5 million of service agreement and other charges to MillerCoors and \$1.1 million of service agreement costs from MillerCoors. We did not record charges related to these items during the thirteen or thirty-nine weeks ended September 28, 2008.

As of September 26, 2009 and December 28, 2008, we had \$7.1 million and \$20.2 million net receivables due from MillerCoors, included within Accounts receivable, net, related to the activities mentioned above.

***Montréal Canadiens***

As of September 26, 2009, Molson Hockey Holdings Inc. ("MHHI"), a wholly-owned subsidiary of the Company, owned a 19.9% common ownership interest in the Montréal Canadiens professional hockey club (the "Club"). An independent party owned the controlling 80.1% common ownership interest in the Club. During the third quarter, Racine Limited Partnership / Société en commandite Racine ("Racine"), an investment group involving certain members of the Molson family, reached agreement with the majority owners to purchase the controlling 80.1% common ownership interest in the Club, as well as the Bell Centre arena in Montréal.

The general partner of Racine and one of its limited partners are entities affiliated with Andrew and Geoff Molson who are both members of the board of directors of the Company. Geoff and Andrew Molson are among the directors of the entity that is the general partner of Racine's general partner.

***Subsequent Event***

In connection with Racine's purchase of the Club and the Bell Centre, on October 9, 2009, MHHI entered into an agreement to sell its 19.9% common ownership interest in the Montréal Canadiens to Racine. Closing of the transaction is subject to the approval by the National Hockey League as well as other customary conditions. Upon closing of the transaction, the Company will receive net proceeds estimated at approximately \$63 million (CAD) which is equal to the sale price for the Company's interest reduced by a portion of debt obligations of the Club assumed by the buyer. The Company will retain its guarantee obligations related to the new owners' rent obligations for the land underneath the Bell Centre. We expect to record a gain of approximately \$50 million (CAD) on the sale in the fourth quarter of 2009 or the first quarter 2010. In addition, the existing sponsorship agreement between the Company and the Montréal Canadiens remains in place.

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As a result, the sale is a related party transaction. Any ongoing related party activities with Racine will be disclosed as required.

**5. SHARE-BASED PAYMENTS**

During the first three quarters of 2009 and 2008, we recognized share-based compensation related to the following Class B common share awards to certain directors, officers, and other eligible employees, pursuant to the Molson Coors Brewing Company Incentive Compensation Plan: restricted stock units ("RSU"), deferred stock units ("DSU"), performance units ("PU"), performance share units ("PSU"), stock options, and stock-only stock appreciation rights ("SOSAR").

The following table summarizes components of the equity-based compensation recorded as expense (in millions):

|   | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|---|-----------------------|-----------------------|-------------------------|-----------------------|
|   | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| <b>Stock options and SOSARs</b>             |                       |                       |                         |                       |
| Pre-tax compensation expense                | \$ 0.7                | \$ 2.3                | \$ 5.3                  | \$ 9.1                |
| Tax benefit                                 | (0.2)                 | (0.7)                 | (1.6)                   | (2.8)                 |
| After-tax compensation expense              | \$ 0.5                | \$ 1.6                | \$ 3.7                  | \$ 6.3                |
| <b>RSUs and DSUs</b>                        |                       |                       |                         |                       |
| Pre-tax compensation expense                | \$ 4.5                | \$ 8.2                | \$ 11.4                 | \$ 14.0               |
| Tax benefit                                 | (1.3)                 | (2.6)                 | (3.2)                   | (4.4)                 |
| After-tax compensation expense              | \$ 3.2                | \$ 5.6                | \$ 8.2                  | \$ 9.6                |
| <b>POs and PSUs</b>                         |                       |                       |                         |                       |
| Pre-tax compensation expense                | \$ 1.8                | \$                    | \$ 2.7                  | \$ 34.3               |
| Tax benefit                                 | (0.4)                 |                       | (0.6)                   | (9.9)                 |
| After-tax compensation expense              | \$ 1.4                | \$                    | \$ 2.1                  | \$ 24.4               |
| <b>Total after-tax compensation expense</b> | <b>\$ 5.1</b>         | <b>\$ 7.2</b>         | <b>\$ 14.0</b>          | <b>\$ 40.3</b>        |

POs were granted for the first time during the second quarter of 2009. Participating employees are granted POs based on a target value established at the date of grant and vest upon completion of a service requirement. The payout value can range from zero to two times the target value based on achievement of a specified adjusted earnings per share target. Adjusted earnings per share is an internal measure calculated from our actual diluted earnings per share adjusted for special items and other significant benefits or charges as approved by the Company's compensation committee. Upon satisfaction of the vesting requirement, the PO award value is calculated by multiplying the number of POs granted by actual cumulative adjusted earnings per share over the specific performance period. The PO award value can be settled in cash or shares, or partly in cash and partly in shares, at the discretion of the Company. If settled in shares, it will be based on the closing MCBC Class B common stock price on the date of vesting. Prior to vesting, no shares are issued and POs have no voting rights. We are unable to predict the vesting date share price and as a result, have determined that the POs

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**5. SHARE-BASED PAYMENTS (Continued)**

will be accounted for as liabilities, resulting in variable compensation expense until settled. The variability of compensation expense will arise primarily from changing estimates of adjusted earnings per share. Changes in MCBC Class B common stock prices during the vesting period will not impact compensation expense but will impact the number of shares ultimately issued if the awards are settled in stock. Compensation expense is determined based upon the estimated award value and recognized over the requisite service period of the grant once we have determined that achievement of the performance condition is probable. If in the future it becomes improbable that the performance condition will be met, previously recognized compensation cost will be reversed, and no compensation cost will be recognized. The service condition vesting periods range from one to three years.

During the second quarter of 2009, we granted 2.4 million PUs, all of which were outstanding as of September 26, 2009. The aggregate intrinsic value of PUs outstanding at September 26, 2009 was \$15.3 million. Total compensation expense recognized for PUs for the thirteen and thirty-nine weeks ended September 26, 2009, totaled \$1.8 million and \$2.7 million, respectively.

PSU awards were granted March 16, 2006 and were earned over the estimated expected term to achieve projected financial targets, which were established at the time of the initial grant. As of March 30, 2008, these financial targets were achieved for all PSU awards outstanding. As a result of achieving these financial targets associated with the outstanding PSU awards, we recognized the remaining \$34.3 million expense before taxes in the first quarter of 2008. PSUs were granted at the market value of our stock on the date of the grant. There were no PSU awards outstanding as of September 26, 2009.

We record the fair value impact related to stock-based compensation for former CBC employees, now employed by MillerCoors who hold previously granted MCBC stock-awards, on a quarterly basis. The additional mark-to-market cost is related to stock awards to be settled in MCBC Class B common stock. The mark-to-market stock-based compensation expense before tax, related to MCBC equity awards, during the thirteen and thirty-nine weeks ended September 26, 2009, was \$1.3 million and \$2.6 million, respectively.

As of September 26, 2009, there was \$39.6 million of total unrecognized compensation expense related to non-vested shares from share-based compensation arrangements granted under the plans. This compensation expense is expected to be recognized over a weighted-average period of approximately 1.6 years. During the thirty-nine weeks ended September 26, 2009, cash received from stock option exercises was \$25.5 million and the total tax benefit to be realized for the tax deductions from these option exercises was \$18.2 million.

As of September 26, 2009, there were 0.5 million shares of our stock approved by the Board of Directors and available for the issuance of stock options, SOSARs, LOSARs, RSUs, DSUs, PUs and PSUs.



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The following table represents the summary of stock options and SOSARs outstanding at September 26, 2009, and the activity during the first thirty-nine weeks of 2009 (in millions, except for per share amounts and years):

|  | Outstanding<br>options | Weighted-average<br>exercise price<br>per<br>share | Weighted-<br>average<br>remaining<br>contractual<br>life<br>(years) | Aggregate<br>intrinsic<br>value |
|--|------------------------|--|---|---------------------------------|
| Outstanding as of<br>December 28,<br>2008  | 8.3                    | \$ 35.60   | 5.22  | \$ 95.3                         |
| Granted                                    | 0.7                    | \$ 36.37   |   |                                 |
| Exercised                                  | (0.8)                  | \$ 44.54   |   |                                 |
| Forfeited                                  | (0.1)                  | \$ 45.07   |   |                                 |
| Outstanding as of<br>September 26,<br>2009 | 8.1                    | \$ 36.37   | 5.03  | \$ 98.2                         |
| Exercisable at<br>September 26,<br>2009    | 6.8                    | \$ 34.40   | 4.17  | \$ 93.7                         |

The total intrinsic value of options exercised during the thirty-nine weeks ended September 26, 2009 and September 28, 2008 was \$10.9 million and \$37.8 million, respectively.

The following table represents non-vested RSUs and DSUs at September 26, 2009, and the activity during the first thirty-nine weeks of 2009 (in millions, except per share amounts):

|  | Shares | Weighted-average<br>grant date fair value<br>per share |
|--|--------|--|
| Non-vested as of<br>December 28, 2008  | 1.1    | \$ 48.06   |
| Granted                                | 0.2    | \$ 41.96   |
| Vested                                 | (0.3)  | \$ 35.54   |
| Forfeited                              |        | \$ 52.52   |
| Non-vested as of<br>September 26, 2009 | 1.0    | \$ 49.63   |

Total fair values of RSUs and DSUs that vested during the thirty-nine weeks ended September 26, 2009, were \$10.3 million.

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The fair values of each option and SOSAR granted in the first three quarters of 2009 and 2008, respectively, were determined on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

|                             | For the Thirteen Weeks Ended |                       | For the Thirty-Nine Weeks Ended |                       |
|-----------------------------|------------------------------|-----------------------|---------------------------------|-----------------------|
|                             | September 26,<br>2009(1)     | September 28,<br>2008 | September 26,<br>2009           | September 28,<br>2008 |
| Risk-free interest rate     |                              | 3.27%                 | 2.46%                           | 3.07%                 |
| Dividend yield              |                              | 1.45%                 | 2.28%                           | 1.39%                 |
| Volatility range            |                              | 25.3% - 26.4%         | 28.7% - 28.9%                   | 25.3% - 26.4%         |
| Weighted-average volatility |                              | 25.54%                | 28.88%                          | 25.40%                |
| Expected term (years)       |                              | 3.5 - 7.0             | 5.0 - 7.0                       | 3.5 - 7.0             |

(1) There were no equity awards granted that required a fair value calculation for the thirteen weeks ended September 26, 2009.

The valuation of stock options is a significant accounting estimate which requires us to use judgments and assumptions that are likely to have a material impact on our financial statements. Annually, we make assumptions regarding future stock price volatility, employee exercise behavior, and dividend yield. We estimate our future stock price volatility using the historical volatility over the expected term of the option.

Our expected term represents the period of time that options granted are expected to be outstanding based on historical option exercise activity and employee post-vesting cancellations within the valuation model. Separate groups of employees with differing historical exercise behavior were segregated for valuation purposes. The weighted-average expected term for all employee groups is presented in the table above. Our valuation model assumes that dividends and our share price increase in line with earnings, resulting in a constant dividend yield. The risk-free interest rate for periods during the expected term of the options is based on the yield on a U.S. Treasury zero-coupon of comparable duration.

To the extent that actual outcomes differ from our assumptions, we are not required to true up grant-date fair value-based expense to final intrinsic values. However, these differences can impact the classification of cash tax benefits realized upon exercise of stock options. Furthermore, historical data has a significant bearing on our forward-looking assumptions. Significant variances between actual and predicted experience could lead to prospective revisions in our assumptions, which could then significantly impact the year-over-year comparability of stock-based compensation expense.

**6. UNUSUAL OR INFREQUENT ITEMS**

We have incurred charges or gains that we believe are not indicative of our normal, recurring operations. As such, we have separately classified these costs as special operating items.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****6. UNUSUAL OR INFREQUENT ITEMS (Continued)***Summary of Special Items*

The table below summarizes special items recorded by program (in millions):

|  | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|--|-----------------------|-----------------------|-------------------------|-----------------------|
|  | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Canada Restructuring, exit and other related costs associated with the Edmonton and Montréal breweries | \$ 3.8                | \$ 3.0                | \$ 7.5                  | \$ 4.9                |
| Canada Pension curtailment   |                       |                       | 5.3                     |                       |
| U.S. Costs associated with the MillerCoors joint venture   |                       |                       |                         | 37.9                  |
| U.S. Impairment of Molson brands intangible asset  |                       |                       |                         | 50.6                  |
| U.S. Impairment of fixed assets  |                       |                       |                         | 2.6                   |
| U.S. Gain on sale of distribution business   |                       |                       |                         | (21.8)                |
| U.K. Restructuring charge  | 0.2                   | 2.6                   | 2.2                     | 7.3                   |
| U.K. Costs associated with Cobra Beer partnership  |                       |                       | 5.7                     |                       |
| U.K. Gain on sale of non-core business   |                       | (2.7)                 |                         | (2.7)                 |
| U.K. Other, including certain exit costs   |                       | 0.3                   |                         | 0.8                   |
| MCI and Corporate Costs associated with outsourcing and other strategic initiatives                    | 0.3                   | 11.6                  | 0.9                     | 29.2                  |
| MCI and Corporate Costs associated with MillerCoors joint venture                                      |                       | 10.0                  |                         | 27.3                  |
| <b>Total special items</b>   | <b>\$ 4.3</b>         | <b>\$ 24.8</b>        | <b>\$ 21.6</b>          | <b>\$ 136.1</b>       |

*Canada Segment*

During the third quarter of 2009, the Canada segment recognized \$0.2 million of restructuring costs associated with employee terminations at the Montréal brewery driven by MillerCoors' 2008 decision to produce *Blue Moon* products at its breweries in the U.S. The segment also recognized \$3.6 million of other costs, including a \$3.5 million impairment of the held-for-sale value of the former Edmonton brewery due to effect of real estate market declines.

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During the third quarter of 2008, the Canada segment recognized \$0.7 million of restructuring costs associated with a company-wide effort to increase efficiency in certain finance, information technology and human resource activities by outsourcing portions of those functions. The Canada segment also recognized \$0.4 million of costs associated with maintaining and preparing the closed Edmonton brewery for sale and a \$1.9 million impairment related to certain Montréal brewery assets.

During the first three quarters of 2009, the Canada segment recognized a \$5.3 million pension curtailment loss (see Note 16 "PENSION AND OTHER POSTRETIREMENT BENEFITS") and \$3.1 million of restructuring costs associated with employee terminations at the Montréal brewery

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driven by MillerCoors' 2008 decision to produce *Blue Moon* products at its breweries in the U.S. The segment also recognized \$4.4 million of Edmonton brewery site preparation and impairment closure costs during the first three quarters of 2009. During the first three quarters of 2008, and in addition to the charges incurred during the third quarter of 2008, we recognized a total of \$2.1 million of costs associated with the closure of the Edmonton brewery.

The following summarizes the activity in the Canada segment restructuring accruals (in millions):

|  | <b>Severance and other<br/>employee-related costs</b> |       |
|--|---|-------|
| Balance at December 28, 2008           | \$  | 1.4   |
| Charges incurred                       |   | 3.1   |
| Payments made                          |   | (3.5) |
| Foreign currency and other adjustments |   | 0.2   |
| Balance at September 26, 2009          | \$  | 1.2   |

***U.S. Segment***

As discussed in Note 1 "BASIS OF PRESENTATION," effective July 1, 2008, MillerCoors LLC began operations. MCBC's equity income in MillerCoors includes our former U.S. operating segment results, including special items.

Prior to the formation of MillerCoors on July 1, 2008, the U.S. segment recognized an impairment of an intangible asset of \$50.6 million associated with Molson brands sold in the U.S. The U.S. also recognized \$37.9 million of costs associated specifically with the MillerCoors transaction, \$30.3 million of which were related to employee retention costs, and \$7.6 million of which were related to integration planning. Also, impairment charges related to fixed assets at the Golden brewery of \$2.6 million were recorded, and a net gain of \$21.8 million on the sale of two corporate beer distributorships. We sold our Boise, Idaho, beer distributorship for \$25.2 million, resulting in a gain of \$24.2 million.

All restructuring liabilities related to the U.S. operating business were assumed by MillerCoors on July 1, 2008.

***U.K. Segment***

The U.K. segment recognized \$0.2 million and \$2.6 million of employee termination costs in the 2009 and 2008 third quarters, respectively. These related to supply chain restructuring activity and company-wide efforts to increase efficiency in certain finance, information technology and human resource activities by outsourcing portions of those functions. The U.K. segment recognized \$2.5 million of costs associated with the Cobra Beer Partnership, Ltd. acquisition for the thirty-nine weeks ended September 26, 2009 (see Note 11 "VARIABLE INTEREST ENTITIES"). The U.K. segment also recognized employee severance costs of \$3.2 million related to individuals not retained subsequent to the Cobra Beer Partnership, Ltd. acquisition for the thirty-nine weeks ended September 26, 2009.

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Amounts recognized for the thirty-nine weeks ended September 28, 2008, included a gain of \$2.7 million on the sale of a non-core business in the third quarter and \$7.3 million of costs associated with the similar cost-saving restructuring efforts discussed above for the third quarter of 2008.

The following summarizes the activity in the U.K. segment restructuring accruals (in millions):

|  | <b>Severance and other<br/>employee-related costs</b> |       |
|--|---|-------|
| Balance at December 28, 2008           | \$  | 2.1   |
| Charges incurred                       |   | 5.2   |
| Payments made                          |   | (5.3) |
| Foreign currency and other adjustments |   | 0.3   |
| Balance at September 26, 2009          | \$  | 2.3   |

***MCI and Corporate***

During the third quarter of 2008, MCI and Corporate recognized costs associated with the formation of MillerCoors of \$10.0 million, consisting primarily of outside professional services related to the planning and integration efforts involved in the start-up of MillerCoors. Additionally, in January 2008 we signed a contract with a third-party service provider to outsource a significant portion of our general and administrative back office functions in all of our operating segments and in our corporate office. This outsourcing initiative is a key component of our Resources for Growth cost reduction program. During the thirteen weeks ended September 28, 2008, we incurred \$5.2 million of external transition costs associated with this outsourcing initiative. In the third quarter of 2008 we incurred \$6.4 million of costs associated with efforts associated with other strategic initiatives.

During the first three quarters of 2009, we incurred \$0.9 million of costs associated with other strategic initiatives. During the first three quarters of 2008, MCI and Corporate recognized costs related with the formation of MillerCoors of \$27.3 million and incurred \$29.2 million of external transition costs associated with our outsourcing and other strategic initiatives.

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The table below summarizes other income and expense (in millions):

|  | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|--|-----------------------|-----------------------|-------------------------|-----------------------|
|  | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Equity loss of other unconsolidated affiliates, net            | \$ (1.0)              | \$ (1.5)              | \$ (3.1)                | \$ (0.3)              |
| Gains from foreign exchange and derivatives                    | 57.6                  | 12.2                  | 30.7                    | 9.4                   |
| Losses on non-operating leases, net                            | (0.8)                 | (0.2)                 | (1.8)                   | (1.0)                 |
| Environmental litigation provisions                            |                       | (3.6)                 | (1.0)                   | (3.6)                 |
| (Losses) gains on disposals of non-operating long-lived assets |                       | (0.1)                 |                         | 1.8                   |
| Other, net   | 0.1                   | 0.9                   | 4.3                     | 0.1                   |
| <b>Other income, net</b>                                       | <b>\$ 55.9</b>        | <b>\$ 7.7</b>         | <b>\$ 29.1</b>          | <b>\$ 6.4</b>         |

During the third quarter of 2008, we entered into a cash settled total return swap with Deutsche Bank in order to gain an economic exposure to Foster's Group ("Foster's") (ASX:FGL), a major global brewer (see Note 14 "DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES"). Included in the amount presented in the table above in "Gains from foreign exchange and derivatives," is the \$59.3 million and \$24.8 million net gain recognized on the fair value of the swap during the thirteen and thirty-nine weeks ended September 26, 2009, respectively. The gains are partially offset and supplemented by realized and unrealized foreign currency gains for the thirteen and thirty-nine weeks ended September 26, 2009, respectively.

**8. DISCONTINUED OPERATIONS**

In 2006, we sold our equity interest in the entity that comprised our previously-reported Brazil operating segment, Cervejarias Kaiser Brasil S.A. ("Kaiser") to FEMSA Cerveza S.A. de C.V. ("FEMSA"). As discussed in Note 17 "COMMITMENTS AND CONTINGENCIES," we indemnified FEMSA with respect to certain tax contingencies and other liabilities. We have reflected the results of operations, financial position, and cash flows for the former Brazil segment in our financial statements as discontinued operations.

We recognized a loss from discontinued operations of \$9.0 million for the third quarter of 2009 and a gain of \$3.2 million in the third quarter of 2008. For the thirty-nine weeks ended September 26, 2009, and September 28, 2008, we recognized losses of \$12.9 million and \$18.1 million, respectively. The losses for the periods presented were associated with changes in estimates of the carrying value of the indemnity related liabilities, foreign exchange gains and losses and accretion expense related to indemnities we provided to FEMSA with regard to contingent tax and other liabilities, which are discussed further in Note 17 "COMMITMENTS AND CONTINGENCIES."

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**9. INCOME TAX**

Our effective tax rate for the third quarter of 2009 was approximately 9%. This rate was below our prior full year outlook due to the favorable resolution of unrecognized tax positions in the quarter, which was one quarter earlier than anticipated. Looking forward, we anticipate that our 2009 full-year effective tax rate will be in the range of (2%) to 2%. Our anticipated full-year rate is lower than our previous guidance due to the favorable resolution of unrecognized tax positions that the Company effectively settled early in the beginning of the fourth quarter of 2009.

Our tax rate is volatile and may fluctuate with changes in, among other things, the amount and source of income or loss, our ability to utilize foreign tax credits, changes in tax laws, and the movement of liabilities established for uncertain tax positions as statutes of limitations expire or positions are otherwise effectively settled. We note that there are pending tax law changes in the U.S., U.K. and Canada that, if enacted, may impact our effective tax rate.

During the third quarter of 2009, a valuation allowance of \$9 million was released in the UK segment. The release relates to a deferred tax asset for capital loss carryforwards, which the Company now believes would be recognizable in a future period.

As of December 28, 2008, we had \$229.5 million of unrecognized tax benefits. Since December 28, 2008, unrecognized tax benefits decreased by \$55.5 million, of which \$28.7 million occurred in the third quarter. This reduction is net of increases due to additional unrecognized tax benefits and interest accrued for the current year and decreases primarily due to certain tax years closing or being effectively settled, fluctuations in foreign exchange rates, and payments made to tax authorities with regard to unrecognized tax benefits during the first three quarters of 2009. This results in a total unrecognized tax benefit of \$174.0 million as of September 26, 2009. During the remainder of 2009, the Company expects to recognize approximately \$100 million to \$110 million of non-cash income tax benefit due primarily to the favorable resolution of unrecognized tax positions on intercompany transactions that the Company effectively settled early in the fourth quarter.

We file income tax returns in most of the federal, state, and provincial jurisdictions in the U.S., U.K., Canada and the Netherlands. Tax years through 2006 are closed or have been effectively settled through examination in the U.S. The Internal Revenue Service has commenced examination of the 2007 to 2008 tax years. We expect the examination of the 2007 tax year to conclude in late 2009, and we expect the examination of the 2008 tax year to conclude in early 2010. Tax years through 2004 are closed or have been effectively settled through examination in Canada. Tax year 2005 is currently under examination in Canada and is expected to settle in late 2009. Tax years through 2006 are closed or have been effectively settled through examination in the U.K. Tax years through 2006 are closed or have been effectively settled through examination in the Netherlands.

**10. EARNINGS PER SHARE ("EPS")**

Basic net income per common share was computed using the weighted average number of shares of common stock outstanding during the period. Diluted net income per share includes the additional dilutive effect of our potentially dilutive securities, which include stock options, SOSARs, RSUs, PUs, PSUs and DSUs, calculated using the treasury stock method. For the thirteen and thirty-nine weeks ended September 26, 2009, diluted net income per share was not impacted by our convertible debt and related warrants outstanding as they were not in the money for the thirteen and thirty-nine weeks ended September 26, 2009.



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The following summarizes the effect of dilutive securities on diluted EPS (in millions except per share amounts):

|  | <b>Thirteen Weeks Ended</b> |                      | <b>Thirty-Nine Weeks Ended</b> |                      |
|--|-----------------------------|----------------------|--------------------------------|----------------------|
|  | <b>September 26,</b>        | <b>September 28,</b> | <b>September 26,</b>           | <b>September 28,</b> |
|  | <b>2009</b>                 | <b>2008</b>          | <b>2009</b>                    | <b>2008</b>          |
| <b>Amounts attributable to MCBC</b>                    |                             |                      |                                |                      |
| Income from continuing operations, net of tax          | \$ 244.3                    | \$ 168.1             | \$ 511.2                       | \$ 303.2             |
| (Loss) income from discontinued operations, net of tax | (9.0)                       | 3.2                  | (12.9)                         | (18.1)               |
| <b>Net income attributable to MCBC</b>                 | <b>\$ 235.3</b>             | <b>\$ 171.3</b>      | <b>\$ 498.3</b>                | <b>\$ 285.1</b>      |
| <b>Weighted average shares for basic EPS</b>           | <b>184.6</b>                | <b>183.5</b>         | <b>184.2</b>                   | <b>182.3</b>         |
| <b>Effect of dilutive securities:</b>                  |                             |                      |                                |                      |
| Stock options, LOSARs and SOSARs                       | 1.3                         | 1.8                  | 1.0                            | 2.1                  |
| RSUs, PSUs and DSUs                                    | 0.3                         | 0.4                  | 0.4                            | 1.1                  |
| <b>Weighted average shares for diluted EPS</b>         | <b>186.2</b>                | <b>185.7</b>         | <b>185.6</b>                   | <b>185.5</b>         |
| <b>Basic income (loss) per share:</b>                  |                             |                      |                                |                      |
| Continuing operations attributable to MCBC             | \$ 1.32                     | \$ 0.91              | \$ 2.78                        | \$ 1.66              |
| Discontinued operations attributable to MCBC           | (0.05)                      | 0.02                 | (0.07)                         | (0.10)               |
| <b>Net income attributable to MCBC</b>                 | <b>\$ 1.27</b>              | <b>\$ 0.93</b>       | <b>\$ 2.71</b>                 | <b>\$ 1.56</b>       |
| <b>Diluted income (loss) per share:</b>                |                             |                      |                                |                      |
| Continuing operations attributable to MCBC             | \$ 1.31                     | \$ 0.90              | \$ 2.75                        | \$ 1.63              |
| Discontinued operations attributable to MCBC           | (0.05)                      | 0.02                 | (0.07)                         | (0.10)               |
| <b>Net income attributable to MCBC</b>                 | <b>\$ 1.26</b>              | <b>\$ 0.92</b>       | <b>\$ 2.68</b>                 | <b>\$ 1.53</b>       |
| <b>Dividends per share</b>                             | <b>\$ 0.24</b>              | <b>\$ 0.20</b>       | <b>\$ 0.68</b>                 | <b>\$ 0.56</b>       |

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The following anti-dilutive securities were excluded from the computation of the effect of dilutive securities on earnings per share for the following periods (in millions):

|  | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|--|-----------------------|-----------------------|-------------------------|-----------------------|
|  | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Stock options, SOSARs and RSUs(1)  | 0.6                   | 0.4                   | 0.7                     | 0.2                   |
| PU's 2.4 million units outstanding at September 26, 2009(2)  |                       |                       |                         |                       |
| Shares issuable upon assumed conversion of the 2.5% Convertible Senior Notes to issue Class B common shares(3) | 10.5                  | 10.5                  | 10.5                    | 10.5                  |
| Warrants to issue Class B common shares(3)   | 10.5                  | 10.5                  | 10.5                    | 10.5                  |
| <b>Total anti-dilutive securities</b>  | <b>21.6</b>           | <b>21.4</b>           | <b>21.7</b>             | <b>21.2</b>           |

- (1) Exercise prices exceed the average market price of the common shares or are anti-dilutive due to the impact of the unrecognized compensation cost on the calculation of assumed proceeds in the application of the treasury stock method.
- (2) All necessary performance conditions required have not yet been achieved (see Note 5 "SHARE-BASED PAYMENTS").
- (3) We issued \$575 million of senior convertible notes in June 2007. The impact of a net share settlement of the conversion amount at maturity will begin to dilute earnings per share when our stock price reaches \$54.76. The impact of stock that could be issued to settle share obligations we could have under the warrants we issued simultaneously with the convertible notes issuance will begin to dilute earnings per share when our stock price reaches \$70.09. The potential receipt of MCBC stock from counterparties under our purchased call options when and if our stock price is between \$54.76 and \$70.09 would be anti-dilutive and excluded from any calculations of earnings per share.

Effective December 29, 2008, we adopted guidance in regards to determining whether instruments granted in share-based payment transactions are participating securities. This guidance clarifies that share-based payment awards that entitle their holders to receive non-forfeitable dividends prior to vesting should be considered participating securities. We have no outstanding equity share awards that contain non-forfeitable rights to dividends on unvested shares; therefore the adoption had no impact to our financial statements or earnings per share calculation.

**11. VARIABLE INTEREST ENTITIES*****Brewers' Retail Inc.***

Brewers' Retail, Inc. (BRI) is a beer distribution and retail network for the Ontario region of Canada, owned by MCC, Labatt and Sleeman brewers. BRI is a variable interest entity, and operates on a break-even basis. MCBC has historically consolidated BRI as its primary

beneficiary. Contractual provisions cause our variable interests to fluctuate requiring frequent evaluations as to primary

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beneficiary status. Acquisition activity by another BRI owner caused our variable interest to decrease to a level indicating that we are no longer the primary beneficiary. As a result, we deconsolidated BRI from our financial statements during the first quarter of 2009.

Our deconsolidation resulted from a change in variable interests that fluctuate between the variable interest holders based on market and business circumstances, so there were no proceeds from the sale of subsidiary stock or assets. BRI's liabilities exceeded its assets at the date of deconsolidation (negative book value), by \$90.3 million. We recorded a liability of \$74.3 million associated with the recognition of the fair value of our proportionate share of the guarantee we maintain with regard to BRI's debt obligations. Because we have an obligation to proportionately fund BRI's obligations, the remaining difference between net carrying value and the fair value of our retained equity interest in BRI was recorded as an adjustment to our BRI investment, effectively resulting in a negative equity method basis.

***Cobra Beer Partnership, Ltd***

During the second quarter of 2009, MCBC-UK purchased 50.1% of Cobra Beer Partnership, Ltd ("CBPL"), which owns the United Kingdom and world-wide rights to the Cobra beer brand (with the exception of the Indian sub-continent area). The addition of the Cobra beer brands broadens our specialty beer portfolio and provides access to additional on-premise outlets (primarily ethnic restaurants) in the U.K. MCBC-UK paid GBP £12.0 million (USD \$19.6 million) for its controlling 50.1% interest in CBPL, and incurred a GBP £2.0 million (USD \$3.2 million) charge for employee termination costs after the completion of the acquisition. The non-controlling interest is held by the founder of the Cobra beer brand. The acquisition resulted in the recognition of goodwill of \$7.3 million and other intangible assets of \$20.8 million. We consolidate the results and financial position of CBPL and it is reported within our U.K. operating segment. We have not presented pro forma information, as the acquisition of CBPL is not material to our results of operations or financial position.

**12. GOODWILL AND INTANGIBLE ASSETS**

The following summarizes the change in goodwill for the thirty-nine weeks ended September 26, 2009 (in millions):

|                               |            |
|-------------------------------|------------|
| Balance at December 28, 2008  | \$ 1,298.0 |
| Business acquisition          | 7.3        |
| Foreign currency translation  | 136.1      |
| Balance at September 26, 2009 | \$ 1,441.4 |

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The following summarizes goodwill allocated between our reportable segments (in millions):

|              | As of              |                   |
|--------------|--------------------|-------------------|
|              | September 26, 2009 | December 28, 2008 |
| Canada       | \$ 687.8           | \$ 614.8          |
| U.K.         | 753.6              | 683.2             |
| Consolidated | \$ 1,441.4         | \$ 1,298.0        |

We are required to perform goodwill and indefinite-lived intangible asset impairment tests on at least an annual basis and more frequently in certain circumstances. We completed the required impairment testing during the third quarter of 2009 and determined that there were no impairments of goodwill or other indefinite-lived intangible assets.

The following table presents details of our intangible assets, other than goodwill, as of September 26, 2009 (in millions):

|  | Useful life<br>(Years) | Gross      | Accumulated<br>amortization | Net        |
|--|------------------------|------------|-----------------------------|------------|
| Intangible assets subject to amortization:                               |                        |            |                             |            |
| Brands   | 2 - 40                 | \$ 287.0   | \$ (132.8)                  | \$ 154.2   |
| Distribution rights  | 2 - 23                 | 322.9      | (182.4)                     | 140.5      |
| Patents and technology, distribution channels and customer relationships | 3 - 10                 | 35.8       | (21.5)                      | 14.3       |
| Intangible assets not subject to amortization:                           |                        |            |                             |            |
| Brands   | Indefinite             | 3,120.6    |                             | 3,120.6    |
| Distribution networks  | Indefinite             | 927.2      |                             | 927.2      |
| Other  | Indefinite             | 15.5       |                             | 15.5       |
| Total  |                        | \$ 4,709.0 | \$ (336.7)                  | \$ 4,372.3 |

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The following table presents details of our intangible assets, other than goodwill, as of December 28, 2008 (in millions):

|  | Useful life<br>(Years) | Gross             | Accumulated<br>amortization | Net               |
|--|------------------------|-------------------|-----------------------------|-------------------|
| Intangible assets subject to amortization:       |                        |                   |                             |                   |
| Brands   | 3 - 35                 | \$ 247.1          | \$ (107.9)                  | \$ 139.2          |
| Distribution rights                              | 2 - 23                 | 289.0             | (149.4)                     | 139.6             |
| Patents and technology and distribution channels | 3 - 10                 | 25.8              | (17.6)                      | 8.2               |
| Intangible assets not subject to amortization:   |                        |                   |                             |                   |
| Brands   | Indefinite             | 2,790.8           |                             | 2,790.8           |
| Distribution networks                            | Indefinite             | 827.9             |                             | 827.9             |
| Other  | Indefinite             | 17.7              |                             | 17.7              |
| <b>Total</b>                                     |                        | <b>\$ 4,198.3</b> | <b>\$ (274.9)</b>           | <b>\$ 3,923.4</b> |

The incremental change in the gross carrying amounts of intangibles from December 28, 2008 to September 26, 2009, is primarily due to the impact of foreign exchange rates, as a significant amount of intangibles are denominated in foreign currencies and the impact of the 50.1% purchase of CBPL.

Based on foreign exchange rates as of September 26, 2009, the estimated future amortization expense of finite-lived intangible assets is as follows for the next five years (in millions):

|                | Amount  |
|----------------|---------|
| 2009 remaining | \$ 10.6 |
| 2010           | \$ 42.5 |
| 2011           | \$ 41.3 |
| 2012           | \$ 29.4 |
| 2013           | \$ 29.0 |

Amortization expense of intangible assets was \$10.6 million and \$29.6 million for the thirteen and thirty-nine weeks ended September 26, 2009, and \$11.1 million and \$34.0 million for the thirteen and thirty-nine weeks ended September 28, 2008, respectively.

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The table below summarizes total debt (in millions):

|   | As of              |                   |
|---|--------------------|-------------------|
|   | September 26, 2009 | December 28, 2008 |
| <b>Senior notes:</b>                                    |                    |                   |
| U.S. \$44.6 million 6.375% due 2012                     | \$ 45.3            | \$ 45.5           |
| U.S. \$300 million 4.85% due 2010                       | 300.0              | 300.0             |
| CAD \$900 million 5% due 2015                           | 823.8              | 735.3             |
| U.S. \$575 million Convertible debt 2.5% due 2013(1)    | 507.6              | 495.3             |
| <b>Other notes payable issued by:</b>                   |                    |                   |
| BRI joint venture CAD \$200 million 7.5% due 2011(2)    |                    | 176.0             |
| <b>Total long-term debt (including current portion)</b> | <b>1,676.7</b>     | <b>1,752.1</b>    |
| <b>Less: current portion of long-term debt</b>          | <b>(300.1)</b>     | <b>(0.1)</b>      |
| <b>Total long-term debt</b>                             | <b>\$ 1,376.6</b>  | <b>\$ 1,752.0</b> |
| <b>Total fair value</b>                                 | <b>\$ 1,849.6</b>  | <b>\$ 1,817.5</b> |

(1) See Note 2 "NEW ACCOUNTING PRONOUNCEMENTS," for further discussion regarding the changes in accounting for convertible debt instruments.

(2) In the first quarter of 2009, we deconsolidated BRI and now use equity method accounting regarding this entity, refer to Note 11 "VARIABLE INTEREST ENTITIES" for further discussion.

**14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES*****Overview and Risk Management Policies***

As a part of our ongoing business operations, we are exposed to fluctuations in interest rates, foreign currency exchange rates, commodity prices and production and packaging materials costs. We have established policies and procedures that govern the risk management of these exposures. As a part of our overall risk management strategy, we use derivatives in the normal course of business to manage our exposure to fluctuations in certain commodities, production inputs, packaging material prices, interest rates, foreign currency exchange rates, and for other strategic purposes related to our core business.

Our primary objective in managing these exposures is to decrease the volatility of our earnings and cash flows affected by changes in the underlying rates and prices. To achieve this objective, we enter into a variety of financial derivatives, including foreign currency forward contracts, commodity swaps, commodity forward contracts, interest rate swaps, and cross currency swaps, the values of which change in the opposite direction of the anticipated future cash flows. By policy, all of our financial derivatives are over-the-counter ("OTC") swap agreements entered into with highly-rated financial institutions.





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**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES (Continued)**

We also enter into physical hedging agreements directly with our suppliers, as a part of our risk management strategy, as an added instrument to manage our exposure to certain commodities. We have concluded that some of these contracts are derivatives and have elected the 'Normal Purchase Normal Sales' ("NPNS") exemption on certain of these physical hedging derivative contracts. See 'Derivative Accounting Policies' section below for additional information.

In addition to entering into derivatives as a part of our risk management strategy, we occasionally transact derivatives for other strategic purposes. At September 26, 2009, we held cash settled total return swaps.

***Counterparty Risk***

While, by policy, the counterparties for any of the financial derivatives we enter into are major institutions with investment grade credit ratings of at least A- (Standard & Poor's), A3 (Moody's) or better, we are exposed to credit-related losses in the event of non-performance by counterparties. This credit risk is generally limited to the unrealized gains in such contracts, should any of these counterparties fail to perform as contracted.

To manage this risk, we have established counterparty credit policy and guidelines that are monitored and reported to management according to prescribed guidelines. We utilize a portfolio of institutions either headquartered or operating in the same countries we conduct our business. In calculating the fair value of our derivative balances, we also record an adjustment to recognize the risk of counterparty credit and MCBC non-performance risk.

***Derivative Accounting Policies***

***Overview***

The majority of all derivative contracts entered into by the Company qualify for, and are designated as cash flow hedges, in accordance with FASB issued guidance.

We have also elected the NPNS exemption for certain contracts, which require physical delivery of commodities. These contracts are typically transacted with our suppliers and include risk management features that allow us to fix the price on specific volumes of purchases for specified delivery months. As these contracts have been elected as NPNS, they are not carried on the balance sheet at fair value.

The Company also considers whether any provisions in our contracts represent "embedded" derivative instruments as defined in the guidance. As of September 26, 2009, we have concluded that no "embedded" derivative instruments warrant separate fair value accounting.

***Hedge Accounting Policies***

We formally document all relationships between hedging instruments and hedged items, as well as the risk-management objective and strategy for undertaking hedge transactions. This process includes linking all derivatives either to specific assets and liabilities on the balance sheet or specific firm commitments or forecasted transactions. We also formally assess both at the hedge's inception and on an ongoing basis, specifically whether the derivatives that are used in hedging transactions have been highly effective in offsetting changes in the cash flows of hedged items and whether those derivatives

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**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES (Continued)**

may be expected to remain highly effective in future periods. When it is determined that a derivative is not, or has ceased to be, highly effective as a hedge, we discontinue hedge accounting prospectively, as discussed below.

We discontinue hedge accounting prospectively when (1) the derivative is no longer highly effective in offsetting changes in the cash flows of a forecasted future transaction; (2) the derivative expires or is sold, terminated, or exercised; (3) it is no longer probable that the forecasted transaction will occur; (4) management determines that designating the derivative as a hedging instrument is no longer appropriate; or (5) management decides to cease hedge accounting.

When we discontinue hedge accounting prospectively, but it continues to be probable that the forecasted transaction will occur in the originally expected period, the existing gain or loss on the derivative remains in accumulated other comprehensive income ("AOCI") and is reclassified into earnings when the forecasted transaction affects earnings. However, if it is no longer probable that a forecasted transaction will occur by the end of the originally specified time period or within an additional two-month period of time thereafter, the gains and losses in AOCI are recognized immediately in earnings. In all situations in which hedge accounting is discontinued and the derivative remains outstanding, we carry the derivative at its fair value on the balance sheet until maturity, recognizing future changes in the fair value in current period earnings.

*Presentation*

Derivatives are recognized on the balance sheet at their fair value. See our discussion regarding fair value measurements in Note 15 "FAIR VALUE MEASUREMENTS". The fair values of our derivatives include credit risk adjustments to account for our counterparties' credit risk, as well as MCBC's own non-performance risk. These adjustments resulted in a \$4 million net increase as of September 26, 2009 to other comprehensive income ("OCI"), as the fair value of these derivatives was in a net liability position. This represents a \$3 million net decrease year to date, as these adjustments resulted in a \$7 million net increase to OCI as of December 28, 2008.

In accordance with FASB issued guidance, we do not record the fair value of derivatives for which we have elected the NPNS election. We account for these contracts on an accrual basis, recording realized settlements related to these contracts to the same financial statement line items as the corresponding transaction.

For derivative contracts recorded on the balance sheet, MCBC allocates the current and non-current portion of each contract's fair value to the appropriate asset/liability line item. Unrealized gain positions are recorded as other current assets or other non-current assets. Unrealized loss positions are recorded as other current liabilities or other non-current liabilities. Our policy is to present all derivative balances on a gross basis, without regard to counterparty master netting agreements or similar arrangements.

We record realized gains and losses from derivative instruments to the same financial statement line item as the hedged item/forecasted transaction. Changes in unrealized gains and losses for derivatives not designated as either a cash flow hedge or fair value hedge are recorded directly in earnings each period and are recorded to the same financial statement line item as the associated realized (cash settled) gains and losses.

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**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES (Continued)**

Changes in fair values (to the extent of hedge effectiveness) of outstanding cash flow hedges are recorded in OCI, until earnings are affected by the variability of cash flows of the underlying hedged transaction. In most cases, amounts recorded in OCI will be released to earnings at maturity of the related derivative. The recognition of effective hedge results in the condensed consolidated statement of income offsets the gains or losses on the underlying exposure. Any ineffectiveness is recorded directly into earnings each period.

*Significant Derivative/Hedge Positions*

*Cross Currency Swaps*

Simultaneous with the September 22, 2005, U.S. private placement, we entered into a cross currency swap transaction for the entire USD \$300.0 million issue amount and for the same maturity of September 2010. In this transaction we exchanged our USD \$300.0 million for a CAD \$355.5 million obligation with a third party. The swaps also call for an exchange of fixed CAD interest payments for fixed USD interest receipts. There was an exchange of principal at the inception of this transaction, and there will be a subsequent exchange of principal at the termination of the transaction. We have designated this transaction as a hedge of the variability of the cash flows associated with the payment of interest and principal on the USD securities. Changes in the value of the transaction due to foreign exchange are recorded in earnings and are offset by a revaluation of the associated debt instrument. Changes in the value of the transaction due to interest rates are recorded to OCI.

On April 10, 2007, we entered into several cross currency swaps that mature in May 2012 to hedge the foreign currency impact of intercompany GBP debt in a CAD functional currency subsidiary. The cross currency swaps are designated as cash flow hedges of forecasted CAD cash flows related to GBP interest and principal payments on the intercompany loans that may fluctuate or be uncertain due to changes in the GBP to CAD exchange rate. The notional amount of the swaps is GBP £530 million (CAD \$1.2 billion at inception). The swaps also call for an exchange of fixed GBP interest receipts for fixed CAD interest payments. The cross currency swaps have been designated as cash flow hedges of the changes in value of the future CAD interest and principal payments that results from changes in the GBP to CAD exchange rates on an intercompany loan between our U.K. and Corporate segments.

As of September 26, 2009, we are also a party to other cross currency swaps totaling GBP £530 million (USD \$774 million at inception). The swaps included an initial exchange of principal and will require final principal exchange in May 2012. The swaps call for an exchange of fixed GBP interest payments for fixed USD interest receipts. At the initial principal exchange, we paid USD to our counterparty and received GBP. Upon final exchange, we will provide GBP to the counterparty and receive USD. The cross currency swaps have been designated as cash flow hedges of the changes in value of the future GBP interest and principal receipts that results from changes in the USD to GBP exchange rates on an intercompany loan between our U.K. and Corporate segments.

*Forward Starting Interest Rate Swaps*

In order to manage our exposure to the volatility of the interest rates associated with the future interest payments on a forecasted debt refinance, we have transacted forward starting interest rate swap. These swaps have a total notional value of CAD \$200 million with an average fixed rate of 3.3%.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES (Continued)**

These forward starting interest rate swap contracts have an effective date starting in 2010 and have a termination date in 2017, mirroring the term of the forecasted debt issuance. Under these agreements we are required to early terminate these swaps in 2010, at the time we expect to issue the forecasted debt. We have designated these contracts as a cash flow hedge on a portion of the interest payments on a future forecasted debt issuance.

*Foreign Currency Forwards*

As of period end, we had financial foreign exchange forward contracts in place to manage our exposure to foreign currency fluctuations. We hedge foreign currency exposure related to certain royalty agreements, exposure associated with the purchase of production inputs and imports that are denominated in currencies other than the functional entity's local currency, and other foreign exchanges exposures. MCBC uses foreign currency forward contracts to hedge these future forecasted transactions with up to a thirty-six month horizon.

*Commodity Swaps*

As of period end, we had financial commodity swap contracts in place to hedge certain future expected purchases of natural gas. Essentially, these contracts allow us to swap our floating exposure to natural gas prices for a fixed rate. These contracts are either marked-to-market, with changes in fair value recognized in cost of goods sold, or have been designated as cash flow hedges of forecasted natural gas purchases. The fair value of these swaps depends upon the market rates in relation to our fixed rate under the swap agreements at period end. MCBC uses these swaps to hedge forecasted purchases up to twenty-four months in advance.

*Total Return Swaps*

In 2008, we entered into a series of cash settled total return swaps. We transacted these swaps for the purpose of gaining exposure to Foster's, a major global brewer. MCBC is not applying hedge accounting to these swaps, which are, therefore, marked-to-market each period. All unrealized gains and losses related to these swaps are recorded directly to the income statement and are classified as other income (expense) in MCI and Corporate.

Under the initial agreements, these total return swaps were scheduled to mature this year. However, during the second quarter of this year we amended these total return swap agreements with our counterparty to extend the maturity date by one year. As such, the current swaps are contracted to settle in 2010.

*Liquidity Risk*

Given that the fair value of our derivative instruments are based upon market rates and prices and that the volatility of these rates and prices are dependent on many factors that cannot be forecasted with reliable accuracy, we are exposed to liquidity risks related to these contracts. We cash settle the fair value of each contract upon settlement with our counterparties. The settlement values of our contracts could differ significantly from the current fair values. As such, we are exposed to liquidity risk related to unfavorable changes in the fair value of our derivative contracts.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES (Continued)**

We may be forced to cash settle all or a portion of our derivative contracts before the expected settlement date upon occurrence of certain contractual triggers including a change of control termination event, a default event including a downgrade to "below investment" grade by Moody's or Standard and Poor's, or other breach of agreement event. This could have a negative impact on our cash position. For derivative contracts that we have designated as hedging instruments, early cash settlement would result in the timing of our hedge settlement not being matched to the cash settlement of the forecasted transaction or firm commitment. We may also decide to cash settle all or a portion of our derivative contracts before the expected settlement date through negotiations with our counterparties, which could also potentially impact our liquidity.

Due to the nature of agreements with our counterparties, we are not able to net positions with the same counterparty across business units. Thus, in the event of default, we may be required to early settle all out-of-the-money contracts at fair value, without the benefit of netting the fair value of any in-the-money positions against this exposure.

*Collateral*

For the majority of our derivative transactions, we do not receive and are not required to post collateral unless a change of control event has occurred. This termination event would give either party the right to early-terminate all outstanding swap transactions in the event that the other party consolidates, merges with, or transfers all or substantially all its assets to, another entity, and the creditworthiness of the surviving entity that has assumed such party's obligations is "materially weaker" than that of such party.

We may be required to post collateral with our counterparty if our total return swaps are in an out-of-the-money position. If our credit ratings with Moody's and Standard and Poor's with regard to our long-term debt remain at an investment grade level, we are required to post collateral for the portion of the out-of-the-money liability exceeding a pre-established threshold. If our credit ratings fall below investment grade with both ratings services, we must post collateral for the entire out-of-the-money liability. As of September 26, 2009, our total return swaps were in-the-money, therefore we did not have any collateral posted with our counterparty.

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The tables below include the year to date results of our derivative activity in the Condensed Consolidated Balance Sheet as of September 26, 2009 and the Condensed Consolidated Statement of Operations for the thirteen and thirty-nine weeks ended September 26, 2009.

*Fair Value of Derivative Instruments in the Condensed Consolidated Balance Sheet* (in millions)

| As of September 26, 2009                                |                    |  |               |  |               |
|---|--------------------|--|---------------|--|---------------|
|   | Notional<br>amount | Asset derivatives<br>Balance sheet<br>location | Fair<br>value | Liability derivatives<br>Balance sheet<br>location | Fair<br>value |
| Derivatives designated as hedging instruments:          |                    |  |               |  |               |
| Cross currency swaps                                    | USD 1,990.8        | Other current assets                           | \$            | Accrued expenses                                   | \$ (32.2)     |
|   |                    | Other assets                                   |               | Long term derivative liability                     | (322.4)       |
| Forward starting interest rate swaps                    | USD 183.3          | Other current assets                           | 3.8           | Accrued expenses                                   |               |
| Foreign currency forwards                               | USD 342.8          | Other current assets                           | 9.4           | Accrued expenses                                   | (3.8)         |
|   |                    | Other assets                                   | 3.7           | Long term derivative liability                     | (5.5)         |
| Commodity swaps   | Gigajoules 0.8     | Other current assets                           |               | Accrued expenses                                   | (1.3)         |
|   |                    | Other assets                                   |               | Long term derivative liability                     |               |
| Total derivatives designated as hedging instruments     |                    |  | \$ 16.9       |  | \$ (365.2)    |
| Derivatives not designated as hedging instruments:      |                    |  |               |  |               |
| Total return swap                                       | AUD 496.5          | Other current assets                           | \$ 29.4       | Accrued expenses                                   | \$            |
| Diesel swaps  | Liters 0.8         | Other current assets                           |               | Accrued expenses                                   | (0.2)         |
| Commodity swaps   | Gigajoules 0.5     | Other current assets                           |               | Accrued expenses                                   | (3.1)         |
|   |                    | Other assets                                   |               | Long term derivative liability                     | (0.3)         |
| Total derivatives not designated as hedging instruments |                    |  | \$ 29.4       |  | \$ (3.6)      |

MCBC allocates the current and non-current portion of each contract to the corresponding derivative account above.

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| For the Thirteen Weeks Ended September 26, 2009 |   |  |  |  |  |
|---|---|--|--|--|--|
| Derivatives in cash flow hedge relationships    | Amount of gain (loss) recognized in OCI on derivative (effective portion) | Location of gain (loss) reclassified from AOCI into income (effective portion) | Amount of gain (loss) recognized from AOCI on derivative (effective portion) | Location of gain (loss) recognized in income on derivative and amount excluded from effectiveness testing) | Amount of gain (loss) recognized in income on derivative portion and amount excluded from effectiveness testing) |
| Cross currency contracts(1)                     | \$ 1.9  | Other income (expense), net  | \$ 14.9  | Other income (expense), net  | \$   |
| Forward starting interest rate swaps            | (2.4)   | Interest expense, net  | (2.0)  | Interest expense, net  |  |
| Foreign currency forwards                       | (17.2)  | Other income (expense), net  | (0.6)  | Other income (expense), net  |  |
|   |   | Cost of goods sold   | 2.8  | Cost of goods sold   |  |
|   |   | General and administrative expenses  | (0.2)  | General and administrative expenses  |  |
| Commodity swaps                                 | 0.6   | Cost of goods sold   | (1.0)  | Cost of goods sold   |  |
| Total   | \$ (17.1)   |  | \$ 13.9  |  | \$   |

Note:

Amounts recognized in AOCI are gross of taxes

| For the Thirty-Nine Weeks Ended September 26, 2009 |   |  |  |  |   |
|--|---|--|--|--|---|
| Derivatives in cash flow hedge relationships       | Amount of gain (loss) recognized in OCI on derivative (effective portion) | Location of gain (loss) reclassified from AOCI into income (effective portion) | Amount of gain (loss) recognized from AOCI on derivative (effective portion) | Location of gain (loss) recognized in income on derivative and amount excluded from effectiveness testing) | Amount of gain (loss) recognized in income on derivative (ineffective portion and amount excluded from effectiveness testing) |
| Cross currency contracts(1)                        | \$ (1.3)  | Other income (expense), net  | \$ (106.6)   | Other income (expense), net  | \$  |

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|                                      |        |                                     |       |                                     |
|--------------------------------------|--------|-------------------------------------|-------|-------------------------------------|
|                                      |        | Interest expense, net               | (3.3) | Interest expense, net               |
| Forward starting interest rate swaps | 3.4    | Interest expense, net               |       | Interest expense, net               |
|                                      |        | Other income                        |       | Other income                        |
| Foreign currency forwards            | (49.3) | (expense), net                      | 4.6   | (expense), net                      |
|                                      |        | Cost of goods sold                  | 13.3  | Cost of goods sold                  |
|                                      |        | General and administrative expenses | (0.3) | General and administrative expenses |
| Commodity swaps                      | 0.6    | Cost of goods sold                  | (2.7) | Cost of goods sold                  |
| Total                                | \$     | (46.6)                              | \$    | (95.0)                              |

Note:

Amounts recognized in AOCI are gross of taxes

(1)

The foreign exchange gain (loss) component of these cross currency swaps is offset by the corresponding gain (loss) on the hedged forecasted transactions in Other income (expense), net and Interest expense, net.

During the period we recorded no significant ineffectiveness related to these cash flow hedges.



Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES (Continued)***Other Derivatives* (in millions)

| Derivatives not in hedging relationship | For the Thirteen Weeks Ended September 26, 2009 |                                     |
|---|---|-------------------------------------|
|   | Location of gain (loss) recognized in           | Amount of gain (loss) recognized in |
|   | income on derivative                            | income on derivative                |
| Cash settled total return swap          | Other income (expense), net                     | \$ 59.3                             |
| Physical commodity contracts            | Cost of goods sold                              | (7.0)                               |
|   |   | \$ 52.3                             |

| Derivatives not in hedging relationship | For the Thirty-Nine Weeks Ended September 26, 2009 |                                     |
|---|--|-------------------------------------|
|   | Location of gain (loss) recognized in              | Amount of gain (loss) recognized in |
|   | income on derivative                               | income on derivative                |
| Cash settled total return swap          | Other income (expense), net                        | \$ 24.8                             |
| Physical commodity contracts            | Cost of goods sold                                 | (8.0)                               |
|   |  | \$ 16.8                             |

**15. FAIR VALUE MEASUREMENTS**

The table below summarizes our assets and liabilities that were measured at fair value as of September 26, 2009. Derivative liabilities are financial instruments measured at fair value on a recurring basis, and the principles of new fair value measurements and disclosures were applied to their balances during the first phase of adoption in 2008. See Note 2 "NEW ACCOUNTING PRONOUNCEMENTS."

The guarantees related to indemnity obligation incurred upon the sale of the Kaiser business in Brazil to FEMSA are discussed in more detail in Note 17 "COMMITMENTS AND CONTINGENCIES." Certain of those indemnity obligations are considered to be probable losses and are carried at the best estimate of the loss (\$137.7 million as of September 26, 2009), as opposed to fair value. The remainder of the Kaiser indemnity obligations (\$24.0 million as of September 26, 2009) are less than probable and the reserve is an estimate of the fair value of our obligation to stand ready to perform under the guarantees. It is these fair value reserves that are shown below as utilizing Level 3 inputs.

The guarantee related to BRI's debt obligation was recorded during the first quarter of 2009 upon the deconsolidation of and initiation of equity method accounting for BRI. See Note 11 "VARIABLE INTEREST ENTITIES," for a discussion of the deconsolidation of BRI and associated fair value measurements.

The FASB issued guidance for fair value establishes a hierarchy that prioritizes fair value measurements based on the types of inputs used for the various valuation techniques (market approach, income approach and cost approach). We utilize a combination of market and income approaches to value derivative instruments, and use an income approach for valuing our indemnity obligations. Our

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****15. FAIR VALUE MEASUREMENTS (Continued)**

financial assets and liabilities are measured using inputs from the three levels of the fair value hierarchy. The three levels of the hierarchy are as follows:

Level 1 Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that we have the ability to access at the measurement date.

Level 2 Inputs include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are less active, inputs other than quoted prices that are observable for the asset or liability (i.e., interest rates, yield curves, etc.), and inputs that are derived principally from or corroborated by observable market data by correlation or other means (market corroborated inputs).

Level 3 Unobservable inputs that reflect our assumptions about the assumptions that market participants would use in pricing the asset or liability. We develop these inputs based on the best information available, including our own data.

The following presents our assets and (liabilities) that are measured at fair value based on a recurring and non-recurring basis (in millions):

|  | Fair Value Measurements at<br>September 26, 2009 Using |  |  |   |
|--|--|--|--|---|
|  | Total carrying<br>value at<br>September 26,<br>2009    | Quoted prices<br>in<br>active markets<br>(Level 1) | Significant other<br>observable<br>inputs<br>(Level 2) | Significant<br>unobservable<br>inputs (Level 3) |
| Recurring measurements:                        |  |  |  |   |
| Derivatives liabilities,<br>net                | \$ (322.5)   | \$   | \$ (322.5)   | \$  |
| Nonrecurring measurements:                     |  |  |  |   |
| Guarantee Kaiser<br>indemnity<br>obligation(1) | (24.0)   |  |  | (24.0)  |
| Guarantee BRI debt<br>obligations(1)(2)        | (87.0)   |  |  | (87.0)  |
| Equity<br>Investment BRI(1)(3)                 | (18.6)   |  |  | (18.6)  |
| Edmonton<br>Brewery(4)                         | 5.5  |  |  | 5.5   |
| Total  | \$ (446.6)   | \$   | \$ (322.5)   | \$ (124.1)                                      |

(1) Non-financial assets and liabilities for which the fair value provisions were applied during the first quarter of 2009.

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- (2) Represents MCBC's proportionate share of BRI's debt obligations, adjusted for the risk of our non-performance.
- (3) Represents our proportionate share to fund the operations of BRI.
- (4) Represents held-for-sale value of the former Edmonton brewery.

See Note 8 "DISCONTINUED OPERATIONS" and Note 17 "COMMITMENTS AND CONTINGENCIES" for further discussion related to Kaiser indemnity obligations. See Note 11 "VARIABLE INTEREST ENTITIES" for further discussion related to BRI. See Note 6 "UNUSUAL OR INFREQUENT ITEMS" for further discussion related to the impairment of Edmonton Brewery.

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The table below summarizes items that are valued on a recurring basis using significant unobservable inputs (Level 3) (in millions):

|  | <b>Rollforward of<br/>Derivative<br/>liabilities, net</b> |
|--|---|
| Balance at December 28, 2008                   | \$ 10.5   |
| Total gains or losses (realized/unrealized)    |   |
| Included in earnings (or change in net assets) |   |
| Included in AOCI                               |   |
| Purchases, issuances and settlements           |   |
| Transfers in/out of Level 3                    | (10.5)  |
| Balance at September 26, 2009                  | \$  |

The carrying amounts of our cash and cash equivalents, accounts receivable, notes receivable, accounts payable and accrued liabilities approximate fair value as recorded due to the short-term maturity of these instruments. The fair value of long-term obligations for derivatives was estimated by discounting the future cash flows using market interest rates, adjusted for non-performance credit risk associated with our counterparties (assets) or with MCBC (liabilities), see Note 14 "DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES." Assuming current market rates for similar instruments, the fair value of long-term debt is presented in Note 13 "DEBT."

**16. PENSION AND OTHER POSTRETIREMENT BENEFITS**

We sponsor defined benefit retirement plans in Canada, the United Kingdom and the United States. Additionally, we offer other postretirement benefits to the majority of our Canadian and U.S. employees. On July 1, 2008, substantially all of the defined benefit and other postretirement benefit plans, post-employment benefit obligations and related plan assets in the United States were transferred to MillerCoors.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****16. PENSION AND OTHER POSTRETIREMENT BENEFITS (Continued)**

The net periodic pension costs under retirement plans and other postretirement benefits were as follows (in millions):

|  | <b>Thirteen Weeks Ended September 26, 2009</b> |            |            |        |
|--|--|------------|------------|--------|
|  | Canada plans                                   | U.S. plans | U.K. plans | Total  |
| <b>Defined Benefit Plans</b>                   |  |            |            |        |
| Service cost                                   | \$ 3.5   | \$         | \$ 1.2     | \$ 4.7 |
| Interest cost                                  | 16.8   | 0.1        | 28.3       | 45.2   |
| Expected return on plan assets                 | (16.6)   |            | (32.2)     | (48.8) |
| Amortization of prior service cost             | 0.1  |            |            | 0.1    |
| Less expected participant contributions        | (0.5)  |            | (0.1)      | (0.6)  |
| Net periodic pension cost (benefit)            | \$ 3.3   | \$ 0.1     | \$ (2.8)   | \$ 0.6 |
| <b>Other Postretirement Benefits</b>           |  |            |            |        |
| Service cost benefits earned during the period | \$ 0.6   | \$ 0.1     | \$         | \$ 0.7 |
| Interest cost on projected benefit obligation  | 2.2  |            |            | 2.2    |
| Amortization of prior service benefit          | (0.7)  |            |            | (0.7)  |
| Amortization of net actuarial gain             | (0.3)  |            |            | (0.3)  |
| Net periodic postretirement benefit cost       | \$ 1.8   | \$ 0.1     | \$         | \$ 1.9 |

|  | <b>Thirteen Weeks Ended September 28, 2008</b> |            |            |         |
|--|--|------------|------------|---------|
|  | Canada plans                                   | U.S. plans | U.K. plans | Total   |
| <b>Defined Benefit Plans</b>                   |  |            |            |         |
| Service cost                                   | \$ 8.1   | \$         | \$ 6.7     | \$ 14.8 |
| Interest cost                                  | 23.7   |            | 32.4       | 56.1    |
| Expected return on plan assets                 | (30.2)   |            | (38.1)     | (68.3)  |
| Administrative expenses                        | 0.6  |            | 1.2        | 1.8     |
| Amortization of prior service cost (benefit)   | 0.4  |            | (0.5)      | (0.1)   |
| Amortization of net actuarial loss             |  |            | 0.3        | 0.3     |
| Less expected participant contributions        | (0.7)  |            | (1.1)      | (1.8)   |
| Net periodic pension cost                      | \$ 1.9   | \$         | \$ 0.9     | \$ 2.8  |
| <b>Other Postretirement Benefits</b>           |  |            |            |         |
| Service cost benefits earned during the period | \$ 2.4   | \$         | \$         | \$ 2.4  |
| Interest cost on projected benefit obligation  | 3.9  |            |            | 3.9     |
| Amortization of net actuarial loss             | 0.1  |            |            | 0.1     |
| Net periodic postretirement benefit cost       | \$ 6.4   | \$         | \$         | \$ 6.4  |

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|   | Thirty-Nine Weeks Ended September 26, 2009 |               |                 |               |
|---|--|---------------|-----------------|---------------|
|   | Canada plans                               | U.S. plans    | U.K. plans      | Total         |
| <b>Defined Benefit Plans</b>                    |  |               |                 |               |
| Service cost                                    | \$ 11.3                                    | \$            | \$ 3.4          | \$ 14.7       |
| Interest cost                                   | 52.2                                       | 0.3           | 79.5            | 132.0         |
| Expected return on plan assets                  | (51.2)                                     |               | (90.4)          | (141.6)       |
| Amortization of prior service cost              | 0.6  |               |                 | 0.6           |
| Amortization of net actuarial loss              | 0.1  | 0.4           |                 | 0.5           |
| Curtailed loss                                  | 5.3  |               |                 | 5.3           |
| Less expected participant contributions         | (1.4)                                      |               | (0.3)           | (1.7)         |
| <b>Net periodic pension cost (benefit)</b>      | <b>\$ 16.9</b>                             | <b>\$ 0.7</b> | <b>\$ (7.8)</b> | <b>\$ 9.8</b> |
| <b>Other Postretirement Benefits</b>            |  |               |                 |               |
| Service cost benefits earned during the period  | \$ 2.3                                     | \$ 0.1        | \$              | \$ 2.4        |
| Interest cost on projected benefit obligation   | 7.0  | 0.1           |                 | 7.1           |
| Amortization of prior service benefit           | (1.7)                                      |               |                 | (1.7)         |
| Amortization of net actuarial gain              | (0.7)                                      |               |                 | (0.7)         |
| <b>Net periodic postretirement benefit cost</b> | <b>\$ 6.9</b>                              | <b>\$ 0.2</b> | <b>\$</b>       | <b>\$ 7.1</b> |

|   | Thirty-Nine Weeks Ended September 28, 2008 |               |               |                |
|---|--|---------------|---------------|----------------|
|   | Canada plans                               | U.S. plans    | U.K. plans    | Total          |
| <b>Defined Benefit Plans</b>                    |  |               |               |                |
| Service cost                                    | \$ 24.8                                    | \$ 8.3        | \$ 20.8       | \$ 53.9        |
| Interest cost                                   | 72.6                                       | 29.9          | 100.1         | 202.6          |
| Expected return on plan assets                  | (92.6)                                     | (35.1)        | (117.7)       | (245.4)        |
| Administrative expenses                         | 1.9  | 0.6           | 3.7           | 6.2            |
| Amortization of prior service cost (benefit)    | 1.1  | (0.2)         | (1.5)         | (0.6)          |
| Amortization of net actuarial loss              |  | 4.1           | 0.8           | 4.9            |
| Less expected participant contributions         | (2.1)                                      |               | (3.4)         | (5.5)          |
| <b>Net periodic pension cost</b>                | <b>\$ 5.7</b>                              | <b>\$ 7.6</b> | <b>\$ 2.8</b> | <b>\$ 16.1</b> |
| <b>Other Postretirement Benefits</b>            |  |               |               |                |
| Service cost benefits earned during the period  | \$ 7.3                                     | \$ 1.2        | \$            | \$ 8.5         |
| Interest cost on projected benefit obligation   | 12.1                                       | 4.7           |               | 16.8           |
| Amortization of prior service cost              |  | 0.2           |               | 0.2            |
| Amortization of net actuarial loss              | 0.4  | 2.1           |               | 2.5            |
| <b>Net periodic postretirement benefit cost</b> | <b>\$ 19.8</b>                             | <b>\$ 8.2</b> | <b>\$</b>     | <b>\$ 28.0</b> |

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During the first quarter of 2009, our Canada segment finalized a plan to reduce headcount at our brewery in Montréal, and the final plan was agreed to with the employee labor union. The reduction in workforce stemmed from MillerCoors' 2008 decision to brew and package *Blue Moon* products at its facilities in the U.S. This workforce reduction resulted in a curtailment of pension benefits during the first quarter of 2009. The plan remeasurement resulted in a decrease to projected benefit obligations of

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**16. PENSION AND OTHER POSTRETIREMENT BENEFITS (Continued)**

\$2.6 million, reflected as an increase to other comprehensive income. The curtailment of pension benefits resulted in an increase to the projected benefit obligation of \$5.3 million, reflected as a curtailment loss on the income statement, classified in Special Items, net.

Also during the first quarter of 2009, our Canada segment decided to amend certain postretirement benefits, specifically benefits entitling retirees to free beer. The combined impact to the projected benefit obligation of the benefit reduction and the plan remeasurement was a decrease of \$15.3 million, all of which was applied as an increase to other comprehensive income. This prior service benefit will be amortized as a reduction to postretirement benefit expense over approximately six years.

See Note 11 "VARIABLE INTEREST ENTITIES" for a discussion of the deconsolidation of BRI during the first quarter of 2009, which reduced the carrying values of pension and postretirement benefits on the condensed consolidated balance sheet.

During the third quarter of 2009, employer contributions paid to the defined benefit plans for Canada were \$10.8 million. There were no contributions to the U.K. or U.S. plans in the third quarter. Contributions paid to the defined benefit plans for the first three quarters of 2009 were \$35.1 million and \$7.6 million for the Canada and U.K. plans, respectively. Expected total fiscal year 2009 employer contributions to Canada, U.S. and U.K. defined benefits plans are approximately \$58.0 million.

**17. COMMITMENTS AND CONTINGENCIES**

***Kaiser and Other Indemnity Obligations***

***Kaiser***

As discussed in Note 8 "DISCONTINUED OPERATIONS," we sold our entire equity interest in Kaiser during 2006 to FEMSA. The terms of the sale agreement require us to indemnify FEMSA for certain exposures related to tax, civil and labor contingencies arising prior to FEMSA's purchase of Kaiser.

We provided a full indemnity for any losses Kaiser may incur, including legal fees and other costs, with respect to tax claims associated with certain purchased tax credits, which are generally classified into two categories. The maximum potential claims amount for the first category, including estimated accumulated legal penalties and interest, was \$416.5 million as of September 26, 2009. A portion of these indemnity obligations are considered probable losses recorded as current liabilities in the amount of \$137.7 million as of September 26, 2009. Additionally, our estimate of the fair value of the indemnity liability associated with the balance of this group of purchased tax credits recorded as of September 26, 2009 was \$4.7 million, which was classified as a current liability. The maximum potential claims amount for the second category of purchased tax credits, which we believe present far less risk, was \$247.3 million as of September 26, 2009. This category generally consists of cases in which Kaiser has received favorable rulings, but continues to manage formalities of the Brazilian legal system to bring such rulings to their final conclusion. We have recorded a fair value estimate of the indemnity liability associated with this second group of purchased tax credits in an amount of \$9.9 million as of September 26, 2009, classified as non-current. Our fair value estimates consider a number of scenarios for the ultimate resolution of these issues, the probabilities of which are influenced not only by legal



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**17. COMMITMENTS AND CONTINGENCIES (Continued)**

developments in Brazil but also by management's intentions with regard to various alternatives that could present themselves leading to the ultimate resolution of these issues.

We also provided indemnity related to all other tax, civil and labor contingencies existing as of the date of sale. In this regard, however, FEMSA assumed their full share of all of these contingent liabilities that had been previously recorded or disclosed by us prior to the sale on January 13, 2006. However, we may have to provide indemnity to FEMSA if those contingencies settle at amounts greater than those amounts previously recorded or disclosed by us. We will be able to offset any indemnity exposures in these circumstances with amounts that settle favorably to amounts previously recorded. Our exposure related to these indemnity claims is capped at the amount of the sales price of our 68% equity interest of Kaiser, which was \$68 million. As a result of these contract provisions, our fair value estimates include not only probability weighted potential cash outflows associated with indemnity provisions, but also probability weighted cash inflows that could result from favorable settlements resulting from negotiation or settlement programs that might arise from the federal or state governments in Brazil. The recorded fair value of the total tax, civil and labor indemnity liability was \$9.4 million as of September 26, 2009, which is classified as non-current.

Future settlement procedures and related negotiation activities associated with these contingencies are largely outside of our control and will be handled by FEMSA. Indemnity obligations related to purchased tax credits must be paid by us upon notification of FEMSA's settlement with local jurisdictions. Due to the uncertainty involved with the ultimate outcome and timing of these contingencies, significant adjustments to the carrying values of the indemnity obligations have resulted in the past and could result in the future. These liabilities are denominated in Brazilian reais and have been stated at present value and will, therefore, be subject in the future to foreign exchange gains or losses and to accretion cost, both of which will be recognized in the discontinued operations section of the statement of operations. During the second quarter of 2009, the Brazilian government enacted a tax amnesty. The amnesty has not changed our assessment of the merits of the underlying tax disputes. The amnesty makes it more attractive for FEMSA to resolve certain liabilities through settlement rather than continued litigation. In the quarter, we provided our consent to FEMSA for them to proceed to resolve the first category (noted above) of purchased credits via the amnesty program. As a result, a larger portion of our estimated liabilities associated with purchased tax credit cases are now considered probable losses under the indemnities, and are classified as current liabilities to reflect our estimates of the timing of potential resolution. We are in discussions with FEMSA regarding the terms of the amnesty settlement and its economic impact on each party. We can make no assurances regarding the outcome of those discussions.

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The table below provides a summary of reserves associated with the Kaiser indemnity obligations from December 28, 2008, through September 26, 2009 (in millions):

|                               | <b>Indemnity Obligations</b>                               |   |   |
|-------------------------------|--|---|---|
|                               | <b>Purchased tax<br/>credits<br/>indemnity<br/>reserve</b> | <b>Tax, civil and<br/>labor<br/>indemnity<br/>reserve</b> | <b>Total<br/>indemnity<br/>reserves</b> |
| Balance at December 28, 2008  | \$ 120.8   | \$ 12.4   | \$ 133.2                                |
| Changes in estimates          | (5.9)  | (6.4)   | (12.3)                                  |
| Foreign exchange impact       | 37.4   | 3.4   | 40.8                                    |
| Balance at September 26, 2009 | \$ 152.3   | \$ 9.4  | \$ 161.7                                |

**Litigation and Other Disputes**

In 1999, Molson Inc. entered an agreement for the distribution of Molson products in Brazil. In 2000, Molson terminated the distribution agreement and then entered into a settlement agreement with the distributor providing for a payment to the distributor of approximately \$150,000. Notwithstanding having entered into a settlement agreement, and in violation of the terms of the agreement, the distributor sued Molson Inc. The Appellate Court of Rio de Janeiro set aside the settlement agreement and determined that Molson Inc. was liable to the distributor, with the amount of actual damages to be determined through subsequent proceedings. An appeal of the liability decision is currently pending before the Brazilian Superior Court of Justice. In later proceedings, the case was remanded to a state trial court to determine the amount of damages. The trial court retained an expert who provided a report adopting the position of the distributor and recommending damages based on the distributor's anticipated profits at the time of entering into the distributor agreement rather than actual damages incurred. Molson Inc. challenged the irregularity of the expert process, the impartiality of the expert, as well as the report's specific recommendation regarding damages. The trial court scheduled a hearing to investigate the impartiality of the expert and then, after the plaintiff's expert failed to come to court and notwithstanding Molson Inc.'s challenge, cancelled the hearing and ruled in the distributor's favor. Molson Inc. filed an appeal before the Appellate Court of Rio de Janeiro which is pending. Thereafter, the State Court Judge handed down a decision in the distributor's favor granting the full amount of the lost anticipated profits alleged by the plaintiff, approximately \$42 million. Such judgment was rendered during the third quarter of 2009. Molson Inc. has appealed the judgment, and a state appellate court in Rio de Janeiro has entered an injunction to prevent the distributor from executing on the judgment pending appeal. We continue to believe that a material loss in this case is not probable. Molson Inc. will continue to vigorously defend the case.

Beginning in May 2005, several purported shareholder class actions were filed in the United States and Canada, including federal courts in Delaware and Colorado and provincial courts in Ontario and Québec, alleging, among other things, that the Company and its affiliated entities, including Molson Inc., and certain officers and directors misled stockholders in connection with the Merger. The Colorado case was transferred to Delaware and consolidated with those cases. The Québec Superior Court heard arguments in October 2007 regarding the plaintiffs' motion to authorize a class action in that case. We opposed the motion.

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**17. COMMITMENTS AND CONTINGENCIES (Continued)**

During the first quarter of 2008, the Company agreed in principle with counsel for plaintiffs in all pending securities cases in Delaware, Québec, and Ontario to settle all such claims on a worldwide basis, except in one case discussed below. Pursuant to the settlement, the Company would pay a total of \$6.0 million, which amounts would be paid by the Company's insurance carrier. During the second quarter of 2009, the settlement agreements were approved by all pertinent courts, and the time for appeal has run, resulting in the final resolution of these cases. A related case which sought to recover on behalf of certain Molson Coors employees who invested in Company securities around the same time through two employee retirement savings plans has been settled for an immaterial amount and was covered by insurance.

MCBC-UK replaced a profit sharing plan in the United Kingdom with a different plan under which a bonus was not paid in 2003. A group of employees pursued a claim against MCBC-UK with respect to this issue with an employment tribunal. During the second quarter of 2005, the tribunal ruled against MCBC-UK. MCBC-UK appealed this ruling, and the appeal was heard in the first quarter of 2006, where most impacts of the initial tribunal judgments were overturned. However, the employment appeal tribunal remitted two specific issues back to a new employment tribunal. MCBC-UK appealed the employment appeal tribunal's judgment. In January 2007, the appeals court ruled in the Company's favor, holding that the employment tribunal had no jurisdiction to hear the employees' claims, and the claims were dismissed. Employee claims in this matter were filed in Birmingham County Court during the third quarter of 2008. The case was decided in our favor in October 2009. We will continue to defend the case vigorously if further appeals are made by the claimants. If MCBC-UK were held to be liable to the claimants, the amounts of the liability would be immaterial. If such liabilities were asserted by other groups of employees and upheld in subsequent litigation, the potential loss would be higher.

We are involved in other disputes and legal actions arising in the ordinary course of our business. While it is not feasible to predict or determine the outcome of these proceedings, in our opinion, based on a review with legal counsel, none of these disputes and legal actions is expected to have a material impact on our consolidated financial position, results of operations or cash flows. However, litigation is subject to inherent uncertainties, and an adverse result in these or other matters, may arise from time to time that may harm our business.

**Environmental**

When we determine that it is probable that a liability for environmental matters or other legal actions exists and the amount of the loss is reasonably estimable, an estimate of the future costs are recorded as a liability in the financial statements. Costs that extend the life, increase the capacity or improve the safety or efficiency of Company-owned assets or are incurred to mitigate or prevent future environmental contamination may be capitalized. Other environmental costs are expensed when incurred.

From time to time, we have been notified that we are or may be a potentially responsible party ("PRP") under the Comprehensive Environmental Response, Compensation and Liability Act or similar state laws for the cleanup of other sites where hazardous substances have allegedly been released into the environment. We cannot predict with certainty the total costs of cleanup, our share of

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**17. COMMITMENTS AND CONTINGENCIES (Continued)**

the total cost, the extent to which contributions will be available from other parties, the amount of time necessary to complete the cleanups or insurance coverage.

*Lowry*

We are one of a number of entities named by the Environmental Protection Agency ("EPA") as a PRP at the Lowry Superfund site. This landfill is owned by the City and County of Denver ("Denver") and is managed by Waste Management of Colorado, Inc. ("Waste Management"). In 1990, we recorded a pretax charge of \$30 million, a portion of which was put into a trust in 1993 as part of a settlement with Denver and Waste Management regarding the then-outstanding litigation. Our settlement was based on an assumed remediation cost of \$120 million (in 1992 adjusted dollars). We are obligated to pay a portion of future costs, if any, in excess of that amount.

Waste Management provides us with updated annual cost estimates through 2032. We reviewed these cost estimates in the assessment of our accrual related to this issue. We use certain assumptions that differ from Waste Management's estimates to assess our expected liability. Our expected liability (based on the \$120 million threshold being met) is based on our best estimates available.

The assumptions used are as follows:

trust management costs are included in projections with regard to the \$120 million threshold, but are expensed only as incurred;

income taxes, which we believe are not an included cost, are excluded from projections with regard to the \$120 million threshold;

a 2.5% inflation rate for future costs; and

certain operations and maintenance costs were discounted using a 2.94% risk-free rate of return.

Based on these assumptions, the present value and gross amount of the costs at September 26, 2009, are approximately \$3.8 million and \$5.2 million, respectively. Accordingly, we believe that the existing liability is adequate as of September 26, 2009. We did not assume any future recoveries from insurance companies in the estimate of our liability, and none are expected.

Considering the estimates extend through the year 2032 and the related uncertainties at the site, including what additional remedial actions may be required by the EPA, new technologies and what costs are included in the determination of when the \$120 million threshold is reached the estimate of our liability may change as further facts develop. We cannot predict the amount of any such change, but additional accruals in the future are possible.

In April 2009, we received a written notice relating to the Lowry site, that the State of Colorado intends to seek compensation from MCBC and other parties to recover for natural resources damages. The State of Colorado has informally asserted total damages of up to \$10 million. However, the Company is potentially liable for only a portion of those damages. The Company will defend any such claims vigorously.



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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**17. COMMITMENTS AND CONTINGENCIES (Continued)**

***Other***

In the past, we were notified by the EPA that we are a PRP, along with others, in regards to certain former business sites. Molson Inc.'s former non-beer business operations, which were discontinued and sold in the mid-1990s, were involved at these sites. Specifically, East Rutherford and Barry's Creek sites in New Jersey, Chamblee and Smyrna sites in Georgia, and City of Industry and Cooper Drum sites in California. We responded to the EPA with information regarding our past involvement with these sites. As of September 26, 2009 and December 28, 2008, we have accrued estimated liabilities for the East Rutherford, Barry's Creek, Chamblee, Smyrna and City of Industry sites totaling \$7.2 million and \$8.2 million, respectively. We are not yet able to estimate any potential liability associated with the Cooper Drum site.

While we cannot predict the eventual aggregate cost for environmental and related matters in which we are currently involved, we believe that any payments, if required, for these matters would be made over a period of time in amounts that would not be material in any one year to our operating results, cash flows or our financial or competitive position. We believe adequate reserves have been provided for losses that are probable and estimable.

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****18. COMPREHENSIVE INCOME (LOSS)**

The following summarizes the components of comprehensive income (loss) (in millions):

|  | Thirteen Weeks Ended  |                       | Thirty-Nine Weeks Ended |                       |
|--|-----------------------|-----------------------|-------------------------|-----------------------|
|  | September 26,<br>2009 | September 28,<br>2008 | September 26,<br>2009   | September 28,<br>2008 |
| Net income   | \$ 236.4              | \$ 172.0              | \$ 500.4                | \$ 296.7              |
| Other comprehensive income (loss), net of tax:   |                       |                       |                         |                       |
| Foreign currency translation adjustments, net of tax   | 111.3                 | (220.2)               | 486.6                   | (363.7)               |
| Amortization of net prior service costs and net actuarial losses, net of tax                     | (0.6)                 | 0.5                   | 11.3                    | 5.4                   |
| Unrealized (loss) gain on derivative instruments, net of tax                                     | (6.3)                 | (5.3)                 | (16.5)                  | 12.2                  |
| Realized loss reclassified to net income on derivative instruments, net of tax                   | (1.3)                 | (0.8)                 | (12.8)                  | (1.7)                 |
| Ownership share of unconsolidated subsidiaries' other comprehensive income (loss), net of tax(1) | 24.2                  | (53.0)                | 42.1                    | (53.0)                |
| Total other comprehensive income (loss), net of tax  | \$ 127.3              | \$ (278.8)            | \$ 510.7                | \$ (400.8)            |
| Comprehensive income (loss)  | 363.7                 | (106.8)               | 1,011.1                 | (104.1)               |
| Comprehensive income attributable to the noncontrolling interest                                 | (1.1)                 | (0.8)                 | (2.1)                   | (11.8)                |
| Comprehensive income (loss) attributable to MCBC   | \$ 362.6              | \$ (107.6)            | \$ 1,009.0              | \$ (115.9)            |

(1)

Consisting of unrealized gains and losses on derivative instruments, and changes to pension liabilities related to our proportional share of our unconsolidated subsidiaries, reported net of our effective tax rate.

**19. SUPPLEMENTAL GUARANTOR INFORMATION**

MCBC ("Parent Guarantor and 2007 Issuer") issued \$575.0 million of 2.5% Convertible Senior Notes due July 30, 2013, in a registered offering on June 15, 2007. The convertible notes are guaranteed on a senior unsecured basis by CBC ("2002 Issuer"), Molson Coors International, LP and Molson Coors Capital Finance ULC (together the "2005 Issuers") and certain significant subsidiaries ("Subsidiary Guarantors").

On May 7, 2002, the 2002 Issuer completed a public offering of \$850.0 million principal amount of 6.375% Senior notes due 2012. During the first quarter of 2008, \$180.4 million of the Senior notes was extinguished by using existing cash resources. During the third quarter of 2007, \$625.0 million of the Senior notes was extinguished by the proceeds received from the 2.5% Convertible Senior Notes issued

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**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**

**19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

June 15, 2007 and cash on hand. The remaining outstanding Senior notes are guaranteed on a senior and unsecured basis by the Parent Guarantor and 2007 Issuer, 2005 Issuers and Subsidiary Guarantors. The guarantees are full and unconditional and joint and several.

On September 22, 2005, the 2005 Issuers completed a public offering of \$1.1 billion principal amount of Senior notes composed of USD \$300 million 4.85% notes due 2010 and CAD \$900.0 million 5.00% notes due 2015. The notes were issued with registration rights and are guaranteed on a senior and unsecured basis by Parent Guarantor and 2007 Issuer, 2002 Issuer and Subsidiary Guarantors. The guarantees are full and unconditional and joint and several. Funds necessary to meet the 2005 Issuers' debt service obligations are provided in large part by distributions or advances from MCBC's other subsidiaries. Under certain circumstances, contractual and legal restrictions, as well as our financial condition and operating requirements, could limit the 2005 Issuers ability to obtain cash for the purpose of meeting its debt service obligation, including the payment of principal and interest on the notes.

On June 30, 2008, Molson Canada 2005, an indirect wholly owned subsidiary of Molson Coors, guaranteed the obligations of Molson Coors under the credit facility dated as of March 2, 2005. As a result of such guarantee, Molson Canada 2005 became a guarantor under the following (i) the indenture related to the Senior notes dated as of May 7, 2002 and as supplemented; (ii) the indenture related to the Senior notes dated September 22, 2005 and as supplemented; and (iii) the indenture related to the Senior convertible notes dated June 15, 2007 and as supplemented. This change is effective for our 2008 third quarter and was reflected accordingly with the appropriate reclassifications to the prior period condensed consolidated financial statements.

The following information sets forth Condensed Consolidating Statements of Operations for the thirteen and thirty-nine weeks ended September 26, 2009, and September 28, 2008; Condensed Consolidating Balance Sheets as of September 26, 2009, and December 28, 2008; and Condensed Consolidating Statements of Cash Flows for the thirty-nine weeks ended September 26, 2009 and September 28, 2008. Investments in subsidiaries are accounted for on the equity method; accordingly, entries necessary to consolidate the Parent Guarantor, the Issuers and all of our subsidiaries are reflected in the eliminations column. In the opinion of management, separate complete financial statements of the Issuers and the Subsidiary Guarantors would not provide additional material information that would be useful in assessing their financial composition.



Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

Consolidated stockholders' equity is equal to that of MCBC, which is the Parent Guarantor and 2007 Issuer, and of Molson Coors Canada, Inc., which is a Subsidiary Non-Guarantor. Molson Coors Canada, Inc. is the issuer of exchangeable shares, which former Molson shareholders received in the Merger.

**MOLSON COORS BREWING COMPANY (MCBC) AND SUBSIDIARIES  
CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS  
FOR THE THIRTEEN WEEKS ENDED SEPTEMBER 26, 2009  
(IN MILLIONS)  
(UNAUDITED)**

|  | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Eliminations | Consolidated |
|--|---|----------------|-----------------|--------------------------|------------------------------|--------------|--------------|
| Sales  | \$  | \$ 12.8        | \$              | \$ 640.1                 | \$ 597.4                     | \$           | \$ 1,250.3   |
| Excise taxes   |   |                |                 | (158.3)                  | (238.3)                      |              | (396.6)      |
| Net sales  |   | 12.8           |                 | 481.8                    | 359.1                        |              | 853.7        |
| Cost of goods sold   |   | (11.5)         |                 | (232.6)                  | (228.5)                      |              | (472.6)      |
| Equity in subsidiary earnings                                | 508.0                                     | (158.3)        | 136.8           |                          |                              | (486.5)      |              |
| Gross profit (loss)  | 508.0                                     | (157.0)        | 136.8           | 249.2                    | 130.6                        | (486.5)      | 381.1        |
| Marketing, general and administrative expenses               | (28.4)                                    | (4.6)          |                 | (111.4)                  | (96.3)                       |              | (240.7)      |
| Special items, net   | (0.3)                                     |                |                 | (3.8)                    | (0.2)                        |              | (4.3)        |
| Equity income in MillerCoors                                 |   | 101.2          |                 |                          |                              |              | 101.2        |
| Operating income (loss)                                      | 479.3                                     | (60.4)         | 136.8           | 134.0                    | 34.1                         | (486.5)      | 237.3        |
| Interest (expense) income, net                               | (8.2)                                     | (2.0)          | (14.2)          | (0.4)                    | 2.3                          |              | (22.5)       |
| Other income (expense), net                                  | 59.5                                      | (1.8)          |                 | 0.4                      | (2.2)                        |              | 55.9         |
| (Loss) income from continuing operations before income taxes | 530.6                                     | (64.2)         | 122.6           | 134.0                    | 34.2                         | (486.5)      | 270.7        |
| Income tax (expense) benefit                                 | (295.3)                                   | 439.4          | (215.0)         | 85.2                     | (39.6)                       |              | (25.3)       |
| Income (loss) from continuing operations                     | 235.3                                     | 375.2          | (92.4)          | 219.2                    | (5.4)                        | (486.5)      | 245.4        |
| Loss from discontinued operations, net of tax                |   |                |                 |                          | (9.0)                        |              | (9.0)        |
| Net income (loss)  | 235.3                                     | 375.2          | (92.4)          | 219.2                    | (14.4)                       | (486.5)      | 236.4        |
| Less: Net income attributable to noncontrolling interests    |   |                |                 |                          | (1.1)                        |              | (1.1)        |
| Net income (loss) attributable to MCBC                       | \$ 235.3                                  | \$ 375.2       | \$ (92.4)       | \$ 219.2                 | \$ (15.5)                    | \$ (486.5)   | \$ 235.3     |



Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**FOR THE THIRTEEN WEEKS ENDED SEPTEMBER 28, 2008**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|  | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Eliminations | Consolidated |
|--|---|----------------|-----------------|--------------------------|------------------------------|--------------|--------------|
| Sales  | \$  | \$ 46.1        | \$              | \$ 675.1                 | \$ 652.6                     | \$           | \$ 1,373.8   |
| Excise taxes   |   | (1.9)          |                 | (163.8)                  | (287.0)                      |              | (452.7)      |
| Net sales  |   | 44.2           |                 | 511.3                    | 365.6                        |              | 921.1        |
| Cost of goods sold   |   | (38.7)         |                 | (251.6)                  | (234.1)                      |              | (524.4)      |
| Equity in subsidiary earnings                                | 264.3                                     | (202.3)        | 163.8           |                          |                              | (225.8)      |              |
| Gross profit (loss)  | 264.3                                     | (196.8)        | 163.8           | 259.7                    | 131.5                        | (225.8)      | 396.7        |
| Marketing, general and administrative expenses               | (16.4)                                    | (12.1)         |                 | (112.0)                  | (96.3)                       |              | (236.8)      |
| Special items, net   | (21.3)                                    | (0.3)          |                 | (3.0)                    | (0.2)                        |              | (24.8)       |
| Equity income in MillerCoors                                 |   | 106.5          |                 |                          |                              |              | 106.5        |
| Operating income (loss)                                      | 226.6                                     | (102.7)        | 163.8           | 144.7                    | 35.0                         | (225.8)      | 241.6        |
| Interest (expense) income, net                               | (7.7)                                     | (4.1)          | (14.7)          | 1.0                      | (0.1)                        |              | (25.6)       |
| Other expense, net   | 13.8                                      | (1.1)          |                 | 0.3                      | (5.3)                        |              | 7.7          |
| Income (loss) from continuing operations before income taxes | 232.7                                     | (107.9)        | 149.1           | 146.0                    | 29.6                         | (225.8)      | 223.7        |
| Income tax (expense) benefit                                 | (61.4)                                    | 213.7          | (143.3)         | (59.4)                   | (4.5)                        |              | (54.9)       |
| Income (loss) from continuing operations                     | 171.3                                     | 105.8          | 5.8             | 86.6                     | 25.1                         | (225.8)      | 168.8        |
| Gain from discontinued operations, net of tax                |   |                |                 |                          | 3.2                          |              | 3.2          |
| Net income (loss)  | 171.3                                     | 105.8          | 5.8             | 86.6                     | 28.3                         | (225.8)      | 172.0        |
| Less: Net income attributable to noncontrolling interests    |   |                |                 | 0.1                      | (0.8)                        |              | (0.7)        |
| Net income (loss) attributable to MCBC                       | \$ 171.3                                  | \$ 105.8       | \$ 5.8          | \$ 86.7                  | \$ 27.5                      | \$ (225.8)   | \$ 171.3     |

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**FOR THE THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|  | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Eliminations | Consolidated |
|--|---|----------------|-----------------|--------------------------|------------------------------|--------------|--------------|
| Sales  | \$  | \$ 39.5        | \$              | \$ 1,649.8               | \$ 1,545.6                   | \$           | \$ 3,234.9   |
| Excise taxes   |   |                |                 | (396.7)                  | (626.6)                      |              | (1,023.3)    |
| Net sales  |   | 39.5           |                 | 1,253.1                  | 919.0                        |              | 2,211.6      |
| Cost of goods sold   |   | (36.8)         |                 | (631.2)                  | (583.3)                      |              | (1,251.3)    |
| Equity in subsidiary earnings                                | 584.0                                     | (55.0)         | 367.9           |                          |                              | (896.9)      |              |
| Gross profit (loss)  | 584.0                                     | (52.3)         | 367.9           | 621.9                    | 335.7                        | (896.9)      | 960.3        |
| Marketing, general and administrative expenses               | (71.2)                                    | (25.5)         |                 | (300.0)                  | (256.6)                      |              | (653.3)      |
| Special items, net   | (0.9)                                     |                |                 | (12.8)                   | (7.9)                        |              | (21.6)       |
| Equity income in MillerCoors                                 |   | 332.4          |                 |                          |                              |              | 332.4        |
| Operating income   | 511.9                                     | 254.6          | 367.9           | 309.1                    | 71.2                         | (896.9)      | 617.8        |
| Interest (expense) income, net                               | (24.5)                                    | (3.0)          | (39.9)          | (0.9)                    | 6.0                          |              | (62.3)       |
| Other income (expense), net                                  | 25.7                                      | 6.3            |                 | 1.4                      | (4.3)                        |              | 29.1         |
| Income (loss) from continuing operations before income taxes | 513.1                                     | 257.9          | 328.0           | 309.6                    | 72.9                         | (896.9)      | 584.6        |
| Income tax (expense) benefit                                 | (14.8)                                    | (36.4)         | (16.2)          | 10.9                     | (14.8)                       |              | (71.3)       |
| Income (loss) from continuing operations                     | 498.3                                     | 221.5          | 311.8           | 320.5                    | 58.1                         | (896.9)      | 513.3        |
| Loss from discontinued operations, net of tax                |   |                |                 |                          | (12.9)                       |              | (12.9)       |
| Net income (loss)  | 498.3                                     | 221.5          | 311.8           | 320.5                    | 45.2                         | (896.9)      | 500.4        |
| Less: Net income attributable to noncontrolling interests    |   |                |                 |                          | (2.1)                        |              | (2.1)        |
| Net income (loss) attributable to MCBC                       | \$ 498.3                                  | \$ 221.5       | \$ 311.8        | \$ 320.5                 | \$ 43.1                      | \$ (896.9)   | \$ 498.3     |

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**FOR THE THIRTY-NINE WEEKS ENDED SEPTEMBER 28, 2008**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|   | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Eliminations | Consolidated |
|---|---|----------------|-----------------|--------------------------|------------------------------|--------------|--------------|
| Sales   | \$  | \$ 1,713.2     | \$              | \$ 1,898.0               | \$ 1,938.3                   | \$           | \$ 5,549.5   |
| Excise taxes  |   | (231.3)        |                 | (440.6)                  | (842.4)                      |              | (1,514.3)    |
| Net sales   |   | 1,481.9        |                 | 1,457.4                  | 1,095.9                      |              | 4,035.2      |
| Cost of goods sold  |   | (928.9)        |                 | (752.1)                  | (711.9)                      |              | (2,392.9)    |
| Equity in subsidiary earnings                             | 454.2                                     | (81.4)         | 338.8           |                          |                              | (711.6)      |              |
| Gross profit  | 454.2                                     | 471.6          | 338.8           | 705.3                    | 384.0                        | (711.6)      | 1,642.3      |
| Marketing, general and administrative expenses            | (84.2)                                    | (409.2)        |                 | (344.9)                  | (298.3)                      |              | (1,136.6)    |
| Equity income in MillerCoors                              |   | 106.5          |                 |                          |                              |              | 106.5        |
| Special items, net  | (56.3)                                    | (43.2)         |                 | (31.2)                   | (5.4)                        |              | (136.1)      |
| Operating income  | 313.7                                     | 125.7          | 338.8           | 329.2                    | 80.3                         | (711.6)      | 476.1        |
| Interest (expense) income, net                            | (21.8)                                    | (27.9)         | (45.3)          | 3.1                      | (0.9)                        |              | (92.8)       |
| Other (expense) income, net                               | 13.7                                      | (1.3)          |                 | (1.3)                    | (4.7)                        |              | 6.4          |
| Income from continuing operations before income taxes     | 305.6                                     | 96.5           | 293.5           | 331.0                    | 74.7                         | (711.6)      | 389.7        |
| Income tax (expense) benefit                              | (20.6)                                    | 25.0           | (59.1)          | (9.3)                    | (10.9)                       |              | (74.9)       |
| Income from continuing operations                         | 285.0                                     | 121.5          | 234.4           | 321.7                    | 63.8                         | (711.6)      | 314.8        |
| Loss from discontinued operations, net of tax             |   |                |                 |                          | (18.1)                       |              | (18.1)       |
| Net income  | 285.0                                     | 121.5          | 234.4           | 321.7                    | 45.7                         | (711.6)      | 296.7        |
| Less: Net income attributable to noncontrolling interests |   |                |                 | 0.1                      | (11.7)                       |              | (11.6)       |
| Net income attributable to MCBC                           | \$ 285.0                                  | \$ 121.5       | \$ 234.4        | \$ 321.8                 | \$ 34.0                      | \$ (711.6)   | \$ 285.1     |

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY (MCBC) AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING BALANCE SHEETS**  
**AS OF SEPTEMBER 26, 2009**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|   | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Eliminations  | Consolidated |
|---|---|----------------|-----------------|--------------------------|------------------------------|---------------|--------------|
| <b>Assets</b>   |   |                |                 |                          |                              |               |              |
| Current assets:   |   |                |                 |                          |                              |               |              |
| Cash and cash equivalents                                   | \$ 286.4                                  | \$             | \$ 0.1          | \$ 176.5                 | \$ 102.1                     | \$            | \$ 565.1     |
| Accounts receivable, net                                    | 1.8                                       | 6.3            |                 | 156.5                    | 336.6                        |               | 501.2        |
| Other receivables, net                                      | 45.2                                      | 37.6           | (0.8)           | 35.7                     | 42.9                         |               | 160.6        |
| Total inventories, net                                      |   |                |                 | 132.6                    | 91.1                         |               | 223.7        |
| Other assets, net   | 3.2                                       | 1.2            |                 | 16.5                     | 26.7                         |               | 47.6         |
| Deferred tax assets   | (18.3)                                    | 17.5           |                 |                          | 0.8                          |               |              |
| Discontinued operations                                     |   |                |                 |                          | 9.6                          |               | 9.6          |
| Total current assets  | 318.3                                     | 62.6           | (0.7)           | 517.8                    | 609.8                        |               | 1,507.8      |
| Properties, net   | 29.8                                      | 7.4            |                 | 749.3                    | 465.3                        |               | 1,251.8      |
| Goodwill  |   | 11.4           |                 | 323.9                    | 1,106.1                      |               | 1,441.4      |
| Other intangibles, net                                      |   | 44.7           |                 | 3,953.3                  | 374.3                        |               | 4,372.3      |
| Investment in MillerCoors                                   |   | 2,588.0        |                 |                          | 0.1                          |               | 2,588.1      |
| Net investment in and advances to subsidiaries              | 6,382.2                                   | (1,293.5)      | 5,096.7         |                          |                              | (10,185.4)    |              |
| Deferred tax assets   | 10.5                                      | 11.0           | 100.7           | 15.1                     | (15.4)                       |               | 121.9        |
| Other assets  | 6.8                                       | 14.8           | 4.1             | 78.4                     | 103.8                        |               | 207.9        |
| Total assets  | \$ 6,747.6                                | \$ 1,446.4     | \$ 5,200.8      | \$ 5,637.8               | \$ 2,644.0                   | \$ (10,185.4) | \$ 11,491.2  |
| <b>Liabilities and equity</b>                               |   |                |                 |                          |                              |               |              |
| Current liabilities:  |   |                |                 |                          |                              |               |              |
| Accounts payable  | \$ 6.0                                    | \$ 1.3         | \$              | \$ 71.3                  | \$ 106.8                     | \$            | \$ 185.4     |
| Accrued expenses and other liabilities                      | 23.2                                      | 27.5           | 23.0            | 282.9                    | 276.5                        |               | 633.1        |
| Deferred tax liability                                      | 39.3                                      |                |                 |                          | 84.5                         |               | 123.8        |
| Short-term borrowings and current portion of long-term debt |   | 0.3            | 299.8           |                          |                              |               | 300.1        |
| Discontinued operations                                     |   |                |                 |                          | 155.5                        |               | 155.5        |
| Total current liabilities                                   | 68.5                                      | 29.1           | 322.8           | 354.2                    | 623.3                        |               | 1,397.9      |
| Long-term debt  | 507.6                                     | 45.1           | 823.9           |                          |                              |               | 1,376.6      |
| Deferred tax liability                                      | (16.8)                                    | 16.8           |                 |                          | 527.0                        |               | 527.0        |
| Other liabilities   | 39.3                                      | 80.4           | (0.1)           | 613.5                    | 404.1                        |               | 1,137.2      |
| Discontinued operations                                     |   |                |                 |                          | 18.4                         |               | 18.4         |
| Total liabilities   | 598.6                                     | 171.4          | 1,146.6         | 967.7                    | 1,572.8                      |               | 4,457.1      |

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|                                 |            |            |            |            |            |               |             |
|---------------------------------|------------|------------|------------|------------|------------|---------------|-------------|
| Total MCBC stockholders' equity | 6,149.0    | 1,275.1    | 4,054.2    | 4,670.1    | 1,055.7    | (10,185.4)    | 7,018.7     |
| Noncontrolling interests        |            | (0.1)      |            |            | 15.5       |               | 15.4        |
| Total equity                    | 6,149.0    | 1,275.0    | 4,054.2    | 4,670.1    | 1,071.2    | (10,185.4)    | 7,034.1     |
| Total liabilities and equity    | \$ 6,747.6 | \$ 1,446.4 | \$ 5,200.8 | \$ 5,637.8 | \$ 2,644.0 | \$ (10,185.4) | \$ 11,491.2 |

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY (MCBC) AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING BALANCE SHEETS**  
**AS OF DECEMBER 28, 2008**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|   | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Eliminations | Consolidated |
|---|---|----------------|-----------------|--------------------------|------------------------------|--------------|--------------|
| <b>Assets</b>   |   |                |                 |                          |                              |              |              |
| Current assets:   |   |                |                 |                          |                              |              |              |
| Cash and cash equivalents                                   | \$ 84.9                                   | \$ 0.4         | \$ 0.1          | \$ 24.1                  | \$ 106.7                     | \$           | \$ 216.2     |
| Accounts receivable, net                                    | 9.1                                       | 10.9           |                 | 132.1                    | 320.4                        |              | 472.5        |
| Other receivables, net                                      | 20.2                                      | 28.1           | (14.9)          | 46.4                     | 83.1                         |              | 162.9        |
| Total inventories, net                                      |   |                |                 | 111.9                    | 80.2                         |              | 192.1        |
| Other assets, net   | (0.4)                                     | 3.1            |                 | 24.5                     | 34.7                         |              | 61.9         |
| Deferred tax assets   | (18.3)                                    | 17.5           |                 |                          | 0.8                          |              |              |
| Discontinued operations                                     |   |                |                 |                          | 1.5                          |              | 1.5          |
| Total current assets  | 95.5                                      | 60.0           | (14.8)          | 339.0                    | 627.4                        |              | 1,107.1      |
| Properties, net   | 25.4                                      | 7.7            |                 | 597.7                    | 671.1                        |              | 1,301.9      |
| Goodwill  |   | 11.4           |                 | 275.2                    | 1,011.4                      |              | 1,298.0      |
| Other intangibles, net                                      |   | 44.4           |                 | 3,552.1                  | 326.9                        |              | 3,923.4      |
| Investment in MillerCoors                                   |   | 2,418.7        |                 |                          |                              |              | 2,418.7      |
| Net investment in and advances to subsidiaries              | 5,646.3                                   | (1,182.1)      | 4,282.9         |                          |                              | (8,747.1)    |              |
| Deferred tax assets   | (32.4)                                    | 18.4           | 100.7           | 15.1                     | (26.5)                       |              | 75.3         |
| Other assets  | 6.6                                       | 54.9           | 3.9             | 81.5                     | 108.3                        |              | 255.2        |
| Discontinued operations                                     |   |                |                 |                          | 7.0                          |              | 7.0          |
| Total assets  | \$ 5,741.4                                | \$ 1,433.4     | \$ 4,372.7      | \$ 4,860.6               | \$ 2,725.6                   | \$ (8,747.1) | \$ 10,386.6  |
| <b>Liabilities and equity</b>                               |   |                |                 |                          |                              |              |              |
| Current liabilities:  |   |                |                 |                          |                              |              |              |
| Accounts payable  | \$ 6.8                                    | \$ 1.7         |                 | \$ 61.5                  | \$ 100.5                     | \$           | \$ 170.5     |
| Accrued expenses and other liabilities                      | 18.9                                      | 18.1           | 10.3            | 218.7                    | 424.8                        |              | 690.8        |
| Deferred tax liability                                      | 39.0                                      |                |                 |                          | 68.8                         |              | 107.8        |
| Short-term borrowings and current portion of long-term debt |   | 0.3            | (0.2)           |                          |                              |              | 0.1          |
| Discontinued operations                                     |   |                |                 |                          | 16.9                         |              | 16.9         |
| Total current liabilities                                   | 64.7                                      | 20.1           | 10.1            | 280.2                    | 611.0                        |              | 986.1        |
| Long-term debt  | 495.3                                     | 45.3           | 1,035.5         |                          | 175.9                        |              | 1,752.0      |
| Deferred tax liability                                      | (5.9)                                     | 5.9            |                 |                          | 399.4                        |              | 399.4        |
| Other liabilities   | 63.2                                      | 10.0           | (9.9)           | 485.0                    | 536.6                        |              | 1,084.9      |
| Discontinued operations                                     |   |                |                 |                          | 124.8                        |              | 124.8        |
| Total liabilities   | 617.3                                     | 81.3           | 1,035.7         | 765.2                    | 1,847.7                      |              | 4,347.2      |
| Total MCBC stockholders' equity                             | 5,124.1                                   | 1,352.1        | 3,337.0         | 4,115.0                  | 874.3                        | (8,747.1)    | 6,055.4      |
| Noncontrolling interests                                    |   |                |                 | (19.6)                   | 3.6                          |              | (16.0)       |



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|                              |            |            |            |            |            |              |             |
|------------------------------|------------|------------|------------|------------|------------|--------------|-------------|
| Total equity                 | 5,124.1    | 1,352.1    | 3,337.0    | 4,095.4    | 877.9      | (8,747.1)    | 6,039.4     |
| Total liabilities and equity | \$ 5,741.4 | \$ 1,433.4 | \$ 4,372.7 | \$ 4,860.6 | \$ 2,725.6 | \$ (8,747.1) | \$ 10,386.6 |

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY (MCBC) AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR THE THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|  | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantor | Subsidiary<br>Non-Guarantor | Consolidated |
|--|---|----------------|-----------------|-------------------------|-----------------------------|--------------|
| <b>Net cash (used in) provided by operating activities</b>           | \$ (79.5)                                 | \$ 398.8       | \$ (49.5)       | \$ 300.6                | \$ 96.4                     | \$ 666.8     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                         |   |                |                 |                         |                             |              |
| Additions to properties and intangible assets                        | (8.0)                                     |                |                 | (22.2)                  | (41.5)                      | (71.7)       |
| Proceeds from sales of properties and intangible assets, net         | 1.2                                       |                |                 | 0.7                     | 2.0                         | 3.9          |
| Deconsolidation of BRI   |   |                |                 | (26.1)                  |                             | (26.1)       |
| Investment in and advances to an unconsolidated affiliate            |   |                |                 |                         | (8.6)                       | (8.6)        |
| Trade loan repayments from customers                                 |   |                |                 |                         | 17.5                        | 17.5         |
| Trade loans advanced to customers                                    |   |                |                 |                         | (12.7)                      | (12.7)       |
| Acquisition of business  |   |                |                 |                         | (19.6)                      | (19.6)       |
| Investment in MillerCoors  |   | (346.5)        |                 |                         |                             | (346.5)      |
| Return of capital from MillerCoors                                   |   | 237.3          |                 |                         |                             | 237.3        |
| <b>Net cash (used in) provided by investing activities</b>           | (6.8)                                     | (109.2)        |                 | (47.6)                  | (62.9)                      | (226.5)      |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                         |   |                |                 |                         |                             |              |
| Issuances of stock under equity compensation plans                   | 25.5                                      |                |                 |                         |                             | 25.5         |
| Excess tax benefits from share-based compensation                    | 18.2                                      |                |                 |                         |                             | 18.2         |
| Dividends paid   | (109.4)                                   |                |                 |                         | (16.4)                      | (125.8)      |
| Payments on long-term debt and capital lease obligations             |   |                |                 | (0.1)                   | (0.2)                       | (0.3)        |
| Change in overdraft balances and other                               |   |                |                 | (0.3)                   | (8.9)                       | (9.2)        |
| Net activity in investments and advances (to) from subsidiaries      | 353.5                                     | (290.1)        | 49.5            | (101.0)                 | (11.9)                      |              |
| <b>Net cash provided by (used in) financing activities</b>           | 287.8                                     | (290.1)        | 49.5            | (101.4)                 | (37.4)                      | (91.6)       |
| <b>CASH AND CASH EQUIVALENTS:</b>                                    |   |                |                 |                         |                             |              |
| Net increase (decrease) in cash and cash equivalents                 | 201.5                                     | (0.5)          |                 | 151.6                   | (3.9)                       | 348.7        |
| Effect of foreign exchange rate changes on cash and cash equivalents |   | 0.1            |                 | 0.8                     | (0.7)                       | 0.2          |
| <b>Balance at beginning of year</b>                                  | 84.9                                      | 0.4            | 0.1             | 24.1                    | 106.7                       | 216.2        |

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|                                 |    |       |    |  |    |     |    |       |    |       |    |       |
|---------------------------------|----|-------|----|--|----|-----|----|-------|----|-------|----|-------|
| <b>Balance at end of period</b> | \$ | 286.4 | \$ |  | \$ | 0.1 | \$ | 176.5 | \$ | 102.1 | \$ | 565.1 |
|---------------------------------|----|-------|----|--|----|-----|----|-------|----|-------|----|-------|

Table of Contents**MOLSON COORS BREWING COMPANY AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****FOR THE THIRTEEN AND THIRTY-NINE WEEKS ENDED SEPTEMBER 26, 2009****19. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)**

**MOLSON COORS BREWING COMPANY (MCBC) AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR THE THIRTY-NINE WEEKS ENDED SEPTEMBER 28, 2008**  
**(IN MILLIONS)**  
**(UNAUDITED)**

|  | Parent<br>Guarantor<br>and<br>2007 Issuer | 2002<br>Issuer | 2005<br>Issuers | Subsidiary<br>Guarantors | Subsidiary<br>Non-Guarantors | Consolidated |
|--|---|----------------|-----------------|--------------------------|------------------------------|--------------|
| <b>Net cash (used in) provided by operating activities</b>           | \$ (179.8)                                | \$ 38.7        | \$ (38.6)       | \$ 466.5                 | \$ 108.8                     | \$ 395.6     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                         |   |                |                 |                          |                              |              |
| Additions to properties and intangible assets                        | (11.2)                                    | (52.8)         |                 | (37.3)                   | (75.2)                       | (176.5)      |
| Proceeds from sales of properties and intangible assets, net         |   | 28.8           |                 | 1.0                      | 5.9                          | 35.7         |
| Proceeds from sale of investment securities, net                     | 22.8                                      |                |                 |                          |                              | 22.8         |
| Investment in and advances to an unconsolidated affiliate            |   | (78.8)         |                 | 6.4                      | (15.4)                       | (87.8)       |
| Trade loan repayments from customers                                 |   |                |                 |                          | 20.4                         | 20.4         |
| Trade loans advanced to customers                                    |   |                |                 |                          | (27.9)                       | (27.9)       |
| Other  | (1.9)                                     | 0.2            |                 |                          |                              | (1.7)        |
| <b>Net cash provided by (used in) investing activities</b>           | 9.7                                       | (102.6)        |                 | (29.9)                   | (92.2)                       | (215.0)      |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                         |   |                |                 |                          |                              |              |
| Issuances of stock under equity compensation plans                   | 51.6                                      |                |                 |                          |                              | 51.6         |
| Excess tax benefits from share-based compensation                    |   |                |                 |                          |                              |              |
| Dividends paid   | (87.0)                                    |                |                 | (8.4)                    | (27.1)                       | (122.5)      |
| Proceeds from long-term borrowings                                   |   |                |                 |                          | 16.0                         | 16.0         |
| Payments on long-term debt and capital lease obligations             |   | (180.4)        |                 | (0.5)                    | (0.3)                        | (181.2)      |
| Net proceeds from revolving credit facilities                        |   |                |                 |                          | 1.0                          | 1.0          |
| Change in overdraft balances and other                               | (0.9)                                     | (16.4)         |                 | 17.7                     | 2.7                          | 3.1          |
| Settlements of debt-related derivatives                              |   | 12.0           |                 | 0.5                      | (0.5)                        | 12.0         |
| Net activity in investments and advances from (to) subsidiaries      | 102.0                                     | 247.7          | 38.6            | (396.6)                  | 8.3                          |              |
| <b>Net cash provided by (used in) financing activities</b>           | 65.7                                      | 62.9           | 38.6            | (387.3)                  | 0.1                          | (220.0)      |
| <b>CASH AND CASH EQUIVALENTS:</b>                                    |   |                |                 |                          |                              |              |
| Net (decrease) increase in cash and cash equivalents                 | (104.4)                                   | (1.0)          |                 | 49.3                     | 16.7                         | (39.4)       |
| Effect of foreign exchange rate changes on cash and cash equivalents |   |                |                 | (0.2)                    | (2.9)                        | (3.1)        |
| <b>Balance at beginning of year</b>                                  | 243.7                                     | 1.4            | 0.1             | 5.6                      | 126.2                        | 377.0        |

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|                                 |    |       |    |     |    |     |    |      |    |       |    |       |
|---------------------------------|----|-------|----|-----|----|-----|----|------|----|-------|----|-------|
| <b>Balance at end of period</b> | \$ | 139.3 | \$ | 0.4 | \$ | 0.1 | \$ | 54.7 | \$ | 140.0 | \$ | 334.5 |
|---------------------------------|----|-------|----|-----|----|-----|----|------|----|-------|----|-------|

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Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is provided as a supplement to, and should be read in conjunction with, our audited consolidated financial statements, the accompanying notes, and the MD&A included in our Annual Report on Form 10-K for the fiscal year ended December 28, 2008, as well as our unaudited condensed consolidated financial statements and the accompanying notes included in this Form 10-Q. Due to the seasonality of our operating results, quarterly financial results are not an appropriate basis from which to project annual results.

Effective July 1, 2008, Molson Coors Brewing Company ("MCBC") and SABMiller plc ("SABMiller") combined the U.S. and Puerto Rico operations of their respective subsidiaries, Coors Brewing Company ("CBC") and Miller Brewing Company ("Miller"). In connection with the closing of the joint venture transaction, each of MCBC, CBC, SABMiller and Miller have entered into an Amended and Restated Operating Agreement (the "LLC Operating Agreement"). The LLC Operating Agreement is the primary operating document governing the joint venture, MillerCoors LLC ("MillerCoors").

Beginning in the third quarter of 2008, the results and financial position of U.S. operations, which has historically comprised substantially all of our U.S. reporting segment was, in all material respects, prospectively deconsolidated from MCBC. In the third quarter of 2008 and prospectively, our interest in the new combined operations have been accounted for under the equity method of accounting. Our equity investment in MillerCoors represents our U.S. reporting segment from July 1, 2008 forward.

**BUSINESS OVERVIEW****Financial Highlights**

The following third quarter highlights summarize components of our condensed consolidated summary of operations for the thirteen and thirty-nine weeks ended September 26, 2009, and September 28, 2008. See "RESULTS OF OPERATIONS" below for further analysis of our reportable segment results (in millions, except percentages and per share data).

|  | Thirteen weeks ended |                    |          | Thirty-nine weeks ended |                    |          |
|--|----------------------|--------------------|----------|-------------------------|--------------------|----------|
|  | September 26, 2009   | September 28, 2008 | % change | September 26, 2009      | September 28, 2008 | % change |
| Volume in hectoliters  | 5.181                | 5.480              | (5.5)%   | 14.082                  | 29.868             | (52.9)%  |
| Net sales  | \$ 853.7             | \$ 921.1           | (7.3)%   | \$ 2,211.6              | \$ 4,035.2         | (45.2)%  |
| Income attributable to MCBC from continuing operations, net of tax       | \$ 244.3             | \$ 168.1           | 45.3%    | \$ 511.2                | \$ 303.2           | 68.6%    |
| Diluted income attributable to MCBC per share from continuing operations | \$ 1.31              | \$ 0.90            | 45.6%    | \$ 2.75                 | \$ 1.63            | 68.7%    |

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|   | Thirteen Weeks Ended              |                       | % change      |
|---|-----------------------------------|-----------------------|---------------|
|   | September 26,<br>2009             | September 28,<br>2008 |               |
|   | (In millions, except percentages) |                       |               |
|   | Actual                            | Actual                |               |
| <b>Volume in hectoliters:</b>                               |                                   |                       |               |
| Reported financial volume                                   | 5.181                             | 5.480                 | (5.5)%        |
| Royalty volume  | 0.076                             | 0.078                 | (2.6)%        |
| <b>Owened volume</b>  | <b>5.257</b>                      | <b>5.558</b>          | <b>(5.4)%</b> |
| Proportionate share of equity investment sales-to-retail(1) | 8.542                             | 8.658                 | (1.3)%        |
| <b>Total MCBC worldwide beer volume</b>                     | <b>13.799</b>                     | <b>14.216</b>         | <b>(2.9)%</b> |

- (1) Reflects the addition of MCBC proportionate share of equity method subsidiaries sales-to-retail for the periods presented adjusted for comparable trading days.

|   | Thirty-nine Weeks Ended           |                       |               | Thirty-nine Weeks Ended           |                       |                |
|---|-----------------------------------|-----------------------|---------------|-----------------------------------|-----------------------|----------------|
|   | September 26,<br>2009             | September 28,<br>2008 | %             | September 26,<br>2009             | September 28,<br>2008 | %              |
|   | (In millions, except percentages) |                       |               | (In millions, except percentages) |                       |                |
|   | Actual                            | Pro<br>forma(1)       | change        | Actual                            | Reported              | change         |
| <b>Volume in hectoliters:</b>                               |                                   |                       |               |                                   |                       |                |
| Reported financial volume                                   | 14.082                            | 14.974                | (6.0)%        | 14.082                            | 29.868                | (52.9)%        |
| Royalty volume  | 0.204                             | 0.202                 | 1.0%          | 0.204                             | 0.202                 | 1.0%           |
| <b>Owened volume</b>  | <b>14.286</b>                     | <b>15.176</b>         | <b>(5.9)%</b> | <b>14.286</b>                     | <b>30.070</b>         | <b>(52.5)%</b> |
| Proportionate share of equity investment sales-to-retail(2) | 23.563                            | 23.715                | (0.6)%        | 23.563                            | 8.801                 | 167.7%         |
| <b>Total MCBC worldwide beer volume</b>                     | <b>37.849</b>                     | <b>38.891</b>         | <b>(2.7)%</b> | <b>37.849</b>                     | <b>38.871</b>         | <b>(2.6)%</b>  |

- (1) Reflects the elimination of the U.S. segment volume reported for the thirty-nine weeks ended September 28, 2008.
- (2) Reflects the addition of MCBC proportionate share of equity method subsidiaries sales-to-retail for the periods presented adjusted for comparable trading days.

During the first three quarters of 2009, our results reflect the adoption of hectoliters as our standard global volume measure and, as a result, prior period information presented has been adjusted to reflect this change. Worldwide beer volume is composed of our financial volume, royalty volume and proportionate share of equity investment sales-to-retail. Financial volume represents owned beer brands sold to unrelated external customers within our geographical markets. Royalty beer volume consists of product produced and sold by third parties under various license and contract-brewing agreements. Equity investment sales-to-retail volume represents the company's ownership percentage share of volume in its subsidiaries accounted for under the equity method, including MillerCoors and Modelo Molson Imports, L.P.





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**Third quarter 2009 highlights**

Our results reflect a high level of brand investment, coupled with strong cost control and price management. These results also reflect the continued effects of weak industry volume trends and continued cost inflation, along with more promotional pricing activity in Canada. Worldwide beer volume for Molson Coors declined 2.9% from a year ago, driven by industry weakness in our major geographies, as well as our revenue-generation strategy in the U.K. Also, foreign currency movements unfavorably impacted third quarter results.

*Regional highlights:*

In our Canada business, comparable revenue per hectoliter and gross margin grew as front-line price increases outpaced growth in promotional activity and cost of goods sold. Lower volume and increased marketing costs, however, resulted in a 2.8% decline in local currency earnings.

Our U.K. business realized higher revenue per hectoliter and increased brand investment through marketing efforts, while growing pretax profit in local currency more than 20% in the quarter.

MillerCoors achieved its fifth consecutive quarter of double-digit profit growth in the U.S., driven by cost synergies, sustained pricing and lower marketing, general and administrative spending. Also, the U.S. brand portfolio performed well in the peak summer selling season against its competition.

**MCBC cost savings initiatives**

We achieved approximately \$18 million and \$68 million of cost savings during the third quarter and first three quarters of 2009, respectively, as part of our three-year, \$250 million Resources for Growth ("RFG") cost savings program. These cost savings include our 42% of RFG cost savings initiatives that were achieved by MillerCoors, which equaled \$6 million in the first three quarters of 2009. Savings from the RFG program since its inception eleven quarters ago total \$246 million.

**MillerCoors integration and cost synergy initiatives**

MillerCoors accelerated synergy delivery timing, realizing \$73 million in the third quarter, bringing the total for the first three quarters of 2009 to \$183 million and \$211 million since beginning operations on July 1, 2008. By the end of calendar year 2009, MillerCoors expects to achieve a total of \$270 million in cumulative synergies, surpassing its original forecast of \$225 million. While the timing of synergy delivery has accelerated, MillerCoors' \$500 million synergy goal is unchanged. In addition to synergies, MillerCoors plans to deliver a further \$200 million in cost savings by the end of 2012. MCBC's share would be 42% of the total savings.

**Income taxes**

Our effective tax rate for the third quarter of 2009 was approximately 9%. This rate was below our prior full year outlook due to the favorable resolution of unrecognized tax positions in the quarter, which was one quarter earlier than anticipated. Looking forward, we anticipate that our 2009 full-year effective tax rate will be in the range of (2%) to 2%. Our anticipated full-year rate is lower than our previous guidance due to the favorable resolution of unrecognized tax positions that the Company effectively settled early in the fourth quarter of 2009.

**Discontinued operations**

Discontinued operations are associated with the formerly-owned Kaiser business in Brazil. See Part I Financial Statements, Item 1 Note 8 "DISCONTINUED OPERATIONS" and Note 17

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"COMMITMENTS AND CONTINGENCIES" for discussions of the nature of amounts recognized in the Discontinued Operations section of the condensed consolidated statements of operations, which consists primarily of amounts associated with indemnity obligations to the owners of Kaiser related to purchased tax credits and other tax, civil and labor issues.

**RESULTS OF OPERATIONS****Canada Segment Results of Operations**

Our Canada segment consists primarily of the Molson Coors Canada ("MCC") beer business, including the production and sale of the Molson brands, *Coors Light*, and other licensed brands in Canada. Effective, January 1, 2008, MCC and Grupo Modelo, S.A.B. de C.V. established a joint venture, Modelo Molson Imports, L.P. ("MMI"), to import, distribute, and market the Modelo beer brand portfolio across all Canadian provinces and territories. MMI is accounted for using the equity method. The Canada segment also includes our arrangements related to the distribution of beer in Ontario and in Western Canada, Brewers' Retail, Inc. ("BRI") and Brewers' Distributor Ltd. ("BDL"), respectively. BRI was a consolidated joint venture through February 28, 2009. As of March 1, 2009, we deconsolidated BRI, and prospectively began accounting for BRI results under the equity method as a result of the reduction in our BRI ownership interest following Labatt's acquisition of Lakeport Brewing in Ontario and the resulting increase in their relative ownership interest in BRI. Also included in the Canada results is BDL, a joint venture accounted for under the equity method.

|  | Thirteen Weeks Ended              |                    |          | Thirty-Nine Weeks Ended |                    |          |
|--|-----------------------------------|--------------------|----------|-------------------------|--------------------|----------|
|  | September 26, 2009                | September 28, 2008 | % change | September 26, 2009      | September 28, 2008 | % change |
|  | (In millions, except percentages) |                    |          |                         |                    |          |
| Volume in hectoliters                          | 2,477                             | 2,522              | (1.8)%   | 6,642                   | 7,548              | (12.0)%  |
| Net sales                                      | \$ 493.8                          | \$ 541.7           | (8.8)%   | \$ 1,289.5              | \$ 1,513.6         | (14.8)%  |
| Cost of goods sold                             | (239.7)                           | (278.5)            | (13.9)%  | (658.2)                 | (808.8)            | (18.6)%  |
| Gross profit                                   | 254.1                             | 263.2              | (3.5)%   | 631.3                   | 704.8              | (10.4)%  |
| Marketing, general and administrative expenses | (113.4)                           | (110.9)            | 2.3%     | (300.7)                 | (334.7)            | (10.2)%  |
| Special items, net                             | (3.8)                             | (3.0)              | 26.7%    | (12.8)                  | (4.9)              | 161.2%   |
| Operating income                               | 136.9                             | 149.3              | (8.3)%   | 317.8                   | 365.2              | (13.0)%  |
| Other (expense) income, net                    | (1.2)                             | (1.3)              | (7.7)%   | 4.3                     | (0.5)              | N/M      |
| Earnings before income taxes                   | \$ 135.7                          | \$ 148.0           | (8.3)%   | \$ 322.1                | \$ 364.7           | (11.7)%  |

N/M = Not meaningful

**Foreign currency impact on results**

The Canadian dollar ("CAD") depreciated versus the U.S. dollar ("USD") resulting in an approximate \$9 million decrease to USD earnings before income taxes on a quarter over quarter basis during the third quarter. During the comparable thirty-nine week periods for 2009 and 2008, the CAD also declined versus the USD, resulting in an approximate \$36 million decrease to USD earnings before income taxes.

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***Volume and net sales***

During the third quarter of 2009, management adjusted internal financial reporting to conform sales reporting for the pre-MillerCoors periods to the post-MillerCoors periods. As a result, Canada segment sales, production costs, and volumes for the nine months ended September 28, 2008, are higher than reported in prior periods due to the inclusion of \$55.6 million and 0.784 million hectoliters of intersegment/intercompany sales and volumes, respectively, which were eliminated upon consolidation. Additionally, to provide more comparable results, we have provided year-over-year changes that exclude the reporting effects in Canada of deconsolidating BRI in March 2009 and setting up MillerCoors in 2008.

Our Canada segment sales volume was 2.5 million hectoliters in the third quarter of 2009, down 1.8% from a year ago while our Canada sales to retail ("STR"), for the calendar quarter ended September 30, 2009, decreased 3.2% versus the prior year. The variance between STR and sales volume was driven by differences in reporting periods (calendar versus fiscal), along with changes in Ontario beer store inventories. Brand changes were led by low single-digit growth of *Coors Light*, while *Molson Canadian* volumes declined at a mid single-digit rate versus the prior year.

Comparable net sales per hectoliter increased 2% in local currency in the third quarter, driven by favorable net pricing, led by price increases across all major markets, partially offset by increased discounting activity.

Our Canada segment sales volume was 6.6 million hectoliters in the first three quarters of 2009, down 12% from a year ago. Our Canada STRs, for the first three quarters ended September 30, 2009, decreased 2.2% versus a year ago. The variance between STR and sales volume was driven by the inclusion of intersegment/intercompany sales in 2008 as noted above. Brand changes were led by mid single-digit growth of *Coors Light* and growth of *Rickard's*. Partner import brands and *Molson Canadian* volumes declined versus the prior year.

Total Canadian beer industry STRs decreased an estimated 0.7% in the calendar third quarter and were unchanged in the first three quarters of 2009. Our estimated Canada market share decreased about one share point in the third quarter of 2009, consistent with the about one share point in the first three quarters versus a year ago.

Comparable net sales per hectoliter increased 2.5% in local currency in the first three quarters, driven by favorable net pricing, led by price increases across all major markets and improved sales mix, partially offset by increased discounting activity.

***Cost of goods sold***

Cost of goods sold per hectoliter increased slightly in the third quarter of 2009 and 1.5% for the first three quarters of 2009 on a comparable basis in local currency. The third quarter and first three quarters increases were due to the net effect of three factors:

Commodity, packaging material, distribution and other cost of goods sold input costs including pension expenses increased approximately 1%, for the third quarter and about 2% the first three quarters,

An increase of approximately 2% for the third quarter and first three quarters was due to ongoing product mix shifts and other overhead cost changes.

These increases were fully offset by savings from our RFG initiatives in the third quarter, and 2.5% of these increases were offset in the first three quarters.

Table of Contents**Marketing, general and administrative expenses**

Comparable marketing, selling, general and administrative expense increased 4.4% in the third quarter of 2009 and decreased 0.6% in the first three quarters of 2009 in local currency, driven by a shift in brand investment spending to later in the year. Also, during the first three quarters of 2009, we incurred lower long-term incentive compensation expense versus prior year.

**Special items, net**

The Canada segment recognized \$3.8 million of special items in the third quarter of 2009 and \$12.8 million in the first three quarters of 2009 related to costs associated with the Montréal brewery employee pension curtailment and severance, and the ongoing Edmonton brewery closure and restructuring expenses. See Part I Financial Statements, Item 1 Note 6 "UNUSUAL OR INFREQUENT ITEMS" to the condensed consolidated financial statements for further discussion.

**United States Segment Results of Operations**

During the first two quarters of 2008, the United States ("U.S.") segment produced, marketed and sold the Coors portfolio of brands in the United States and Puerto Rico and included the results of the Rocky Mountain Metal Corporation and Rocky Mountain Bottle Corporation, which were consolidated joint ventures. The U.S. segment also included sales of Molson products in the United States. As of July 1, 2008, MillerCoors began operations. The results and financial position of our U.S. segment operations were prospectively deconsolidated upon contribution to the joint venture, and ***our interest in MillerCoors is being accounted for and reported by us under the equity method of accounting.*** This means that 42% of the net income reported by MillerCoors is reported on the MCBC income statement as "Equity income in MillerCoors" (after being adjusted for basis difference amortization, accounting policy differences, and share based compensation). MillerCoors' revenue and expense do not directly appear on our income statement. Similarly, 42% of MillerCoors' cash distributions appear on our statement of cash flows as "Distributions from MillerCoors" and the individual components of MillerCoors' cash flow do not appear on our statement of cash flows. Thus, while our equity investment in MillerCoors represents our U.S. operating segment from and after July 1, 2008, our discussion of its results of operations are not addressed and do not reflect MillerCoors' financial statements and results of operations. See Part I Financial Statements, Item 1 Note 1 "BASIS OF PRESENTATION," regarding the MillerCoors joint venture.

|  | Thirteen Weeks Ended              |                    |          | Thirty-Nine Weeks Ended |                    |          |         |     |       |       |
|--|-----------------------------------|--------------------|----------|-------------------------|--------------------|----------|---------|-----|-------|-------|
|  | September 26, 2009                | September 28, 2008 | % change | September 26, 2009      | September 28, 2008 | % change |         |     |       |       |
|  | (In millions, except percentages) |                    |          |                         |                    |          |         |     |       |       |
| Volume in hectoliters                          |                                   | 0.115              | N/M      |                         | 14.894             | N/M      |         |     |       |       |
| Net sales                                      | \$                                | \$                 | 12.9     | N/M                     | \$                 | \$       | 1,504.8 | N/M |       |       |
| Cost of goods sold                             |                                   | (7.7)              | N/M      |                         | (915.1)            | N/M      |         |     |       |       |
| Gross profit                                   |                                   | 5.2                | N/M      |                         | 589.7              | N/M      |         |     |       |       |
| Marketing, general and administrative expenses |                                   | (1.2)              | N/M      |                         | (413.3)            | N/M      |         |     |       |       |
| Special items, net                             |                                   |                    | N/M      |                         | (69.3)             | N/M      |         |     |       |       |
| Equity income in MillerCoors                   |                                   | 101.2              | 106.5    | (5.0)%                  | 332.4              | 106.5    | 212.1%  |     |       |       |
| Operating income                               |                                   | 101.2              | 110.5    | (8.4)%                  | 332.4              | 213.6    | 55.6%   |     |       |       |
| Other (expense) income, net                    |                                   |                    |          | N/M                     |                    | 2.3      | N/M     |     |       |       |
| Earnings before income taxes                   | \$                                | 101.2              | \$       | 110.5                   | (8.4)%             | \$       | 332.4   | \$  | 215.9 | 54.0% |

N/M = Not meaningful

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The results of operations for MillerCoors for the three and nine months ended September 30, 2009, the three months ended September 28, 2008, and pro forma results of operations for the nine months ended September 30, 2008, are as follows:

|   | For the three months ended |                    |          | For the nine months ended |                    |          |
|---|----------------------------|--------------------|----------|---------------------------|--------------------|----------|
|   | September 30, 2009         | September 30, 2008 | % change | September 30, 2009        | September 30, 2008 | % change |
|   | Actual                     | Actual             |          | Actual                    | Pro Forma          |          |
| (In millions, except percentages)                         |                            |                    |          |                           |                    |          |
| Volumes in hectoliters                                    | 21.640                     | 21.881             | (1.1)%   | 63.000                    | 63.998             | (1.6)%   |
| Sales   | \$ 2,350.7                 | \$ 2,293.4         | 2.5%     | \$ 6,855.8                | \$ 6,710.2         | 2.2%     |
| Excise taxes  | (341.2)                    | (343.7)            | (0.7)%   | (993.7)                   | (1,004.1)          | (1.0)%   |
| Net sales   | 2,009.5                    | 1,949.7            | 3.1%     | 5,862.1                   | 5,706.1            | 2.7%     |
| Cost of goods sold  | (1,266.6)                  | (1,236.9)          | 2.4%     | (3,618.8)                 | (3,513.7)          | 3.0%     |
| Gross profit  | 742.9                      | 712.8              | 4.2%     | 2,243.3                   | 2,192.4            | 2.3%     |
| Marketing, general and administrative expenses            | (496.0)                    | (519.1)            | (4.5)%   | (1,438.4)                 | (1,566.2)          | (8.2)%   |
| Special items, net  | (14.7)                     | (22.6)             | (35.0)%  | (45.5)                    | (138.7)            | (67.2)%  |
| Operating income  | 232.2                      | 171.1              | 35.7%    | 759.4                     | 487.5              | 55.8%    |
| Other income, net   | 2.3                        | 2.3                | 0.0%     | 1.6                       | 7.1                | (77.5)%  |
| Income before income taxes                                | 234.5                      | 173.4              | 35.2%    | 761.0                     | 494.6              | 53.9%    |
| Income tax expense  | (2.3)                      | (1.9)              | 21.1%    | (6.9)                     | (1.9)              | 263.2%   |
| Net income  | 232.2                      | 171.5              | 35.4%    | 754.1                     | 492.7              | 53.1%    |
| Less: Net income attributable to noncontrolling interests | (2.5)                      | (3.3)              | (24.2)%  | (13.5)                    | (13.3)             | 1.5%     |
| Net Income attributable to MillerCoors                    | \$ 229.7                   | \$ 168.2           | 36.6%    | \$ 740.6                  | \$ 479.4           | 54.5%    |

N/M = Not meaningful

The unaudited pro forma combined financial information has been derived from the historical financial results of the respective U.S. businesses of MCBC and Miller, giving effect to the MillerCoors transaction and other related adjustments, described below. These pro forma results are not necessarily indicative of the results of operations that would have been achieved had the MillerCoors transaction taken place at the beginning of the pro forma period, and do not purport to be indicative of future operating results.

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**MILLERCOORS, LLC**  
**UNAUDITED PRO FORMA CONDENSED COMBINED INCOME STATEMENT**  
**For the Nine Months Ended September 30, 2008**

|  | Pro Forma For the Six Months Ended June 30, 2008               |   |                             | MillerCoors<br>Pro Forma<br>Results | Actual<br>MillerCoors<br>Three<br>months<br>ended<br>September 30,<br>2008 | Pro Forma<br>MillerCoors<br>Nine months<br>ended<br>September 30,<br>2008 |            |
|--|--|---|-----------------------------|-------------------------------------|--|---|------------|
|  | MCBC's<br>U.S.<br>Business<br>Contributed<br>to<br>MillerCoors | Miller's U.S.<br>Business<br>Contributed<br>to<br>MillerCoors | Pro<br>Forma<br>Adjustments |                                     |  |   |            |
| (In millions)  |  |   |                             |                                     |  |   |            |
| Net sales  | \$ 1,491.8   | \$ 2,257.8  | \$ 6.8                      | C                                   | \$ 3,756.4   | \$ 1,949.7  | \$ 5,706.1 |
| Cost of goods sold   | (907.3)  | (1,387.4)   | 16.3                        | C                                   |  |   |            |
|  |  |   | 1.6                         | D                                   | (2,276.8)  | (1,236.9)   | (3,513.7)  |
| Gross profit   | 584.5  | 870.4   | 24.7                        |                                     | 1,479.6  | 712.8   | 2,192.4    |
| Marketing, general and<br>administrative                     | (412.2)  | (582.3)   | (0.6)                       | C                                   |  |   |            |
|  |  |   | (29.8)                      | A                                   |  |   |            |
|  |  |   | (15.5)                      | D                                   |  |   |            |
|  |  |   | (6.7)                       | B                                   | (1,047.1)  | (519.1)   | (1,566.2)  |
| Special items  | (69.3)   | (46.8)  |                             |                                     | (116.1)  | (22.6)  | (138.7)    |
| Operating income   | 103.0  | 241.3   | (27.9)                      |                                     | 316.4  | 171.1   | 487.5      |
| Interest, net  |  | 1.4   |                             |                                     | 1.4  |   | 1.4        |
| Other, net   | 2.3  | 23.5  | (22.4)                      | C                                   | 3.4  | 2.3   | 5.7        |
| Pretax income  | 105.3  | 266.2   | (50.3)                      |                                     | 321.2  | 173.4   | 494.6      |
| Income tax expense   |  |   |                             |                                     |  | (1.9)   | (1.9)      |
| Net income   | 105.3  | 266.2   | (50.3)                      |                                     | 321.2  | 171.5   | 492.7      |
| Less: Net income attributable to<br>noncontrolling interests | (9.6)  | (0.4)   |                             |                                     | (10.0)   | (3.3)   | (13.3)     |
| Net income attributable to<br>MillerCoors, LLC               | \$ 95.7  | \$ 265.8  | \$ (50.3)                   |                                     | \$ 311.2   | \$ 168.2  | \$ 479.4   |

**Description of Pro Forma Adjustments**

**A** With the formation of MillerCoors in the third quarter of 2008, amortization was initiated on certain intangible assets contributed by Miller that had formerly been classified as indefinite-lived. Since this decision was due in large part to the combined brand portfolio at MillerCoors following its formation, a comparable amortization amount was included in the pro forma period.

**B** Adjustment to reflect mark-to-market accounting for share based compensation held by MillerCoors employees.

**C** Adjustments to conform classification between the MCBC U.S. business and the Miller U.S. business and to conform the MCBC U.S. business accounting calendar from a thirteen week to a three calendar months ended June 30, 2008 and from a twenty-six week to a six calendar months ended June 30, 2008.

**D** Adjustments to conform accounting policies with regard to inventory valuation, pension and postretirement plans and allocation of advertising costs between interim periods.

For a reconciliation from MillerCoors Net income to MCBC's proportional share of net income attributable to MillerCoors reported under the equity method see Part I-Financial Statements, Item 1 Note 4 "EQUITY INVESTMENTS."



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***Volume and net sales***

During the third quarter of 2009, MillerCoors domestic STR decreased 1.3% versus the prior year quarter due to a decline in premium light volumes and continued softness in above premium and premium brands. MillerCoors domestic sales-to-wholesalers ("STW") declined 0.7% versus prior year, driven largely by lower retail sales.

MillerCoors total net sales increased by 3.1% to \$2.0 billion versus the prior year quarter. Pricing remained favorable in the third quarter of 2009 as MillerCoors domestic net sales per hectoliter, excluding contract brewing and MillerCoors-owned distributor sales, increased 3.7% due primarily to sustained price increases taken in the fall of 2008.

For the first three quarters of 2009, MillerCoors domestic STRs decreased 1.1% versus the prior year nine months (0.6% when adjusting for trading differential) due to declines in *Miller Lite*, *Miller Genuine Draft*, *Milwaukee's Best* and above-premium domestic brands, offset by strong results from *Coors Light*, *MGD 64*, *Miller High Life*, *Keystone Light*, and *Blue Moon*. MillerCoors domestic STWs declined approximately 1% versus prior year.

MillerCoors total net sales increased by 2.7% to \$5.9 billion versus the prior year nine months. Pricing remained favorable in the first three quarters of 2009 as MillerCoors domestic net sales per hectoliter, excluding contract brewing and MillerCoors-owned distributor sales, increased 4.0%.

***Cost of goods sold***

MillerCoors continues to realize supply chain related synergies and deliver savings from its cost leadership programs, but cost of goods sold per hectoliter increased by 3.5% versus the prior year quarter due to increased brewing and packaging material costs, primarily malt, corn, glass and aluminum.

Cost of goods sold per hectoliter for the nine months increased by 4.6% due to high prior year hop sales and increases in brewing and packaging materials.

***Marketing, general and administrative expenses***

For the third quarter of 2009, marketing, general and administrative costs decreased by 4.5% versus the prior year quarter driven primarily by lower organizational costs and synergies in non-working marketing spending, which were partially offset by IT integration related expenses. For the first three quarters of 2009, costs decreased by 8.2% versus the prior year nine months.

Depreciation and amortization expense for MillerCoors was approximately \$72.9 million in the third quarter and \$215.7 million for the nine months. Additions to properties and intangible assets were approximately \$79.5 million in the third quarter and \$296.3 million for the nine months.

***Special Items***

During the third quarter of 2009, MillerCoors incurred special items totaling \$14.7 million due to charges for pension curtailment and employee retention and integration expenses. The total for the nine months was \$45.5 million.

**United Kingdom Segment Results of Operations**

The United Kingdom ("U.K.") segment consists of production and sale of the owned brands principally in the United Kingdom, results of our royalty arrangements in the Republic of Ireland, our consolidated joint venture arrangement to produce, import and distribute the Grolsch brands in the United Kingdom and the Republic of Ireland, our consolidated joint venture agreement to produce and distribute the Cobra beer brands in the United Kingdom, factored brand sales (beverage brands owned



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by other companies, but sold and delivered to retail by us), in the U.K. and our joint venture arrangement with DHL ("Tradeteam") for the distribution of products throughout Great Britain accounted for under the equity method.

|  | Thirteen Weeks Ended              |                    |          | Thirty-Nine Weeks Ended |                    |          |
|--|-----------------------------------|--------------------|----------|-------------------------|--------------------|----------|
|  | September 26, 2009                | September 28, 2008 | % change | September 26, 2009      | September 28, 2008 | % change |
|  | (In millions, except percentages) |                    |          |                         |                    |          |
| Volume in hectoliters                          | 2.552                             | 2.724              | (6.3)%   | 7.048                   | 7.894              | (10.7)%  |
| Net sales                                      | \$ 338.5                          | \$ 348.8           | (3.0)%   | \$ 867.6                | \$ 1,026.3         | (15.5)%  |
| Cost of goods sold                             | (220.5)                           | (227.9)            | (3.2)%   | (561.9)                 | (698.4)            | (19.5)%  |
| Gross profit                                   | 118.0                             | 120.9              | (2.4)%   | 305.7                   | 327.9              | (6.8)%   |
| Marketing, general and administrative expenses | (86.5)                            | (92.8)             | (6.8)%   | (236.4)                 | (284.1)            | (16.8)%  |
| Special items, net                             | (0.2)                             | (0.2)              | 0.0%     | (7.9)                   | (5.4)              | 46.3%    |
| Operating income                               | 31.3                              | 27.9               | 12.2%    | 61.4                    | 38.4               | 59.9%    |
| Interest income(1)                             | 2.2                               | 2.8                | (21.4)%  | 6.3                     | 8.5                | (25.9)%  |
| Other expense, net                             | (1.1)                             | (0.2)              | N/M      | (2.7)                   | (2.0)              | 35.0%    |
| Earnings before income taxes                   | \$ 32.4                           | \$ 30.5            | 6.2%     | \$ 65.0                 | \$ 44.9            | 44.8%    |

N/M = Not meaningful

- (1) Interest income is earned on trade loans to U.K. on-premise customers and is typically driven by note receivable balances outstanding from period-to-period.

**Foreign currency impact on results**

During the third quarter of 2009, the British pound ("GBP") weakened versus the USD and unfavorably impacted the quarter-over-quarter earnings before income taxes by approximately \$5 million. During the comparable thirty-nine week periods for 2009 and 2008, the GBP also declined versus the USD, resulting in an approximate \$15 million decrease to USD earnings before income taxes.

**Volume and net sales**

Our U.K. owned-brand volume decreased 6.3% year-on-year during the third quarter, due to a soft industry and our strategy to forgo low-margin volume. The total industry declined approximately 1% for the quarter. Our volume decreased 10.7% during the first three quarters comparable periods. As a consequence of this strategy, we lost market share in the third quarter and for the first three quarters of 2009.

Comparable net sales per hectoliter of our own products increased 21.3% in local currency for the third quarter, predominantly driven by higher pricing in all channels, as we benefited from our strategy to forgo low-margin volume. The balance of the net sales per hectoliter increase was the result of positive sales mix, primarily the result of growth in draught *Magners* cider, *Cobra*, and favorable channel mix.

Our U.K. owned-brand volume decreased 10.7% during the first three quarters of 2009 when compared to the prior year due to a soft industry and our strategy to forgo low-margin volume. U.K. beer industry volume declined approximately 4% in the year to date, reflecting the weak economy in that market.

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Comparable net sales per hectoliter of our own products during the first three quarters of 2009 increased 18.1% in local currency driven by higher pricing in all channels, as we benefited from our strategy to forgo low-margin volume and positive sales mix, due to growth in draught *Magners* cider, *Cobra*, and favorable channel mix.

***Cost of goods sold***

Comparable cost of goods sold per hectoliter of our own products increased 22.4% and 8.8% in local currency in the third quarter and the first three quarters of 2009, respectively, primarily due to higher cost of goods sold input inflation, unfavorable mix due to growth in draught *Magners* cider, *Cobra*, and a mark-to-market adjustment on natural gas commodities, expected to partly reverse in the fourth quarter of 2009; and lastly, impact of lower owned-brand volumes. Our current contract brewing arrangements effectively utilize spare capacity in the production network to deliver sales revenue, which contributes positively to the segment's bottom-line performance.

***Marketing, general and administrative expenses***

Marketing, general and administrative costs in the U.K. increased 7.8% in local currency in the third quarter versus the prior year quarter due to higher marketing and incentive compensation expense, bad-debt expenses, and sales-related costs associated with our new *Cobra* business. These costs increased 5.1% in local currency for the first three quarters of 2009 versus the same period in 2008. The year to date increase in local currency is a result of the same factors mentioned above for the third quarter.

***Special items, net***

The U.K. segment recognized \$0.2 million and \$0.2 million of special items in the third quarters of 2009 and 2008, respectively. The segment recognized \$7.9 million and \$5.4 million for the first three quarters of 2009 and 2008, respectively. During the first three quarters of 2009, the net special charges included \$5.7 million of costs associated with our purchase and integration of 50.1% of *Cobra Beer Partnership, Ltd.* The third quarter 2008 special charges included a one-time gain on the sale of a non-core business of \$2.7 million. The remainder of the net special charges was employee termination costs associated with the U.K. supply chain and back office restructuring efforts for all periods presented. See Part I Financial Statements, Item 1 Note 6 "UNUSUAL OR INFREQUENT ITEMS" to the condensed consolidated financial statements for further discussion.

***Interest income***

Interest income is earned on trade loans to U.K. on-premise customers and is typically driven by the relative level of note receivable balances outstanding from period-to-period.

***Molson Coors International and Corporate***

The Molson Coors International ("MCI") group is focused on growing and expanding our business and brand portfolios in global development markets. Our current businesses in Asia, continental Europe, Mexico and Latin America (excluding Puerto Rico) are included in MCI and combined with our corporate business activities for reporting purposes. Corporate also includes corporate interest and certain other general and administrative costs that are not allocated to any of the operating segments.

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The majority of these corporate costs relate to worldwide administrative functions, such as corporate affairs, legal, human resources, accounting, treasury, insurance and risk management.

|  | Thirteen Weeks Ended |                    |          | Thirty-Nine Weeks Ended |                    |          |
|--|----------------------|--------------------|----------|-------------------------|--------------------|----------|
|  | September 26, 2009   | September 28, 2008 | % change | September 26, 2009      | September 28, 2008 | % change |
| (In millions, except percentages)              |                      |                    |          |                         |                    |          |
| Volume in hectoliters                          | 0.152                | 0.119              | 27.8%    | 0.392                   | 0.316              | 24.0%    |
| Net sales                                      | \$ 21.4              | \$ 17.7            | 20.9%    | \$ 54.5                 | \$ 46.1            | 18.2%    |
| Cost of goods sold                             | (12.4)               | (10.3)             | 20.4%    | (31.2)                  | (26.2)             | 19.1%    |
| Gross profit                                   | 9.0                  | 7.4                | 21.6%    | 23.3                    | 19.9               | 17.1%    |
| Marketing, general and administrative expenses | (40.8)               | (31.9)             | 27.9%    | (116.2)                 | (104.5)            | 11.2%    |
| Special items, net                             | (0.3)                | (21.6)             | (98.6)%  | (0.9)                   | (56.5)             | (98.4)%  |
| Operating loss                                 | (32.1)               | (46.1)             | (30.4)%  | (93.8)                  | (141.1)            | (33.5)%  |
| Interest expense, net                          | (24.7)               | (28.4)             | (13.0)%  | (68.6)                  | (88.9)             | (22.8)%  |
| Debt extinguishment costs                      |                      |                    | N/M      |                         | (12.4)             | N/M      |
| Other income, net                              | 58.2                 | 9.2                | 532.6%   | 27.5                    | 6.6                | 316.7%   |
| Earnings (loss) before income taxes            | \$ 1.4               | \$ (65.3)          | (102.1)% | \$ (134.9)              | \$ (235.8)         | (42.8)%  |

N/M = Not meaningful

***Volume, net sales and cost of goods sold***

Volume, net sales and cost of goods sold primarily reflect our operations in Asia, continental Europe, Mexico and Latin America (not including Puerto Rico) and represent our initiatives to grow and expand our business and brand portfolios in global development markets. The volume growth in the third quarter and first three quarters of 2009 is driven by our efforts in China and Europe.

***Marketing, general and administrative expenses***

Marketing, general and administrative expenses in the third quarter were \$40.8 million. Corporate general and administrative expenses were \$28.1 million, an increase of \$7.7 million from a year ago due to higher incentive compensation expense and project spending this year. MCI marketing, general and administrative expenses in the third quarter of 2009 were \$12.7 million, representing an increase of \$1.1 million over the comparable prior year period.

Marketing, general and administrative expenses in the first three quarters of 2009 were \$116.2 million. Corporate general and administrative expenses were \$79.8 million, a decrease of \$4.4 million from a year ago due to lower incentive compensation this year. MCI marketing, general and administrative expenses in the first three quarters of 2009 were \$36.3 million, representing an increase of \$7.3 million over the comparable prior year period.

***Special items, net***

Special charges in the third quarters of 2009 and 2008 were \$0.3 million and \$21.6 million, respectively. For the first three quarters of 2009, special charges were \$0.9 million, compared to \$56.5 million for the comparable period in 2008. The 2008 special charges were a result of transition costs related to the global outsourcing initiative, coupled with costs associated with planning for MillerCoors, primarily outside professional services. See Part I Financial Statements, Item 1 Note 6



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"UNUSUAL OR INFREQUENT ITEMS" to the condensed consolidated financial statements for further discussion.

***Interest expense, net and Debt Extinguishment Costs***

Interest expense was \$24.7 million during the third quarter of 2009, compared to \$28.4 million in the same period of 2008. Interest expense declined \$3.7 million from a year ago, with approximately \$2.7 million of this reduction attributable to the deconsolidation of BRI and the balance due to foreign currency movements.

For the thirty-nine week periods of 2009 and 2008, interest expense was \$68.6 million and \$88.9 million, respectively, a year-over-year decline of \$20.3 million. Approximately \$12.0 million of this reduction was attributable to foreign currency movements, and the balance was primarily due to the deconsolidation of BRI.

During the first quarter of 2009, we adopted a new accounting pronouncement related to accounting for convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement). The adoption, which requires retroactive application, impacted the historical accounting for the 2007 2.5% Convertible Senior Notes due July 30, 2013. During the thirteen weeks ended September 26, 2009, and September 28, 2008, as a result of adopting the guidance, we incurred additional non-cash interest expense of \$4.1 million and \$4.0 million, respectively. For the thirty-nine weeks ended September 26, 2009, and September 28, 2008, the additional non-cash interest expense was \$12.2 million and \$11.8 million, respectively.

Net costs of \$12.4 million related to the extinguishment of debt and termination of related interest rate swaps were also recorded in the first three quarters of 2008.

**LIQUIDITY AND CAPITAL RESOURCES**

Our primary sources of liquidity are cash provided by operating activities, access to external borrowings and asset monetizations. As of September 26, 2009, and September 28, 2008, we had net working capital of \$410.0 million and \$41.6 million, respectively, excluding short-term borrowings and current portion of long-term debt. We commonly operate at minimal positive working capital levels or working capital deficits given the relatively quick turnover of our receivables and inventory, the levels of which fluctuate with the seasonality in our business. However, our working capital levels were higher at September 26, 2009, versus the prior year due to higher cash balances. We had total cash of \$565.1 million at September 26, 2009, compared to \$334.5 million at September 28, 2008, and \$216.2 million at December 28, 2008. Our \$300.0 million Senior notes due in September 2010 are classified as current liabilities, as their maturity is within one year. Long-term debt was \$1.377 billion, \$1.752 billion and \$1.911 billion at September 26, 2009, December 28, 2008, and September 28, 2008, respectively. We believe that cash flows from operations and cash provided by short-term borrowings, when necessary, will be sufficient to meet our ongoing operating requirements, scheduled principal and interest payments on debt, dividend payments and anticipated capital expenditures.

Our business generates positive operating cash flow, and our debt maturities are of a longer-term nature. As a result, we believe the current state of the financial and credit markets will not impact our liquidity in the near term. However, our liquidity could be impacted significantly by a decrease in demand for our products, which could arise from competitive circumstances, a decline in the acceptability of alcohol beverages, or any of the other factors we described in Part II, "Item 1A. Risk Factors" presented herein.

Table of Contents***Operating activities***

Net cash provided by operating activities of \$666.8 million for the thirty-nine weeks ended September 26, 2009, increased by \$271.2 million versus the comparable period in 2008. The calendar third quarter historically generates our highest operating cash flows, followed by the second quarter, due primarily to collections on receivables from beer sales in our peak summer month periods. The increase in cash flow from operating activities is related in part to the presentation of cash flows from the U.S. segment, which in 2009 is represented by our investment in MillerCoors, while in 2008 it was represented by our former CBC U.S. business for the first six months. Distributions from MillerCoors presented as operating cash flows (see below) were \$250.3 million in the first six months of 2009, while the CBC U.S. business provided approximately \$120.0 million in cash in the first six months of 2008. Distributions from MillerCoors were higher by \$42.4 million during the three months ended in September of 2009 versus 2008. See the discussion below under the heading "MillerCoors" for further discussion. Excluding the U.S. segment, our operating cash flow in 2009 was favorable to 2008 by approximately \$98.5 million. This improvement can be explained by lower pension contributions of \$49 million, lower cash paid for taxes of \$29 million, and lower cash paid for interest of \$13 million.

***Investing activities***

Net cash used in investing activities of \$226.5 million for the thirty-nine weeks ended September 26, 2009, was higher by \$11.5 million compared to the same period in 2008. 2009 investing cash flows include \$346.5 million of contributions to MillerCoors and \$237.3 million return of capital from MillerCoors. The only comparable amount in 2008 was the initial capital contribution to MillerCoors of \$78.8 million. See discussion below under the heading "MillerCoors" for further discussion. Capital expenditures were lower in 2009 by \$104.8 million versus 2008, due in part to \$55.7 million of additions to properties (for the first half of 2008) from the former CBC U.S. business included in the 2008 amount, while MillerCoors additions are not presented in this line. In 2009, we spent \$19.6 million for the purchase of our 50.1% interest in the Cobra Beer Partnership, Ltd. Also, our cash balances decreased by \$26.1 million upon the deconsolidation of BRI. Trade loan activity in the U.K. was favorable by \$12.3 million in 2009 versus 2008. In 2008, we collected proceeds on sales of businesses and assets of \$35.7 million, mainly from the sale of our former beer distribution businesses in Boise, Idaho, and Glenwood Springs, Colorado, and of \$22.8 million related to the sale of available for sale investment securities, with no comparable activity in the first three quarters of 2009.

***Financing activities***

Net cash used in financing activities was \$91.6 million for the thirty-nine weeks ended September 26, 2009, compared to \$220.0 million of cash used in financing activities during the same period in 2008, a favorable variance of \$128.4 million. Net repayment activity on debt obligations and credit facilities was lower by \$162.8 million in 2009. Overdraft balances were unfavorable by \$11.2 million when compared to the prior year, and 2008 cash flows included an inflow of \$12.0 million related to the settlement of a debt-related derivative.

In February 2008, we repurchased \$180.4 million of our remaining \$225 million of Senior Notes due 2012. The net costs of \$12.4 million related to this extinguishment of debt and termination of related interest rate swaps were recorded during the first quarter of 2008. The cash required to retire the notes early (in addition to the face amount), amounting to \$23.1 million, was classified as a cash outflow from operating activities, as it largely represents a cost of money (interest). However, the cash inflow associated with the unwind of the related interest rate swap of \$12.0 million is classified in financing activities.

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**MillerCoors**

MillerCoors routinely makes distributions to its owners based on earnings. For purposes of MCBC's statement of cash flows, we compare cumulative cash distributions received to our cumulative equity method income recorded in accordance with U.S. GAAP. To the extent that distributions received are less than or equal to our cumulative U.S. GAAP equity method income, they are considered returns on capital and are reported as cash inflows from operating activities. To the extent that distributions received exceed our cumulative U.S. GAAP equity method income, they are considered to be returns of capital, and are reported as cash inflows from investing activities. Distributions received during the nine months ended September 26, 2009, were \$588.8 million, of which \$351.5 million were reported in operating activities and \$237.3 million were reported in investing activities.

We make regular contributions to MillerCoors to fund capital expenditures and working capital needs. Such contributions to MillerCoors will be reported by us as cash outflows from investing activities. Contributions to MillerCoors during the nine months ended September 26, 2009, were \$346.5 million, all of which were reported in investing activities.

Net cash flow received from MillerCoors during the nine months ended September 26, 2009, was \$242.3 million, \$351.5 million of which was reflected as distributions in cash flows from operating activities, offset by \$109.2 million of net investments into MillerCoors reflected in cash flows used in investing activities, as discussed above. During the six months ended June 29, 2008, our CBC U.S. business (prior to the formation of MillerCoors) provided approximately \$120 million in cash from operating activities and incurred \$55.7 million of additions to properties and collected \$31.0 million in proceeds from the sales of beer distributorships, both reflected in cash flows from investing activities. Working capital fluctuations at MillerCoors will manifest themselves in Molson Coors' cash flows related to investing activities, as opposed to the former CBC U.S. business working capital fluctuations prior to MillerCoors, which presented themselves in Molson Coors' cash flows related to operating activities. Cash flows related to the U.S. segment are presented on a consistent basis for the three month periods ending in September 2009 and 2008.

We expect that 2009 operating cash flows and investing cash flows will be impacted by the timing of MillerCoors cash flow requirements. We anticipate the integration of MillerCoors will result in incremental cash needs of approximately \$95 million from MCBC during 2009. These cash uses include retention, integration and restructuring costs, along with additional capital spending to capture synergies. We anticipate that MillerCoors will spend approximately \$225 million in 2009 related to restructuring and integration costs, and capital spending, to capture synergies. Also, MillerCoors' contributions to its defined benefit pension plans are expected to be between \$110 million and \$120 million in 2009.

**Capital Resources**

The majority of our remaining debt outstanding as of September 26, 2009, consists of publicly traded notes, with maturities ranging from 2010 to 2015. While MillerCoors may require additional capital for integration and restructuring efforts, we may need to consider different alternatives for the use of cash generated from operations. We expect to take a balanced approach to our use of cash in 2009 and beyond, which could include pension plan funding, preserving cash flexibility for potential strategic investments, and other general corporate uses and maintaining liquidity. Any purchases of MCBC stock on the open market would require a board-approved plan, which does not currently exist.

Credit markets in the United States and across the globe are still unsettled due to the recent financial crisis. Based on communications with the lenders that are party to our \$750 million committed credit facility, we have no indication of any issues with our ability to draw on such credit facility if the need arose. We currently have no borrowings outstanding on this facility.

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On May 8, 2009, Standard and Poor's lowered our long-term credit rating to BBB- from BBB and changed the outlook to stable from a negative watch. Any future downgrade to "below investment grade" would increase borrowing costs under our revolving line of credit (under which there were no borrowings as of September 26, 2009, or December 28, 2008), and trigger certain collateral requirements and early termination requirements on out-of-the-money derivative liabilities, as discussed in Part I Financial Statements, Item 1 Note 14 "DERIVATIVE INSTRUMENTS," to the condensed consolidated financial statements.

**Capital Expenditures**

We expect capital expenditures for 2009 of approximately \$130 million, excluding capital spending by our consolidated joint ventures and MillerCoors. Capital expenditures in 2009 are expected to be lower than 2008 primarily due to the exclusion of capital spending associated with the former U.S. segment in the prior year.

**OFF-BALANCE SHEET ARRANGEMENTS**

As of September 26, 2009, we did not have any material off-balance sheet arrangements (as defined in Item 303(a) (4) (ii) of Regulation S-K).

**CONTRACTUAL OBLIGATIONS AND COMMERCIAL COMMITMENTS****Contractual Cash Obligations as of September 26, 2009**

We have contractual cash obligations as of September 26, 2009, pertaining to debt, interest payments, derivative payments, retirement plans, operating and capital leases, and other long-term obligations totaling \$8.4 billion. Not included in these obligations are \$170.7 million of unrecognized tax benefits and \$18.4 million of indemnities provided to FEMSA for which we are unable to make estimates for timing of the related cash payments.

**Other commercial commitments as of September 26, 2009**

|                           | Amount of commitment expiration per period |                     |             |             |                      |
|---------------------------|--|---------------------|-------------|-------------|----------------------|
|                           | Total amounts<br>committed                 | Less than 1<br>year | 1 - 3 years | 3 - 5 years | More than 5<br>years |
|                           | (In millions)                              |                     |             |             |                      |
| Standby letters of credit | \$ 14.1                                    | \$ 14.1             | \$          | \$          | \$                   |

**CONTINGENCIES**

We enter into contractual arrangements under which we may agree to indemnify third parties from any losses or guarantees incurred relating to pre-existing conditions arising from certain events as defined within the particular contract, which may include, for example, litigation or claims relating to past performance. See Part I Financial Statements, Item 1 Note 17, COMMITMENTS AND CONTINGENCIES to the condensed consolidated financial statements for a discussion of our indemnity and environmental obligations.

We provide indemnities to FEMSA regarding certain tax, civil and labor claims, including cases related to purchased tax credits. See Part I Financial Statements, Item 1, Note 17, under the caption "COMMITMENTS AND CONTINGENCIES Kaiser Indemnity Obligations," to the condensed consolidated financial statements, for a detailed discussion. The liabilities that we have recorded are based upon estimates of losses, and amounts ultimately paid could differ from the liabilities that have been recorded. The timing of payments is dependent upon the progress of cases through the Brazilian administrative and judicial systems. During the second quarter of 2009, the Brazilian government



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enacted a tax amnesty. The amnesty has not changed our assessment of the merits of the underlying tax disputes. The amnesty makes it more attractive for FEMSA to resolve certain liabilities through settlement rather than continued litigation. In the quarter, we provided our consent for FEMSA to pursue a settlement with the Brazilian government via the amnesty program. As a result, a larger portion of our estimated liabilities associated with purchased tax credit cases are now considered probable losses under the indemnities, and have been classified as current liabilities to reflect our estimates of the timing of potential resolution. We are in discussions with FEMSA regarding the terms of the amnesty settlement and its impact on each party. We can make no assurances regarding the outcome of those discussions. Our indemnity to FEMSA also covers fees and expenses that Kaiser incurs to argue the cases through the administrative and judicial systems. Any costs associated with these items would be recognized by us in Discontinued Operations.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Our accounting policies and accounting estimates critical to our financial condition and results of operations are set forth in our Annual Report on Form 10-K for the year end December 28, 2008. We modified our approach related to our Kaiser indemnity obligations.

Historically, the valuation of a majority of our recorded liabilities for Kaiser indemnity obligations were determined using multiple probability-weighted scenarios. During the quarter, FEMSA resolved to participate in the recently-enacted Brazilian tax amnesty program. That program substantially reduces penalties, interest, and attorneys' fees payable to the government. It allows several different payment plans, including a 180-month plan. FEMSA elected to use the 180-month plan, and sought our consent to do so. We consented, believing that FEMSA's participation in the program is reasonable, and moreover that it will significantly reduce the Company's indemnity obligation to FEMSA. We have not, however, agreed to the amount or terms of a settlement with FEMSA. FEMSA initially sought our indemnity over the term of the payment plan, although the parties are now discussing a one-time payment by the Company to FEMSA in settlement of all current and future obligations.

Because of our consent and FEMSA's participation in the amnesty program, we have determined that the great majority of those obligations represent probable losses, and as a result, our liabilities now reflect our best estimate of loss, per the guidance related to loss contingencies. Our estimate of probable loss assumes a one-time cash settlement of our indemnity obligations associated with purchased tax credits, with a release of future indemnity obligations for those items. If a one-time settlement is not reached with FEMSA, then our indemnity obligations would be paid over an extended period of time and we would continue to provide indemnity coverage to FEMSA as future events occur, which could cause volatility in the Discontinued Operations section of our statement of operations.

For the remaining portion of our indemnity obligations, we continue to utilize probability-weighted scenarios in determining the value of the indemnity obligations.

See Part I Financial Statements, Item 1 Note 17 "COMMITMENTS AND CONTINGENCIES".

**NEW ACCOUNTING PRONOUNCEMENTS NOT YET ADOPTED**

See Part I Financial Statements, Item 1 Note 2 "NEW ACCOUNTING PRONOUNCEMENTS New Accounting Pronouncements Not Yet Adopted" to the condensed consolidated financial statements for a description of the new accounting pronouncements that we have not yet adopted.

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**CAUTIONARY STATEMENT PURSUANT TO SAFE HARBOR PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995**

This report contains "forward-looking statements" within the meaning of Section 27A of the Securities Exchange Act of 1933 and Section 21E of the Securities Exchange Act of 1934. From time to time, we may also provide oral or written forward-looking statements in other materials we release to the public. Forward-looking statements set forth our current expectations or forecasts of future events. You can identify these statements by forward-looking words such as "expect," "anticipate," "plan," "believe," "seek," "estimate," "outlook," "trends," "future benefits," "strategies," "goals" and similar words. In addition, statements that we make in this report that are not statements of historical fact may also be forward-looking statements.

In particular, statements that we make under the headings "Management's Discussion and Analysis of Financial Condition and Results of Operations," and "Outlook for 2009" including, but not limited to, statements relating to our overall volume trends, consumer preferences, pricing trends and industry forces, cost reduction strategies and anticipated results, anticipated synergies, our expectations for funding our 2009 capital expenditures and operations, debt service capabilities, shipment levels and profitability, market share and the sufficiency of our capital resources are forward-looking statements.

Forward-looking statements are not guarantees of our future performance and involve risks, uncertainties and assumptions that may cause our actual results to differ materially from the expectations we describe in our forward-looking statements. You should not place undue reliance on forward-looking statements. We do not undertake to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You should be aware that the factors we discuss in "Risk Factors" in Part II, Item 1A, and elsewhere in this report could cause our actual results to differ from future results expressed or implied by any forward-looking statements.

**OUTLOOK FOR 2009**

We will continue our focus on being a world-class, brand-led Company. We will promote our strategic brands by investing in the "front end" of our business our marketing and sales activities. We will do so with a complete commitment to corporate social responsibility. For the balance of 2009 and beyond, we will remain focused on building brands and reducing costs in each of our segments to provide additional resources for growth.

***Canada***

In Canada, for the balance of 2009, we expect a continued challenging environment due to overall weak economic conditions, lower beer industry volume, continued aggressive price discounting, and consumers increasingly seeking enhanced value propositions. We will increase investments behind innovative brands and packages, along with other initiatives that offer enhanced consumer value. Efforts include our innovative 4th quarter launches of Molson "M," the first micro-carbonated lager, and Molson Canadian 67, the lowest-calorie beer in Canada. As well, with the 2010 Vancouver Olympics quickly approaching, we will begin to accelerate our promotional activity in the market behind our brands as the "Official Beer Supplier to the Vancouver 2010 Winter Olympic and Paralympic Games."

In the area of cost outlook for Canada, on a comparable basis, excluding exports and BRI deconsolidation impacts we now anticipate that cost of goods sold per hectoliter will decrease at a low-single-digit rate in the fourth quarter of 2009 due to benefits from our RFG cost savings program and lower overhead costs, which we expect to more than offset input inflation and ongoing product mix shifts. On a reported basis we expect our Canada cost of goods per hectoliter in the 4th quarter to decrease at a high-single-digit rate in local currency, due to lower exports to the U.S. and the effect of deconsolidating BRI this year.

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In connection with the sale of our interest of the Montréal Canadiens professional hockey club, we expect to collect net proceeds of approximately \$63 million (CAD) and to record an estimated gain of approximately \$50 million during the fourth quarter of 2009 or the first quarter of 2010.

*U.S.*

In the U.S., our first priority is driving growth for our premium light portfolio. We believe we have the marketing platforms, tools and the beers to do that. First, we are supporting Miller Lite with great football and holiday programming. We're driving its great taste message with the "Great Calls" campaign celebrating great sports moments, and we're injecting humor to the message with "Love Your Beer" spots that started airing recently. Second, we believe the cold refreshment message will continue to drive Coors Light's success. Finally, we're increasing display, sampling and education behind MGD 64.

In addition to the \$183 million in synergies delivered to date, MillerCoors now expects to achieve \$270 million of cumulative savings by the end of 2009, surpassing the original commitment of \$225 million. In addition, to its three-year, \$500 million synergy commitment, MillerCoors plans to deliver a further \$200 million in annualized cost savings by December 2012. The additional savings include efficiencies in production costs, procurement and MG&A expenses.

*United Kingdom*

In the U.K., we believe the challenging trading environment will continue throughout the fourth quarter of 2009 due to a weak local economy, with cost inflation also being a challenge. Additionally, the performance comparisons with prior year will become more challenging in the fourth quarter as we cycle the ramp up of our contract brewing arrangement, a reduction in marketing spending, the Magners cider agreement and the extraordinary price increase in 2008. However, we believe that our UK business is now on much firmer footing as it benefits from our strategic initiatives (noted above) as well as the Cobra partnership announced in the second quarter, and our focus on taking pricing ahead of volume, thus forgoing certain low-margin volume. Our UK team has made great progress in improving profitability, but we recognize that further improvements will need to be made to achieve acceptable shareholder returns in that market.

Our U.K. team is targeting more cost reductions as part of the Resources for Growth program, driven by supplier negotiations and operational efficiencies. In a challenging industry volume environment, we expect fourth quarter 2009 U.K. cost of goods per hectoliter to increase at a double-digit rate in local currency. Drivers include input cost inflation, expected stabilization of channel mix trends (in other words, we expect the off-trade to perform better in the fourth quarter than it did in the first three quarters of the year), adverse product mix reflecting more Cobra and draught Magners volume, and fixed-cost de-leverage as a result of lower own brand volumes this year.

*MCI and Corporate*

We forecast full-year 2009 MCI and corporate general and administrative expense of approximately \$160 million, plus or minus 5%.

*Interest*

We anticipate the full year of 2009 corporate net interest expense to be approximately \$90 million to \$95 million assuming consistent foreign exchange rates with the end of the third quarter in 2009, excluding U.K. trade loan interest income.

Table of Contents**Income taxes**

Our tax rate is volatile and may move up or down with changes in, among other things, the amount and source of income or loss, our ability to utilize foreign tax credits, changes in tax laws, and the movement of liabilities established for uncertain tax positions as statute of limitations expire or positions are otherwise effectively settled. During the remainder of 2009, the Company expects to recognize approximately \$100 million to \$110 million of non-cash income tax benefit due primarily to the favorable resolution of unrecognized tax positions on intercompany transactions that the Company effectively settled early in the fourth quarter. As a result, we anticipate that our 2009 effective tax rate on income will be in the range of (2%) to 2%. In addition, there are pending tax law changes in the U.S., U.K. and Canada that, if enacted, may impact our effective tax rate.

**Other**

We are currently evaluating a potential liability related to indirect taxes. No reserve has been recorded as there remains significant uncertainty around (a) whether a liability actually exists and, (b) whether any liability would be partially or wholly mitigated following the evaluation of a variety of factors. If a liability is found to exist, our current estimates indicate a range of possible loss of \$0 to \$23 million, inclusive of potential penalties and interest. We are actively working to resolve this issue.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to fluctuations in interest rates, foreign currencies and the prices of production, commodities and packaging materials. We have established policies and procedures to govern the strategic management of these exposures through the use of a variety of financial instruments including: foreign currency forwards, cross currency swaps, and commodity swaps. We also use physical hedging agreements to manage our exposures to certain commodities. As of period end, we also held a total return swap to gain exposure to Foster's, another major global brewer.

For details of our derivative instruments that are presented on the balance sheet, including their fair values as of period end, see Part I Financial Statements, Item 1 Note 14 "DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES," and Note 15 "FAIR VALUE MEASUREMENTS," to the condensed consolidated financial statements. On a rolling twelve-month basis, maturities of derivative financial instruments held on September 26, 2009, are as follows (in millions):

| Total      | Less than 1<br>year | 1 - 3 years | 3 - 5 years | More than 5<br>years |
|------------|---------------------|-------------|-------------|----------------------|
| \$ (322.5) | \$ 2.1              | \$ (324.6)  | \$          | \$                   |

*Sensitivity Analysis*

Our market sensitive derivative and other financial instruments, as defined by the Securities and Exchange Commission ("SEC"), are foreign currency forward contracts, commodity swaps, interest rate swaps, cross currency swaps and total return swaps. We monitor foreign exchange risk, interest rate risk, commodity risk, equity price risk and related derivatives using sensitivity analysis.

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The following table presents the results of the sensitivity analysis, which reflects the impact of a hypothetical 10% adverse change in the applicable market interest rates, foreign exchange rates, and commodity prices of our derivative and debt portfolio:

|                                      | As of              |                   |
|--------------------------------------|--------------------|-------------------|
|                                      | September 26, 2009 | December 28, 2008 |
|                                      | (In millions)      |                   |
| Foreign currency risk:               |                    |                   |
| Forwards                             | \$ (5.4)           | \$ (16.6)         |
| Interest rate risk:                  |                    |                   |
| Debt                                 | \$ (124.6)         | \$ (74.5)         |
| Forward starting interest rate swaps | \$ (4.0)           | \$                |
| Commodity price risk:                |                    |                   |
| Swaps, forwards                      | \$ (1.9)           | \$                |
| Cross currency risk:                 |                    |                   |
| Swaps                                | \$ (1.4)           | \$ (6.5)          |
| Equity price risk:                   |                    |                   |
| Cash settled total return swap       | \$ (47.6)          | \$ (33.9)         |

The volatility of the applicable rates and prices are dependent on many factors that cannot be forecast with reliable accuracy. Therefore, actual changes in fair values could differ significantly from the results presented in the table above.

**ITEM 4. CONTROLS AND PROCEDURES***Evaluation of Disclosure Controls and Procedures*

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures as such item is defined under Rule 13a-15(f) under the Securities Exchange Act of 1934, as amended, or the Exchange Act. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 26, 2009 to provide reasonable assurance that information required to be disclosed in our reports under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Management necessarily applies its judgment in assessing the costs and benefits of such controls and procedures that, by their nature, can only provide reasonable assurance regarding management's control objectives. Also, we have investments in certain unconsolidated entities that we do not control or manage.

*Changes in Internal Control over Financial Reporting*

There were no changes in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the fiscal quarter and three quarters ended September 26, 2009, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

The Company is a party to various legal proceedings arising from the normal course of business as described in Part I Financial Statements, Item 1 Note 17 "COMMITMENTS AND CONTINGENCIES - Litigation and Other Disputes", if decided adversely to or settled by MCBC, the result may, individually or in the aggregate be material to our financial condition or results of operations. We may enter into discussions regarding settlement of these and other lawsuits, and may enter into settlement agreements if we believe such settlement is in the best interests of our shareholders.

In 1999, Molson Inc. entered an agreement for the distribution of Molson products in Brazil. In 2000, Molson terminated the distribution agreement and then entered into a settlement agreement with the distributor providing for a payment to the distributor of approximately \$150,000. Notwithstanding having entered into a settlement agreement, and in violation of the terms of the agreement, the distributor sued Molson Inc. The Appellate Court of Rio de Janeiro set aside the settlement agreement and determined that Molson Inc. was liable to the distributor, with the amount of actual damages to be determined through subsequent proceedings. An appeal of the liability decision is currently pending before the Brazilian Superior Court of Justice. In later proceedings, the case was remanded to a state trial court to determine the amount of damages. The trial court retained an expert who provided a report adopting the position of the distributor and recommending damages based on the distributor's anticipated profits at the time of entering into the distributor agreement rather than actual damages incurred. Molson Inc. challenged the irregularity of the expert process, the impartiality of the expert, as well as the report's specific recommendation regarding damages. The trial court scheduled a hearing to investigate the impartiality of the expert and then, after the plaintiff's expert failed to come to court and notwithstanding Molson Inc.'s challenge, cancelled the hearing and ruled in the distributor's favor. Molson Inc. filed an appeal before the Appellate Court of Rio de Janeiro which is pending. Thereafter, the State Court Judge handed down a decision in the distributor's favor granting the full amount of the lost anticipated profits alleged by the plaintiff, approximately \$42 million. Such judgment was rendered during the third quarter of 2009. Molson Inc. has appealed the judgment, and a state appellate court in Rio de Janeiro has entered an injunction to prevent the distributor from executing on the judgment pending appeal. We continue to believe that a material loss in this case is not probable. Molson Inc. will continue to vigorously defend the case.

In March 2009, Brewers' Retail, Inc. ("BRI"), which operates The Beer Store retail outlets in the province of Ontario, Canada, received notice that a legal action would be commenced in the Ontario Superior Court of Justice against it, the Ontario government and the Liquor Control Board of Ontario. BRI is owned by MCBC and two other brewers, and is accounted for by MCBC under the equity method. This action alleges the defendants, including BRI, failed to warn the plaintiffs of the dangers of drinking during pregnancy. The action seeks damages in excess of CAD \$750 million. Although it received notice of the lawsuit in March, to date, BRI has not been sued. MCBC has not been named as a defendant in this case. If a legal action is commenced as notified, we believe that BRI will defend the claims vigorously.

**ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 28, 2008, which could materially affect our business, financial condition and/or future results. The risks described in our Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or future results.

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In addition to the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 28, 2008, the following are updates and additional risks factors that we have identified:

***Climate change may negatively affect our business.*** There is concern that a gradual increase in global average temperatures could cause significant changes in weather patterns around the globe and an increase in the frequency and severity of natural disasters. While warmer weather has historically been associated with increased sales of beer, changing weather patterns could result in decreased agricultural productivity in certain regions which may limit availability or increase the cost of key agricultural commodities, such as hops, barley and other cereal grains, which are important ingredients for our products. Increased frequency or duration of extreme weather conditions could also impair production capabilities, disrupt our supply chain or impact demand for our products. Climate change may also cause water scarcity and a deterioration of water quality in areas where we maintain brewing operations. In addition, public expectations for reductions in greenhouse gas emissions could result in increased energy, transportation and raw material costs and may require us to make additional investments in facilities and equipment. As a result, the effects of climate change could have a long-term adverse impact on our business and results of operations.

***Changes in tax, environmental or other regulations or failure to comply with existing licensing, trade and other regulations could have a material adverse effect on our financial condition.*** Our business is highly regulated by federal, state, provincial, and local laws and regulations in various countries regarding such matters as licensing requirements, trade and pricing practices, labeling, advertising, promotion and marketing practices, relationships with distributors, environmental matters, smoking bans at on-premise locations, and other matters. These laws and regulations are subject to frequent re-evaluation. For example, the Health Committee of the UK Parliament has initiated an inquiry into the role of marketing and price promotion in harmful drinking. Although it is too early to determine the outcome of the inquiry, it could lead to increased controls on advertising and other regulations in the UK. Failure to comply with existing laws and regulations or changes in these laws and regulations or in tax, environmental, excise tax levels imposed or any other laws or regulations could result in the loss, revocation or suspension of our licenses, permits or approvals and could have a material adverse effect on our business, financial condition, and results of operations. Additionally, the combination of the Miller and Coors businesses may expose Molson Coors to regulatory risk arising from the legacy Miller portfolio.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None

**ITEM 5. OTHER INFORMATION**

None

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**ITEM 6. EXHIBITS**

The following are filed as a part of this Report on Form 10-Q:

**(a) Exhibits**

| <b>Exhibit Number</b> | <b>Document Description</b>   |
|-----------------------|---|
| 10.1                  | Letter Agreement between Coors Brewing Company, Molson Coors Brewing Company and Peter H. Coors amending (1) the Amended Salary Continuation Agreement between Coors Brewing Company and Peter H. Coors dated July 1, 1991 (as subsequently amended), and (2) the Molson Coors Brewing Excess Benefit Plan, as restated effective June 30, 2008 (as subsequently amended), effective January 1, 2009. |
| 31.1                  | Section 302 Certification of Chief Executive Officer.   |
| 31.2                  | Section 302 Certification of Chief Financial Officer.   |
| 32                    | Written Statement of Chief Executive Officer and Chief Financial Officer furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 USC. Section 1350).  |
| 101.INS               | XBRL Instance Document.*  |
| 101.SCH               | XBRL Taxonomy Extension Schema Document.*   |
| 101.CAL               | XBRL Taxonomy Extension Calculation Linkbase Document.*   |
| 101.LAB               | XBRL Taxonomy Extension Label Linkbase Document.*   |
| 101.PRE               | XBRL Taxonomy Extension Presentation Linkbase Document.*  |
| 101.DEF               | XBRL Taxonomy Extension Definition Linkbase Document.*  |

\*

Attached as Exhibit 101 to this report are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statement of Operations for the thirteen and thirty-nine weeks ended September 26, 2009 and September 28, 2008, (ii) the Condensed Consolidated Balance Sheet at September 26, 2009 and December 28, 2008, and (iii) the Condensed Consolidated Statement of Cash Flows for the thirty-nine weeks ended September 26, 2009 and September 28, 2008. Users of this data are advised pursuant to Rule 406T of Regulation S-T that this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Securities and Exchange Act of 1934, and otherwise is not subject to liability under these sections.



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Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MOLSON COORS BREWING COMPANY

By:           /s/ WILLIAM G. WATERS          

William G. Waters  
*Vice President and Controller*  
*(Chief Accounting Officer)*  
November 4, 2009

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